



PRELIMINARY FINANCIAL STATEMENTS

For the Month and Year-To-Date Ended December 31, 2019

(Unaudited and Subject to Review)

SAN ANTONIO HOUSING AUTHORITY

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We're on the Web!
See us at:
www.saha.org

Ed Hinojosa
Chief Financial Officer

Diana K. Fiedler
*Director of Finance and
Accounting*

Linda Le
Controller

Jennifer Mireles
Budget Manager

SAHA Combined

1. Summarized Combined Income Statement – Current Month
2. Summarized Combined Income Statement – Year-To-Date
3. Summarized Combined Balance Sheet
4. Summarized Income Statement by Business Unit – Administrative Services
5. Property Management Income Statements
 - a. Summarized Income Statement by Line of Business – Public Housing
 - b. Summarized Income Statement by Line of Business – Beacon Communities
 - i. SAHA Managed
 - ii. Third Party Managed

Partnerships

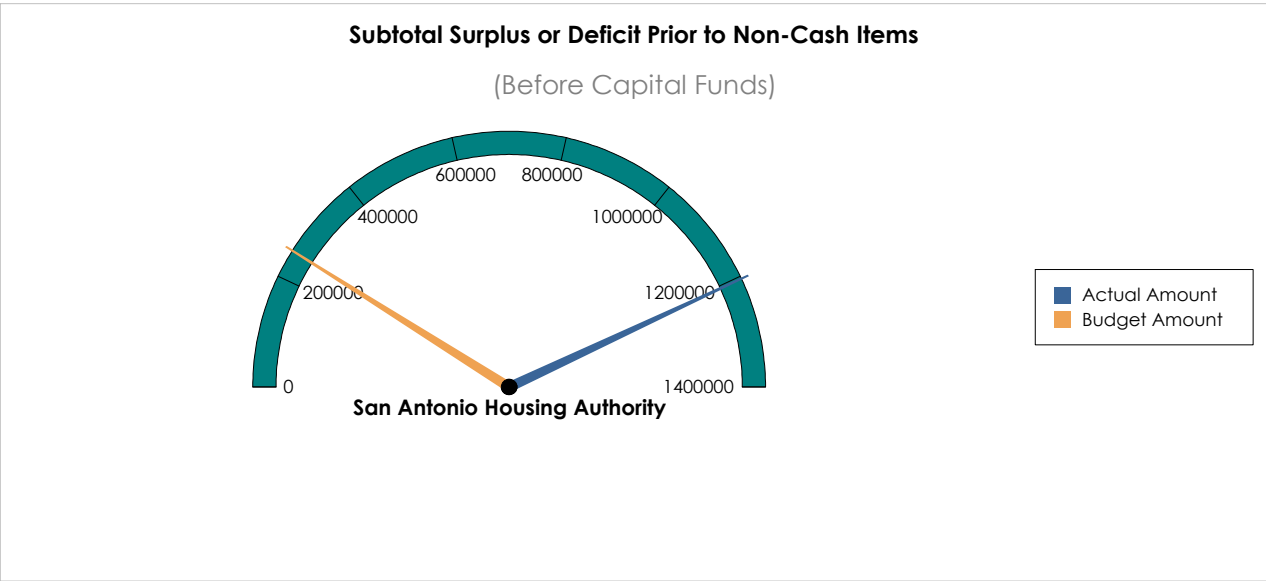
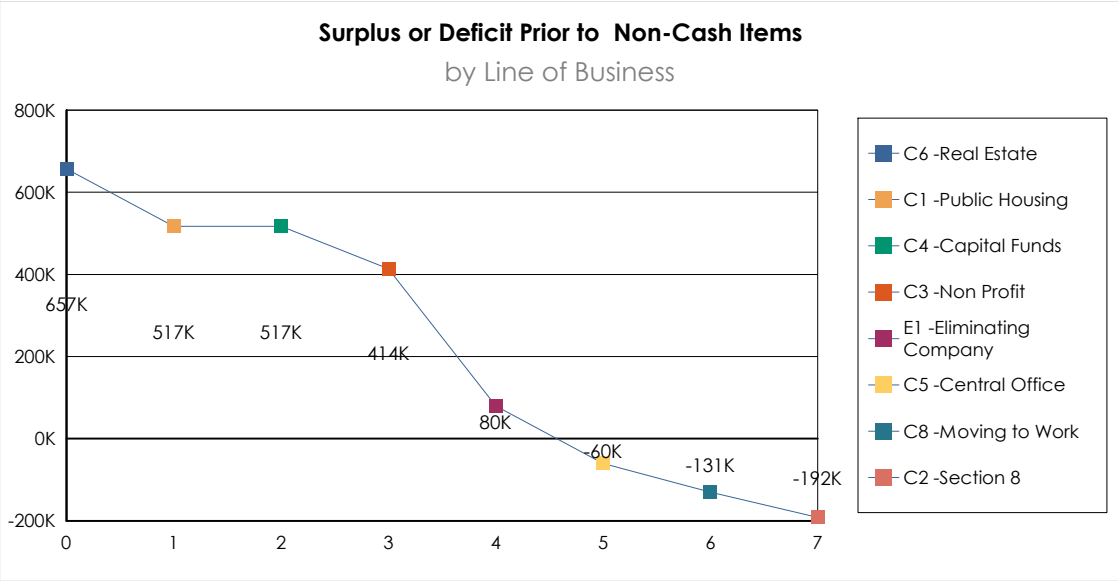
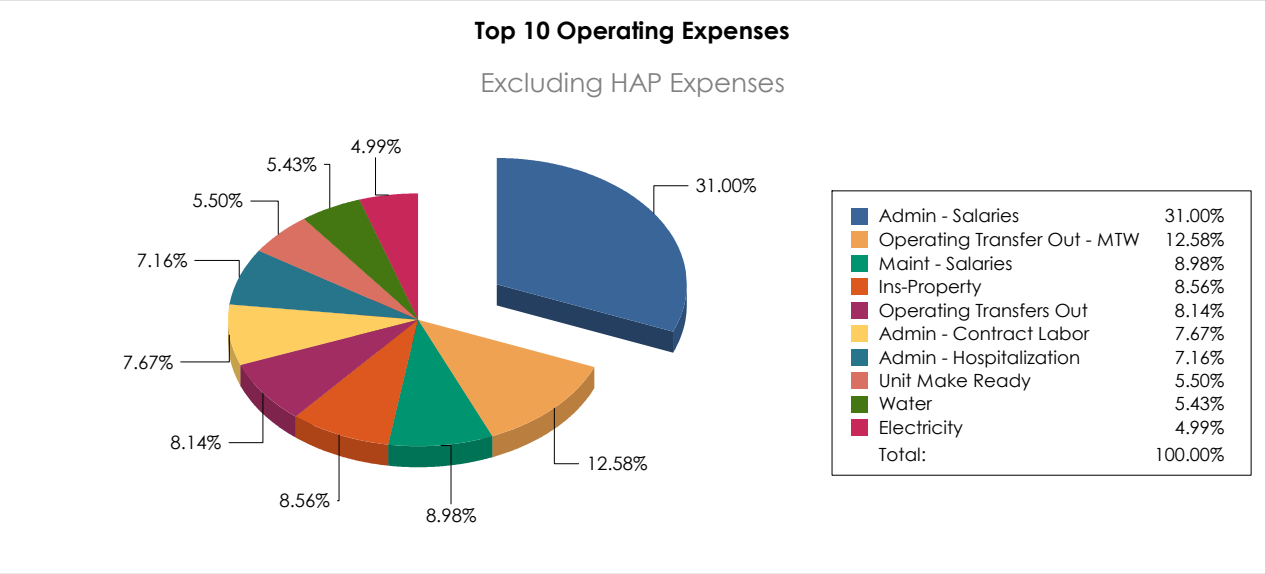
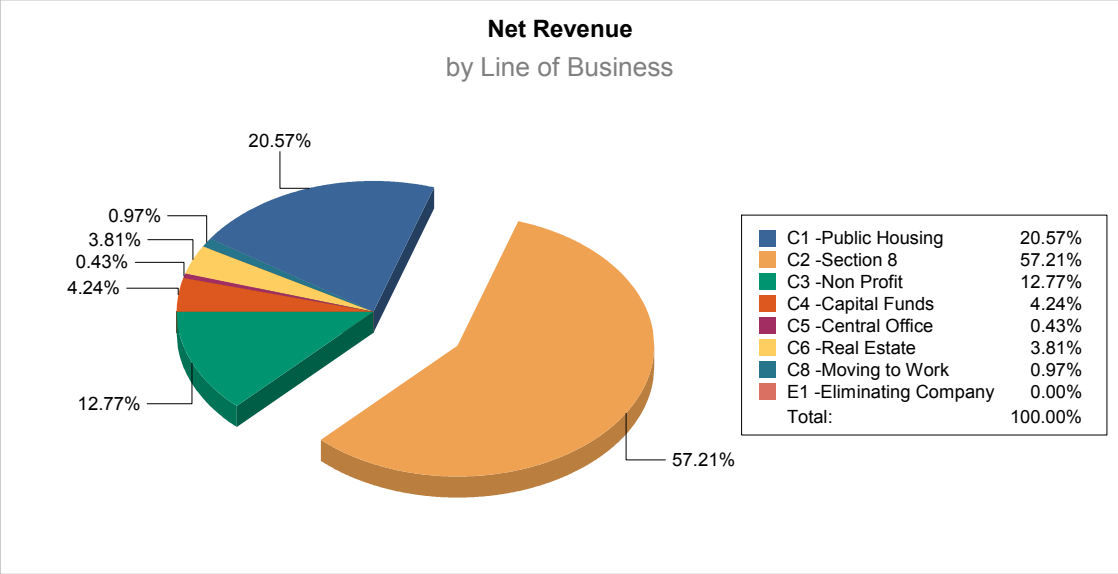
1. Property Management Income Statements
 - a. Summarized Income Statement by Company – Partnerships
2. Summarized Non-Consolidating Balance Sheet



San Antonio Housing Authority
Combined Income Statement - Current Month
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

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Page 1 of 2

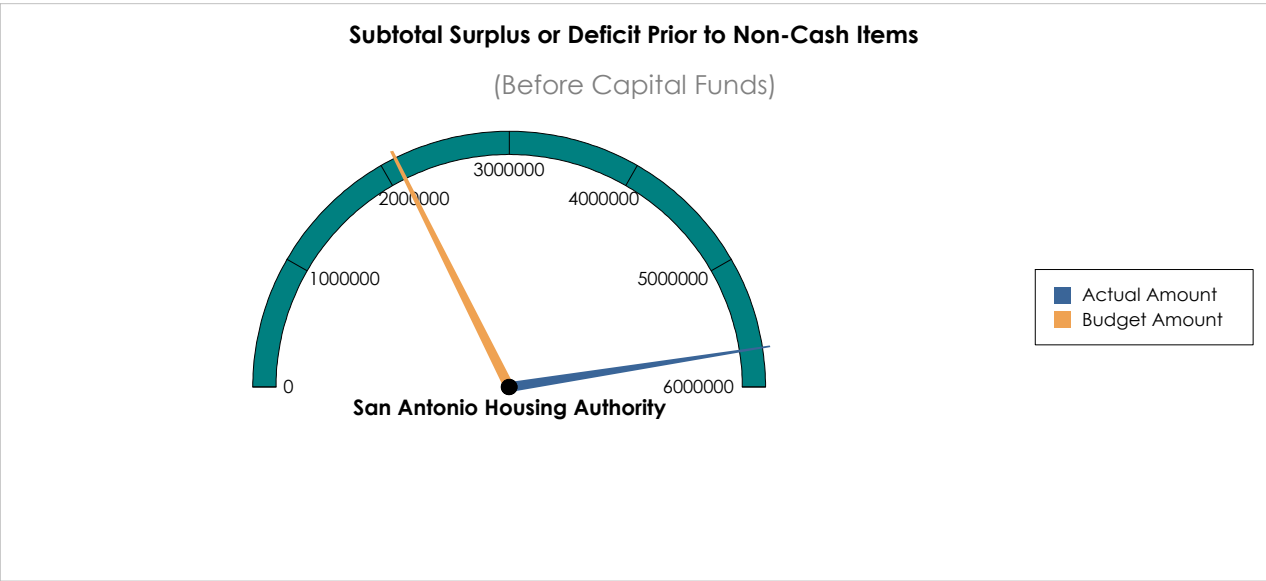
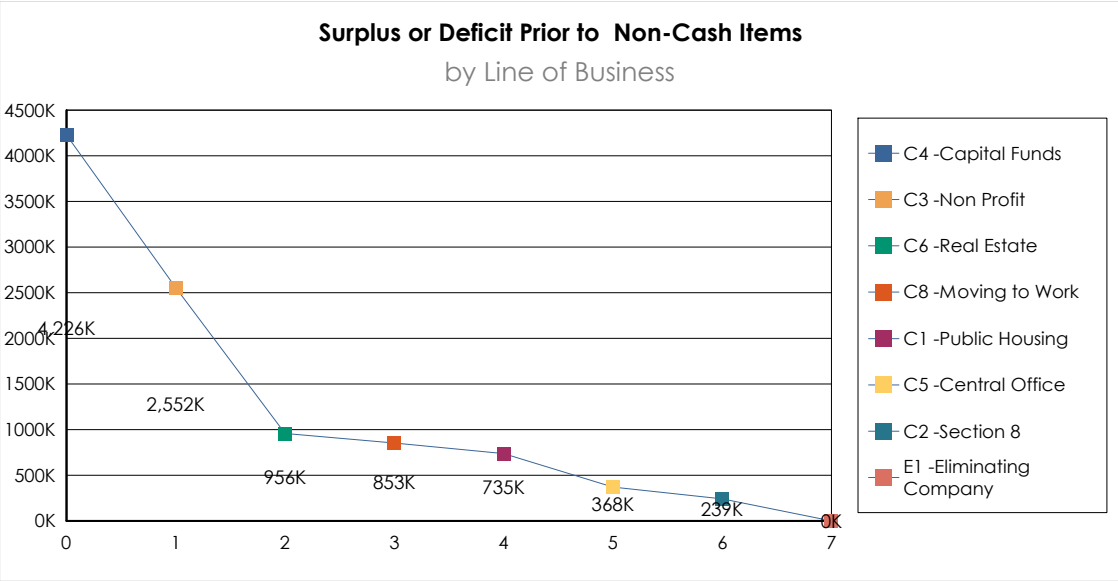
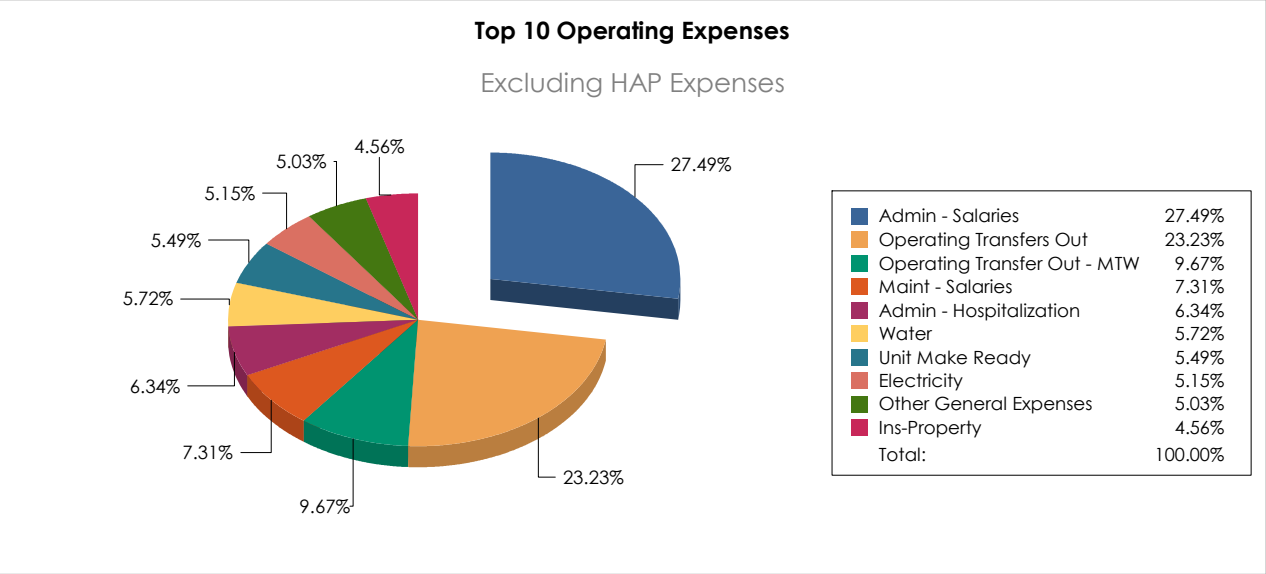
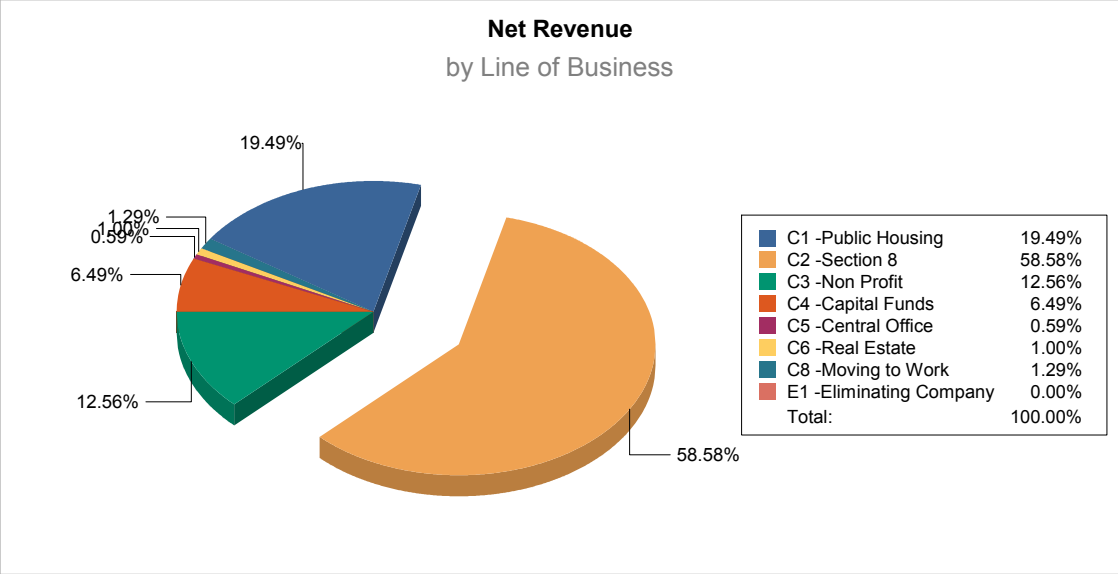
Account Description	Public Housing		Section 8		Beacon		Real Estate		Central Office		Community Initiatives		Subtotal		Capital Funds		Elim Company		Combined Total	
	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget
Revenue																				
Rental Revenue	924,835	891,025			1,707,810	1,731,441		86					2,632,645	2,622,552					2,632,645	2,622,552
Bad Debt, Net of Collections	(22,964)	3,101			(26,540)	(26,888)		(370)					(49,503)	(24,157)					(49,503)	(24,157)
Other Tenant Revenue	34,152	32,575			94,884	78,364							129,036	110,938			(688)		128,349	110,938
Grants	2,309,835	1,897,844	798,071	765,107	226,595	227,933					122,915	198,277	3,457,417	3,089,160	669,453	704,259	(8,843)		4,118,027	3,793,420
HAP Revenue			8,236,345	8,407,810									8,236,345	8,407,810					8,236,345	8,407,810
Miscellaneous Revenue	2,995	27,003	1,872	3,017	13,404	14,058	601,658	313,443	67,526	115,941	30,821	38,744	718,277	512,206			(65,521)	(84,404)	652,756	427,802
Net Revenue	3,248,853	2,851,547	9,036,288	9,175,933	2,016,154	2,024,908	601,658	313,159	67,526	115,941	153,737	237,021	15,124,217	14,718,509	669,453	704,259	(75,052)	(84,404)	15,718,618	15,338,365
Operating Expense																				
Salaries and Benefits	888,271	910,522	397,512	418,635	540,446	516,615	55,569	51,362	716,371	807,585	220,335	229,700	2,818,504	2,934,420		57,402			2,818,504	2,991,821
Supplies and Materials	135,247	153,361	(148)		51,942	78,153		9	756	4,233		64	187,797	235,819		25			187,797	235,844
Fleet Costs	12	13,752		3,224		2,548		875	381	3,004		747	393	24,151					393	24,151
Outside Services	504,153	534,725	(438)	88	294,364	256,290	10,350	13,160	10,510	16,327		1	818,939	820,591					818,939	820,591
Utilities	293,320	454,216			166,682	181,019	36	624	15,747	20,373			475,786	656,231					475,786	656,231
Protective Services	40,550	23,782		175	11,871	20,470	423	67	35,639	22,147	259	291	88,742	66,932					88,742	66,932
Insurance	328,993	118,890	37,255	13,947	99,348	83,183	2,546	2,023	27,473	16,380	7,103	4,011	502,717	238,435		78			502,717	238,513
HAP Expense			8,236,345	8,393,810									8,236,345	8,393,810					8,236,345	8,393,810
Other Expenses	81,821	210,418	86,823	125,896	79,618	130,664	21,982	83,947	217,301	206,044	76,887	84,296	564,431	841,265		28,794	(64,521)	(80,337)	499,910	789,722
Total Operating Expense	2,272,367	2,419,666	8,757,350	8,955,775	1,244,271	1,268,943	90,905	152,067	1,024,177	1,096,093	304,583	319,109	13,693,653	14,211,653		86,299	(64,521)	(80,337)	13,629,132	14,217,615
Total Operating Income	976,487	431,881	278,939	220,158	771,884	755,965	510,753	161,091	(956,651)	(980,152)	(150,847)	(82,088)	1,430,564	506,856	669,453	617,961	(10,531)	(4,067)	2,089,486	1,120,750
Non-Operating Income (Expense)																				
Interest Expense	(4,188)	(8,213)			(204,697)	(351,332)	(39)	(3,896)					(208,924)	(363,441)	(46,862)	(46,575)	20,636	419	(235,150)	(409,597)
Interest Income	98,403	70,371	930	2,035	54,763	38,946	74,881	77,334	10,001	10,000	675	63	239,653	198,749	1,371	1,733	(20,636)	(419)	220,387	200,063
Replacement/Extraordinary Item	(54,768)	(81,217)			(41,562)	(90,566)			(171)	(213)			(96,502)	(171,996)					(96,502)	(171,996)
Other Income (Expense)	(166,252)	(201,742)		(257)	1,230	512				998		(743)	(165,022)	(201,233)			8,843		(156,178)	(201,233)
Management Fees	(374,306)	(411,516)	(277,846)	(272,266)	(168,009)	(160,694)	(782)	(1,216)	853,180	900,592	(967)	(1,354)	31,270	53,545	(53,578)	(53,750)	1,688	4,067	(20,621)	3,862
Transfers	41,969	268,800	(193,661)				71,873		33,328		20,424	(40,506)	(26,067)	228,294	(53,578)	(53,750)	79,645		0	174,544
Total Non-Operating Income (Expense)	(459,141)	(363,518)	(470,577)	(270,488)	(358,276)	(563,135)	145,932	72,222	896,338	911,376	20,133	(42,540)	(225,591)	(256,082)	(152,648)	(152,342)	90,176	4,067	(288,063)	(404,358)
Surplus or Deficit Prior to Non-Cash Items	517,345	68,363	(191,638)	(50,330)	413,608	192,830	656,685	233,313	(60,313)	(68,775)	(130,714)	(124,627)	1,204,973	250,773	516,806	465,619	79,645		1,801,423	716,392
Non-Cash Items																				
Depreciation & Amortization	(910,661)	(806,593)	(1,038)	(1,428)	(264,217)	(211,629)	(1,208)	(777)	(11,919)	(10,520)	(268)	(268)	(1,189,311)	(1,031,215)					(1,189,311)	(1,031,215)
Non-Oper Income (Expense)	258,956	382,213				696		(4)					258,956	382,906		(382,213)			258,956	692
Total Non-Cash Items	(651,705)	(424,380)	(1,038)	(1,428)	(264,217)	(210,932)	(1,208)	(781)	(11,919)	(10,520)	(268)	(268)	(930,356)	(648,310)		(382,213)			(930,356)	(1,030,523)
Change In Net Assets	(134,360)	(356,017)	(192,676)	(51,759)	149,391	(18,102)	655,477	232,532	(72,232)	(79,295)	(130,982)	(124,895)	274,617	(397,536)	516,806	83,405	79,645		871,068	(314,131)





San Antonio Housing Authority
Combined Income Statement - Year-To-Date
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

Account Description	Public Housing		Section 8		Beacon		Real Estate		Central Office		Community Initiatives		Subtotal		Capital Funds		Elim Company		Combined Total	
	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget
Revenue																				
Rental Revenue	5,532,495	5,346,152			10,254,313	10,389,025		515					15,786,808	15,735,693					15,786,808	15,735,693
Bad Debt, Net of Collections	(8,562)	18,605			(282,563)	(161,327)		(2,219)					(291,124)	(144,940)					(291,124)	(144,940)
Other Tenant Revenue	249,315	195,447			580,940	469,031							830,255	664,478			(4,125)		826,130	664,478
Grants	12,654,915	11,387,062	4,622,553	4,590,640	1,315,963	1,367,596					986,565	1,189,663	19,579,996	18,534,960	6,182,484	4,225,557	(50,308)		25,712,172	22,760,517
HAP Revenue			51,113,647	50,447,358									51,113,647	50,447,358					51,113,647	50,447,358
Miscellaneous Revenue	129,301	162,016	33,490	18,100	84,746	84,351	952,011	1,887,878	558,762	695,648	240,011	232,465	1,998,321	3,080,457			(393,535)	(506,424)	1,604,786	2,574,033
Net Revenue	18,557,464	17,109,282	55,769,690	55,056,098	11,953,399	12,148,676	952,011	1,886,175	558,762	695,648	1,226,576	1,422,128	89,017,902	88,318,006	6,182,484	4,225,557	(447,968)	(506,424)	94,752,418	92,037,139
Operating Expense																				
Salaries and Benefits	5,108,521	5,463,134	2,325,506	2,511,811	2,810,337	3,100,092	340,244	308,172	4,269,000	4,847,009	1,248,225	1,378,201	16,101,833	17,608,418	15,751	344,409			16,117,584	17,952,827
Supplies and Materials	1,210,205	920,165			491,481	469,570		51	12,283	25,397	(80)	381	1,713,889	1,415,565	4,897	151			1,718,786	1,415,716
Fleet Costs	71,821	82,515	16,762	19,346	13,500	15,289	1,187	5,250	10,252	18,024	4,945	4,481	118,467	144,904					118,467	144,904
Outside Services	4,216,185	3,208,416	280	527	1,588,849	1,578,466	42,952	78,962	73,229	97,963		3	5,921,494	4,964,338	20,349				5,941,843	4,964,338
Utilities	2,387,327	2,725,295			1,006,166	1,086,114	2,704	3,744	96,896	122,235			3,493,093	3,937,388	517				3,493,610	3,937,388
Protective Services	157,924	142,691	282	1,050	83,622	122,818	1,188	402	142,844	132,413	1,307	1,748	387,167	401,122	57				387,224	401,122
Insurance	933,495	731,717	92,786	91,209	622,623	507,311	13,569	12,968	99,955	109,727	19,704	28,247	1,782,131	1,481,179		467			1,782,131	1,481,646
HAP Expense			49,888,064	50,362,858									49,888,064	50,362,858					49,888,064	50,362,858
Other Expenses	768,003	1,285,193	684,053	755,375	534,180	760,371	122,801	504,402	781,150	1,239,486	400,712	507,396	3,290,899	5,052,224	281,619	172,765	(382,123)	(482,024)	3,190,396	4,742,965
Total Operating Expense	14,853,482	14,559,124	53,007,732	53,742,176	7,150,757	7,640,031	524,645	913,951	5,485,609	6,592,255	1,674,812	1,920,457	82,697,037	85,367,995	323,191	517,792	(382,123)	(482,024)	82,638,105	85,403,763
Total Operating Income	3,703,982	2,550,157	2,761,958	1,313,922	4,802,643	4,508,645	427,366	972,223	(4,926,846)	(5,896,607)	(448,237)	(498,329)	6,320,865	2,950,011	5,859,293	3,707,764	(65,846)	(24,400)	12,114,313	6,633,376
Non-Operating Income (Expense)																				
Interest Expense	(26,432)	(49,276)			(1,200,593)	(1,369,884)	(7,127)	(23,374)					(1,234,152)	(1,442,534)	(289,334)	(279,450)	110,511	2,507	(1,412,975)	(1,719,477)
Interest Income	629,053	417,255	9,420	12,209	367,885	233,676	583,021	448,876	74,892	60,000	2,935	376	1,667,205	1,172,392	10,327	10,397	(110,511)	(2,507)	1,567,021	1,180,282
Replacement/Extraordinary Item	(540,908)	(487,302)			(573,650)	(557,208)			(171)	(1,279)			(1,114,728)	(1,045,789)	(18,824)				(1,133,553)	(1,045,789)
Other Income (Expense)	(1,169,627)	(1,210,455)		(1,542)	21,362	3,071	0		4,368	5,986		(4,458)	(1,143,896)	(1,207,398)			50,308		(1,093,588)	(1,207,398)
Management Fees	(2,306,082)	(2,469,099)	(1,653,897)	(1,633,596)	(865,161)	(964,165)	(4,016)	(7,297)	5,031,313	5,404,520	(8,370)	(8,122)	193,787	322,241	(321,469)	(322,500)	15,538	24,400	(112,144)	24,140
Transfers	445,261	1,612,798	(878,722)				(43,456)		184,581		1,306,356	(243,035)	1,014,020	1,369,763	(1,014,020)	(322,500)			0	1,047,263
Total Non-Operating Income (Expense)	(2,968,735)	(2,186,078)	(2,523,199)	(1,622,929)	(2,250,157)	(2,654,511)	528,421	418,204	5,294,984	5,469,227	1,300,922	(255,239)	(617,765)	(831,325)	(1,633,319)	(914,053)	65,846	24,400	(2,185,238)	(1,720,978)
Surplus or Deficit Prior to Non-Cash Items	735,247	364,080	238,758	(309,007)	2,552,485	1,854,134	955,787	1,390,428	368,137	(427,379)	852,685	(753,568)	5,703,100	2,118,687	4,225,974	2,793,711			9,929,074	4,912,398
Non-Cash Items																				
Depreciation & Amortization	(5,491,389)	(4,874,798)	(10,314)	(16,884)	(1,588,561)	(1,283,420)	(7,218)	(6,337)	(72,563)	(63,243)	(1,610)	(1,605)	(7,171,654)	(6,246,287)					(7,171,654)	(6,246,287)
Non-Oper Income (Expense)	5,669,488	2,293,281				4,178	979,307	(345)					6,648,795	2,297,114	(1,649,761)	(2,293,281)			4,999,033	3,833
Total Non-Cash Items	178,099	(2,581,518)	(10,314)	(16,884)	(1,588,561)	(1,279,242)	972,089	(6,682)	(72,563)	(63,243)	(1,610)	(1,605)	(522,859)	(3,949,173)	(1,649,761)	(2,293,281)			(2,172,621)	(6,242,454)
Change In Net Assets	913,346	(2,217,438)	228,444	(325,891)	963,924	574,893	1,927,877	1,383,746	295,574	(490,622)	851,075	(755,173)	5,180,241	(1,830,486)	2,576,213	500,431			7,756,454	(1,330,056)





San Antonio Housing Authority
Summarized Combined Balance Sheet
Amounts in Thousands
Period Ending December 31, 2019

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Page 1 of 1

	Public Housing		Section 8		Not For Profit		Real Estate Services		Central Office		Community Initiatives		Capital Funds		Eliminating Company		Combined Total	
	This Year	Last Year	This Year	Last Year	This Year	Last Year	This Year	Last Year	This Year	Last Year	This Year	Last Year	This Year	Last Year	This Year	Last Year	This Year	Last Year
Assets																		
Current Assets																		
Cash & Investments, Unrestricted	7,371	4,100	12,557	11,119	16,487	16,058	1,574	1,151	10,905	9,350	143	163					49,037	41,940
Cash & Investments, Restricted	15,816	15,386	1,342	1,771	18,804	18,694	1,367	100			701	38	1,239	1,216			39,268	37,205
Accounts Receivable	389	959	33	434	4,991	5,545	347	193	2,553	2,563	149	508	1,393	782	(6,064)	(5,929)	3,792	5,055
Prepaid Expenses and Other Current Assets	225	281	9	11	658	722	7	7	48	99	2	4					950	1,124
Total Current Assets	23,801	20,727	13,940	13,334	40,940	41,018	3,295	1,451	13,507	12,012	995	714	2,632	1,998	(6,064)	(5,929)	93,046	85,325
Fixed Assets																		
Land, Buildings and Equipment	388,363	374,939	828	777	118,114	112,632	19,627	19,122	2,974	2,749	41	41	100				530,047	510,259
Construction In Progress	5,128	9,748			2,840	5,891	387	708		17			18,791	17,004			27,146	33,368
Accumulated Depreciation	(290,307)	(282,750)	(772)	(744)	(64,054)	(60,920)	(176)	(162)	(2,343)	(2,309)	(33)	(29)					(357,684)	(346,914)
Total Fixed Assets	103,184	101,938	56	33	56,900	57,603	19,838	19,667	631	456	8	12	18,891	17,004			199,509	196,713
Other Non-Current Assets																		
Other Non-Current Assets	34,934	34,700			3,611	3,686	45,321	39,780							(5,402)	(5,235)	78,465	72,931
Total Other Non-Current Assets	34,934	34,700			3,611	3,686	45,321	39,780							(5,402)	(5,235)	78,465	72,931
Deferred Outflow of Resources																		
Deferred Outflow of Resources					1,851	669											1,851	669
Total Deferred Outflow of Resources					1,851	669											1,851	669
Total Assets & Deferred Outflow of Resources	161,918	157,364	13,996	13,367	103,302	102,976	68,454	60,899	14,138	12,469	1,003	725	21,524	19,002	(11,465)	(11,164)	372,870	355,637
Liabilities and Equity																		
Deferred Inflow of Resources																		
Deferred Inflow of Resources						235												235
						235												235
Current Liabilities																		
Trade Payable & Accruals	1,904	1,784	353	699	3,479	2,959	10	105	789	758	75	69	785	379	(1,392)	(1,020)	6,003	5,732
Other Current Liabilities	2,035	2,437	3,271	2,675	4,942	4,919	405	677	605	359	510	706	2,540	1,586	(4,672)	(4,909)	9,637	8,451
Total Current Liabilities	3,939	4,220	3,624	3,374	8,421	7,878	415	782	1,395	1,118	586	775	3,326	1,965	(6,064)	(5,929)	15,640	14,183
Non-Current Liabilities																		
Non-Current Long Term Debt	1,918	942	1,101	1,492	58,148	58,712	9,226	9,035					9,825	13,758	(5,402)	(5,235)	74,817	78,703
Total Non-Current Liabilities	1,918	942	1,101	1,492	58,148	58,712	9,226	9,035					9,825	13,758	(5,402)	(5,235)	74,817	78,703
Total Liabilities	5,857	5,162	4,724	4,866	66,569	66,825	9,641	9,817	1,395	1,118	586	775	13,151	15,723	(11,465)	(11,164)	90,457	93,121
Equity																		
Equity																		
Invested In Capital Assets	101,676	101,938	56	33	(1,426)	(2,220)	18,372	18,201	631	456	8	12	7,432	2,064	5,406	5,239	132,156	125,722
Restricted Net Assets	15,816	15,386	1,342	1,771	18,804	18,694	1,367	100			701	38	1,239	1,216			39,268	37,205
Unrestricted Net Assets	38,569	34,878	7,874	6,698	19,354	19,677	39,074	32,781	12,112	10,895	(291)	(100)	(298)	0	(5,406)	(5,239)	110,989	99,589
Total Equity	156,061	152,202	9,272	8,501	36,733	36,151	58,813	51,082	12,744	11,351	417	(50)	8,373	3,279		0	282,413	262,516
Total Liabilities and Equity	161,918	157,364	13,996	13,367	103,302	102,976	68,454	60,899	14,138	12,469	1,003	725	21,524	19,002	(11,465)	(11,164)	372,870	355,637

Asset Management
Summarized Income Statement by Business Unit
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Operating Expense									
Salaries and Benefits	24,416	24,260	27,327	(3,067)	160,005	164,446	163,961	486	.30
Insurance	855	848	232	616	1,533	1,843	1,659	184	11.07
Other Expenses	2,679	2,557	4,466	(1,909)	20,254	15,321	26,798	(11,477)	(42.83)
Total Operating Expense	27,950	27,665	32,025	(4,360)	181,792	181,610	192,417	(10,807)	(5.62)
Total Operating Income	(27,950)	(27,665)	(32,025)	4,360	(181,792)	(181,610)	(192,417)	10,807	(5.62)
Non-Operating Income (Expense)									
Management Fees	(56)	(67)	(49)	(18)	(309)	(414)	(294)	(120)	40.93
Transfers	32,174	33,328		33,328	180,020	184,581		184,581	100.00
Total Non-Operating Income (Expense)	32,118	33,261	(49)	33,310	179,712	184,167	(294)	184,461	(62,741.80)
Surplus or Deficit Prior to Non-Cash Items	4,168	5,595	(32,074)	37,669	(2,081)	2,557	(192,711)	195,268	(101.33)
Non-Cash Items									
Depreciation & Amortization	(146)	(147)	(146)	0	(878)	(880)	(878)	(2)	.27
Total Non-Cash Items	(146)	(147)	(146)	0	(878)	(880)	(878)	(2)	.27
Change In Net Assets	4,022	5,449	(32,220)	37,669	(2,959)	1,676	(193,589)	195,266	(100.87)

Brazos Warehouse Building
Summarized Income Statement by Business Unit
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Miscellaneous Revenue									
Net Revenue									
Operating Expense									
Salaries and Benefits	1,205				7,239	11		11	100.00
Supplies and Materials			114	(114)	(122)	581	683	(103)	(15.02)
Fleet Costs	25	381		381	50	638		638	100.00
Outside Services	342	4,458	892	3,566	2,470	26,968	5,354	21,614	403.69
Utilities	275	3,028	2,067	962	13,236	16,004	12,400	3,604	29.07
Protective Services			41	(41)	184		245	(245)	(100.00)
Insurance	44		3,642	(3,642)	12,029	17,944	21,852	(3,908)	(17.88)
Other Expenses	9,772	82	126	(44)	10,314	2,597	756	1,841	243.36
Total Operating Expense	11,663	7,949	6,882	1,067	45,400	64,744	41,291	23,453	56.80
Total Operating Income	(11,663)	(7,949)	(6,882)	(1,067)	(45,400)	(64,744)	(41,291)	(23,453)	56.80
Non-Operating Income (Expense)									
Management Fees	(4)	(5)	(4)	(1)	(24)	(33)	(23)	(10)	40.98
Total Non-Operating Income (Expense)	(4)	(5)	(4)	(1)	(24)	(33)	(23)	(10)	40.98
Surplus or Deficit Prior to Non-Cash Items	(11,667)	(7,954)	(6,886)	(1,069)	(45,425)	(64,776)	(41,314)	(23,462)	56.79
Non-Cash Items									
Depreciation & Amortization	(1,470)	(1,476)	(1,470)	(6)	(8,818)	(8,855)	(8,817)	(37)	.42
Total Non-Cash Items	(1,470)	(1,476)	(1,470)	(6)	(8,818)	(8,855)	(8,817)	(37)	.42
Change In Net Assets	(13,137)	(9,430)	(8,355)	(1,075)	(54,242)	(73,631)	(50,131)	(23,500)	46.88



Central Office Building
Summarized Income Statement by Business Unit
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

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 Page 1 of 1

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Miscellaneous Revenue			17	(17)			104	(104)	(100.00)
Net Revenue			17	(17)			104	(104)	(100.00)
Operating Expense									
Salaries and Benefits	21,228	26,640	24,409	2,232	132,942	141,612	146,451	(4,839)	(3.30)
Supplies and Materials	249	756	4,095	(3,340)	19,063	11,702	24,572	(12,870)	(52.38)
Fleet Costs	1,749		689	(689)	4,138	1,511	4,134	(2,623)	(63.45)
Outside Services	7,298	6,007	15,221	(9,214)	15,518	41,659	91,326	(49,667)	(54.38)
Utilities	1,091	12,485	18,194	(5,709)	96,505	79,406	109,166	(29,760)	(27.26)
Protective Services	17,395	22,984	15,886	7,098	61,538	91,177	95,316	(4,139)	(4.34)
Insurance	993	880	2,826	(1,945)	6,017	10,478	17,479	(7,001)	(40.06)
Other Expenses	(101,394)	(103,278)	(99,704)	(3,574)	(614,214)	(610,326)	(598,223)	(12,103)	2.02
Total Operating Expense	(51,392)	(33,526)	(18,384)	(15,142)	(278,492)	(232,783)	(109,780)	(123,003)	112.05
Total Operating Income	51,392	33,526	18,402	15,124	278,492	232,783	109,884	122,899	111.84
Non-Operating Income (Expense)									
Replacement/Extraordinary Item			(183)	183			(1,096)	1,096	(100.00)
Other Income (Expense)			159	(159)		2,612	953	1,660	174.20
Management Fees	5,705	6,850	4,983	1,868	31,370	42,140	29,896	12,244	40.96
Total Non-Operating Income (Expense)	5,705	6,850	4,959	1,891	31,370	44,752	29,753	15,000	50.42
Surplus or Deficit Prior to Non-Cash Items	57,098	40,376	23,360	17,016	309,862	277,535	139,637	137,899	98.76
Non-Cash Items									
Depreciation & Amortization	(5,775)	(6,933)	(5,074)	(1,860)	(33,252)	(42,652)	(30,564)	(12,088)	39.55
Total Non-Cash Items	(5,775)	(6,933)	(5,074)	(1,860)	(33,252)	(42,652)	(30,564)	(12,088)	39.55
Change In Net Assets	51,323	33,443	18,287	15,156	276,610	234,884	109,072	125,811	115.35



COC Management Agent
Summarized Income Statement by Business Unit
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

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 Page 1 of 1

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Miscellaneous Revenue			411	(411)		3,372	2,469	903	36.60
Net Revenue			411	(411)		3,372	2,469	903	36.60
Operating Expense									
Salaries and Benefits	4,288	4,708	4,781	(73)	25,959	17,807	28,685	(10,878)	(37.92)
Outside Services						4,512		4,512	100.00
Insurance	209	210	89	121	434	547	641	(94)	(14.64)
Other Expenses	6,287	1,165	8,183	(7,018)	23,071	30,949	57,701	(26,752)	(46.36)
Total Operating Expense	10,783	6,083	13,053	(6,970)	49,465	53,815	87,027	(33,212)	(38.16)
Total Operating Income	(10,783)	(6,083)	(12,642)	6,559	(49,465)	(50,443)	(84,558)	34,115	(40.35)
Non-Operating Income (Expense)									
Interest Income	13,554	10,001	10,000	1	65,206	74,892	60,000	14,892	24.82
Management Fees	654,296	671,993	705,359	(33,366)	3,920,463	4,052,055	4,232,152	(180,097)	(4.26)
Total Non-Operating Income (Expense)	667,850	681,994	715,359	(33,365)	3,985,669	4,126,947	4,292,152	(165,205)	(3.85)
Surplus or Deficit Prior to Non-Cash Items	657,067	675,911	702,717	(26,806)	3,936,204	4,076,504	4,207,594	(131,090)	(3.12)



Construction Services
Summarized Income Statement by Business Unit
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

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Page 1 of 1

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Operating Expense									
Salaries and Benefits	35,577	52,296	38,520	13,776	187,845	242,329	231,119	11,210	4.85
Supplies and Materials	113		3	(3)	113		15	(15)	(100.00)
Fleet Costs	98		1,333	(1,333)	2,553	5,589	8,000	(2,411)	(30.14)
Outside Services		45	7	38		48	41	8	18.52
Insurance	1,420	2,309	1,086	1,223	4,474	7,570	7,620	(50)	(.66)
Other Expenses	9,040	19,038	22,775	(3,737)	50,793	66,416	136,653	(70,237)	(51.40)
Total Operating Expense	46,249	73,688	63,724	9,964	245,779	321,951	383,447	(61,496)	(16.04)
Total Operating Income	(46,249)	(73,688)	(63,724)	(9,964)	(245,779)	(321,951)	(383,447)	61,496	(16.04)
Non-Operating Income (Expense)									
Other Income (Expense)			313	(313)	4,755		1,881	(1,881)	(100.00)
Management Fees	(885)	(1,188)	(1,187)	(1)	(5,460)	(7,130)	(7,124)	(6)	.08
Total Non-Operating Income (Expense)	(885)	(1,188)	(874)	(314)	(705)	(7,130)	(5,244)	(1,886)	35.97
Surplus or Deficit Prior to Non-Cash Items	(47,134)	(74,876)	(64,598)	(10,279)	(246,484)	(329,081)	(388,691)	59,610	(15.34)
Non-Cash Items									
Depreciation & Amortization	(395)	(806)	(1,162)	356	(3,005)	(4,833)	(6,971)	2,138	(30.67)
Total Non-Cash Items	(395)	(806)	(1,162)	356	(3,005)	(4,833)	(6,971)	2,138	(30.67)
Change In Net Assets	(47,529)	(75,682)	(65,760)	(9,922)	(249,489)	(333,914)	(395,662)	61,748	(15.61)



Executive Office
Summarized Income Statement by Business Unit
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

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Page 1 of 1

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Operating Expense									
Salaries and Benefits	86,035	55,978	85,767	(29,790)	568,359	368,899	514,605	(145,706)	(28.31)
Supplies and Materials			21	(21)			126	(126)	(100.00)
Fleet Costs			28	(28)	1,412	94	167	(73)	(43.68)
Outside Services			64	(64)	8		381	(381)	(100.00)
Utilities			41	(41)	552	784	246	538	218.28
Protective Services						141		141	100.00
Insurance	2,796	2,947	624	2,323	4,712	5,947	4,457	1,489	33.41
Other Expenses	18,590	22,560	28,894	(6,334)	98,941	200,119	173,364	26,755	15.43
Total Operating Expense	107,421	81,485	115,439	(33,954)	673,984	575,984	693,348	(117,364)	(16.93)
Total Operating Income	(107,421)	(81,485)	(115,439)	33,954	(673,984)	(575,984)	(693,348)	117,364	(16.93)
Non-Operating Income (Expense)									
Replacement/Extraordinary Item		(171)	(31)	(141)		(171)	(183)	12	(6.54)
Management Fees	18,074	15,251	20,737	(5,487)	113,633	101,930	124,423	(22,492)	(18.08)
Total Non-Operating Income (Expense)	18,074	15,079	20,707	(5,627)	113,633	101,759	124,240	(22,480)	(18.09)
Surplus or Deficit Prior to Non-Cash Items	(89,347)	(66,406)	(94,733)	28,327	(560,350)	(474,224)	(569,108)	94,884	(16.67)
Non-Cash Items									
Depreciation & Amortization	(1,154)	(747)	(1,154)	406	(6,922)	(4,485)	(6,922)	2,437	(35.21)
Total Non-Cash Items	(1,154)	(747)	(1,154)	406	(6,922)	(4,485)	(6,922)	2,437	(35.21)
Change In Net Assets	(90,501)	(67,153)	(95,886)	28,733	(567,272)	(478,709)	(576,030)	97,320	(16.90)

Finance & Accounting
Summarized Income Statement by Business Unit
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Miscellaneous Revenue	371	1,555	7,627	(6,072)	1,421	3,642	45,764	(42,122)	(92.04)
Net Revenue	371	1,555	7,627	(6,072)	1,421	3,642	45,764	(42,122)	(92.04)
Operating Expense									
Salaries and Benefits	125,599	132,006	152,466	(20,460)	756,208	721,808	914,795	(192,987)	(21.10)
Insurance	5,057	4,600	1,811	2,790	10,130	12,408	13,003	(595)	(4.58)
Other Expenses	22,792	46,524	28,957	17,567	156,894	147,041	173,742	(26,701)	(15.37)
Total Operating Expense	153,448	183,130	183,234	(104)	923,232	881,257	1,101,540	(220,283)	(20.00)
Total Operating Income	(153,077)	(181,575)	(175,606)	(5,968)	(921,811)	(877,615)	(1,055,776)	178,161	(16.87)
Non-Operating Income (Expense)									
Management Fees	33,393	40,164	39,424	740	188,934	204,858	236,542	(31,685)	(13.39)
Total Non-Operating Income (Expense)	33,393	40,164	39,424	740	188,934	204,858	236,542	(31,685)	(13.39)
Surplus or Deficit Prior to Non-Cash Items	(119,684)	(141,411)	(136,183)	(5,228)	(732,877)	(672,757)	(819,234)	146,477	(17.88)

Human Resources
Summarized Income Statement by Business Unit
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Operating Expense									
Salaries and Benefits	47,288	56,034	53,524	2,509	280,814	345,491	321,145	24,346	7.58
Outside Services					1,795				
Protective Services						143		143	100.00
Insurance	1,653	1,952	642	1,310	3,737	5,198	4,564	634	13.90
Other Expenses	69,008	44,737	39,263	5,473	231,004	214,140	235,581	(21,441)	(9.10)
Total Operating Expense	117,949	102,722	93,430	9,293	517,350	564,971	561,290	3,682	.66
Total Operating Income	(117,949)	(102,722)	(93,430)	(9,293)	(517,350)	(564,971)	(561,290)	(3,682)	0.66
Non-Operating Income (Expense)									
Management Fees	18,942	20,921	17,358	3,563	86,787	102,101	104,149	(2,048)	(1.97)
Total Non-Operating Income (Expense)	18,942	20,921	17,358	3,563	86,787	102,101	104,149	(2,048)	(1.97)
Surplus or Deficit Prior to Non-Cash Items	(99,007)	(81,802)	(76,071)	(5,730)	(430,562)	(462,870)	(457,140)	(5,730)	1.25



Internal Audit
Summarized Income Statement by Business Unit
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

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Page 1 of 1

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Operating Expense									
Salaries and Benefits	23,574	27,717	31,245	(3,528)	154,078	160,229	187,472	(27,244)	(14.53)
Fleet Costs			17	(17)	94	272	101	171	170.41
Outside Services			0	0	596		2	(2)	(100.00)
Insurance	781	1,027	439	588	2,098	2,879	3,079	(200)	(6.50)
Other Expenses	4,657	4,980	7,456	(2,475)	44,969	26,448	44,835	(18,387)	(41.01)
Total Operating Expense	29,012	33,724	39,157	(5,433)	201,835	189,827	235,489	(45,661)	(19.39)
Total Operating Income	(29,012)	(33,724)	(39,157)	5,433	(201,835)	(189,827)	(235,489)	45,661	(19.39)
Non-Operating Income (Expense)									
Management Fees	4,895	6,363	7,421	(1,058)	34,229	34,683	44,527	(9,844)	(22.11)
Total Non-Operating Income (Expense)	4,895	6,363	7,421	(1,058)	34,229	34,683	44,527	(9,844)	(22.11)
Surplus or Deficit Prior to Non-Cash Items	(24,117)	(27,361)	(31,736)	4,375	(167,606)	(155,144)	(190,962)	35,818	(18.76)
Non-Cash Items									
Depreciation & Amortization	(307)	(308)	(307)	(1)	(1,843)	(1,848)	(1,843)	(5)	.28
Total Non-Cash Items	(307)	(308)	(307)	(1)	(1,843)	(1,848)	(1,843)	(5)	.28
Change In Net Assets	(24,425)	(27,669)	(32,043)	4,374	(169,449)	(156,992)	(192,805)	35,813	(18.57)



Legal Services
Summarized Income Statement by Business Unit
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

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 Page 1 of 1

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Miscellaneous Revenue	20,600	24,247	28,635	(4,388)	118,860	141,752	171,813	(30,061)	(17.50)
Net Revenue	20,600	24,247	28,635	(4,388)	118,860	141,752	171,813	(30,061)	(17.50)
Operating Expense									
Salaries and Benefits	14,606	16,571	17,384	(814)	100,985	104,064	104,307	(243)	(.23)
Insurance	557	546	171	375	1,108	1,363	1,213	150	12.37
Other Expenses	8,830	12,673	13,728	(1,055)	66,863	72,811	82,367	(9,556)	(11.60)
Total Operating Expense	23,993	29,790	31,283	(1,494)	168,957	178,238	187,887	(9,649)	(5.14)
Total Operating Income	(3,393)	(5,542)	(2,648)	(2,894)	(50,097)	(36,486)	(16,075)	(20,411)	126.98
Non-Operating Income (Expense)									
Management Fees	464	920	408	512	8,193	5,724	2,449	3,274	133.69
Total Non-Operating Income (Expense)	464	920	408	512	8,193	5,724	2,449	3,274	133.69
Surplus or Deficit Prior to Non-Cash Items	(2,930)	(4,622)	(2,240)	(2,382)	(41,904)	(30,762)	(13,625)	(17,137)	125.77



Annie Casey
Summarized Income Statement by Business Unit
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

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 Page 1 of 1

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Miscellaneous Revenue	10,824	10,774	7,083	3,690	88,641	50,894	42,500	8,395	19.75
Net Revenue	10,824	10,774	7,083	3,690	88,641	50,894	42,500	8,395	19.75
Operating Expense									
Salaries and Benefits	9,609	10,523	7,093	3,431	80,383	50,706	42,557	8,149	19.15
Insurance	191	250	27	223	191	250	164	86	52.55
Other Expenses	1,024		22	(22)	7,964	(62)	131	(193)	(147.15)
Total Operating Expense	10,824	10,774	7,142	3,632	88,538	50,894	42,852	8,042	18.77
Total Operating Income			(59)	59	102		(352)	352	(100.00)



Early Engagement
Summarized Income Statement by Business Unit
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

GJJdeAdministrativeIncomeStatement
 ByBusinessUnit
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 1/15/2020 5:08:45PM
 Page 1 of 1

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Operating Expense									
Salaries and Benefits					680	814		814	100.00
Protective Services		259	167	92	225	541	1,000	(460)	(45.95)
Other Expenses	332	1,332	1,680	(349)	7,652	6,796	10,083	(3,287)	(32.60)
Total Operating Expense	332	1,590	1,847	(257)	8,557	8,150	11,083	(2,932)	(26.46)
Total Operating Income	(332)	(1,590)	(1,847)	257	(8,557)	(8,150)	(11,083)	2,932	(26.46)



Health and Wellness
Summarized Income Statement by Business Unit
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

GLJdeAdministrativeIncomeStatement
ByBusinessUnit
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Page 1 of 1

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Operating Expense									
Other Expenses			300	(300)		44	1,797	(1,754)	(97.57)
Total Operating Expense			300	(300)		44	1,797	(1,754)	(97.57)
Total Operating Income			(300)	300		(44)	(1,797)	1,754	(97.57)



MTW Program Administration
Summarized Income Statement by Business Unit
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

GLJdeAdministrativeIncomeStatement
 ByBusinessUnit
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 1/15/2020 5:08:51PM
 Page 1 of 1

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Miscellaneous Revenue			102	(102)			612	(612)	(100.00)
Net Revenue			102	(102)			612	(612)	(100.00)
Operating Expense									
Salaries and Benefits	12,897	73,498	66,489	7,010	342,282	339,373	398,932	(59,559)	(14.93)
Fleet Costs	99		747	(747)	642	4,945	4,481	465	10.37
Outside Services			1	(1)			3	(3)	(100.00)
Protective Services			52	(52)	40	339	311	28	9.14
Insurance	7,674	3,546	2,211	1,334	12,752	13,382	16,673	(3,291)	(19.74)
Other Expenses	21,009	26,293	43,978	(17,684)	206,521	201,501	265,022	(63,520)	(23.97)
Total Operating Expense	41,678	103,337	113,477	(10,140)	562,238	559,540	685,421	(125,881)	(18.37)
Total Operating Income	(41,678)	(103,337)	(113,375)	10,038	(562,238)	(559,540)	(684,809)	125,269	(18.29)
Non-Operating Income (Expense)									
Interest Income	111		38	(38)	386	500	228	272	119.01
Other Income (Expense)			(743)	743			(4,458)	4,458	(100.00)
Management Fees	(508)	(813)	(623)	(190)	(3,858)	(5,572)	(3,740)	(1,832)	48.97
Transfers	387,331	20,424	11,475	8,949	1,056,706	776,490	68,852	707,638	1,027.76
Total Non-Operating Income (Expense)	386,934	19,611	10,147	9,464	1,053,234	771,418	60,882	710,537	1,167.08
Surplus or Deficit Prior to Non-Cash Items	345,256	(83,726)	(103,228)	19,502	490,997	211,878	(623,927)	835,805	(133.96)
Non-Cash Items									
Non-Oper Income (Expense)	(328,651)				(328,651)				
Total Non-Cash Items	(328,651)				(328,651)				
Change In Net Assets	16,605	(83,726)	(103,228)	19,502	162,346	211,878	(623,927)	835,805	(133.96)



Res Ambassador Empowerment Pgm
Summarized Income Statement by Business Unit
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

GJJdeAdministrativeIncomeStatement
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 1/15/2020 5:08:54PM
 Page 1 of 1

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Operating Expense									
Salaries and Benefits	1,830	4,356	3,847	509	9,838	26,388	23,081	3,307	14.33
Insurance	66	89	164	(75)	200	109	986	(877)	(88.91)
Other Expenses			3	(3)			15	(15)	(100.00)
Total Operating Expense	1,896	4,445	4,014	431	10,037	26,497	24,083	2,414	10.03
Total Operating Income	(1,896)	(4,445)	(4,014)	(431)	(10,037)	(26,497)	(24,083)	(2,414)	10.03



Summer Youth Program
Summarized Income Statement by Business Unit
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

GJJdeAdministrativeIncomeStatement
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 Page 1 of 1

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Operating Expense									
Salaries and Benefits			10,248	(10,248)	50,009	37,569	61,490	(23,921)	(38.90)
Insurance			822	(822)	724	35	4,932	(4,897)	(99.29)
Other Expenses			194	(194)		50	1,166	(1,116)	(95.71)
Total Operating Expense			11,265	(11,265)	50,733	37,654	67,588	(29,934)	(44.29)
Total Operating Income			(11,265)	11,265	(50,733)	(37,654)	(67,588)	29,934	(44.29)



Policy And Planning
Summarized Income Statement by Business Unit
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

GJJdeAdministrativeIncomeStatement
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 Page 1 of 1

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Miscellaneous Revenue			716	(716)		5,247	4,295	953	22.18
Net Revenue			716	(716)		5,247	4,295	953	22.18
Operating Expense									
Salaries and Benefits	21,204	27,752	33,347	(5,595)	142,775	177,050	200,081	(23,031)	(11.51)
Insurance	912	999	366	633	1,871	2,547	2,613	(65)	(2.50)
Other Expenses	6,451	4,352	19,642	(15,290)	41,477	38,073	117,853	(79,780)	(67.69)
Total Operating Expense	28,567	33,103	53,355	(20,252)	186,124	217,670	320,547	(102,877)	(32.09)
Total Operating Income	(28,567)	(33,103)	(52,639)	19,536	(186,124)	(212,423)	(316,253)	103,829	(32.83)
Non-Operating Income (Expense)									
Management Fees	4,772	6,190	9,865	(3,674)	30,883	38,565	59,188	(20,622)	(34.84)
Total Non-Operating Income (Expense)	4,772	6,190	9,865	(3,674)	30,883	38,565	59,188	(20,622)	(34.84)
Surplus or Deficit Prior to Non-Cash Items	(23,795)	(26,913)	(42,774)	15,862	(155,241)	(173,858)	(257,065)	83,207	(32.37)
Non-Cash Items									
Depreciation & Amortization	(69)	(69)	(69)	0	(413)	(414)	(413)	(1)	.28
Total Non-Cash Items	(69)	(69)	(69)	0	(413)	(414)	(413)	(1)	.28
Change In Net Assets	(23,863)	(26,982)	(42,843)	15,862	(155,654)	(174,272)	(257,478)	83,206	(32.32)



Procurement
Summarized Income Statement by Business Unit
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

GLJdeAdministrativeIncomeStatement
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Page 1 of 1

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Miscellaneous Revenue			83	(83)		56	500	(444)	(88.80)
Net Revenue			83	(83)		56	500	(444)	(88.80)
Operating Expense									
Salaries and Benefits	37,062	45,563	46,739	(1,177)	223,591	289,183	280,436	8,747	3.12
Insurance	1,606	1,619	558	1,061	3,222	3,960	3,997	(37)	(.92)
Other Expenses	7,515	5,091	12,029	(6,938)	37,282	46,376	72,176	(25,800)	(35.75)
Total Operating Expense	46,182	52,273	59,327	(7,054)	264,095	339,519	356,609	(17,090)	(4.79)
Total Operating Income	(46,182)	(52,273)	(59,244)	6,971	(264,095)	(339,463)	(356,109)	16,646	(4.67)
Non-Operating Income (Expense)									
Management Fees	7,533	9,701	11,104	(1,403)	43,563	60,830	66,626	(5,796)	(8.70)
Total Non-Operating Income (Expense)	7,533	9,701	11,104	(1,403)	43,563	60,830	66,626	(5,796)	(8.70)
Surplus or Deficit Prior to Non-Cash Items	(38,649)	(42,572)	(48,140)	5,567	(220,532)	(278,633)	(289,483)	10,850	(3.75)
Non-Cash Items									
Depreciation & Amortization	(312)	(313)	(312)	(1)	(1,873)	(1,878)	(1,873)	(5)	.27
Total Non-Cash Items	(312)	(313)	(312)	(1)	(1,873)	(1,878)	(1,873)	(5)	.27
Change In Net Assets	(38,961)	(42,885)	(48,452)	5,567	(222,405)	(280,511)	(291,356)	10,845	(3.72)



SAHFC Property Mgmt Admin
Summarized Income Statement by Business Unit
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

GLJdeAdministrativeIncomeStatement
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1/15/2020 5:09:04PM
Page 1 of 1

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Operating Expense									
Salaries and Benefits	19,931	31,230	31,227	3	133,590	210,056	187,362	22,694	12.11
Fleet Costs	430		196	(196)	716	1,098	1,176	(79)	(6.70)
Outside Services	3				14				
Insurance	735	1,012	359	653	1,849	2,491	2,513	(22)	(.86)
Other Expenses	4,446	5,509	7,426	(1,916)	39,552	32,020	44,646	(12,626)	(28.28)
Total Operating Expense	25,545	37,751	39,208	(1,457)	175,721	245,665	235,696	9,968	4.23
Total Operating Income	(25,545)	(37,751)	(39,208)	1,457	(175,721)	(245,665)	(235,696)	(9,968)	4.23
Non-Operating Income (Expense)									
Management Fees	21,779	1,997	19,272	(17,275)	134,400	145,043	115,629	29,413	25.44
Total Non-Operating Income (Expense)	21,779	1,997	19,272	(17,275)	134,400	145,043	115,629	29,413	25.44
Surplus or Deficit Prior to Non-Cash Items	(3,766)	(35,754)	(19,936)	(15,818)	(41,321)	(100,622)	(120,067)	19,445	(16.20)
Non-Cash Items									
Depreciation & Amortization	(390)	(391)	(390)	(1)	(2,338)	(2,344)	(2,338)	(6)	.27
Total Non-Cash Items	(390)	(391)	(390)	(1)	(2,338)	(2,344)	(2,338)	(6)	.27
Change In Net Assets	(4,156)	(36,145)	(20,326)	(15,819)	(43,659)	(102,966)	(122,405)	19,439	(15.88)



Property Management - PH
Summarized Income Statement by Business Unit
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

GLJdeAdministrativeIncomeStatement
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1/15/2020 5:09:07PM
Page 1 of 1

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Operating Expense									
Salaries and Benefits	75,130	76,426	84,836	(8,410)	487,646	466,964	509,016	(42,052)	(8.26)
Fleet Costs	985		290	(290)	2,105	679	1,742	(1,063)	(61.02)
Outside Services			83	(83)	8	3	500	(497)	(99.40)
Protective Services					135				
Insurance	3,039	3,117	1,147	1,970	6,877	8,118	8,094	25	.30
Other Expenses	27,484	27,331	18,245	9,086	117,995	151,546	109,469	42,077	38.44
Total Operating Expense	106,637	106,874	104,601	2,272	614,765	627,310	628,820	(1,510)	(.24)
Total Operating Income	(106,637)	(106,874)	(104,601)	(2,272)	(614,765)	(627,310)	(628,820)	1,510	(0.24)
Non-Operating Income (Expense)									
Other Income (Expense)						1,756		1,756	100.00
Management Fees	(232)	(416)	(471)	55	(2,506)	(2,897)	(2,824)	(73)	2.59
Total Non-Operating Income (Expense)	(232)	(416)	(471)	55	(2,506)	(1,141)	(2,824)	1,683	(59.59)
Surplus or Deficit Prior to Non-Cash Items	(106,869)	(107,289)	(105,072)	(2,217)	(617,271)	(628,452)	(631,645)	3,193	(0.51)
Non-Cash Items									
Depreciation & Amortization	(243)	(244)	(243)	(1)	(1,460)	(1,464)	(1,460)	(4)	.28
Total Non-Cash Items	(243)	(244)	(243)	(1)	(1,460)	(1,464)	(1,460)	(4)	.28
Change In Net Assets	(107,112)	(107,533)	(105,315)	(2,218)	(618,731)	(629,915)	(633,104)	3,189	(0.50)



Public Affairs
Summarized Income Statement by Business Unit
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

GLJdeAdministrativeIncomeStatement
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 Page 1 of 1

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Miscellaneous Revenue	3,113	1,688	4,067	(2,379)	23,216	15,538	24,400	(8,862)	(36.32)
Net Revenue	3,113	1,688	4,067	(2,379)	23,216	15,538	24,400	(8,862)	(36.32)
Operating Expense									
Salaries and Benefits	26,588	30,183	39,009	(8,827)	138,828	201,413	234,056	(32,643)	(13.95)
Outside Services									
Utilities		234	71	163	468	702	423	279	65.93
Protective Services						741		741	100.00
Insurance	1,207	1,089	467	622	2,585	3,167	3,363	(196)	(5.83)
Other Expenses	5,115	102,488	28,682	73,805	66,087	185,228	172,095	13,134	7.63
Total Operating Expense	32,909	133,994	68,229	65,764	207,968	391,251	409,937	(18,686)	(4.56)
Total Operating Income	(29,796)	(132,306)	(64,163)	(68,143)	(184,752)	(375,714)	(385,537)	9,824	(2.55)
Non-Operating Income (Expense)									
Management Fees	4,942	24,993	12,091	12,903	31,109	68,821	72,543	(3,722)	(5.13)
Total Non-Operating Income (Expense)	4,942	24,993	12,091	12,903	31,109	68,821	72,543	(3,722)	(5.13)
Surplus or Deficit Prior to Non-Cash Items	(24,855)	(107,313)	(52,072)	(55,241)	(153,643)	(306,892)	(312,994)	6,102	(1.95)



Dev Svcs & Neighborhood Rev
Summarized Income Statement by Business Unit
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

GLJdeAdministrativeIncomeStatement
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 Page 1 of 1

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Miscellaneous Revenue		100		100	7,201	100		100	100.00
Net Revenue		100		100	7,201	100		100	100.00
Operating Expense									
Salaries and Benefits	38,040	55,375	47,006	8,369	223,341	333,997	282,036	51,961	18.42
Supplies and Materials			9	(9)			51	(51)	(100.00)
Fleet Costs	41		875	(875)	4,205	1,187	5,250	(4,063)	(77.39)
Outside Services		1,475	808	667		7,463	4,845	2,618	54.03
Utilities						445		445	100.00
Protective Services		423		423		1,188		1,188	100.00
Insurance	1,857	1,758	814	944	5,026	5,897	5,666	231	4.08
Other Expenses	13,336	17,494	58,999	(41,505)	89,069	102,921	353,993	(251,072)	(70.93)
Total Operating Expense	53,274	76,525	108,510	(31,985)	321,640	453,099	651,842	(198,743)	(30.49)
Total Operating Income	(53,274)	(76,425)	(108,510)	32,085	(314,439)	(452,999)	(651,842)	198,843	(30.50)
Non-Operating Income (Expense)									
Interest Expense	(550)	(39)	(3,896)	3,857	(2,693)	(7,127)	(23,374)	16,247	(69.51)
Management Fees	(277)	(759)	(480)	(279)	(1,752)	(3,872)	(2,880)	(991)	34.42
Transfers	208,796	75,000		75,000	208,796	528,705		528,705	100.00
Total Non-Operating Income (Expense)	207,969	74,202	(4,376)	78,578	204,351	517,706	(26,254)	543,960	(2,071.88)
Surplus or Deficit Prior to Non-Cash Items	154,695	(2,223)	(112,885)	110,663	(110,089)	64,707	(678,096)	742,803	(109.54)
Non-Cash Items									
Depreciation & Amortization	(335)	(429)		(429)	(2,008)	(2,541)	(1,673)	(868)	51.85
Non-Oper Income (Expense)									
Total Non-Cash Items	(335)	(429)		(429)	(2,008)	(2,541)	(1,673)	(868)	51.85
Change In Net Assets	154,360	(2,651)	(112,885)	110,234	(112,097)	62,166	(679,770)	741,936	(109.15)



Receivable Transaction Process
Summarized Income Statement by Business Unit
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

GJJdeAdministrativeIncomeStatement
 ByBusinessUnit
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 1/15/2020 5:09:15PM
 Page 1 of 1

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Operating Expense									
Salaries and Benefits	412	410	452	(43)	2,601	2,762	2,715	47	1.74
Insurance	16	16	6	10	30	38	42	(4)	(9.05)
Other Expenses	5,899	(1,534)	4,418	(5,952)	23,965	18,351	26,507	(8,156)	(30.77)
Total Operating Expense	6,327	(1,108)	4,876	(5,985)	26,596	21,151	29,264	(8,113)	(27.72)
Total Operating Income	(6,327)	1,108	(4,876)	5,985	(26,596)	(21,151)	(29,264)	8,113	(27.72)
Non-Operating Income (Expense)									
Management Fees	6,327	(1,108)	4,876	(5,985)	26,596	21,151	29,259	(8,108)	(27.71)
Total Non-Operating Income (Expense)	6,327	(1,108)	4,876	(5,985)	26,596	21,151	29,259	(8,108)	(27.71)
Surplus or Deficit Prior to Non-Cash Items			0	0			(5)	5	(100.00)



Regulatory Oversight
Summarized Income Statement by Business Unit
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

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 Page 1 of 1

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Operating Expense									
Salaries and Benefits	9,139	8,979	9,964	(984)	64,479	56,801	59,782	(2,981)	(4.99)
Fleet Costs			4	(4)			23	(23)	(100.00)
Insurance	368	318	124	194	799	874	859	15	1.71
Other Expenses	1,669	1,280	2,559	(1,279)	12,848	7,553	15,354	(7,800)	(50.80)
Total Operating Expense	11,176	10,577	12,650	(2,073)	78,126	65,229	76,017	(10,789)	(14.19)
Total Operating Income	(11,176)	(10,577)	(12,650)	2,073	(78,126)	(65,229)	(76,017)	10,789	(14.19)
Non-Operating Income (Expense)									
Management Fees	1,878	2,005	2,401	(396)	13,453	12,016	14,406	(2,390)	(16.59)
Total Non-Operating Income (Expense)	1,878	2,005	2,401	(396)	13,453	12,016	14,406	(2,390)	(16.59)
Surplus or Deficit Prior to Non-Cash Items	(9,298)	(8,573)	(10,249)	1,677	(64,673)	(53,213)	(61,611)	8,399	(13.63)

Risk Management
Summarized Income Statement by Business Unit
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Miscellaneous Revenue			10,000	(10,000)	125,219	125,655	60,000	65,655	109.43
Net Revenue			10,000	(10,000)	125,219	125,655	60,000	65,655	109.43
Operating Expense									
Salaries and Benefits	5,708	7,064	12,499	(5,435)	40,994	50,939	74,994	(24,055)	(32.08)
Insurance	370	376	206	170	972	1,264	1,480	(215)	(14.54)
Other Expenses	1,024	3,228	3,171	57	11,396	14,095	19,027	(4,932)	(25.92)
Total Operating Expense	7,102	10,668	15,876	(5,207)	53,361	66,298	95,501	(29,202)	(30.58)
Total Operating Income	(7,102)	(10,668)	(5,876)	(4,793)	71,858	59,357	(35,501)	94,857	(267.20)
Non-Operating Income (Expense)									
Management Fees	1,178	1,996	1,072	924	5,539	10,505	6,429	4,075	63.38
Total Non-Operating Income (Expense)	1,178	1,996	1,072	924	5,539	10,505	6,429	4,075	63.38
Surplus or Deficit Prior to Non-Cash Items	(5,923)	(8,673)	(4,804)	(3,868)	77,397	69,862	(29,071)	98,933	(340.31)

Security Division - Admin
Summarized Income Statement by Business Unit
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Operating Expense									
Salaries and Benefits	27,384	16,116	16,117	(1)	104,533	105,204	96,702	8,502	8.79
Fleet Costs	191		518	(518)	965	1,194	3,109	(1,915)	(61.60)
Outside Services	6		6	(6)	34	39	36	3	9.80
Protective Services	(3,848)	11,973	5,750	6,223	26,469	48,069	34,501	13,568	39.33
Insurance	648	590	313	277	1,797	1,905	2,106	(201)	(9.53)
Other Expenses	3,357	2,959	4,704	(1,745)	20,518	17,917	28,226	(10,309)	(36.52)
Total Operating Expense	27,738	31,639	27,408	4,230	154,316	174,329	164,680	9,648	5.86
Total Operating Income	(27,738)	(31,639)	(27,408)	(4,230)	(154,316)	(174,329)	(164,680)	(9,648)	5.86
Non-Operating Income (Expense)									
Management Fees	4,637	5,919	5,125	794	25,811	31,439	30,749	689	2.24
Total Non-Operating Income (Expense)	4,637	5,919	5,125	794	25,811	31,439	30,749	689	2.24
Surplus or Deficit Prior to Non-Cash Items	(23,101)	(25,719)	(22,284)	(3,436)	(128,505)	(142,890)	(133,931)	(8,959)	6.69



Service Coordination
Summarized Income Statement by Business Unit
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

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 Page 1 of 1

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Miscellaneous Revenue	2,000		12,400	(12,400)	24,000	22,000	74,400	(52,400)	(70.43)
Net Revenue	2,000		12,400	(12,400)	24,000	22,000	74,400	(52,400)	(70.43)
Operating Expense									
Salaries and Benefits	2,211	4,060	8,248	(4,188)	15,220	21,662	49,488	(27,826)	(56.23)
Insurance	91	213	108	105	175	774	829	(54)	(6.57)
Other Expenses	3	101	45	56	72	392	270	122	45.03
Total Operating Expense	2,304	4,374	8,401	(4,028)	15,467	22,828	50,587	(27,759)	(54.87)
Total Operating Income	(304)	(4,374)	3,999	(8,372)	8,533	(828)	23,813	(24,641)	(103.48)

**Innovative Technology Services
Summarized Income Statement by Business Unit
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison**

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Miscellaneous Revenue	47,268	40,036	51,984	(11,948)	303,679	240,001	311,905	(71,904)	(23.05)
Net Revenue	47,268	40,036	51,984	(11,948)	303,679	240,001	311,905	(71,904)	(23.05)
Operating Expense									
Salaries and Benefits	36,869	30,405	42,712	(12,308)	234,584	193,569	256,275	(62,706)	(24.47)
Fleet Costs	35		125	(125)	282	277	750	(473)	(63.13)
Outside Services			1	(1)			4	(4)	(100.00)
Insurance	1,259	1,276	660	616	3,232	4,185	4,617	(432)	(9.36)
Other Expenses	6,707	7,851	8,340	(489)	49,162	38,912	50,040	(11,128)	(22.24)
Total Operating Expense	44,869	39,531	51,838	(12,307)	287,260	236,943	311,686	(74,744)	(23.98)
Total Operating Income	2,398	505	146	359	16,420	3,059	219	2,840	1,296.25
Non-Operating Income (Expense)									
Other Income (Expense)			526	(526)			3,153	(3,153)	(100.00)
Management Fees	(935)	(188)	(324)	136	(7,638)	(1,156)	(1,945)	790	(40.59)
Total Non-Operating Income (Expense)	(935)	(188)	201	(389)	(7,638)	(1,156)	1,208	(2,364)	(195.65)
Surplus or Deficit Prior to Non-Cash Items	1,464	317	348	(31)	8,782	1,903	1,427	476	33.36
Non-Cash Items									
Depreciation & Amortization	(1,464)	(317)	(316)	(1)	(8,782)	(1,903)	(1,898)	(5)	.28
Total Non-Cash Items	(1,464)	(317)	(316)	(1)	(8,782)	(1,903)	(1,898)	(5)	.28
Change In Net Assets			31	(31)			(471)	471	(100.00)



Innovative Technology Admin
Summarized Income Statement by Business Unit
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

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 Page 1 of 1

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Miscellaneous Revenue						1,500		1,500	100.00
Net Revenue						1,500		1,500	100.00
Operating Expense									
Salaries and Benefits	44,953	42,813	44,626	(1,812)	290,252	251,848	267,755	(15,907)	(5.94)
Outside Services					215				
Insurance	1,448	1,330	316	1,014	2,430	2,844	2,251	593	26.33
Other Expenses	6,369	6,522	15,699	(9,177)	40,047	44,436	94,195	(49,759)	(52.83)
Total Operating Expense	52,770	50,666	60,641	(9,975)	332,944	299,127	364,201	(65,074)	(17.87)
Total Operating Income	(52,770)	(50,666)	(60,641)	9,975	(332,944)	(297,627)	(364,201)	66,574	(18.28)
Non-Operating Income (Expense)									
Management Fees	9,011	9,517	11,459	(1,942)	57,034	54,322	68,754	(14,433)	(20.99)
Total Non-Operating Income (Expense)	9,011	9,517	11,459	(1,942)	57,034	54,322	68,754	(14,433)	(20.99)
Surplus or Deficit Prior to Non-Cash Items	(43,758)	(41,149)	(49,182)	8,033	(275,910)	(243,305)	(295,447)	52,142	(17.65)
Non-Cash Items									
Depreciation & Amortization	(995)	(268)	(268)	(1)	(5,967)	(1,610)	(1,605)	(4)	.28
Total Non-Cash Items	(995)	(268)	(268)	(1)	(5,967)	(1,610)	(1,605)	(4)	.28
Change In Net Assets	(44,753)	(41,417)	(49,449)	8,032	(281,877)	(244,915)	(297,052)	52,137	(17.55)



UAC (Formerly AOD)
Summarized Income Statement by Business Unit
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

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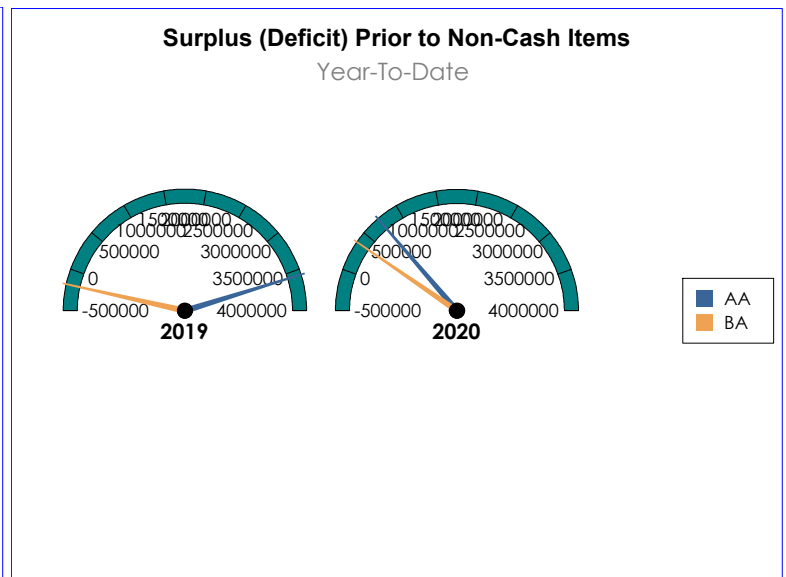
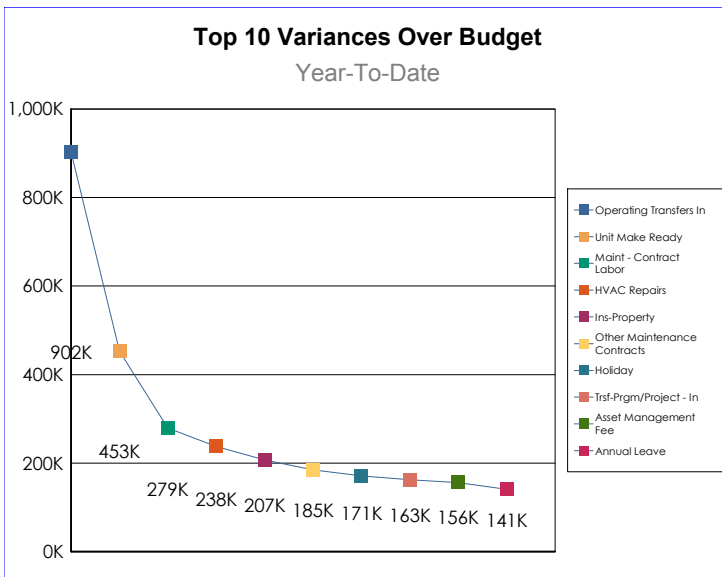
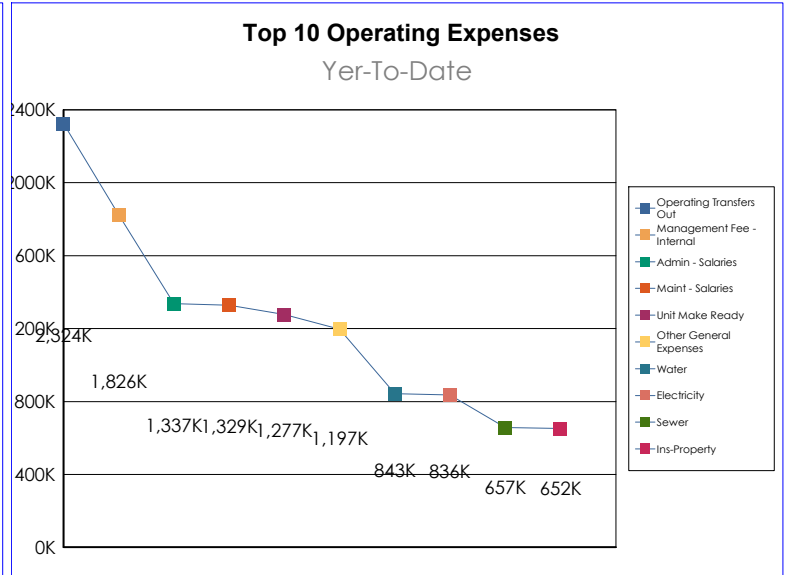
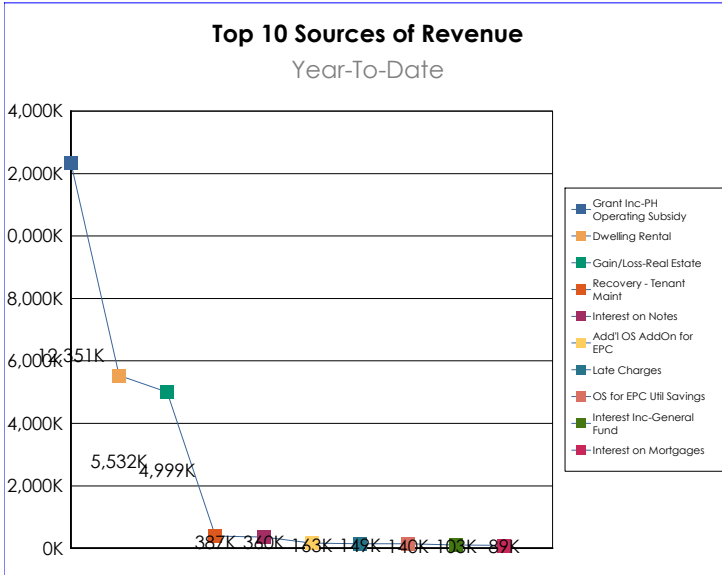
Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Operating Expense									
Salaries and Benefits	22,258	27,162	30,530	(3,369)	130,208	166,698	183,180	(16,482)	(9.00)
Outside Services			53	(53)			320	(320)	(100.00)
Insurance	1,038	1,057	474	583	2,389	3,179	3,397	(217)	(6.39)
Other Expenses	11,160	3,628	10,146	(6,518)	42,639	14,447	60,877	(46,430)	(76.27)
Total Operating Expense	34,456	31,847	41,203	(9,356)	175,237	184,324	247,773	(63,449)	(25.61)
Total Operating Income	(34,456)	(31,847)	(41,203)	9,356	(175,237)	(184,324)	(247,773)	63,449	(25.61)
Non-Operating Income (Expense)									
Management Fees	34,456	32,138	41,230	(9,092)	174,988	186,066	247,379	(61,312)	(24.78)
Total Non-Operating Income (Expense)	34,456	32,138	41,230	(9,092)	174,988	186,066	247,379	(61,312)	(24.78)
Surplus or Deficit Prior to Non-Cash Items		290	26	264	(249)	1,742	(395)	2,137	(541.61)
Non-Cash Items									
Depreciation & Amortization		(290)		(290)		(1,742)		(1,742)	100.00
Total Non-Cash Items		(290)		(290)		(1,742)		(1,742)	100.00
Change In Net Assets			26	(26)	(249)		(395)	395	(100.00)

Public Housing
Summarized Income Statement by Line of Business, YTD
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

Account Description	Year-To-Date			
	Actual	Budget	Variance	%
Revenue				
Rental Revenue	5,532,495	5,346,152	186,343	3.49
Bad Debt, Net of Collections	(8,562)	18,605	(27,167)	-146.02
Other Tenant Revenue	249,315	195,447	53,868	27.56
Grants	12,654,915	11,387,062	1,267,853	11.13
Miscellaneous Revenue	129,301	162,016	(32,715)	-20.19
Net Revenue	18,557,464	17,109,282	1,448,182	8.46
Operating Expense				
Salaries and Benefits	5,108,521	5,463,134	(354,612)	-6.49
Supplies and Materials	1,210,205	920,165	290,040	31.52
Fleet Costs	71,821	82,515	(10,694)	-12.96
Outside Services	4,216,185	3,208,416	1,007,769	31.41
Utilities	2,387,327	2,725,295	(337,968)	-12.40
Protective Services	157,924	142,691	15,234	10.68
Insurance	933,495	731,717	201,778	27.58
Other Expenses	768,003	1,285,193	(517,190)	-40.24
Total Operating Expense	14,853,482	14,559,124	294,358	2.02
Total Operating Income	3,703,982	2,550,157	1,153,825	\$45.25
Non-Operating Income (Expense)				
Interest Expense	(26,432)	(49,276)	22,844	-46.36
Interest Income	629,053	417,255	211,798	50.76
Replacement/Extraordinary Item	(540,908)	(487,302)	(53,606)	11.00
Other Income (Expense)	(1,169,627)	(1,210,455)	40,828	-3.37
Management Fees	(2,306,082)	(2,469,099)	163,016	-6.60
Transfers	445,261	1,612,798	(1,167,537)	-72.39
Total Non-Operating Income (Expense)	(2,968,735)	(2,186,078)	(782,657)	35.80
Surplus or Deficit Prior to Non-Cash Items	735,247	364,080	371,168	\$101.95
Non-Cash Items				
Depreciation & Amortization	(5,491,389)	(4,874,798)	(616,591)	12.65
Non-Oper Income (Expense)	5,669,488	2,293,281	3,376,207	147.22
Total Non-Cash Items	178,099	(2,581,518)	2,759,616	-106.90

Public Housing
Summarized Income Statement by Line of Business, YTD
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

Account Description	Year-To-Date			
	Actual	Budget	Variance	%
Change In Net Assets	913,346	(2,217,438)	3,130,784	(\$141.19)





Alazan/Guadalupe
Summarized Income Statement by Company, YTD
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

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Page 1 of 1

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	113,938	107,802	100,326	7,476	625,416	654,729	601,958	52,771	8.77
Bad Debt, Net of Collections	2,510	(24,324)	(3,836)	(20,487)	26,871	(19,505)	(23,018)	3,514	-15.26
Other Tenant Revenue	9,255	4,854	2,583	2,270	28,861	34,964	15,500	19,464	125.58
Grants	336,535	344,252	296,873	47,378	1,812,270	1,854,258	1,781,239	73,019	4.10
Miscellaneous Revenue	1,022		4,489	(4,489)	15,886	19,398	26,936	(7,539)	-27.99
Net Revenue	463,261	432,583	400,436	32,148	2,509,303	2,543,844	2,402,614	141,229	5.88
Operating Expense									
Salaries and Benefits	114,453	127,281	119,888	7,393	700,723	671,570	719,328	(47,758)	-6.64
Supplies and Materials	29,509	22,378	31,850	(9,472)	172,773	184,640	191,100	(6,460)	-3.38
Fleet Costs	1,084		3,232	(3,232)	20,144	12,867	19,389	(6,522)	-33.64
Outside Services	70,124	76,107	87,138	(11,031)	478,166	646,956	522,831	124,126	23.74
Utilities	38,900	37,974	48,046	(10,072)	254,692	271,272	288,278	(17,006)	-5.90
Protective Services	5,217	7,896	2,067	5,829	16,634	28,788	12,403	16,384	132.10
Insurance	40,371	41,939	14,274	27,664	77,751	111,052	88,117	22,935	26.03
Other Expenses	13,398	10,211	16,959	(6,748)	95,128	91,648	104,796	(13,148)	-12.55
Total Operating Expense	313,056	323,786	323,454	331	1,816,011	2,018,792	1,946,242	72,551	3.73
Total Operating Income	150,204	108,798	76,981	31,816	693,293	525,052	456,373	68,679	15.05
Non-Operating Income (Expense)									
Interest Expense	(1,773)	(1,131)	(1,483)	352	(9,152)	(7,137)	(8,897)	1,760	-19.78
Interest Income	1,641	1,244	1,538	(294)	8,938	9,753	9,230	523	5.67
Replacement/Extraordinary Item	6,135	(12,373)	(20,660)	8,287	(91,213)	(134,133)	(123,962)	(10,171)	8.21
Other Income (Expense)	0		(595)	595	3,109	504	(3,569)	4,073	-114.12
Management Fees	(53,207)	(43,206)	(53,025)	9,820	(319,070)	(278,197)	(318,152)	39,955	-12.56
Transfers	(4,781)	5,532	5,725	(193)	(21,023)	34,098	34,348	(250)	-.73
Total Non-Operating Income (Expense)	(51,984)	(49,933)	(68,500)	18,567	(428,410)	(375,112)	(411,001)	35,890	-8.73
Income Before Non-Cash Items	98,221	58,864	8,481	50,383	264,883	149,940	45,372	104,569	230.47
Non-Cash Items									
Depreciation & Amortization	(67,102)	(70,130)	(65,035)	(5,095)	(399,865)	(424,823)	(396,218)	(28,605)	7.22
Total Non-Cash Items	(67,102)	(70,130)	(65,035)	(5,095)	(399,865)	(424,823)	(396,218)	(28,605)	7.22
Change In Net Assets	31,118	(11,266)	(56,554)	45,289	(134,983)	(274,883)	(350,846)	75,963	(21.65)



Blanco/San Pedro Arms
Summarized Income Statement by Company, YTD
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

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Page 1 of 1

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	28,067	27,125	28,595	(1,470)	163,529	164,907	171,567	(6,660)	-3.88
Bad Debt, Net of Collections	(423)	90	(135)	225	(1,320)	1,015	(807)	1,822	-225.71
Other Tenant Revenue	356	(213)	368	(581)	2,534	2,152	2,208	(56)	-2.52
Grants	25,167	29,563	22,200	7,363	135,510	165,579	133,199	32,380	24.31
Miscellaneous Revenue	6,363	1,932	2,422	(489)	6,413	11,544	14,531	(2,987)	-20.55
Net Revenue	59,530	58,498	53,450	5,048	306,666	345,197	320,698	24,499	7.64
Operating Expense									
Salaries and Benefits	9,155	13,361	13,695	(334)	57,230	62,606	82,171	(19,566)	-23.81
Supplies and Materials	1,295	1,741	1,062	679	12,559	15,230	6,372	8,858	139.00
Fleet Costs	0		109	(109)	682		656	(656)	-100.00
Outside Services	9,637	16,108	9,881	6,227	88,791	106,133	59,285	46,847	79.02
Utilities	11,442	14,864	16,177	(1,313)	93,422	89,915	97,064	(7,150)	-7.37
Protective Services	0		155	(155)			927	(927)	-100.00
Insurance	3,802	3,775	1,313	2,463	7,579	9,913	8,164	1,749	21.42
Other Expenses	1,638	1,900	3,032	(1,132)	16,192	12,367	18,611	(6,245)	-33.55
Total Operating Expense	36,970	51,751	45,424	6,327	276,455	296,163	273,252	22,911	8.38
Total Operating Income	22,560	6,747	8,026	(1,279)	30,211	49,034	47,445	1,588	3.35
Non-Operating Income (Expense)									
Interest Income	289	170	325	(155)	1,881	1,515	1,950	(436)	-22.34
Replacement/Extraordinary Item	0	(1,335)	(961)	(374)		(3,196)	(5,767)	2,571	-44.58
Other Income (Expense)	0		0	0	1,220				
Management Fees	(8,375)	(8,096)	(8,105)	8	(49,610)	(51,042)	(48,628)	(2,414)	4.96
Transfers	364	865	893	(27)	2,326	5,389	5,356	34	.63
Total Non-Operating Income (Expense)	(7,723)	(8,396)	(7,848)	(548)	(44,182)	(47,334)	(47,089)	(245)	.52
Income Before Non-Cash Items	14,837	(1,650)	178	(1,827)	(13,971)	1,699	356	1,343	377.02
Non-Cash Items									
Depreciation & Amortization	(37,619)	(40,041)	(37,619)	(2,422)	(225,715)	(240,248)	(225,715)	(14,533)	6.44
Non-Oper Income (Expense)	0		23,542	(23,542)		552,773	141,250	411,523	291.34
Total Non-Cash Items	(37,619)	(40,041)	(14,077)	(25,964)	(225,715)	312,526	(84,465)	396,990	-470.01
Change In Net Assets	(22,782)	(41,691)	(13,900)	(27,791)	(239,685)	314,225	(84,108)	398,334	(473.59)



Blueridge/VF/SF/Palm Lake
Summarized Income Statement by Company, YTD
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

GlJdeIncomeStatementByCompany
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1/15/2020 6:12:48PM
Page 1 of 1

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	0			0	(1,390)				
Bad Debt, Net of Collections	120			0	1,860	350		350	100.00
Other Tenant Revenue	0			0	(110)	(110)		(110)	100.00
Grants	8,642	22,151	7,536	14,615	8,947	86,352	45,215	41,137	90.98
Miscellaneous Revenue	0			0		9,000		9,000	100.00
Net Revenue	8,762	22,151	7,536	14,615	9,307	95,592	45,215	50,377	111.42
Operating Expense									
Salaries and Benefits	637	373	302	70	3,366	1,853	1,813	40	2.22
Outside Services	9,150	10,037	2,404	7,633	33,543	33,421	14,424	18,997	131.71
Utilities	214		8	(8)	2,701	343	47	295	622.27
Protective Services	0			0	215				
Insurance	2,399	2,993	910	2,083	4,769	7,169	5,464	1,705	31.20
Other Expenses	376	38	83	(46)	1,815	848	593	255	43.10
Total Operating Expense	12,776	13,441	3,707	9,734	46,409	43,634	22,341	21,293	95.31
Total Operating Income	(4,014)	8,710	3,829	4,881	(37,102)	51,958	22,874	29,084	127.15
Non-Operating Income (Expense)									
Interest Income	80	92	5,393	(5,300)	5,713	369	32,355	(31,986)	-98.86
Replacement/Extraordinary Item	0		(303)	303			(1,817)	1,817	-100.00
Management Fees	(1,064)	(196)	(335)	139	(7,294)	(2,359)	(2,012)	(347)	17.22
Transfers	255	461	463	(1)	(1,671,132)	2,769	2,778	(9)	-.32
Total Non-Operating Income (Expense)	(729)	358	5,217	(4,859)	(1,672,712)	779	31,303	(30,524)	-97.51
Income Before Non-Cash Items	(4,743)	9,068	9,046	22	(1,709,815)	52,737	54,177	(1,440)	(2.66)
Non-Cash Items									
Depreciation & Amortization	(36,659)	(6,935)	(967)	(5,967)	(41,495)	(41,609)	(5,804)	(35,805)	616.86
Non-Oper Income (Expense)	0			0	73,287				
Total Non-Cash Items	(36,659)	(6,935)	(967)	(5,967)	31,791	(41,609)	(5,804)	(35,805)	616.86
Change In Net Assets	(41,401)	2,133	8,078	(5,945)	(1,678,024)	11,128	48,373	(37,245)	(77.00)



Cassiano Homes
Summarized Income Statement by Company, YTD
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

GIJdelIncomeStatementByCompany
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1/15/2020 6:12:50PM
Page 1 of 1

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	44,000	41,576	47,254	(5,679)	253,583	255,328	283,525	(28,197)	-9.94
Bad Debt, Net of Collections	(6,350)	1,968	(2,756)	4,724	25,503	(16,753)	(16,537)	(216)	1.31
Other Tenant Revenue	1,639	2,436	1,315	1,121	8,011	16,894	7,887	9,007	114.21
Grants	260,527	264,404	229,856	34,548	1,403,017	1,455,029	1,379,137	75,892	5.50
Miscellaneous Revenue	16,862		4,937	(4,937)	43,876	3,678	29,621	(25,944)	-87.58
Net Revenue	316,678	310,383	280,606	29,777	1,733,990	1,714,176	1,683,633	30,543	1.81
Operating Expense									
Salaries and Benefits	69,786	72,895	81,655	(8,759)	429,146	457,717	489,929	(32,212)	-6.57
Supplies and Materials	26,712	13,574	26,395	(12,821)	153,583	175,815	158,368	17,448	11.02
Fleet Costs	1,655		2,151	(2,151)	13,241	10,037	12,909	(2,872)	-22.25
Outside Services	72,367	67,322	87,743	(20,421)	574,083	562,630	526,455	36,174	6.87
Utilities	31,982	41,156	39,915	1,242	222,125	256,318	239,488	16,830	7.03
Protective Services	6,392	5,687	5,526	161	28,077	28,365	33,158	(4,794)	-14.46
Insurance	40,356	41,258	14,442	26,816	78,678	120,897	88,298	32,599	36.92
Other Expenses	8,666	3,842	11,686	(7,844)	64,198	59,414	72,298	(12,884)	-17.82
Total Operating Expense	257,916	245,734	269,512	(23,778)	1,563,131	1,671,193	1,620,903	50,290	3.10
Total Operating Income	58,762	64,648	11,094	53,555	170,859	42,983	62,730	(19,747)	(31.48)
Non-Operating Income (Expense)									
Interest Expense	(788)	(586)	(659)	73	(4,068)	(3,700)	(3,954)	254	-6.41
Interest Income	517	705	638	67	3,348	6,789	3,827	2,962	77.40
Replacement/Extraordinary Item	(4,694)	(10,887)	(7,370)	(3,517)	(33,661)	(117,869)	(44,218)	(73,651)	166.56
Other Income (Expense)	0			0		19,040		19,040	100.00
Management Fees	(37,053)	(35,463)	(34,689)	(774)	(219,753)	(195,524)	(208,134)	12,610	-6.06
Transfers	(1,993)	3,778	55,869	(52,092)	(6,144)	185,937	335,216	(149,279)	-44.53
Total Non-Operating Income (Expense)	(44,011)	(42,453)	13,790	(56,243)	(260,277)	(105,327)	82,737	(188,064)	-227.30
Income Before Non-Cash Items	14,751	22,195	24,883	(2,688)	(89,419)	(62,344)	145,467	(207,811)	(142.86)
Non-Cash Items									
Depreciation & Amortization	(57,092)	(58,932)	(56,400)	(2,532)	(344,069)	(353,307)	(339,960)	(13,346)	3.93
Total Non-Cash Items	(57,092)	(58,932)	(56,400)	(2,532)	(344,069)	(353,307)	(339,960)	(13,346)	3.93
Change In Net Assets	(42,341)	(36,737)	(31,517)	(5,220)	(433,487)	(415,651)	(194,493)	(221,158)	113.71



Cheryl West/TL Shaley
Summarized Income Statement by Company, YTD
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

GIJdelIncomeStatementByCompany
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1/15/2020 6:13:22PM
Page 1 of 1

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	24,359	23,139	23,344	(205)	146,908	131,963	140,064	(8,101)	-5.78
Bad Debt, Net of Collections	(4,383)	(837)	654	(1,492)	5,121	3,810	3,926	(116)	-2.95
Other Tenant Revenue	435	1,056	615	442	2,400	6,115	3,687	2,428	65.84
Grants	60,679	59,569	53,514	6,055	326,665	327,820	321,083	6,737	2.10
Miscellaneous Revenue	0		260	(260)	5,558	5,470	1,559	3,911	250.89
Net Revenue	81,091	82,926	78,386	4,540	486,653	475,178	470,318	4,860	1.03
Operating Expense									
Salaries and Benefits	27,200	26,443	27,402	(959)	175,099	168,862	164,410	4,452	2.71
Supplies and Materials	8,644	6,637	5,516	1,122	42,851	56,461	33,093	23,368	70.61
Fleet Costs	57		129	(129)	756	603	775	(172)	-22.22
Outside Services	27,010	20,115	14,627	5,488	145,920	167,479	87,762	79,717	90.83
Utilities	6,682	6,288	8,057	(1,768)	44,124	46,818	48,339	(1,521)	-3.15
Protective Services	2,855	1,041	174	867	4,699	4,558	1,041	3,517	337.75
Insurance	12,342	12,823	4,444	8,379	23,814	36,314	27,178	9,136	33.62
Other Expenses	2,067	4,372	4,599	(227)	21,896	20,295	28,291	(7,996)	-28.26
Total Operating Expense	86,857	77,719	64,946	12,773	459,159	501,390	390,889	110,500	28.27
Total Operating Income	(5,766)	5,207	13,441	(8,234)	27,494	(26,212)	79,429	(105,641)	(133.00)
Non-Operating Income (Expense)									
Interest Income	621	8	602	(594)	3,661	700	3,612	(2,912)	-80.62
Replacement/Extraordinary Item	(1,756)	(2,470)	(2,236)	(234)	(6,206)	(9,613)	(13,413)	3,800	-28.33
Other Income (Expense)	0		(1,441)	1,441		18,199	(8,645)	26,843	-310.53
Management Fees	(10,339)	(10,417)	(9,866)	(551)	(61,179)	(64,882)	(59,195)	(5,687)	9.61
Transfers	478	1,114	1,151	(37)	3,043	6,841	6,906	(65)	-.94
Total Non-Operating Income (Expense)	(10,996)	(11,765)	(11,789)	24	(60,681)	(48,755)	(70,735)	21,980	-31.07
Income Before Non-Cash Items	(16,762)	(6,558)	1,651	(8,209)	(33,187)	(74,967)	8,694	(83,661)	(962.30)
Non-Cash Items									
Depreciation & Amortization	(8,444)	(8,468)	(8,444)	(25)	(51,237)	(50,809)	(50,662)	(147)	.29
Total Non-Cash Items	(8,444)	(8,468)	(8,444)	(25)	(51,237)	(50,809)	(50,662)	(147)	.29
Change In Net Assets	(25,206)	(15,026)	(6,792)	(8,234)	(84,424)	(125,775)	(41,968)	(83,808)	199.69



Cross Creek/Rutledge/Beldon
Summarized Income Statement by Company, YTD
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

GIJdelIncomeStatementByCompany
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1/15/2020 6:12:52PM
Page 1 of 1

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	23,254	27,493	24,333	3,160	139,266	158,006	145,996	12,011	8.23
Bad Debt, Net of Collections	(2,277)	359	(195)	554	2,558	1,090	(1,172)	2,262	-192.99
Other Tenant Revenue	765	1,246	480	766	3,116	7,955	2,877	5,077	176.45
Grants	67,894	69,172	59,872	9,300	365,486	374,107	359,234	14,873	4.14
Miscellaneous Revenue	8,148		1,791	(1,791)	14,059	1,151	10,745	(9,594)	-89.29
Net Revenue	97,784	98,270	86,280	11,990	524,484	542,309	517,680	24,628	4.76
Operating Expense									
Salaries and Benefits	19,896	36,213	29,746	6,467	173,318	229,833	178,477	51,355	28.77
Supplies and Materials	3,776	5,485	4,885	601	40,340	38,478	29,309	9,169	31.28
Fleet Costs	326		419	(419)	4,710	2,413	2,512	(99)	-3.96
Outside Services	4,769	14,589	15,749	(1,160)	106,797	104,814	94,497	10,317	10.92
Utilities	11,431	7,144	15,561	(8,417)	85,293	67,363	93,365	(26,002)	-27.85
Protective Services	0	1,269		1,269	27	1,369		1,369	100.00
Insurance	11,513	11,944	4,215	7,729	22,331	33,834	25,821	8,012	31.03
Other Expenses	3,652	2,192	7,574	(5,381)	37,404	21,189	46,232	(25,043)	-54.17
Total Operating Expense	55,363	78,837	78,149	688	470,219	499,292	470,214	29,078	6.18
Total Operating Income	42,421	19,433	8,131	11,302	54,265	43,017	47,466	(4,450)	(9.37)
Non-Operating Income (Expense)									
Interest Income	244	157	124	33	894	1,744	746	998	133.74
Replacement/Extraordinary Item	(711)	(1,138)	(2,850)	1,712	(5,432)	(7,481)	(17,102)	9,621	-56.26
Other Income (Expense)	0			0	7,760	(120)		(120)	100.00
Management Fees	(11,896)	(10,251)	(11,795)	1,544	(71,906)	(69,503)	(70,773)	1,270	-1.79
Transfers	539	1,248	1,300	(52)	3,433	7,701	7,798	(97)	-1.24
Total Non-Operating Income (Expense)	(11,823)	(9,985)	(13,222)	3,237	(65,251)	(67,659)	(79,331)	11,672	-14.71
Income Before Non-Cash Items	30,598	9,448	(5,091)	14,539	(10,986)	(24,642)	(31,865)	7,222	(22.67)
Non-Cash Items									
Depreciation & Amortization	(15,771)	(17,575)	(15,749)	(1,826)	(94,990)	(101,708)	(94,497)	(7,211)	7.63
Total Non-Cash Items	(15,771)	(17,575)	(15,749)	(1,826)	(94,990)	(101,708)	(94,497)	(7,211)	7.63
Change In Net Assets	14,827	(8,127)	(20,840)	12,713	(105,977)	(126,350)	(126,361)	11	(.01)



F Furey/C Andrews/Pin Oak II
Summarized Income Statement by Company, YTD
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

GIJdelIncomeStatementByCompany
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1/15/2020 6:13:25PM
Page 1 of 1

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	13,741	22,359	18,375	3,984	99,562	136,497	110,250	26,247	23.81
Bad Debt, Net of Collections	92	59	493	(434)	5,641	10,114	2,959	7,155	241.81
Other Tenant Revenue	270	930	332	598	3,433	5,927	1,992	3,935	197.52
Grants	59,611	61,622	52,574	9,048	320,925	333,632	315,443	18,189	5.77
Miscellaneous Revenue	0		120	(120)	1,839	7,753	719	7,035	979.01
Net Revenue	73,714	84,969	71,894	13,075	431,400	493,923	431,362	62,561	14.50
Operating Expense									
Salaries and Benefits	25,098	21,031	19,824	1,207	138,180	143,840	118,943	24,897	20.93
Supplies and Materials	2,404	2,007	2,783	(775)	28,256	20,866	16,695	4,171	24.98
Fleet Costs	544		244	(244)	1,843	271	1,465	(1,193)	-81.49
Outside Services	16,837	12,963	15,309	(2,346)	143,213	150,523	91,855	58,668	63.87
Utilities	10,459	11,205	12,382	(1,177)	61,107	80,567	74,295	6,273	8.44
Protective Services	0			0		3,055		3,055	100.00
Insurance	10,372	10,871	3,742	7,129	20,202	30,807	22,834	7,973	34.92
Other Expenses	4,779	2,072	6,032	(3,960)	33,281	17,813	36,192	(18,379)	-50.78
Total Operating Expense	70,494	60,149	60,317	(167)	426,081	447,743	362,279	85,464	23.59
Total Operating Income	3,220	24,820	11,577	13,243	5,318	46,180	69,083	(22,903)	(33.15)
Non-Operating Income (Expense)									
Interest Income	574	107	550	(443)	3,403	910	3,300	(2,391)	-72.43
Replacement/Extraordinary Item	0	(586)	(1,409)	823	(2,763)	(16,884)	(8,452)	(8,433)	99.78
Other Income (Expense)	0			0		(4,060)		(4,060)	100.00
Management Fees	(10,028)	(8,626)	(9,559)	933	(59,779)	(52,326)	(57,353)	5,027	-8.76
Transfers	444	1,041	1,082	(41)	2,836	6,423	6,490	(67)	-1.04
Total Non-Operating Income (Expense)	(9,010)	(8,064)	(9,336)	1,272	(56,304)	(65,938)	(56,014)	(9,924)	17.72
Income Before Non-Cash Items	(5,790)	16,756	2,241	14,514	(50,986)	(19,758)	13,069	(32,827)	(251.18)
Non-Cash Items									
Depreciation & Amortization	(14,895)	(37,585)	(14,709)	(22,876)	(89,743)	(225,680)	(88,425)	(137,255)	155.22
Total Non-Cash Items	(14,895)	(37,585)	(14,709)	(22,876)	(89,743)	(225,680)	(88,425)	(137,255)	155.22
Change In Net Assets	(20,685)	(20,829)	(12,468)	(8,361)	(140,729)	(245,438)	(75,355)	(170,083)	225.71



Fair Avenue/Matt Garcia
Summarized Income Statement by Company, YTD
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

GlJdeIncomeStatementByCompany
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1/15/2020 6:12:53PM
Page 1 of 1

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	64,095	66,470	64,500	1,970	385,048	397,543	387,000	10,543	2.72
Bad Debt, Net of Collections	115		1,042	(1,042)	5,089	(1,315)	6,250	(7,565)	-121.05
Other Tenant Revenue	1,664	256	673	(417)	3,831	3,896	4,036	(141)	-3.48
Grants	63,949	67,461	56,437	11,023	344,470	360,807	338,623	22,184	6.55
Miscellaneous Revenue	1,464	50	1,493	(1,443)	8,865	12,385	8,960	3,425	38.22
Net Revenue	131,287	134,236	124,145	10,092	747,302	773,316	744,869	28,446	3.82
Operating Expense									
Salaries and Benefits	37,646	45,829	45,473	356	241,024	252,403	272,835	(20,433)	-7.49
Supplies and Materials	7,036	3,842	5,658	(1,816)	54,041	32,859	33,950	(1,091)	-3.21
Fleet Costs	2,021	12	783	(772)	4,631	7,091	4,700	2,391	50.86
Outside Services	41,203	28,792	18,880	9,912	209,260	90,515	113,281	(22,766)	-20.10
Utilities	12,798	11,995	22,934	(10,939)	117,023	125,083	137,601	(12,518)	-9.10
Protective Services	520	1,125	1,581	(456)	5,512	4,793	9,485	(4,692)	-49.47
Insurance	10,270	9,540	3,374	6,166	19,294	26,110	21,166	4,944	23.36
Other Expenses	5,051	2,676	8,461	(5,786)	42,315	37,963	51,785	(13,822)	-26.69
Total Operating Expense	116,544	103,811	107,144	(3,334)	693,102	576,817	644,804	(67,987)	-10.54
Total Operating Income	14,742	30,426	17,001	13,425	54,201	196,499	100,066	96,433	96.37
Non-Operating Income (Expense)									
Interest Expense	(1,910)	(1,340)	(1,598)	258	(9,862)	(8,458)	(9,587)	1,129	-11.77
Interest Income	248	487	307	181	1,734	3,109	1,841	1,268	68.90
Replacement/Extraordinary Item	(27)	(655)	(2,764)	2,110	(10,696)	(10,269)	(16,585)	6,316	-38.08
Other Income (Expense)	0		(3,525)	3,525		1,325	(21,147)	22,472	-106.27
Management Fees	(16,484)	(16,498)	(18,470)	1,972	(102,019)	(101,849)	(110,820)	8,972	-8.10
Transfers	(7,893)	1,994	2,097	(103)	(34,362)	12,383	12,582	(198)	-1.58
Total Non-Operating Income (Expense)	(26,066)	(16,012)	(23,953)	7,941	(155,205)	(103,759)	(143,717)	39,958	-27.80
Income Before Non-Cash Items	(11,324)	14,414	(6,952)	21,366	(101,005)	92,740	(43,652)	136,391	(312.46)
Non-Cash Items									
Depreciation & Amortization	(30,716)	(34,784)	(30,444)	(4,340)	(184,294)	(208,966)	(182,926)	(26,040)	14.24
Non-Oper Income (Expense)	0		125,000	(125,000)			750,000	(750,000)	-100.00
Total Non-Cash Items	(30,716)	(34,784)	94,556	(129,340)	(184,294)	(208,966)	567,074	(776,040)	-136.85
Change In Net Assets	(42,040)	(20,370)	87,604	(107,974)	(285,299)	(116,226)	523,423	(639,649)	(122.21)



Highview/W Sinkin
Summarized Income Statement by Company, YTD
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

GIJdelIncomeStatementByCompany
rp_GIJdelIncomeStatementByCompany
1/15/2020 6:12:55PM
Page 1 of 1

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	21,883	21,884	25,500	(3,616)	139,927	132,242	153,000	(20,758)	-13.57
Bad Debt, Net of Collections	4,879	129	1,477	(1,348)	13,129	(4,791)	8,864	(13,654)	-154.05
Other Tenant Revenue	375	702	1,058	(356)	7,824	10,885	6,350	4,535	71.42
Grants	42,900	45,989	37,870	8,119	231,130	250,235	227,220	23,015	10.13
Miscellaneous Revenue	25		21	(21)	75	1,186	125	1,061	848.95
Net Revenue	70,062	68,704	65,926	2,778	392,085	389,757	395,558	(5,802)	-1.47
Operating Expense									
Salaries and Benefits	14,576	14,126	16,914	(2,788)	90,729	93,395	101,483	(8,089)	-7.97
Supplies and Materials	4,098	1,507	3,641	(2,134)	22,743	29,806	21,844	7,961	36.45
Fleet Costs	191		325	(325)	4,703	3,119	1,950	1,169	59.95
Outside Services	3,734	24,424	15,703	8,721	71,294	153,094	94,215	58,879	62.49
Utilities	5,438	4,976	14,833	(9,857)	76,289	78,341	88,995	(10,654)	-11.97
Protective Services	2,350	670	614	56	3,736	3,218	3,684	(466)	-12.64
Insurance	8,234	8,385	2,992	5,393	16,012	24,017	18,298	5,719	31.26
Other Expenses	2,361	1,448	4,455	(3,007)	22,040	15,142	27,244	(12,101)	-44.42
Total Operating Expense	40,980	55,536	59,475	(3,940)	307,546	400,133	357,713	42,420	11.86
Total Operating Income	29,082	13,168	6,451	6,717	84,539	(10,376)	37,845	(48,221)	(127.42)
Non-Operating Income (Expense)									
Interest Income	114	138	97	41	621	1,224	584	640	109.69
Replacement/Extraordinary Item	(493)	(1,325)	(1,636)	311	(6,536)	(11,393)	(9,818)	(1,575)	16.05
Other Income (Expense)	0			0		(942)		(942)	100.00
Management Fees	(7,418)	(6,999)	(8,005)	1,005	(43,389)	(43,578)	(48,027)	4,450	-9.26
Transfers	373	876	911	(35)	2,386	5,405	5,466	(61)	-1.12
Total Non-Operating Income (Expense)	(7,423)	(7,310)	(8,633)	1,322	(46,919)	(49,284)	(51,796)	2,512	-4.85
Income Before Non-Cash Items	21,659	5,858	(2,182)	8,040	37,621	(59,660)	(13,950)	(45,710)	327.67
Non-Cash Items									
Depreciation & Amortization	(7,498)	(7,557)	(7,498)	(59)	(44,963)	(45,344)	(44,988)	(356)	.79
Total Non-Cash Items	(7,498)	(7,557)	(7,498)	(59)	(44,963)	(45,344)	(44,988)	(356)	.79
Change In Net Assets	14,161	(1,699)	(9,680)	7,980	(7,342)	(105,004)	(58,938)	(46,066)	78.16



Jewett Circle/G Cisneros
Summarized Income Statement by Company, YTD
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

GIJdelIncomeStatementByCompany
rp_GIJdelIncomeStatementByCompany
1/15/2020 6:12:56PM
Page 1 of 1

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	26,433	27,692	26,655	1,037	157,083	164,951	159,929	5,022	3.14
Bad Debt, Net of Collections	(243)	(455)	628	(1,083)	(940)	(952)	3,770	(4,722)	-125.25
Other Tenant Revenue	113	161	245	(84)	739	1,490	1,472	18	1.24
Grants	33,733	33,887	29,794	4,093	181,822	182,414	178,763	3,651	2.04
Miscellaneous Revenue	0			0		75		75	100.00
Net Revenue	60,036	61,285	57,322	3,963	338,704	347,978	343,934	4,044	1.18
Operating Expense									
Salaries and Benefits	25,160	24,771	26,541	(1,769)	137,628	143,134	159,243	(16,110)	-10.12
Supplies and Materials	1,554	818	854	(36)	10,539	1,859	5,122	(3,263)	-63.71
Fleet Costs	250		108	(108)	1,447	1,847	650	1,197	184.17
Outside Services	10,570	12,201	5,271	6,930	72,110	43,165	31,627	11,539	36.48
Utilities	5,149	7,471	11,797	(4,325)	61,637	49,927	70,779	(20,853)	-29.46
Protective Services	0			0					
Insurance	7,818	7,461	2,640	4,820	14,793	21,348	16,403	4,945	30.15
Other Expenses	2,172	1,565	5,179	(3,614)	25,369	14,611	31,501	(16,890)	-53.62
Total Operating Expense	52,673	54,288	52,390	1,898	323,524	275,891	315,326	(39,435)	-12.51
Total Operating Income	7,363	6,997	4,932	2,065	15,180	72,087	28,608	43,479	151.98
Non-Operating Income (Expense)									
Interest Income	67	182	73	109	417	1,257	437	820	187.41
Replacement/Extraordinary Item	0		(1,061)	1,061	(1,736)		(6,369)	6,369	-100.00
Management Fees	(7,976)	(7,999)	(8,785)	786	(47,368)	(52,098)	(52,711)	613	-1.16
Transfers	408	954	1,002	(48)	2,612	5,917	6,012	(95)	-1.57
Total Non-Operating Income (Expense)	(7,500)	(6,864)	(8,772)	1,908	(46,075)	(44,924)	(52,631)	7,707	-14.64
Income Before Non-Cash Items	(137)	133	(3,840)	3,973	(30,895)	27,163	(24,023)	51,186	(213.07)
Non-Cash Items									
Depreciation & Amortization	(14,180)	(14,067)	(14,028)	(39)	(85,455)	(84,402)	(84,165)	(236)	.28
Total Non-Cash Items	(14,180)	(14,067)	(14,028)	(39)	(85,455)	(84,402)	(84,165)	(236)	.28
Change In Net Assets	(14,317)	(13,934)	(17,867)	3,933	(116,350)	(57,239)	(108,188)	50,949	(47.09)



Kenwood/Glen/Park Square
Summarized Income Statement by Company, YTD
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

GlJdeIncomeStatementByCompany
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1/15/2020 6:12:58PM
Page 1 of 1

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	24,584	28,263	25,318	2,945	149,980	171,941	151,908	20,033	13.19
Bad Debt, Net of Collections	1,695	54	43	11	3,786	1,873	259	1,614	624.38
Other Tenant Revenue	525	815	1,797	(983)	10,324	10,708	10,785	(77)	-.71
Grants	30,473	35,921	26,871	9,050	164,032	193,783	161,223	32,560	20.20
Miscellaneous Revenue	25		34	(34)	3,838	1,818	205	1,613	786.74
Net Revenue	57,301	65,052	54,063	10,989	331,960	380,122	324,379	55,743	17.18
Operating Expense									
Salaries and Benefits	11,347	32,923	19,589	13,334	91,442	122,554	117,536	5,019	4.27
Supplies and Materials	1,626	4,644	3,063	1,581	9,298	21,855	18,381	3,474	18.90
Fleet Costs	99		81	(81)	468	1,394	488	906	185.94
Outside Services	13,955	3,134	9,389	(6,255)	81,466	30,346	56,332	(25,986)	-46.13
Utilities	10,865	9,794	13,369	(3,575)	68,915	59,809	80,212	(20,403)	-25.44
Protective Services	200	440	117	323	200	2,052	700	1,352	193.13
Insurance	7,861	8,273	2,808	5,465	15,214	23,446	17,244	6,203	35.97
Other Expenses	1,537	1,741	2,981	(1,240)	15,811	12,912	18,277	(5,365)	-29.35
Total Operating Expense	47,491	60,950	51,397	9,553	282,814	274,369	309,169	(34,800)	-11.26
Total Operating Income	9,811	4,103	2,666	1,436	49,146	105,754	15,210	90,543	595.28
Non-Operating Income (Expense)									
Interest Income	101	162	122	40	713	1,353	730	623	85.33
Replacement/Extraordinary Item	(1,425)	(1,433)	(1,779)	347	(2,788)	(16,736)	(10,675)	(6,062)	56.78
Other Income (Expense)	0			0		(3,879)		(3,879)	100.00
Management Fees	(7,032)	(6,623)	(8,056)	1,433	(42,534)	(41,331)	(48,336)	7,006	-14.49
Transfers	365	840	885	(45)	2,330	5,212	5,310	(98)	-1.84
Total Non-Operating Income (Expense)	(7,991)	(7,054)	(8,828)	1,774	(42,280)	(55,380)	(52,971)	(2,410)	4.55
Income Before Non-Cash Items	1,820	(2,952)	(6,162)	3,211	6,867	50,373	(37,761)	88,134	(233.40)
Non-Cash Items									
Depreciation & Amortization	(6,378)	(5,392)	(5,006)	(386)	(39,413)	(32,354)	(30,035)	(2,319)	7.72
Total Non-Cash Items	(6,378)	(5,392)	(5,006)	(386)	(39,413)	(32,354)	(30,035)	(2,319)	7.72
Change In Net Assets	(4,558)	(8,344)	(11,168)	2,824	(32,546)	18,019	(67,795)	85,815	(126.58)



Lewis Chatham
Summarized Income Statement by Company, YTD
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

GlJdeIncomeStatementByCompany
rp_GlJdeIncomeStatementByCompany
1/15/2020 6:13:26PM
Page 1 of 1

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	28,181	29,884	28,725	1,159	167,602	175,104	172,353	2,751	1.60
Bad Debt, Net of Collections	1,035	(1,261)	216	(1,477)	830	213	1,294	(1,081)	-83.54
Other Tenant Revenue	115	232	182	50	536	1,330	1,093	237	21.66
Grants	27,155	29,457	23,966	5,491	146,274	160,880	143,793	17,087	11.88
Miscellaneous Revenue	50		304	(304)	2,230	596	1,826	(1,230)	-67.36
Net Revenue	56,535	58,312	53,393	4,919	317,472	338,123	320,359	17,764	5.55
Operating Expense									
Salaries and Benefits	15,619	15,043	18,288	(3,244)	103,238	82,809	109,726	(26,917)	-24.53
Supplies and Materials	6,148	2,188	2,852	(664)	22,924	20,191	17,112	3,079	18.00
Fleet Costs	20		46	(46)	233	1,493	275	1,218	442.94
Outside Services	5,662	4,403	5,764	(1,361)	39,163	43,074	34,585	8,489	24.55
Utilities	13,819	10,084	15,780	(5,696)	85,235	74,977	94,681	(19,705)	-20.81
Protective Services	315	1,369	1,696	(327)	5,146	3,009	10,176	(7,167)	-70.43
Insurance	2,344	1,832	688	1,143	4,515	5,255	4,527	729	16.09
Other Expenses	1,968	1,995	3,317	(1,322)	17,434	16,102	20,311	(4,210)	-20.73
Total Operating Expense	45,895	36,914	48,431	(11,517)	277,888	246,909	291,393	(44,484)	-15.27
Total Operating Income	10,640	21,398	4,962	16,436	39,584	91,214	28,965	62,248	214.90
Non-Operating Income (Expense)									
Interest Income	212	207	213	(6)	1,270	1,465	1,281	184	14.40
Replacement/Extraordinary Item	0		(1,001)	1,001		70	(6,006)	6,076	-101.17
Management Fees	(8,710)	(8,502)	(8,635)	133	(51,306)	(52,337)	(51,812)	(525)	1.01
Transfers	372	882	915	(33)	2,381	5,552	5,493	59	1.08
Total Non-Operating Income (Expense)	(8,126)	(7,412)	(8,507)	1,095	(47,655)	(45,250)	(51,044)	5,794	-11.35
Income Before Non-Cash Items	2,515	13,986	(3,545)	17,531	(8,071)	45,963	(22,078)	68,042	(308.18)
Non-Cash Items									
Depreciation & Amortization	(41,110)	(41,222)	(41,110)	(113)	(246,659)	(247,335)	(246,659)	(676)	.27
Total Non-Cash Items	(41,110)	(41,222)	(41,110)	(113)	(246,659)	(247,335)	(246,659)	(676)	.27
Change In Net Assets	(38,595)	(27,236)	(44,655)	17,419	(254,730)	(201,371)	(268,737)	67,366	(25.07)



Lila Cockrell/South San
Summarized Income Statement by Company, YTD
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

GJJdelIncomeStatementByCompany
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 1/15/2020 6:13:00PM
 Page 1 of 1

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	15,735	16,755	17,244	(489)	98,784	99,826	103,461	(3,635)	-3.51
Bad Debt, Net of Collections	100		303	(303)	2,409	(829)	1,817	(2,646)	-145.64
Other Tenant Revenue	382	147	309	(162)	1,970	2,759	1,853	907	48.95
Grants	20,221	26,219	17,829	8,390	108,840	140,230	106,975	33,255	31.09
Miscellaneous Revenue	280	25	51	(26)	780	280	303	(23)	-7.74
Net Revenue	36,718	43,146	35,735	7,411	212,783	242,266	214,410	27,856	12.99
Operating Expense									
Salaries and Benefits	6,924	13,064	13,661	(598)	52,083	73,400	81,968	(8,568)	-10.45
Supplies and Materials	3,573	2,402	1,529	873	15,600	12,879	9,175	3,704	40.37
Fleet Costs	64		115	(115)	701	430	690	(260)	-37.64
Outside Services	6,756	2,383	7,662	(5,280)	56,787	50,827	45,974	4,853	10.56
Utilities	4,057	1,252	5,509	(4,257)	28,859	21,644	33,051	(11,407)	-34.51
Protective Services	470		346	(346)	3,249		2,074	(2,074)	-100.00
Insurance	7,430	7,937	2,743	5,194	14,660	21,517	16,755	4,761	28.42
Other Expenses	2,761	1,111	4,139	(3,028)	22,356	14,552	25,132	(10,579)	-42.10
Total Operating Expense	32,036	28,149	35,705	(7,556)	194,294	195,249	214,819	(19,570)	-9.11
Total Operating Income	4,682	14,997	30	14,967	18,490	47,017	(409)	47,426	(11,597.07)
Non-Operating Income (Expense)									
Interest Income	0	112	19	93	59	805	112	693	618.64
Replacement/Extraordinary Item	(3,027)		(1,173)	1,173	(3,895)	(1,943)	(7,036)	5,093	-72.38
Management Fees	(5,973)	(6,187)	(6,925)	738	(36,663)	(37,672)	(41,551)	3,880	-9.34
Transfers	313	735	769	(34)	2,003	4,558	4,615	(57)	-1.23
Total Non-Operating Income (Expense)	(8,688)	(5,340)	(7,310)	1,970	(38,496)	(34,251)	(43,860)	9,609	-21.91
Income Before Non-Cash Items	(4,005)	9,657	(7,280)	16,937	(20,006)	12,766	(44,269)	57,035	(128.84)
Non-Cash Items									
Depreciation & Amortization	(16,385)	(18,306)	(15,302)	(3,004)	(98,473)	(110,152)	(92,123)	(18,029)	19.57
Non-Oper Income (Expense)	0			0	124,591				
Total Non-Cash Items	(16,385)	(18,306)	(15,302)	(3,004)	26,118	(110,152)	(92,123)	(18,029)	19.57
Change In Net Assets	(20,390)	(8,649)	(22,581)	13,932	6,112	(97,386)	(136,392)	39,006	(28.60)



Lincoln Heights
Summarized Income Statement by Company, YTD
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

GIJdelIncomeStatementByCompany
rp_GIJdelIncomeStatementByCompany
1/15/2020 6:13:28PM
Page 1 of 1

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	43,780	43,555	43,361	194	268,526	268,278	260,166	8,112	3.12
Bad Debt, Net of Collections	(9,133)	431	(2,083)	2,514	(2,359)	13,120	(12,500)	25,620	-204.96
Other Tenant Revenue	685	2,160	904	1,256	5,044	17,327	5,423	11,904	219.51
Grants	142,999	139,249	126,225	13,024	770,393	753,041	757,348	(4,307)	-.57
Miscellaneous Revenue	(620)		1,121	(1,121)	18,559	3,964	6,726	(2,762)	-41.06
Net Revenue	177,712	185,395	169,527	15,868	1,060,162	1,055,730	1,017,163	38,567	3.79
Operating Expense									
Salaries and Benefits	52,473	43,121	57,787	(14,666)	309,265	311,229	346,722	(35,493)	-10.24
Supplies and Materials	16,057	6,639	10,978	(4,339)	151,405	102,391	65,865	36,526	55.46
Fleet Costs	548		500	(500)	2,863	6,075	3,000	3,075	102.50
Outside Services	12,350	31,157	27,869	3,287	209,072	227,277	167,217	60,060	35.92
Utilities	13,098	10,855	20,224	(9,370)	108,520	80,371	121,346	(40,976)	-33.77
Protective Services	3,243	4,066	3,751	315	12,366	27,084	22,505	4,579	20.35
Insurance	16,218	14,964	5,823	9,140	34,316	45,937	36,206	9,730	26.87
Other Expenses	6,245	3,301	9,648	(6,347)	59,645	40,349	59,746	(19,397)	-32.47
Total Operating Expense	120,231	114,101	136,581	(22,480)	887,452	840,712	822,607	18,105	2.20
Total Operating Income	57,481	71,294	32,947	38,347	172,710	215,018	194,555	20,462	10.52
Non-Operating Income (Expense)									
Interest Expense	(503)	(335)	(421)	86	(2,597)	(2,115)	(2,525)	410	-16.24
Interest Income	3,904	477	777	(300)	8,211	5,754	4,663	1,091	23.41
Replacement/Extraordinary Item	(3,101)	(2,943)	(5,150)	2,207	(21,701)	(30,512)	(30,897)	385	-1.25
Other Income (Expense)	0			0	1,457,282	(1,229)		(1,229)	100.00
Management Fees	(23,346)	(27,318)	(27,156)	(162)	(152,622)	(139,133)	(162,936)	23,803	-14.61
Transfers	(1,208)	2,565	2,636	(70)	1,972,442	15,749	15,813	(65)	-.41
Total Non-Operating Income (Expense)	(24,254)	(27,553)	(29,314)	1,760	3,261,014	(151,487)	(175,882)	24,395	-13.87
Income Before Non-Cash Items	33,227	43,741	3,633	40,108	3,433,724	63,531	18,674	44,857	240.21
Non-Cash Items									
Depreciation & Amortization	(52,311)	(79,467)	(52,239)	(27,228)	(313,738)	(475,024)	(313,667)	(161,358)	51.44
Total Non-Cash Items	(52,311)	(79,467)	(52,239)	(27,228)	(313,738)	(475,024)	(313,667)	(161,358)	51.44
Change In Net Assets	(19,084)	(35,727)	(48,606)	12,880	3,119,986	(411,493)	(294,993)	(116,501)	39.49



Madonna/Sahara Ramsey
Summarized Income Statement by Company, YTD
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

GIJdelIncomeStatementByCompany
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1/15/2020 6:13:29PM
Page 1 of 1

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	21,310	22,911	21,642	1,269	126,436	132,543	129,850	2,693	2.07
Bad Debt, Net of Collections	0	99	100	(1)	848	334	600	(266)	-44.33
Other Tenant Revenue	188	48	849	(801)	4,175	5,030	5,091	(61)	-1.20
Grants	21,359	17,518	18,866	(1,348)	115,131	106,369	113,196	(6,827)	-6.03
Miscellaneous Revenue	0		194	(194)	747	8,078	1,165	6,913	593.37
Net Revenue	42,857	40,576	41,650	(1,075)	247,337	252,354	249,903	2,452	.98
Operating Expense									
Salaries and Benefits	15,515	16,204	17,356	(1,152)	104,277	99,998	104,137	(4,139)	-3.97
Supplies and Materials	1,546	1,818	1,488	331	14,249	13,283	8,925	4,358	48.83
Fleet Costs	158		108	(108)	554	339	650	(311)	-47.90
Outside Services	(4,310)	8,442	4,888	3,554	47,050	57,964	29,328	28,636	97.64
Utilities	6,715	6,468	6,964	(496)	40,050	42,919	41,786	1,133	2.71
Protective Services	0	90		90		90		90	100.00
Insurance	3,625	3,417	1,201	2,216	6,690	9,379	7,538	1,841	24.43
Other Expenses	863	755	2,154	(1,399)	13,371	7,531	13,406	(5,875)	-43.83
Total Operating Expense	24,112	37,195	34,160	3,035	226,240	231,502	205,770	25,733	12.51
Total Operating Income	18,745	3,380	7,490	(4,110)	21,097	20,852	44,133	(23,281)	(52.75)
Non-Operating Income (Expense)									
Interest Income	275	255	218	38	1,484	1,969	1,305	664	50.88
Replacement/Extraordinary Item	0	(569)	(963)	394	(6,189)	(4,894)	(5,777)	884	-15.29
Management Fees	(5,423)	(5,447)	(5,188)	(259)	(32,381)	(33,943)	(31,129)	(2,814)	9.04
Transfers	238	580	584	(4)	1,525	3,484	3,507	(23)	-.66
Total Non-Operating Income (Expense)	(4,909)	(5,181)	(5,349)	168	(35,561)	(33,385)	(32,095)	(1,290)	4.02
Income Before Non-Cash Items	13,836	(1,801)	2,141	(3,942)	(14,464)	(12,533)	12,038	(24,571)	(204.11)
Non-Cash Items									
Depreciation & Amortization	(8,454)	(15,855)	(8,198)	(7,657)	(50,396)	(95,498)	(49,552)	(45,946)	92.72
Total Non-Cash Items	(8,454)	(15,855)	(8,198)	(7,657)	(50,396)	(95,498)	(49,552)	(45,946)	92.72
Change In Net Assets	5,382	(17,656)	(6,057)	(11,599)	(64,860)	(108,030)	(37,514)	(70,517)	187.98



Mirasol/CTK/Rangel
Summarized Income Statement by Company, YTD
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

GIJdelIncomeStatementByCompany
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1/15/2020 6:13:01PM
Page 1 of 1

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	27,624	37,445	30,708	6,737	181,982	216,353	184,250	32,103	17.42
Bad Debt, Net of Collections	106	303	3,546	(3,243)	4,788	2,111	21,275	(19,164)	-90.08
Other Tenant Revenue	5,984	1,225	6,037	(4,812)	36,244	34,638	36,224	(1,587)	-4.38
Grants	82,361	100,004	72,645	27,359	443,441	538,450	435,873	102,577	23.53
Miscellaneous Revenue	3,704		583	(583)	3,330	4,884	3,500	1,384	39.54
Net Revenue	119,779	138,977	113,520	25,456	669,786	796,436	681,122	115,314	16.93
Operating Expense									
Salaries and Benefits	29,737	36,401	37,275	(874)	213,517	228,910	223,650	5,260	2.35
Supplies and Materials	11,238	5,520	3,576	1,944	67,565	75,254	21,456	53,798	250.74
Fleet Costs	314		779	(779)	15,780	3,908	4,675	(767)	-16.41
Outside Services	47,735	47,652	26,554	21,098	268,479	380,916	159,321	221,595	139.09
Utilities	10,574	11,325	13,107	(1,781)	71,383	66,522	78,640	(12,119)	-15.41
Protective Services	950	955	1,333	(378)	7,058	2,885	8,000	(5,115)	-63.94
Insurance	19,233	19,342	7,131	12,211	37,564	55,426	43,562	11,864	27.24
Other Expenses	3,339	3,386	7,439	(4,053)	41,527	26,139	45,476	(19,337)	-42.52
Total Operating Expense	123,120	124,581	97,194	27,388	722,873	839,959	584,780	255,179	43.64
Total Operating Income	(3,341)	14,395	16,327	(1,931)	(53,087)	(43,523)	96,342	(139,865)	(145.18)
Non-Operating Income (Expense)									
Interest Income	0	198	29	169	88	2,020	175	1,845	1,054.10
Replacement/Extraordinary Item	(1,375)	(2,688)	(3,274)	586	(11,615)	(47,640)	(19,645)	(27,996)	142.51
Other Income (Expense)	0			0		(1,707)		(1,707)	100.00
Management Fees	(14,883)	(15,186)	(16,784)	1,598	(89,469)	(95,569)	(100,706)	5,136	-5.10
Transfers	775	1,825	1,907	(81)	4,962	11,299	11,439	(140)	-1.22
Total Non-Operating Income (Expense)	(15,483)	(15,850)	(18,123)	2,272	(96,034)	(131,598)	(108,736)	(22,861)	21.02
Income Before Non-Cash Items	(18,824)	(1,455)	(1,796)	341	(149,121)	(175,121)	(12,395)	(162,726)	1,312.88
Non-Cash Items									
Depreciation & Amortization	(104,083)	(103,408)	(103,139)	(269)	(624,812)	(621,020)	(619,403)	(1,618)	.26
Total Non-Cash Items	(104,083)	(103,408)	(103,139)	(269)	(624,812)	(621,020)	(619,403)	(1,618)	.26
Change In Net Assets	(122,907)	(104,863)	(104,935)	72	(773,933)	(796,141)	(631,797)	(164,344)	26.01



Mission Park
Summarized Income Statement by Company, YTD
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

GLJdelIncomeStatementByCompany
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1/15/2020 6:13:03PM
Page 1 of 1

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	10,486	14,041	11,380	2,661	58,607	85,054	68,280	16,774	24.57
Bad Debt, Net of Collections	(2,950)	412	583	(171)	7,187	5,349	3,500	1,848	52.81
Other Tenant Revenue	332	740	419	321	3,107	5,082	2,513	2,569	102.27
Grants	41,631	47,085	36,728	10,357	224,186	288,381	220,370	68,011	30.86
Miscellaneous Revenue	(7,459)		260	(260)	4,617	463	1,559	(1,096)	-70.30
Net Revenue	42,039	62,278	49,370	12,908	297,704	384,328	296,221	88,108	29.74
Operating Expense									
Salaries and Benefits	14,913	12,837	16,375	(3,538)	105,181	87,795	98,250	(10,455)	-10.64
Supplies and Materials	4,315	3,139	4,458	(1,319)	39,609	29,230	26,750	2,480	9.27
Fleet Costs	0		333	(333)	876		2,000	(2,000)	-100.00
Outside Services	11,118	8,719	12,980	(4,261)	113,118	109,143	77,878	31,265	40.15
Utilities	1,030	1,029	10,378	(9,349)	44,238	58,464	62,269	(3,804)	-6.11
Protective Services	685	1,085	184	901	1,558	4,979	1,103	3,877	351.61
Insurance	11,188	8,320	3,826	4,494	19,296	34,102	23,310	10,792	46.30
Other Expenses	2,433	1,706	3,534	(1,829)	14,425	14,031	21,596	(7,564)	-35.03
Total Operating Expense	45,682	36,835	52,069	(15,234)	338,301	337,744	313,154	24,590	7.85
Total Operating Income	(3,643)	25,443	(2,699)	28,141	(40,597)	46,584	(16,934)	63,518	(375.10)
Non-Operating Income (Expense)									
Interest Income	0	130		130		829		829	100.00
Replacement/Extraordinary Item	(1,062)	(5,475)	(1,881)	(3,594)	(30,192)	(19,168)	(11,286)	(7,882)	69.84
Other Income (Expense)	0			0	1,008	(3,339)		(3,339)	100.00
Management Fees	(6,114)	(6,188)	(6,871)	683	(36,455)	(37,103)	(41,227)	4,125	-10.00
Transfers	313	767	769	(2)	2,003	4,584	4,614	(30)	-.66
Total Non-Operating Income (Expense)	(6,863)	(10,767)	(7,983)	(2,783)	(63,636)	(54,197)	(47,899)	(6,297)	13.15
Income Before Non-Cash Items	(10,506)	14,676	(10,682)	25,358	(104,233)	(7,612)	(64,833)	57,220	(88.26)
Non-Cash Items									
Depreciation & Amortization	(4,319)	(4,040)	(3,820)	(220)	(26,356)	(24,652)	(23,327)	(1,326)	5.68
Total Non-Cash Items	(4,319)	(4,040)	(3,820)	(220)	(26,356)	(24,652)	(23,327)	(1,326)	5.68
Change In Net Assets	(14,826)	10,637	(14,502)	25,138	(130,589)	(32,265)	(88,159)	55,895	(63.40)



Parkview/College Park
Summarized Income Statement by Company, YTD
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

GlJdeIncomeStatementByCompany
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1/15/2020 6:13:05PM
Page 1 of 1

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	42,481	45,404	44,013	1,391	251,512	273,663	264,077	9,587	3.63
Bad Debt, Net of Collections	(124)	200	215	(15)	5,829	849	1,290	(441)	-34.19
Other Tenant Revenue	236	264	210	54	1,144	2,966	1,260	1,706	135.40
Grants	55,221	64,238	48,719	15,518	297,377	346,821	292,315	54,506	18.65
Miscellaneous Revenue	75		2,426	(2,426)	271	547	14,555	(14,008)	-96.24
Net Revenue	97,889	110,105	95,583	14,523	556,133	624,846	573,496	51,350	8.95
Operating Expense									
Salaries and Benefits	33,138	45,768	43,620	2,148	274,356	239,882	261,722	(21,840)	-8.34
Supplies and Materials	8,350	12,652	7,770	4,882	62,068	57,922	46,619	11,303	24.25
Fleet Costs	23		88	(88)	515	106	525	(419)	-79.79
Outside Services	8,004	11,657	10,130	1,526	95,781	36,445	60,782	(24,337)	-40.04
Utilities	9,869	9,931	11,140	(1,209)	62,879	66,717	66,840	(123)	-.18
Protective Services	810	6,312	240	6,072	10,014	11,617	1,438	10,179	708.09
Insurance	9,051	8,976	3,137	5,839	17,166	23,987	19,605	4,382	22.35
Other Expenses	3,747	4,274	7,098	(2,824)	37,464	27,986	43,319	(15,333)	-35.40
Total Operating Expense	72,993	99,570	83,223	16,346	560,244	464,662	500,848	(36,186)	-7.22
Total Operating Income	24,896	10,536	12,359	(1,824)	(4,111)	160,184	72,648	87,536	120.49
Non-Operating Income (Expense)									
Interest Income	0	317	49	268	147	2,214	295	1,919	650.96
Replacement/Extraordinary Item	0	(1,360)	(2,374)	1,014	(3,567)	(20,368)	(14,246)	(6,122)	42.97
Other Income (Expense)	0		(2,620)	2,620			(15,719)	15,719	-100.00
Management Fees	(14,690)	(14,061)	(17,049)	2,988	(87,877)	(87,746)	(102,292)	14,546	-14.22
Transfers	727	1,707	1,779	(72)	4,647	10,553	10,674	(121)	-1.13
Total Non-Operating Income (Expense)	(13,963)	(13,396)	(20,215)	6,819	(86,649)	(95,347)	(121,288)	25,941	-21.39
Income Before Non-Cash Items	10,933	(2,860)	(7,855)	4,995	(90,760)	64,837	(48,640)	113,478	(233.30)
Non-Cash Items									
Depreciation & Amortization	(9,955)	(9,232)	(9,207)	(25)	(60,109)	(55,393)	(55,240)	(152)	.28
Total Non-Cash Items	(9,955)	(9,232)	(9,207)	(25)	(60,109)	(55,393)	(55,240)	(152)	.28
Change In Net Assets	978	(12,092)	(17,062)	4,970	(150,868)	9,445	(103,881)	113,325	(109.09)



Pin Oak I
Summarized Income Statement by Company, YTD
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

GIJdelIncomeStatementByCompany
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1/15/2020 6:13:30PM
Page 1 of 1

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	12,426	12,944	12,333	611	73,841	74,491	74,000	491	.66
Bad Debt, Net of Collections	28	(5,312)		(5,312)	28	(592)		(592)	100.00
Other Tenant Revenue	(15)	30	117	(87)	490	321	700	(379)	-54.11
Grants	10,019	12,414	8,832	3,581	53,920	66,762	52,994	13,768	25.98
Miscellaneous Revenue	0	50	25	25	25	770	150	620	413.33
Net Revenue	22,458	20,125	21,307	(1,182)	128,304	141,752	127,844	13,909	10.88
Operating Expense									
Salaries and Benefits	4,801	7,280	8,897	(1,617)	31,841	52,857	53,384	(527)	-.99
Supplies and Materials	195	1,894	1,100	794	13,279	11,652	6,600	5,052	76.54
Outside Services	6,670	1,938	2,253	(315)	30,401	26,696	13,520	13,177	97.46
Utilities	7,882	4,110	8,544	(4,434)	48,433	30,067	51,262	(21,195)	-41.35
Insurance	2,561	2,077	1,053	1,024	4,945	6,960	6,510	450	6.91
Other Expenses	1,121	1,307	1,943	(636)	10,783	6,569	11,657	(5,088)	-43.65
Total Operating Expense	23,229	18,606	23,790	(5,184)	139,682	134,801	142,933	(8,132)	-5.69
Total Operating Income	(771)	1,519	(2,483)	4,002	(11,378)	6,951	(15,089)	22,040	(146.07)
Non-Operating Income (Expense)									
Interest Income	0	62	3	60	8	454	16	438	2,733.40
Replacement/Extraordinary Item	0		(641)	641	(2,689)	(1,375)	(3,843)	2,468	-64.22
Management Fees	(3,287)	(3,125)	(3,305)	180	(19,055)	(18,804)	(19,828)	1,024	-5.16
Transfers	158	368	386	(18)	1,104	2,282	2,315	(33)	-1.44
Total Non-Operating Income (Expense)	(3,129)	(2,694)	(3,557)	863	(20,632)	(17,444)	(21,340)	3,896	-18.26
Income Before Non-Cash Items	(3,900)	(1,175)	(6,040)	4,865	(32,010)	(10,492)	(36,429)	25,937	(71.20)
Non-Cash Items									
Depreciation & Amortization	(5,322)	(5,085)	(5,072)	(14)	(31,933)	(30,513)	(30,429)	(83)	.27
Total Non-Cash Items	(5,322)	(5,085)	(5,072)	(14)	(31,933)	(30,513)	(30,429)	(83)	.27
Change In Net Assets	(9,222)	(6,261)	(11,111)	4,851	(63,943)	(41,005)	(66,858)	25,853	(38.67)



Riverside/Midway/Linda Lou
Summarized Income Statement by Company, YTD
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

GIJdelIncomeStatementByCompany
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1/15/2020 6:13:07PM
Page 1 of 1

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	11,465	17,412	13,917	3,495	81,384	94,363	83,500	10,863	13.01
Bad Debt, Net of Collections	624	1,915	1,130	785	4,996	(21,633)	6,777	(28,411)	-419.19
Other Tenant Revenue	633	600	511	89	3,574	4,130	3,065	1,065	34.73
Grants	42,441	47,739	37,469	10,270	228,676	255,275	224,811	30,464	13.55
Miscellaneous Revenue	0		83	(83)	430	2,744	500	2,244	448.90
Net Revenue	55,163	67,666	53,109	14,557	319,060	334,879	318,654	16,225	5.09
Operating Expense									
Salaries and Benefits	16,032	13,245	17,105	(3,860)	110,222	77,080	102,632	(25,551)	-24.90
Supplies and Materials	1,730	3,433	2,847	586	25,433	44,803	17,084	27,719	162.25
Fleet Costs	196		208	(208)	1,118	1,398	1,250	148	11.86
Outside Services	9,646	3,702	12,046	(8,344)	95,032	126,760	72,277	54,483	75.38
Utilities	2,230	2,297	10,586	(8,289)	52,456	52,185	63,515	(11,330)	-17.84
Protective Services	1,453	2,072	417	1,655	1,607	6,171	2,500	3,671	146.84
Insurance	7,859	8,005	2,757	5,249	15,181	22,947	16,855	6,093	36.15
Other Expenses	1,591	1,177	3,268	(2,091)	17,190	13,611	19,989	(6,377)	-31.91
Total Operating Expense	40,738	33,932	49,234	(15,302)	318,239	344,956	296,101	48,855	16.50
Total Operating Income	14,425	33,734	3,875	29,859	821	(10,077)	22,553	(32,630)	(144.68)
Non-Operating Income (Expense)									
Interest Income	0	103	12	90	36	660	73	588	809.24
Replacement/Extraordinary Item	(541)	(55)	(1,473)	1,419	(20,185)	(14,092)	(8,841)	(5,252)	59.41
Other Income (Expense)	0			0		17,047		17,047	100.00
Management Fees	(6,220)	(6,438)	(7,136)	698	(37,566)	(43,942)	(42,818)	(1,125)	2.63
Transfers	328	764	802	(38)	2,095	4,744	4,813	(70)	-1.44
Total Non-Operating Income (Expense)	(6,433)	(5,626)	(7,795)	2,170	(55,620)	(35,584)	(46,772)	11,188	-23.92
Income Before Non-Cash Items	7,992	28,108	(3,921)	32,029	(54,799)	(45,660)	(24,219)	(21,441)	88.53
Non-Cash Items									
Depreciation & Amortization	(4,094)	(4,333)	(3,883)	(450)	(24,699)	(26,121)	(23,416)	(2,705)	11.55
Total Non-Cash Items	(4,094)	(4,333)	(3,883)	(450)	(24,699)	(26,121)	(23,416)	(2,705)	11.55
Change In Net Assets	3,898	23,775	(7,803)	31,578	(79,499)	(71,782)	(47,635)	(24,146)	50.69



Scattered Sites
Summarized Income Statement by Company, YTD
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

GIJdelIncomeStatementByCompany
rp_GIJdelIncomeStatementByCompany
1/15/2020 6:13:09PM
Page 1 of 1

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	17,283	10,065	16,667	(6,602)	137,563	71,190	100,000	(28,810)	-28.81
Bad Debt, Net of Collections	8,815	110	(658)	768	17,288	(14,830)	(3,950)	(10,880)	275.45
Other Tenant Revenue	391	450	167	283	2,251	2,831	1,000	1,831	183.09
Grants	54,784	67,223	48,332	18,891	295,016	360,631	289,994	70,637	24.36
Miscellaneous Revenue	255		183	(183)	14,721	868	1,100	(232)	-21.09
Net Revenue	81,528	77,848	64,691	13,157	466,839	420,690	388,144	32,546	8.39
Operating Expense									
Salaries and Benefits	11,014	14,409	24,254	(9,845)	68,157	87,606	145,525	(57,919)	-39.80
Supplies and Materials	5,539	14	1,375	(1,361)	16,070	2,749	8,250	(5,501)	-66.68
Fleet Costs	84		417	(417)	2,261	3,524	2,500	1,024	40.96
Outside Services	10,028	6,504	14,828	(8,324)	142,135	90,151	89,031	1,120	1.26
Utilities	510	2,312	607	1,706	3,883	22,579	3,640	18,939	520.23
Protective Services	564			0	564	564		564	100.00
Insurance	13,177	12,283	5,939	6,344	25,912	33,121	36,176	(3,054)	-8.44
Other Expenses	11,651	2,355	3,418	(1,063)	25,908	22,015	21,018	997	4.74
Total Operating Expense	52,567	37,878	50,838	(12,960)	284,889	262,310	306,141	(43,831)	-14.32
Total Operating Income	28,962	39,970	13,853	26,117	181,950	158,380	82,003	76,377	93.14
Non-Operating Income (Expense)									
Interest Income	2,805	4,898	1,419	3,478	18,966	36,352	8,517	27,835	326.82
Replacement/Extraordinary Item	0		(1,737)	1,737	(2,476)		(10,421)	10,421	-100.00
Other Income (Expense)	0			0	500	(4,719)		(4,719)	100.00
Management Fees	(10,037)	(7,019)	(11,431)	4,413	(58,916)	(45,371)	(68,587)	23,216	-33.85
Transfers	518	1,208	1,259	(51)	3,306	(2,253,422)	7,557	(2,260,979)	-29,920.90
Total Non-Operating Income (Expense)	(6,714)	(913)	(10,489)	9,576	(38,620)	(2,267,160)	(62,935)	(2,204,225)	3,502.39
Income Before Non-Cash Items	22,248	39,057	3,364	35,694	143,330	(2,108,780)	19,068	(2,127,848)	(11,159.15)
Non-Cash Items									
Depreciation & Amortization	(9,024)	(5,064)	(7,508)	2,443	(53,474)	(33,369)	(45,513)	12,144	-26.68
Non-Oper Income (Expense)	277,469	260,467		260,467	277,469	4,780,340		4,780,340	100.00
Total Non-Cash Items	268,445	255,402	(7,508)	262,910	223,995	4,746,972	(45,513)	4,792,484	-10,529.98
Change In Net Assets	290,693	294,460	(4,144)	298,604	367,325	2,638,192	(26,445)	2,664,637	(10,076.31)



Spingview Convent
Summarized Income Statement by Company, YTD
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

GlJdeIncomeStatementByCompany
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 1/15/2020 6:13:33PM
 Page 1 of 1

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Bad Debt, Net of Collections	0		(1,658)	1,658			(9,949)	9,949	-100.00
Other Tenant Revenue	688	4,338	4,543	(205)	16,794	17,244	27,255	(10,011)	-36.73
Net Revenue	688	4,338	2,884	1,454	16,794	17,244	17,306	(62)	-.36
Operating Expense									
Salaries and Benefits	2,412	3,079	2,879	200	15,421	15,542	17,271	(1,729)	-10.01
Supplies and Materials	582		129	(129)	2,913	3,206	777	2,429	312.84
Outside Services	1,666	1,103	3,361	(2,258)	13,064	17,026	20,164	(3,138)	-15.56
Utilities	2,493	2,162	5,365	(3,204)	28,175	22,876	32,192	(9,316)	-28.94
Insurance	136	101	33	68	196	255	249	7	2.67
Other Expenses	86	110	321	(211)	1,620	1,314	1,928	(614)	-31.86
Total Operating Expense	7,375	6,554	12,088	(5,534)	61,390	60,219	72,580	(12,361)	-17.03
Total Operating Income	(6,688)	(2,216)	(9,204)	6,988	(44,595)	(42,975)	(55,273)	12,298	(22.25)
Non-Operating Income (Expense)									
Interest Income	0			0					
Replacement/Extraordinary Item	0		(83)	83			(500)	500	-100.00
Total Non-Operating Income (Expense)	0		(83)	83			(500)	500	-100.00
Income Before Non-Cash Items	(6,688)	(2,216)	(9,287)	7,071	(44,595)	(42,975)	(55,773)	12,798	(22.95)
Non-Cash Items									
Depreciation & Amortization	(7,837)	(7,859)	(7,837)	(22)	(47,023)	(47,152)	(47,023)	(129)	.27
Total Non-Cash Items	(7,837)	(7,859)	(7,837)	(22)	(47,023)	(47,152)	(47,023)	(129)	.27
Change In Net Assets	(14,525)	(10,075)	(17,124)	7,049	(91,618)	(90,127)	(102,796)	12,669	(12.32)



Springview
Summarized Income Statement by Company, YTD
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

GIJdelIncomeStatementByCompany
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1/15/2020 6:13:32PM
Page 1 of 1

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	27,789	30,906	31,500	(594)	184,207	189,196	189,000	196	.10
Bad Debt, Net of Collections	378	62	667	(605)	4,118	(2,713)	4,000	(6,713)	-167.81
Other Tenant Revenue	465	8,540	5,322	3,218	22,400	23,497	31,931	(8,434)	-26.41
Grants	53,376	63,078	47,062	16,016	287,298	332,054	282,375	49,679	17.59
Miscellaneous Revenue	37		583	(583)	8,902		3,500	(3,500)	-100.00
Net Revenue	82,045	102,586	85,134	17,452	506,925	542,035	510,806	31,229	6.11
Operating Expense									
Salaries and Benefits	29,215	32,463	28,685	3,777	191,884	189,923	172,112	17,811	10.35
Supplies and Materials	6,486	2,310	5,142	(2,832)	36,626	45,935	30,850	15,085	48.90
Fleet Costs	762		988	(988)	5,309	3,999	5,925	(1,926)	-32.50
Outside Services	21,382	12,297	19,883	(7,586)	137,471	206,482	119,297	87,185	73.08
Utilities	2,697	3,024	20,314	(17,291)	109,013	85,004	121,885	(36,881)	-30.26
Protective Services	480	1,528	1,022	506	480	5,392	6,134	(742)	-12.09
Insurance	16,163	17,090	5,680	11,410	31,009	48,718	34,544	14,174	41.03
Other Expenses	5,500	4,192	6,458	(2,266)	34,955	29,397	39,420	(10,023)	-25.43
Total Operating Expense	82,685	72,903	88,172	(15,268)	546,747	614,851	530,167	84,684	15.97
Total Operating Income	(640)	29,683	(3,037)	32,720	(39,822)	(72,816)	(19,361)	(53,455)	276.10
Non-Operating Income (Expense)									
Interest Income	425	586	288	299	1,919	3,462	1,725	1,736	100.64
Replacement/Extraordinary Item	(943)	(1,822)	(2,048)	227	(10,869)	(15,086)	(12,291)	(2,796)	22.75
Other Income (Expense)	0			0		(1,548)		(1,548)	100.00
Management Fees	(10,845)	(10,374)	(11,830)	1,456	(64,140)	(64,784)	(70,983)	6,199	-8.73
Transfers	594	1,350	1,421	(71)	3,780	8,404	8,529	(125)	-1.47
Total Non-Operating Income (Expense)	(10,769)	(10,259)	(12,170)	1,911	(69,309)	(69,553)	(73,020)	3,467	-4.75
Income Before Non-Cash Items	(11,409)	19,424	(15,207)	34,631	(109,131)	(142,369)	(92,380)	(49,989)	54.11
Non-Cash Items									
Depreciation & Amortization	(67,145)	(46,704)	(45,094)	(1,611)	(403,688)	(300,398)	(291,379)	(9,019)	3.10
Non-Oper Income (Expense)	(3,011)	(1,511)		(1,511)	108,124	279,930		279,930	100.00
Total Non-Cash Items	(70,156)	(48,215)	(45,094)	(3,122)	(295,564)	(20,468)	(291,379)	270,911	-92.98
Change In Net Assets	(81,565)	(28,792)	(60,301)	31,509	(404,696)	(162,837)	(383,759)	220,922	(57.57)



Sun Park/Hornsby
Summarized Income Statement by Company, YTD
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

GlJdelIncomeStatementByCompany
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1/15/2020 6:13:11PM
Page 1 of 1

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	25,196	26,132	25,188	944	150,262	155,528	151,130	4,399	2.91
Bad Debt, Net of Collections	(2,956)		152	(152)	7,267	1,258	912	346	37.95
Other Tenant Revenue	451	234	615	(381)	4,016	3,633	3,687	(54)	-1.47
Grants	27,406	31,405	24,197	7,208	147,676	169,405	145,183	24,222	16.68
Miscellaneous Revenue	50		8	(8)	129	902	51	851	1,685.43
Net Revenue	50,147	57,771	50,160	7,611	309,350	330,726	300,962	29,764	9.89
Operating Expense									
Salaries and Benefits	19,886	18,093	23,620	(5,527)	129,316	117,050	141,718	(24,669)	-17.41
Supplies and Materials	1,701	3,322	2,026	1,296	18,866	19,752	12,159	7,593	62.45
Fleet Costs	0		227	(227)	334	342	1,361	(1,019)	-74.84
Outside Services	3,307	6,342	5,273	1,068	55,183	61,663	31,639	30,024	94.89
Utilities	4,750	4,447	9,886	(5,439)	49,707	46,155	59,315	(13,161)	-22.19
Protective Services	0		500	(500)	2,802	752	3,000	(2,248)	-74.93
Insurance	7,133	7,124	2,640	4,484	13,580	20,143	16,307	3,836	23.52
Other Expenses	1,511	1,424	4,188	(2,765)	21,800	15,876	25,512	(9,636)	-37.77
Total Operating Expense	38,287	40,751	48,360	(7,609)	291,587	281,732	291,011	(9,279)	-3.19
Total Operating Income	11,859	17,020	1,800	15,220	17,763	48,994	9,951	39,043	392.37
Non-Operating Income (Expense)									
Interest Income	2	142	69	72	213	1,076	416	659	158.25
Replacement/Extraordinary Item	(522)	(1,453)	(1,387)	(67)	(7,007)	(10,103)	(8,321)	(1,782)	21.42
Management Fees	(7,446)	(7,624)	(8,318)	693	(44,682)	(46,917)	(49,906)	2,989	-5.99
Transfers	388	916	953	(38)	2,481	5,658	5,720	(62)	-1.08
Total Non-Operating Income (Expense)	(7,578)	(8,020)	(8,682)	661	(48,994)	(50,286)	(52,090)	1,804	-3.46
Income Before Non-Cash Items	4,281	8,999	(6,882)	15,881	(31,231)	(1,292)	(42,139)	40,847	(96.93)
Non-Cash Items									
Depreciation & Amortization	(18,154)	(19,160)	(15,279)	(3,881)	(109,141)	(115,122)	(91,835)	(23,287)	25.36
Non-Oper Income (Expense)	0			0	619,371				
Total Non-Cash Items	(18,154)	(19,160)	(15,279)	(3,881)	510,230	(115,122)	(91,835)	(23,287)	25.36
Change In Net Assets	(13,874)	(10,161)	(22,161)	12,000	478,999	(116,414)	(133,974)	17,560	(13.11)



Sutton/Le Chalet
Summarized Income Statement by Company, YTD
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

GIJdeIncomeStatementByCompany
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1/15/2020 6:13:13PM
Page 1 of 1

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	8,107	8,914	8,321	593	47,789	50,187	49,925	262	.52
Bad Debt, Net of Collections	384	27	45	(18)	4,796	227	270	(43)	-15.90
Other Tenant Revenue	15	72	89	(17)	368	867	533	334	62.75
Grants	10,092	9,942	8,915	1,026	54,403	53,659	53,490	169	.32
Miscellaneous Revenue	0		4	(4)		25	26	(1)	-3.77
Net Revenue	18,598	18,955	17,374	1,581	107,356	104,965	104,244	721	.69
Operating Expense									
Salaries and Benefits	5,791	6,053	6,620	(567)	37,361	35,180	39,718	(4,538)	-11.43
Supplies and Materials	1,128	1,137	329	807	2,427	8,400	1,976	6,424	325.07
Outside Services	6,823	2,042	2,528	(486)	20,197	21,814	15,170	6,643	43.79
Utilities	3,033	3,449	4,958	(1,509)	24,940	24,487	29,745	(5,258)	-17.68
Protective Services	0		79	(79)			477	(477)	-100.00
Insurance	427	277	89	188	630	712	667	46	6.83
Other Expenses	182	447	282	166	3,205	4,720	1,818	2,902	159.66
Total Operating Expense	17,384	13,405	14,885	(1,481)	88,760	95,312	89,571	5,742	6.41
Total Operating Income	1,214	5,550	2,489	3,062	18,597	9,652	14,673	(5,021)	(34.22)
Non-Operating Income (Expense)									
Interest Income	11,160	18,797		18,797	66,471	64,775		64,775	100.00
Replacement/Extraordinary Item	0	(693)	(356)	(337)		(2,002)	(2,134)	133	-6.21
Management Fees	(2,585)	(2,465)	(2,463)	(2)	(14,648)	(15,340)	(14,779)	(562)	3.80
Transfers	106	251	262	(10)	677	1,552	1,570	(18)	-1.14
Total Non-Operating Income (Expense)	8,681	15,891	(2,557)	18,448	52,501	48,985	(15,343)	64,328	-419.26
Income Before Non-Cash Items	9,895	21,441	(69)	21,510	71,097	58,637	(670)	59,307	(8,852.60)
Non-Cash Items									
Depreciation & Amortization	(2,626)	(2,995)	(2,511)	(484)	(15,759)	(18,320)	(15,413)	(2,907)	18.86
Total Non-Cash Items	(2,626)	(2,995)	(2,511)	(484)	(15,759)	(18,320)	(15,413)	(2,907)	18.86
Change In Net Assets	7,269	18,446	(2,580)	21,026	55,339	40,317	(16,083)	56,400	(350.68)



Tarry Towne/Escondida/Wmburg
Summarized Income Statement by Company, YTD
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

GIJdelIncomeStatementByCompany
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1/15/2020 6:13:34PM
Page 1 of 1

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	36,443	36,230	36,208	22	215,155	220,897	217,250	3,647	1.68
Bad Debt, Net of Collections	(63)	7	(21)	28	(228)	756	(125)	880	-704.50
Other Tenant Revenue	89	254	228	26	1,046	1,460	1,365	95	6.94
Grants	31,054	31,805	27,431	4,374	167,398	173,273	164,585	8,688	5.28
Miscellaneous Revenue	25	25	25	0	50	988	150	838	558.91
Net Revenue	67,548	68,321	63,871	4,450	383,421	397,374	383,225	14,149	3.69
Operating Expense									
Salaries and Benefits	26,384	25,647	26,274	(627)	136,034	142,201	157,645	(15,445)	-9.80
Supplies and Materials	1,652	3,974	1,788	2,186	22,716	18,896	10,725	8,171	76.18
Fleet Costs	130		208	(208)	8,882	1,625	1,250	375	29.97
Outside Services	145	5,245	7,866	(2,621)	104,248	70,800	47,199	23,601	50.00
Utilities	13,328	8,205	14,581	(6,376)	84,127	78,283	87,487	(9,204)	-10.52
Insurance	7,235	7,127	2,518	4,609	13,719	20,181	15,673	4,508	28.76
Other Expenses	2,269	1,553	3,900	(2,346)	18,923	16,092	24,253	(8,161)	-33.65
Total Operating Expense	51,143	51,752	57,135	(5,384)	388,649	348,076	344,232	3,844	1.12
Total Operating Income	16,406	16,569	6,735	9,833	(5,228)	49,297	38,992	10,305	26.43
Non-Operating Income (Expense)									
Interest Income	567	153	438	(285)	3,028	1,065	2,631	(1,565)	-59.50
Replacement/Extraordinary Item	0	(1,225)	(1,331)	106	(2,267)	(6,000)	(7,986)	1,985	-24.86
Other Income (Expense)	0		(14,608)	14,608			(87,651)	87,651	-100.00
Management Fees	(9,490)	(7,999)	(9,164)	1,165	(56,971)	(50,207)	(54,984)	4,777	-8.69
Transfers	418	982	1,024	(41)	2,672	6,066	6,141	(75)	-1.23
Total Non-Operating Income (Expense)	(8,505)	(8,088)	(23,641)	15,553	(53,537)	(49,076)	(141,848)	92,773	-65.40
Income Before Non-Cash Items	7,901	8,480	(16,906)	25,386	(58,765)	222	(102,856)	103,078	(100.22)
Non-Cash Items									
Depreciation & Amortization	(9,802)	(15,275)	(9,377)	(5,897)	(59,025)	(91,801)	(56,414)	(35,387)	62.73
Total Non-Cash Items	(9,802)	(15,275)	(9,377)	(5,897)	(59,025)	(91,801)	(56,414)	(35,387)	62.73
Change In Net Assets	(1,902)	(6,795)	(26,283)	19,489	(117,789)	(91,579)	(159,269)	67,690	(42.50)



Victoria Plaza/Schnabel
Summarized Income Statement by Company, YTD
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

GIJdelIncomeStatementByCompany
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1/15/2020 6:13:36PM
Page 1 of 1

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	11,941	13,527	16,974	(3,447)	71,478	79,657	101,842	(22,185)	-21.78
Bad Debt, Net of Collections	78	235	750	(515)	(3,561)	2,611	4,500	(1,889)	-41.98
Other Tenant Revenue	7	193	450	(257)	1,620	991	2,700	(1,709)	-63.31
Grants	71,617	75,027	63,149	11,878	385,503	404,789	378,896	25,893	6.83
Miscellaneous Revenue	36		117	(117)	2,868		700	(700)	-100.00
Net Revenue	83,679	88,981	81,440	7,542	457,908	488,048	488,638	(590)	-.12
Operating Expense									
Salaries and Benefits	13,965	15,779	21,682	(5,903)	95,630	95,785	130,090	(34,306)	-26.37
Supplies and Materials	364	2,883	2,362	522	14,771	9,170	14,171	(5,001)	-35.29
Fleet Costs	103		75	(75)	401	211	450	(239)	-53.12
Outside Services	18,191	4,090	10,198	(6,108)	58,289	28,048	61,190	(33,142)	-54.16
Utilities	3,510	1,219	10,347	(9,128)	38,935	27,736	62,080	(34,344)	-55.32
Protective Services	0		500	(500)	2,597		3,000	(3,000)	-100.00
Insurance	10,003	6,760	3,602	3,159	19,566	17,930	22,146	(4,216)	-19.04
Other Expenses	3,311	2,171	14,564	(12,393)	54,671	22,233	88,339	(66,106)	-74.83
Total Operating Expense	49,447	32,903	63,329	(30,426)	284,861	201,113	381,466	(180,353)	-47.28
Total Operating Income	34,232	56,079	18,111	37,968	173,048	286,935	107,171	179,763	167.73
Non-Operating Income (Expense)									
Interest Expense	0		(2,950)	2,950	(14,683)		(17,702)	17,702	-100.00
Interest Income	50,740	49,577	51,558	(1,981)	295,538	298,083	304,345	(6,262)	-2.06
Replacement/Extraordinary Item	0		(1,917)	1,917	(51)	37	(11,505)	11,541	-100.32
Other Income (Expense)	150			0	150				
Management Fees	(18,364)	(18,487)	(18,129)	(357)	(108,883)	(112,055)	(108,776)	(3,279)	3.01
Transfers	828	2,243	1,988	255	11,696	2,298,282	11,930	2,286,352	19,164.86
Total Non-Operating Income (Expense)	33,353	33,334	30,549	2,785	183,766	2,484,347	178,292	2,306,055	1,293.41
Income Before Non-Cash Items	67,585	89,413	48,659	40,753	356,814	2,771,282	285,463	2,485,818	870.80
Non-Cash Items									
Depreciation & Amortization	(26,958)	(26,956)	(26,444)	(512)	(162,333)	(162,066)	(158,992)	(3,075)	1.93
Non-Oper Income (Expense)	0			0	(144,071)				
Total Non-Cash Items	(26,958)	(26,956)	(26,444)	(512)	(306,404)	(162,066)	(158,992)	(3,075)	1.93
Change In Net Assets	40,627	62,456	22,215	40,242	50,410	2,609,215	126,472	2,482,744	1,963.08



Villa Hermosa/McGuire
Summarized Income Statement by Company, YTD
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

GIJdelIncomeStatementByCompany
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1/15/2020 6:13:37PM
Page 1 of 1

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	32,080	32,173	30,964	1,209	186,192	189,978	185,784	4,194	2.26
Bad Debt, Net of Collections	(612)	(97)	200	(297)	1,135	(1,945)	1,200	(3,145)	-262.08
Other Tenant Revenue	311	129	420	(291)	2,640	3,998	2,522	1,477	58.57
Grants	33,410	34,946	29,503	5,442	180,054	188,756	177,020	11,736	6.63
Miscellaneous Revenue	25	25	54	(29)	746	501	325	176	54.14
Net Revenue	65,214	67,175	61,142	6,034	370,768	381,288	366,851	14,438	3.94
Operating Expense									
Salaries and Benefits	15,717	17,781	18,814	(1,033)	107,654	106,007	112,883	(6,876)	-6.09
Supplies and Materials	1,756	2,490	1,606	884	15,362	16,565	9,637	6,928	71.88
Fleet Costs	36		136	(136)	299	405	818	(412)	-50.40
Outside Services	12,383	5,989	9,762	(3,773)	50,138	55,735	58,572	(2,837)	-4.84
Utilities	11,783	10,493	16,671	(6,178)	89,873	78,724	100,028	(21,304)	-21.30
Protective Services	0	920	271	649	552	3,650	1,628	2,023	124.27
Insurance	5,795	5,866	1,988	3,878	11,115	16,213	12,317	3,896	31.63
Other Expenses	2,601	1,534	5,511	(3,978)	25,678	15,608	33,519	(17,911)	-53.44
Total Operating Expense	50,071	45,073	54,760	(9,688)	300,671	292,908	329,403	(36,495)	-11.08
Total Operating Income	15,143	22,103	6,381	15,721	70,097	88,380	37,448	50,933	136.01
Non-Operating Income (Expense)									
Interest Income	1,162	174	1,428	(1,255)	6,380	2,063	8,571	(6,508)	-75.93
Replacement/Extraordinary Item	0	(612)	(922)	310	(1,605)	(3,601)	(5,534)	1,933	-34.92
Management Fees	(7,972)	(7,937)	(8,974)	1,037	(47,492)	(49,462)	(53,844)	4,382	-8.14
Transfers	410	952	997	(44)	2,616	5,898	5,980	(82)	-1.37
Total Non-Operating Income (Expense)	(6,399)	(7,423)	(7,471)	49	(40,101)	(45,103)	(44,828)	(275)	.61
Income Before Non-Cash Items	8,744	14,680	(1,090)	15,770	29,996	43,278	(7,380)	50,657	(686.45)
Non-Cash Items									
Depreciation & Amortization	(110,805)	(54,922)	(54,771)	(151)	(332,414)	(330,261)	(329,347)	(914)	.28
Total Non-Cash Items	(110,805)	(54,922)	(54,771)	(151)	(332,414)	(330,261)	(329,347)	(914)	.28
Change In Net Assets	(102,061)	(40,241)	(55,861)	15,620	(302,418)	(286,983)	(336,727)	49,744	(14.77)



Villa Tranchese
Summarized Income Statement by Company, YTD
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

GJJdelIncomeStatementByCompany
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1/15/2020 6:13:38PM
Page 1 of 1

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	51,116	53,042	50,167	2,875	303,960	312,643	301,000	11,643	3.87
Bad Debt, Net of Collections	(1,545)	305	83	222	(661)	(2,313)	500	(2,813)	-562.63
Other Tenant Revenue	407	108	233	(125)	1,623	3,201	1,400	1,801	128.65
Grants	53,933	59,509	47,596	11,912	290,510	310,602	285,577	25,025	8.76
Miscellaneous Revenue	5,134		1,850	(1,850)	11,030	12,031	11,100	931	8.39
Net Revenue	109,045	112,964	99,930	13,034	606,462	636,164	599,577	36,587	6.10
Operating Expense									
Salaries and Benefits	32,738	44,113	33,980	10,133	211,063	211,048	203,877	7,171	3.52
Supplies and Materials	2,888	1,656	3,542	(1,886)	27,311	20,331	21,250	(919)	-4.33
Fleet Costs	162		458	(458)	3,080	1,688	2,750	(1,062)	-38.63
Outside Services	20,107	8,479	9,794	(1,315)	64,847	64,157	58,761	5,396	9.18
Utilities	18,890	17,687	19,525	(1,839)	106,941	109,840	117,152	(7,312)	-6.24
Protective Services	560	680	1,092	(412)	1,771	2,175	6,554	(4,379)	-66.81
Insurance	9,905	9,934	3,401	6,533	19,018	27,850	21,122	6,728	31.85
Other Expenses	3,719	1,979	5,197	(3,218)	30,621	26,423	31,950	(5,527)	-17.30
Total Operating Expense	88,970	84,527	76,989	7,538	464,652	463,512	463,417	95	.02
Total Operating Income	20,076	28,437	22,941	5,496	141,810	172,653	136,160	36,492	26.80
Non-Operating Income (Expense)									
Interest Expense	(1,317)	(796)	(1,102)	306	(6,802)	(5,022)	(6,612)	1,590	-24.05
Interest Income	433	371	766	(395)	3,552	2,573	4,597	(2,025)	-44.04
Replacement/Extraordinary Item	(1,494)	(569)	(2,002)	1,433	(2,293)	(3,341)	(12,010)	8,669	-72.18
Management Fees	(14,180)	(12,562)	(14,185)	1,623	(86,988)	(80,747)	(85,111)	4,364	-5.13
Transfers	(5,403)	1,465	1,554	(89)	(23,438)	9,166	9,323	(158)	-1.69
Total Non-Operating Income (Expense)	(21,961)	(12,091)	(14,969)	2,878	(115,969)	(77,372)	(89,813)	12,441	-13.85
Income Before Non-Cash Items	(1,885)	16,346	7,972	8,374	25,842	95,281	46,348	48,933	105.58
Non-Cash Items									
Depreciation & Amortization	(19,034)	(21,624)	(18,792)	(2,832)	(115,021)	(130,430)	(113,428)	(17,002)	14.99
Non-Oper Income (Expense)	0		162,500	(162,500)			975,000	(975,000)	-100.00
Total Non-Cash Items	(19,034)	(21,624)	143,708	(165,332)	(115,021)	(130,430)	861,572	(992,002)	-115.14
Change In Net Assets	(20,920)	(5,278)	151,680	(156,958)	(89,179)	(35,149)	907,919	(943,069)	(103.87)



Villa Veramendi
Summarized Income Statement by Company, YTD
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

GIJdelIncomeStatementByCompany
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1/15/2020 6:13:15PM
Page 1 of 1

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	15,522	25,533	22,083	3,450	125,745	151,111	132,500	18,611	14.05
Bad Debt, Net of Collections	105	1,037	2,083	(1,047)	2,611	15,797	12,500	3,297	26.37
Other Tenant Revenue	147	1,320	650	670	3,471	8,568	3,900	4,668	119.70
Grants	75,062	78,872	66,211	12,661	404,157	469,301	397,264	72,037	18.13
Miscellaneous Revenue	0	1,848	667	1,181	1,713	4,906	4,000	906	22.66
Net Revenue	90,836	108,610	91,694	16,916	537,697	649,684	550,164	99,520	18.09
Operating Expense									
Salaries and Benefits	25,235	29,740	29,896	(156)	147,997	165,254	179,375	(14,122)	-7.87
Supplies and Materials	9,298	4,894	5,125	(231)	62,112	49,319	30,750	18,569	60.39
Fleet Costs	2,538		896	(896)	8,432	3,414	5,375	(1,961)	-36.49
Outside Services	22,628	12,141	20,926	(8,785)	177,980	233,570	125,553	108,017	86.03
Utilities	12,274	14,053	16,390	(2,336)	92,078	103,267	98,338	4,929	5.01
Protective Services	880	1,326	836	490	4,646	3,874	5,014	(1,140)	-22.73
Insurance	9,253	9,229	3,262	5,967	17,714	25,799	20,188	5,611	27.79
Other Expenses	2,676	2,069	4,353	(2,283)	23,096	19,152	26,789	(7,637)	-28.51
Total Operating Expense	84,783	73,452	81,682	(8,230)	534,054	603,649	491,382	112,266	22.85
Total Operating Income	6,054	35,158	10,012	25,146	3,643	46,035	58,781	(12,746)	(21.68)
Non-Operating Income (Expense)									
Interest Income	72	221	233	(12)	966	1,699	1,396	303	21.74
Replacement/Extraordinary Item	(5,792)	(2,505)	(2,122)	(383)	(20,805)	(24,561)	(12,731)	(11,830)	92.92
Other Income (Expense)	0			0		5,861		5,861	100.00
Management Fees	(9,904)	(10,314)	(11,769)	1,455	(59,937)	(67,506)	(70,616)	3,110	-4.40
Transfers	520	1,262	1,278	(16)	3,329	7,608	7,667	(59)	-.77
Total Non-Operating Income (Expense)	(15,104)	(11,336)	(12,381)	1,045	(76,447)	(76,899)	(74,284)	(2,615)	3.52
Income Before Non-Cash Items	(9,051)	23,822	(2,369)	26,191	(72,803)	(30,865)	(15,503)	(15,361)	99.08
Non-Cash Items									
Depreciation & Amortization	(32,858)	(32,402)	(31,977)	(426)	(196,832)	(195,364)	(192,994)	(2,370)	1.23
Total Non-Cash Items	(32,858)	(32,402)	(31,977)	(426)	(196,832)	(195,364)	(192,994)	(2,370)	1.23
Change In Net Assets	(41,909)	(8,580)	(34,345)	25,765	(269,635)	(226,229)	(208,497)	(17,732)	8.50



WC White
Summarized Income Statement by Company, YTD
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

GlJdeIncomeStatementByCompany
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1/15/2020 6:13:16PM
Page 1 of 1

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	12,990	14,430	14,000	430	82,658	84,026	84,000	26	.03
Bad Debt, Net of Collections	(2,251)	30	123	(93)	2,268	3,157	738	2,420	328.11
Other Tenant Revenue	178	(11)	258	(270)	1,476	1,473	1,550	(77)	-4.98
Grants	17,377	20,925	15,330	5,595	93,544	112,957	91,980	20,977	22.81
Miscellaneous Revenue	0		125	(125)	803	679	750	(71)	-9.50
Net Revenue	28,293	35,373	29,836	5,536	180,749	202,292	179,018	23,274	13.00
Operating Expense									
Salaries and Benefits	9,523	10,779	11,666	(888)	59,867	63,705	69,997	(6,292)	-8.99
Supplies and Materials	2,495	539	1,591	(1,052)	11,435	10,258	9,548	711	7.44
Fleet Costs	49		83	(83)	446	664	500	164	32.84
Outside Services	5,262	1,310	2,987	(1,677)	29,704	33,494	17,923	15,572	86.88
Utilities	2,337	1,992	5,030	(3,037)	26,027	24,292	30,177	(5,885)	-19.50
Protective Services	400	480	369	111	535	2,155	2,214	(59)	-2.65
Insurance	3,069	2,202	504	1,698	5,933	6,872	3,252	3,620	111.31
Other Expenses	1,603	1,617	4,079	(2,462)	19,086	12,798	24,709	(11,912)	-48.21
Total Operating Expense	24,739	18,919	26,309	(7,390)	153,032	154,237	158,319	(4,082)	-2.58
Total Operating Income	3,555	16,453	3,527	12,926	27,717	48,055	20,699	27,356	132.16
Non-Operating Income (Expense)									
Interest Income	189	221	178	43	1,069	1,562	1,067	495	46.45
Replacement/Extraordinary Item	(265)		(773)	773	(2,098)		(4,636)	4,636	-100.00
Management Fees	(4,760)	(4,687)	(5,588)	901	(28,087)	(29,165)	(33,530)	4,366	-13.02
Transfers	235	552	578	(26)	1,505	3,417	3,466	(48)	-1.39
Total Non-Operating Income (Expense)	(4,601)	(3,915)	(5,606)	1,691	(27,611)	(24,185)	(33,634)	9,449	-28.09
Income Before Non-Cash Items	(1,046)	12,539	(2,079)	14,617	106	23,870	(12,935)	36,805	(284.53)
Non-Cash Items									
Depreciation & Amortization	(49,740)	(49,878)	(49,740)	(138)	(298,442)	(299,267)	(298,442)	(825)	.28
Total Non-Cash Items	(49,740)	(49,878)	(49,740)	(138)	(298,442)	(299,267)	(298,442)	(825)	.28
Change In Net Assets	(50,787)	(37,339)	(51,819)	14,480	(298,336)	(275,397)	(311,377)	35,980	(11.56)



Westway/H Gonzalez
Summarized Income Statement by Company, YTD
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

GIJdelIncomeStatementByCompany
rp_GIJdelIncomeStatementByCompany
1/15/2020 6:13:17PM
Page 1 of 1

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	19,503	34,627	24,182	10,445	139,196	206,554	145,090	61,464	42.36
Bad Debt, Net of Collections	(322)	153	901	(748)	5,766	4,776	5,407	(631)	-11.68
Other Tenant Revenue	611	690	463	227	2,830	5,710	2,778	2,933	105.59
Grants	79,302	91,918	70,004	21,914	427,251	489,667	420,022	69,645	16.58
Miscellaneous Revenue	370		838	(838)	4,424	4,908	5,026	(118)	-2.35
Net Revenue	99,463	127,388	96,387	31,001	579,467	711,615	578,322	133,293	23.05
Operating Expense									
Salaries and Benefits	32,012	42,825	33,418	9,407	190,256	225,655	200,509	25,146	12.54
Supplies and Materials	3,435	8,553	4,689	3,864	46,914	40,612	28,135	12,477	44.35
Fleet Costs	268		505	(505)	1,731	2,558	3,029	(471)	-15.54
Outside Services	17,994	31,111	17,807	13,304	179,484	135,292	106,842	28,450	26.63
Utilities	14,468	13,497	17,748	(4,251)	98,061	105,477	106,486	(1,010)	-9.5
Protective Services	780	730	75	655	780	2,295	451	1,844	409.32
Insurance	12,106	12,371	4,308	8,064	23,575	34,635	26,530	8,105	30.55
Other Expenses	3,476	2,428	6,529	(4,100)	34,474	25,171	39,862	(14,691)	-36.86
Total Operating Expense	84,540	111,516	85,078	26,438	575,275	571,694	511,843	59,851	11.69
Total Operating Income	14,923	15,872	11,309	4,564	4,193	139,921	66,479	73,442	110.47
Non-Operating Income (Expense)									
Interest Income	0	319	51	268	154	2,209	308	1,901	617.13
Replacement/Extraordinary Item	(208)	(182)	(2,463)	2,281	(5,247)	(2,897)	(14,779)	11,882	-80.40
Other Income (Expense)	0			0	3,400	(7,797)		(7,797)	100.00
Management Fees	(12,174)	(12,250)	(13,970)	1,720	(73,717)	(81,388)	(83,821)	2,433	-2.90
Transfers	700	1,518	1,618	(99)	4,415	9,467	9,705	(238)	-2.45
Total Non-Operating Income (Expense)	(11,682)	(10,595)	(14,764)	4,169	(70,996)	(80,406)	(88,587)	8,181	-9.23
Income Before Non-Cash Items	3,240	5,277	(3,456)	8,733	(66,803)	59,515	(22,108)	81,623	(369.20)
Non-Cash Items									
Depreciation & Amortization	(41,631)	(42,939)	(36,982)	(5,957)	(251,986)	(258,081)	(222,330)	(35,751)	16.08
Non-Oper Income (Expense)	0			0	1,028,045				
Total Non-Cash Items	(41,631)	(42,939)	(36,982)	(5,957)	776,060	(258,081)	(222,330)	(35,751)	16.08
Change In Net Assets	(38,390)	(37,662)	(40,437)	2,775	709,256	(198,566)	(244,438)	45,872	(18.77)



Wheatley/Olive Pk/Village East
Summarized Income Statement by Company, YTD
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

GIJdelIncomeStatementByCompany
rp_GIJdelIncomeStatementByCompany
1/15/2020 6:13:40PM
Page 1 of 1

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	7,095	5,102	7,250	(2,148)	38,629	33,745	43,500	(9,755)	-22.43
Bad Debt, Net of Collections	356	897	792	105	8,961	2,733	4,750	(2,017)	-42.45
Other Tenant Revenue	105	150	136	14	515	1,386	813	572	70.32
Grants	76,000	29,820	26,249	3,570	206,469	160,857	157,494	3,363	2.14
Miscellaneous Revenue	2,435		725	(725)	7,518	25	4,350	(4,325)	-99.43
Net Revenue	85,990	35,968	35,151	817	262,091	198,746	210,908	(12,162)	-5.77
Operating Expense									
Salaries and Benefits	10,180	9,297	12,225	(2,928)	59,837	43,121	73,349	(30,227)	-41.21
Supplies and Materials	428	1,155	1,331	(176)	10,478	19,539	7,989	11,550	144.59
Outside Services	(1,395)	1,656	6,097	(4,441)	58,405	49,511	36,580	12,931	35.35
Utilities	336	563	7,453	(6,890)	37,645	38,353	44,717	(6,365)	-14.23
Protective Services	630	810	453	357	630	5,036	2,717	2,319	85.36
Insurance	4,305	4,377	1,362	3,014	8,289	10,089	8,397	1,693	20.16
Other Expenses	564	740	480	259	4,281	3,805	2,993	812	27.13
Total Operating Expense	15,048	18,596	29,401	(10,805)	179,565	169,455	176,741	(7,287)	-4.12
Total Operating Income	70,942	17,372	5,750	11,622	82,526	29,291	34,167	(4,875)	(14.27)
Non-Operating Income (Expense)									
Interest Income	3,126	2,573		2,573	18,737	15,814		15,814	100.00
Replacement/Extraordinary Item	(1,564)	(417)	(920)	503	(3,701)	(2,776)	(5,518)	2,742	-49.69
Management Fees	(3,717)	(3,500)	(3,422)	(78)	(21,639)	(21,352)	(20,530)	(822)	4.00
Transfers	155	371	384	(13)	996	2,286	2,306	(20)	-.86
Total Non-Operating Income (Expense)	(2,000)	(972)	(3,957)	2,985	(5,608)	(6,028)	(23,742)	17,714	-74.61
Income Before Non-Cash Items	68,942	16,400	1,793	14,606	76,918	23,263	10,425	12,839	123.15
Non-Cash Items									
Depreciation & Amortization	(4,862)	(2,467)	(2,413)	(54)	(14,515)	(14,802)	(14,480)	(322)	2.23
Total Non-Cash Items	(4,862)	(2,467)	(2,413)	(54)	(14,515)	(14,802)	(14,480)	(322)	2.23
Change In Net Assets	64,081	13,933	(620)	14,553	62,403	8,461	(4,055)	12,516	(308.66)



Converse Ranch I
Summarized Income Statement by Company, YTD
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

GIJdelIncomeStatementByCompany
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1/15/2020 6:13:42PM
Page 1 of 1

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	(1,439)			0	(24,039)				
Bad Debt, Net of Collections	11		(542)	542	21,183		(3,254)	3,254	-100.00
Grants	6,612	6,446	5,814	632	35,513	34,782	34,887	(105)	-.30
Miscellaneous Revenue	0		28	(28)			168	(168)	-100.00
Net Revenue	5,184	6,446	5,300	1,146	32,657	34,782	31,802	2,980	9.37
Operating Expense									
Outside Services	0		19	(19)			113	(113)	-100.00
Other Expenses	382	298	356	(58)	1,869	2,265	2,238	27	1.22
Total Operating Expense	382	298	375	(77)	1,869	2,265	2,350	(85)	-3.62
Total Operating Income	4,802	6,148	4,925	1,223	30,788	32,517	29,452	3,065	10.41
Non-Operating Income (Expense)									
Interest Income	4	6	11	(5)	48	19	66	(47)	-70.96
Other Income (Expense)	(4,328)	(5,668)	(5,524)	(144)	(27,151)	(32,151)	(33,143)	992	-2.99
Management Fees	(1,474)	(1,750)	(1,708)	(42)	(9,028)	(10,936)	(10,249)	(687)	6.71
Transfers	0		(48)	48			(285)	285	-100.00
Total Non-Operating Income (Expense)	(5,798)	(7,412)	(7,268)	(143)	(36,131)	(43,068)	(43,611)	543	-1.24
Income Before Non-Cash Items	(997)	(1,264)	(2,343)	1,079	(5,343)	(10,551)	(14,159)	3,608	(25.48)



Converse Ranch II, LLC
Summarized Income Statement by Company, YTD
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

GIJdelIncomeStatementByCompany
rp_GIJdelIncomeStatementByCompany
1/15/2020 6:13:44PM
Page 1 of 1

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	(99)			0	(12,826)				
Bad Debt, Net of Collections	0		(33)	33	12,670		(200)	200	-100.00
Grants	3,788	3,977	3,321	656	20,293	21,446	19,924	1,522	7.64
Net Revenue	3,689	3,977	3,287	689	20,137	21,446	19,724	1,722	8.73
Operating Expense									
Outside Services	0		16	(16)			95	(95)	-100.00
Other Expenses	231	167	242	(75)	1,036	1,524	1,550	(26)	-1.65
Total Operating Expense	231	167	258	(91)	1,036	1,524	1,644	(120)	-7.30
Total Operating Income	3,458	3,809	3,029	780	19,101	19,922	18,080	1,843	10.19
Non-Operating Income (Expense)									
Interest Income	0		10	(10)	44		60	(60)	-100.00
Other Income (Expense)	(2,858)	(3,176)	(3,155)	(21)	(10,842)	(20,227)	(18,928)	(1,300)	6.87
Management Fees	(1,498)	(1,522)	(1,490)	(33)	(8,954)	(9,049)	(8,939)	(110)	1.23
Transfers	0		(40)	40			(240)	240	-100.00
Total Non-Operating Income (Expense)	(4,356)	(4,698)	(4,675)	(23)	(19,753)	(29,276)	(28,047)	(1,229)	4.38
Income Before Non-Cash Items	(898)	(889)	(1,645)	757	(651)	(9,354)	(9,968)	614	(6.16)



East Meadows
Summarized Income Statement by Company, YTD
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

GlJdeIncomeStatementByCompany
rp_GlJdeIncomeStatementByCompany
1/15/2020 6:13:45PM
Page 1 of 1

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Bad Debt, Net of Collections	0		(17)	17	195		(101)	101	-100.00
Grants	16,592	34,431	14,610	19,821	92,222	185,315	87,658	97,657	111.41
Miscellaneous Revenue	0		40	(40)			240	(240)	-100.00
Net Revenue	16,592	34,431	14,633	19,798	92,417	185,315	87,797	97,518	111.07
Operating Expense									
Other Expenses	832	1,698	765	934	4,525	12,282	4,588	7,695	167.72
Total Operating Expense	832	1,698	765	934	4,525	12,282	4,588	7,695	167.72
Total Operating Income	15,760	32,732	13,868	18,864	87,892	173,033	83,210	89,823	107.95
Non-Operating Income (Expense)									
Interest Income	82	35	38	(2)	445	601	254	346	135.97
Other Income (Expense)	(15,125)	(32,265)	(13,879)	(18,385)	(83,777)	(227,748)	(83,275)	(144,473)	173.49
Management Fees	(1,333)	(1,474)	(1,897)	422	(7,907)	(9,073)	(11,379)	2,307	-20.27
Transfers	0		(62)	62			(371)	371	-100.00
Total Non-Operating Income (Expense)	(16,376)	(33,704)	(15,800)	(17,904)	(91,239)	(236,220)	(94,771)	(141,449)	149.25
Income Before Non-Cash Items	(617)	(971)	(1,932)	960	(3,347)	(63,187)	(11,561)	(51,626)	446.55
Non-Cash Items									
Non-Oper Income (Expense)	0		71,172	(71,172)			427,031	(427,031)	-100.00
Total Non-Cash Items	0		71,172	(71,172)			427,031	(427,031)	-100.00
Change In Net Assets	(617)	(971)	69,240	(70,212)	(3,347)	(63,187)	415,469	(478,657)	(115.21)



Gardens at San Juan Square
Summarized Income Statement by Company, YTD
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

GIJdelIncomeStatementByCompany
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1/15/2020 6:13:47PM
Page 1 of 1

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	(252)			0	(2,967)				
Bad Debt, Net of Collections	55	125	(176)	301	3,075	1,407	(1,055)	2,461	-233.42
Grants	33,694	24,266	29,432	(5,166)	179,985	165,780	176,593	(10,813)	-6.12
Miscellaneous Revenue	0		221	(221)			1,323	(1,323)	-100.00
Net Revenue	33,497	24,391	29,477	(5,086)	180,093	167,187	176,862	(9,675)	-5.47
Operating Expense									
Other Expenses	1,687		1,641	(1,641)	2,329	1,256	10,161	(8,905)	-87.64
Total Operating Expense	1,687		1,641	(1,641)	2,329	1,256	10,161	(8,905)	-87.64
Total Operating Income	31,810	24,391	27,836	(3,445)	177,763	165,931	166,702	(770)	(.46)
Non-Operating Income (Expense)									
Interest Income	695	199	628	(429)	3,862	1,399	3,770	(2,370)	-62.88
Other Income (Expense)	(37,901)	(18,192)	(27,961)	9,768	(98,223)	(119,076)	(167,763)	48,687	-29.02
Management Fees	(2,542)	(2,531)	(2,368)	(163)	(16,815)	(17,454)	(14,207)	(3,247)	22.86
Transfers	0		(119)	119			(714)	714	-100.00
Total Non-Operating Income (Expense)	(39,749)	(20,525)	(29,819)	9,294	(111,177)	(135,131)	(178,914)	43,784	-24.47
Income Before Non-Cash Items	(7,938)	3,866	(1,983)	5,849	66,587	30,800	(12,213)	43,013	(352.20)



HemisView Village
Summarized Income Statement by Company, YTD
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

GlJdeIncomeStatementByCompany
rp_GlJdeIncomeStatementByCompany
1/15/2020 6:13:48PM
Page 1 of 1

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	(966)			0	(20,568)				
Bad Debt, Net of Collections	0		(301)	301	9,554		(1,805)	1,805	-100.00
Other Tenant Revenue	0			0	(30)				
Grants	17,052	20,337	15,057	5,280	91,893	99,126	90,345	8,781	9.72
Net Revenue	16,086	20,337	14,757	5,580	80,849	99,126	88,540	10,586	11.96
Operating Expense									
Other Expenses	1,022	955	820	135	4,988	5,837	5,041	796	15.79
Total Operating Expense	1,022	955	820	135	4,988	5,837	5,041	796	15.79
Total Operating Income	15,064	19,382	13,937	5,445	75,861	93,289	83,499	9,790	11.73
Non-Operating Income (Expense)									
Interest Income	83	15	88	(72)	504	167	525	(359)	-68.27
Other Income (Expense)	(14,065)	(18,142)	(14,305)	(3,837)	(80,871)	(98,637)	(85,827)	(12,809)	14.92
Management Fees	(1,751)	(1,794)	(1,726)	(68)	(10,436)	(10,502)	(10,355)	(147)	1.42
Transfers	0		(95)	95			(572)	572	-100.00
Total Non-Operating Income (Expense)	(15,733)	(19,920)	(16,038)	(3,882)	(90,804)	(108,972)	(96,230)	(12,743)	13.24
Income Before Non-Cash Items	(669)	(538)	(2,102)	1,563	(14,943)	(15,683)	(12,731)	(2,952)	23.19



Midcrown Seniors Pavillion
Summarized Income Statement by Company, YTD
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

GIJdelIncomeStatementByCompany
rp_GIJdelIncomeStatementByCompany
1/15/2020 6:13:49PM
Page 1 of 1

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	0			0	(2,778)				
Bad Debt, Net of Collections	0			0		1		1	100.00
Grants	6,572	10,349	5,799	4,550	35,394	40,497	34,792	5,705	16.40
Miscellaneous Revenue	0		2	(2)			13	(13)	-100.00
Net Revenue	6,572	10,349	5,801	4,548	32,616	40,498	34,805	5,693	16.36
Operating Expense									
Outside Services	0		29	(29)			176	(176)	-100.00
Other Expenses	327	612	320	292	1,681	5,795	1,964	3,831	195.00
Total Operating Expense	327	612	349	262	1,681	5,795	2,140	3,655	170.80
Total Operating Income	6,245	9,737	5,451	4,285	30,935	34,703	32,665	2,038	6.24
Non-Operating Income (Expense)									
Interest Income	3		11	(11)	46		66	(66)	-100.00
Other Income (Expense)	(5,275)	(8,776)	(5,509)	(3,267)	(28,704)	(38,395)	(33,053)	(5,342)	16.16
Management Fees	(2,083)	(2,304)	(2,003)	(301)	(12,728)	(14,151)	(12,016)	(2,136)	17.77
Transfers	0		(74)	74			(445)	445	-100.00
Total Non-Operating Income (Expense)	(7,355)	(11,079)	(7,575)	(3,505)	(41,385)	(52,546)	(45,447)	(7,099)	15.62
Income Before Non-Cash Items	(1,109)	(1,343)	(2,123)	780	(10,451)	(17,843)	(12,782)	(5,061)	39.60



Refugio
Summarized Income Statement by Company, YTD
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

GLJdeIncomeStatementByCompany
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1/15/2020 6:13:51PM
Page 1 of 1

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	(69)			0	(14,293)				
Bad Debt, Net of Collections	0		256	(256)	16,069	3,739	1,535	2,204	143.59
Grants	17,087	14,450	15,067	(617)	91,977	106,725	90,402	16,323	18.06
Net Revenue	17,018	14,450	15,323	(873)	93,753	110,464	91,937	18,527	20.15
Operating Expense									
Outside Services	0		38	(38)			225	(225)	-100.00
Other Expenses	901	685	1,057	(373)	4,663	6,687	6,466	221	3.42
Total Operating Expense	901	685	1,095	(410)	4,663	6,687	6,691	(4)	-.06
Total Operating Income	16,117	13,765	14,228	(463)	89,090	103,777	85,246	18,531	21.74
Non-Operating Income (Expense)									
Interest Income	19		22	(22)	119	2	131	(129)	-98.76
Other Income (Expense)	(15,008)	(13,009)	(14,314)	1,305	(81,122)	(115,310)	(85,882)	(29,428)	34.27
Management Fees	(1,530)	(1,681)	(1,646)	(35)	(9,245)	(10,245)	(9,874)	(371)	3.75
Transfers	0		(95)	95			(572)	572	-100.00
Total Non-Operating Income (Expense)	(16,520)	(14,690)	(16,033)	1,343	(90,249)	(125,553)	(96,198)	(29,355)	30.52
Income Before Non-Cash Items	(403)	(924)	(1,805)	881	(1,158)	(21,776)	(10,952)	(10,824)	98.83



San Juan Square
Summarized Income Statement by Company, YTD
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

GJJdelIncomeStatementByCompany
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 1/15/2020 6:13:52PM
 Page 1 of 1

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	(1,233)			0	(6,192)				
Bad Debt, Net of Collections	0		(144)	144	4,026	180	(864)	1,044	-120.84
Grants	18,136	18,062	16,014	2,048	97,731	111,419	96,082	15,337	15.96
Net Revenue	16,903	18,062	15,870	2,192	95,565	111,599	95,218	16,381	17.20
Operating Expense									
Other Expenses	958	869	859	10	5,016	6,864	5,263	1,600	30.40
Total Operating Expense	958	869	859	10	5,016	6,864	5,263	1,600	30.40
Total Operating Income	15,945	17,192	15,011	2,182	90,549	104,735	89,955	14,780	16.43
Non-Operating Income (Expense)									
Interest Income	15		23	(23)	113		135	(135)	-100.00
Other Income (Expense)	(15,110)	(16,513)	(15,213)	(1,300)	(86,597)	(118,879)	(91,278)	(27,601)	30.24
Management Fees	(1,538)	(1,796)	(1,613)	(183)	(10,030)	(10,802)	(9,678)	(1,124)	11.61
Transfers	0		(89)	89			(535)	535	-100.00
Total Non-Operating Income (Expense)	(16,634)	(18,309)	(16,893)	(1,416)	(96,514)	(129,680)	(101,355)	(28,325)	27.95
Income Before Non-Cash Items	(689)	(1,116)	(1,882)	766	(5,965)	(24,945)	(11,401)	(13,545)	118.81



San Juan Square II
Summarized Income Statement by Company, YTD
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

GIJdelIncomeStatementByCompany
rp_GIJdelIncomeStatementByCompany
1/15/2020 6:13:53PM
Page 1 of 1

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	0			0	(5,219)				
Bad Debt, Net of Collections	0		(46)	46	4,981		(274)	274	-100.00
Grants	19,889	18,393	17,557	836	107,156	99,890	105,343	(5,453)	-5.18
Miscellaneous Revenue	0			0		4,682		4,682	100.00
Net Revenue	19,889	18,393	17,511	882	106,918	104,572	105,069	(497)	-.47
Operating Expense									
Other Expenses	1,843	852	942	(90)	5,372	5,557	5,775	(217)	-3.77
Total Operating Expense	1,843	852	942	(90)	5,372	5,557	5,775	(217)	-3.77
Total Operating Income	18,046	17,541	16,570	972	101,546	99,015	99,294	(279)	(.28)
Non-Operating Income (Expense)									
Interest Income	58		59	(59)	345	0	354	(354)	-99.97
Other Income (Expense)	(37,893)	(16,180)	(16,679)	499	(99,677)	(94,338)	(100,075)	5,737	-5.73
Management Fees	(1,718)	(1,482)	(1,667)	185	(9,680)	(10,403)	(10,004)	(399)	3.99
Transfers	0		(90)	90			(540)	540	-100.00
Total Non-Operating Income (Expense)	(39,552)	(17,662)	(18,378)	715	(109,012)	(104,741)	(110,265)	5,524	-5.01
Income Before Non-Cash Items	(21,506)	(121)	(1,808)	1,687	(7,467)	(5,726)	(10,971)	5,245	(47.81)



Sutton Oaks
Summarized Income Statement by Company, YTD
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

GIJdelIncomeStatementByCompany
rp_GIJdelIncomeStatementByCompany
1/15/2020 6:13:54PM
Page 1 of 1

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	(783)			0	(41,368)				
Bad Debt, Net of Collections	0	50	(484)	534	32,895	552	(2,904)	3,455	-118.99
Other Tenant Revenue	0			0	(45)				
Grants	15,982	16,792	14,076	2,716	85,944	112,008	84,454	27,554	32.63
Miscellaneous Revenue	9,667		854	(854)	9,667		5,121	(5,121)	-100.00
Net Revenue	24,866	16,842	14,445	2,396	87,093	112,560	86,672	25,888	29.87
Operating Expense									
Outside Services	0		615	(615)	2,110		3,691	(3,691)	-100.00
Utilities	0		33	(33)			198	(198)	-100.00
Other Expenses	798	803	780	23	4,367	7,270	4,797	2,473	51.56
Total Operating Expense	798	803	1,428	(625)	6,476	7,270	8,686	(1,416)	-16.30
Total Operating Income	24,068	16,038	13,017	3,021	80,617	105,289	77,986	27,303	35.01
Non-Operating Income (Expense)									
Interest Income	25		18	(18)	99	16	105	(90)	-85.00
Other Income (Expense)	(13,005)	(15,258)	(13,372)	(1,886)	(73,450)	(125,345)	(80,231)	(45,114)	56.23
Management Fees	(1,780)	(2,168)	(1,979)	(190)	(9,761)	(13,474)	(11,871)	(1,603)	13.50
Transfers	0		(94)	94			(562)	562	-100.00
Total Non-Operating Income (Expense)	(14,759)	(17,426)	(15,426)	(2,000)	(83,112)	(138,803)	(92,558)	(46,245)	49.96
Income Before Non-Cash Items	9,308	(1,387)	(2,409)	1,021	(2,495)	(33,514)	(14,572)	(18,942)	129.98



The Alhambra
Summarized Income Statement by Company, YTD
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

GJJdelIncomeStatementByCompany
 rp_GJJdelIncomeStatementByCompany
 1/15/2020 6:13:55PM
 Page 1 of 1

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Grants	2,824	2,817	2,498	319	15,238	17,956	14,987	2,969	19.81
Net Revenue	2,824	2,817	2,498	319	15,238	17,956	14,987	2,969	19.81
Operating Expense									
Other Expenses	149	131	142	(11)	806	1,221	873	347	39.79
Total Operating Expense	149	131	142	(11)	806	1,221	873	347	39.79
Total Operating Income	2,675	2,685	2,355	330	14,432	16,735	14,113	2,622	18.58
Non-Operating Income (Expense)									
Interest Income	3		5	(5)	26		31	(31)	-100.00
Other Income (Expense)	(2,453)	(2,496)	(2,373)	(123)	(14,026)	(19,353)	(14,237)	(5,116)	35.93
Management Fees	(539)	(528)	(566)	38	(3,322)	(3,478)	(3,399)	(79)	2.33
Transfers	0		(27)	27			(164)	164	-100.00
Total Non-Operating Income (Expense)	(2,988)	(3,024)	(2,961)	(63)	(17,321)	(22,831)	(17,769)	(5,063)	28.49
Income Before Non-Cash Items	(313)	(339)	(606)	267	(2,890)	(6,096)	(3,655)	(2,441)	66.78



The Park At Sutton Oaks
Summarized Income Statement by Company, YTD
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

GlJdeIncomeStatementByCompany
rp_GlJdeIncomeStatementByCompany
1/15/2020 6:13:56PM
Page 1 of 1

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	(897)			0	(19,737)				
Bad Debt, Net of Collections	45	206	(296)	501	8,883	632	(1,775)	2,407	-135.64
Grants	19,145	27,140	16,887	10,253	103,081	121,985	101,323	20,662	20.39
Miscellaneous Revenue	0		64	(64)			387	(387)	-100.00
Net Revenue	18,293	27,346	16,656	10,690	92,227	122,617	99,935	22,682	22.70
Operating Expense									
Other Expenses	1,116	873	923	(51)	5,401	6,895	5,665	1,229	21.70
Total Operating Expense	1,116	873	923	(51)	5,401	6,895	5,665	1,229	21.70
Total Operating Income	17,177	26,473	15,733	10,740	86,826	115,723	94,270	21,453	22.76
Non-Operating Income (Expense)									
Interest Income	5		15	(15)	64		90	(90)	-100.00
Other Income (Expense)	(16,266)	(16,578)	(16,043)	(535)	(93,568)	(119,156)	(96,257)	(22,899)	23.79
Management Fees	(2,336)	(2,253)	(2,598)	345	(12,866)	(14,739)	(15,587)	848	-5.44
Transfers	0		(93)	93			(561)	561	-100.00
Total Non-Operating Income (Expense)	(18,597)	(18,831)	(18,719)	(112)	(106,371)	(133,895)	(112,315)	(21,580)	19.21
Income Before Non-Cash Items	(1,420)	7,642	(2,987)	10,629	(19,544)	(18,172)	(18,045)	(128)	.71



Wheatley Senior Living
Summarized Income Statement by Company, YTD
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

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 Page 1 of 1

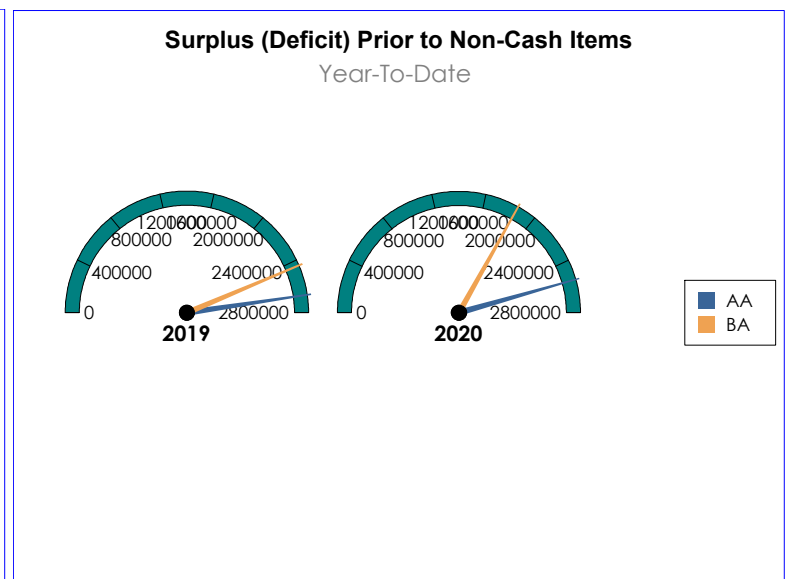
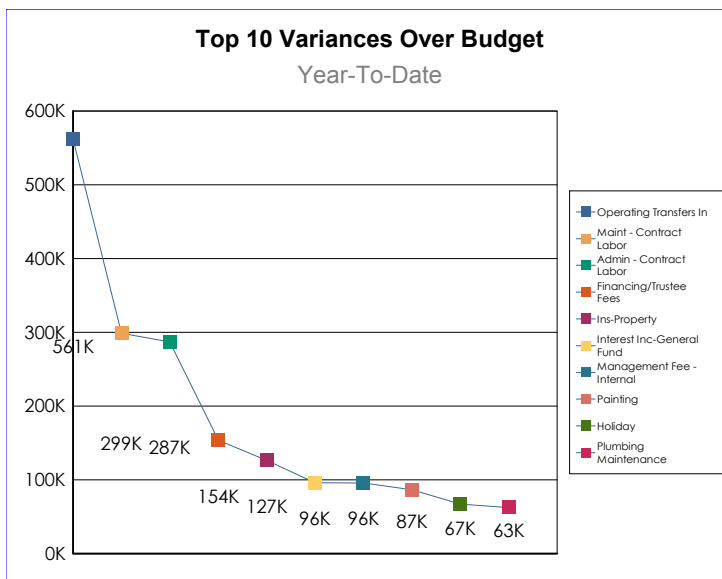
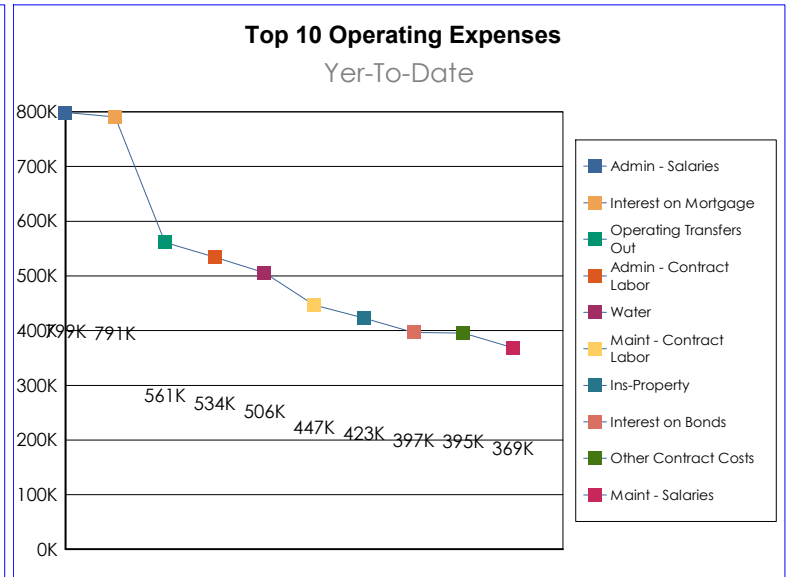
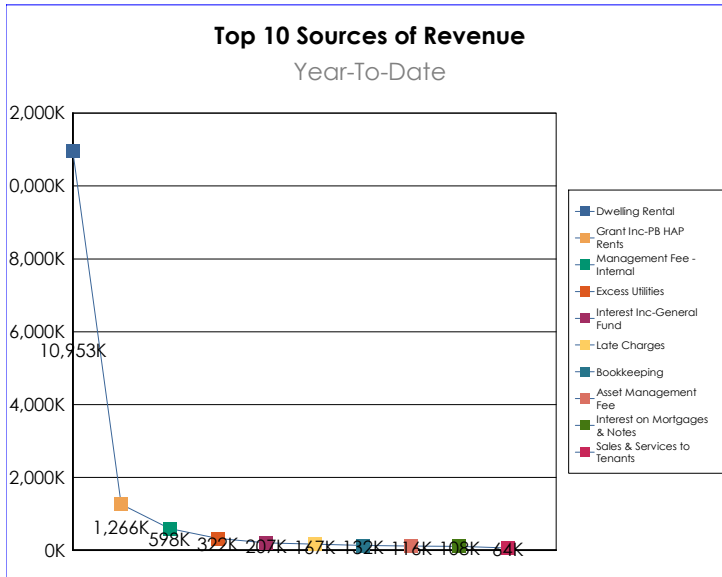
Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	0			0	9,772				
Grants	3,429		3,057	(3,057)	36,676	71,810	18,340	53,470	291.55
Net Revenue	3,429		3,057	(3,057)	46,448	71,810	18,340	53,470	291.55
Operating Expense									
Other Expenses	192		246	(246)	1,899	4,067	1,478	2,589	175.25
Total Operating Expense	192		246	(246)	1,899	4,067	1,478	2,589	175.25
Total Operating Income	3,237		2,810	(2,810)	44,549	67,743	16,862	50,881	301.74
Non-Operating Income (Expense)									
Interest Income	0			0					
Other Income (Expense)	(3,258)		(2,904)	2,904	(34,842)	(73,648)	(17,423)	(56,225)	322.71
Management Fees	(1,114)	(980)	(1,272)	292	(7,174)	(8,526)	(7,632)	(894)	11.72
Transfers	0		(57)	57			(343)	343	-100.00
Total Non-Operating Income (Expense)	(4,371)	(980)	(4,233)	3,253	(42,016)	(82,174)	(25,398)	(56,776)	223.54
Income Before Non-Cash Items	(1,134)	(980)	(1,423)	443	2,533	(14,431)	(8,536)	(5,895)	69.06

Beacon
Summarized Income Statement by Line of Business, YTD
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

Account Description	Year-To-Date			
	Actual	Budget	Variance	%
Revenue				
Rental Revenue	10,254,313	10,389,025	(134,712)	-1.30
Bad Debt, Net of Collections	(282,563)	(161,327)	(121,236)	75.15
Other Tenant Revenue	580,940	469,031	111,908	23.86
Grants	1,315,963	1,367,596	(51,633)	-3.78
Miscellaneous Revenue	84,746	84,351	395	.47
Net Revenue	11,953,399	12,148,676	(195,277)	-1.61
Operating Expense				
Salaries and Benefits	2,810,337	3,100,092	(289,755)	-9.35
Supplies and Materials	491,481	469,570	21,911	4.67
Fleet Costs	13,500	15,289	(1,789)	-11.70
Outside Services	1,588,849	1,578,466	10,383	.66
Utilities	1,006,166	1,086,114	(79,949)	-7.36
Protective Services	83,622	122,818	(39,196)	-31.91
Insurance	622,623	507,311	115,312	22.73
Other Expenses	534,180	760,371	(226,191)	-29.75
Total Operating Expense	7,150,757	7,640,031	(489,275)	-6.40
Total Operating Income	4,802,643	4,508,645	293,997	\$6.52
Non-Operating Income (Expense)				
Interest Expense	(1,200,593)	(1,369,884)	169,291	-12.36
Interest Income	367,885	233,676	134,209	57.43
Replacement/Extraordinary Item	(573,650)	(557,208)	(16,441)	2.95
Other Income (Expense)	21,362	3,071	18,291	595.61
Management Fees	(865,161)	(964,165)	99,004	-10.27
Transfers				
Total Non-Operating Income (Expense)	(2,250,157)	(2,654,511)	404,354	-15.23
Surplus or Deficit Prior to Non-Cash Items	2,552,485	1,854,134	698,351	\$37.66
Non-Cash Items				
Depreciation & Amortization	(1,588,561)	(1,283,420)	(305,141)	23.78
Non-Oper Income (Expense)		4,178	(4,178)	-100.00
Total Non-Cash Items	(1,588,561)	(1,279,242)	(309,319)	24.18

Beacon
Summarized Income Statement by Line of Business, YTD
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

Account Description	Year-To-Date			
	Actual	Budget	Variance	%
Change In Net Assets	963,924	574,893	389,032	\$67.67



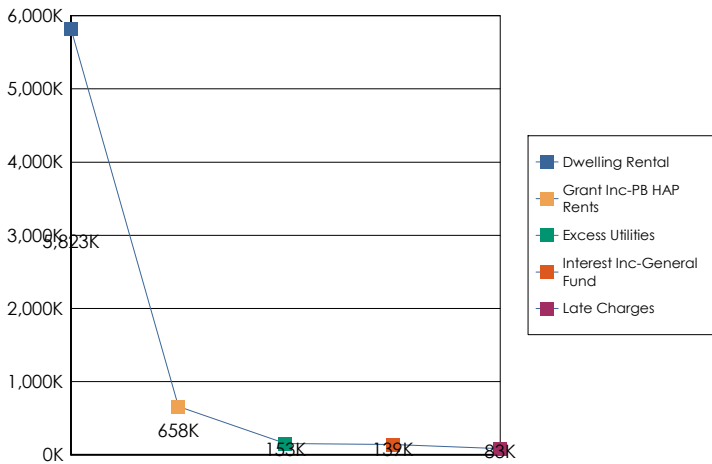


Beacon
SAHA Managed
Summarized Income Statement by Line of Business, YTD
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

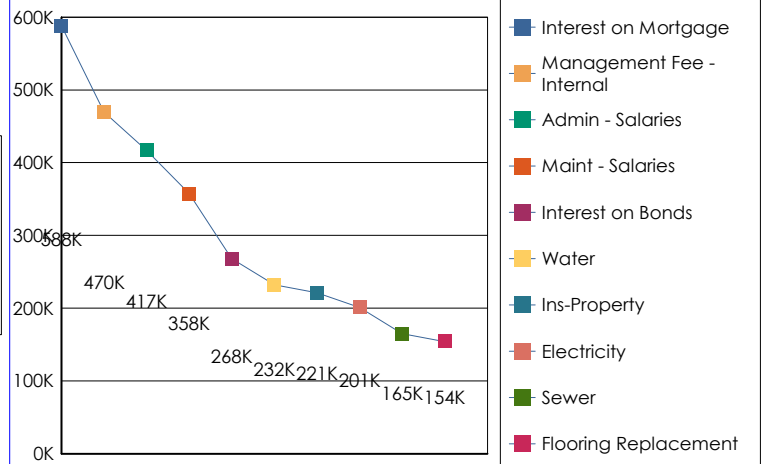
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Page 1 of 2

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	34,554	980,053	975,187	4,865	5,827,227	5,917,883	5,851,125	66,758	1.14
Bad Debt, Net of Collections	3,640	(2,839)	(3,047)	208	37,650	(75,526)	(18,280)	(57,246)	313.16
Other Tenant Revenue	99,678	43,569	45,923	(2,354)	223,243	314,521	275,537	38,984	14.15
Grants	112,980	127,596	128,651	(1,054)	687,749	708,345	771,904	(63,559)	(8.23)
Miscellaneous Revenue	16,672	3,943	5,541	(1,599)	32,016	24,080	33,248	(9,168)	(27.57)
Net Revenue	267,524	1,152,322	1,152,256	67	6,807,885	6,889,303	6,913,533	(24,230)	(.35)
Operating Expense									
Salaries and Benefits	237,226	295,159	243,625	51,534	1,419,513	1,435,237	1,461,753	(26,516)	(1.81)
Supplies and Materials	35,585	27,480	51,683	(24,204)	293,575	329,819	310,098	19,721	6.36
Fleet Costs	1,022		2,352	(2,352)	10,394	12,402	14,113	(1,710)	(12.12)
Outside Services	162,484	105,230	127,486	(22,256)	769,602	709,461	768,988	(59,527)	(7.74)
Utilities	74,922	94,774	105,244	(10,471)	589,572	603,820	631,467	(27,647)	(4.38)
Protective Services	3,661	4,296	7,686	(3,390)	21,645	18,119	46,118	(27,999)	(60.71)
Insurance	41,310	50,417	48,199	2,218	326,573	353,753	293,983	59,769	20.33
Other Expenses	43,026	23,245	71,674	(48,429)	322,566	193,735	433,696	(239,962)	(55.33)
Total Operating Expense	599,237	600,601	657,950	(57,350)	3,753,440	3,656,345	3,960,215	(303,870)	(7.67)
Total Operating Income	(331,713)	551,722	494,306	57,416	3,054,445	3,232,958	2,953,318	279,640	9.47
Non-Operating Income (Expense)									
Interest Expense	(278,940)	(145,430)	(296,976)	151,546	(863,335)	(863,392)	(1,035,569)	172,177	(16.63)
Interest Income	30,014	23,744	13,907	9,837	133,722	177,742	83,442	94,300	113.01
Replacement/Extraordinary Item	(31,068)	(28,646)	(44,851)	16,205	(274,370)	(337,976)	(269,104)	(68,872)	25.59
Other Income (Expense)	(250)		512	(512)	2,960	21,362	3,071	18,291	595.61
Management Fees	(96,035)	(103,763)	(96,788)	(6,975)	(597,981)	(620,911)	(580,729)	(40,181)	6.92
Transfers									
Total Non-Operating Income (Expense)	(376,279)	(254,096)	(424,196)	170,100	(1,599,005)	(1,623,175)	(1,798,889)	175,714	(9.77)
Surplus or (Deficit) Prior to Non-Cash Items	(707,992)	297,626	70,110	227,516	1,455,440	1,609,784	1,154,429	455,354	39.44
Non-Cash Items									
Depreciation & Amortization	(100,452)	(133,431)	(113,961)	(19,470)	(776,679)	(804,952)	(697,219)	(107,733)	15.45
Non-Oper Income (Expense)			696	(696)	(3,267)		4,178	(4,178)	(100.00)
Total Non-Cash Items	(100,452)	(133,431)	(113,265)	(20,166)	(779,946)	(804,952)	(693,041)	(111,911)	16.15
Change In Net Assets	(808,444)	164,195	(43,155)	207,350	675,494	804,832	461,388	343,444	74.44

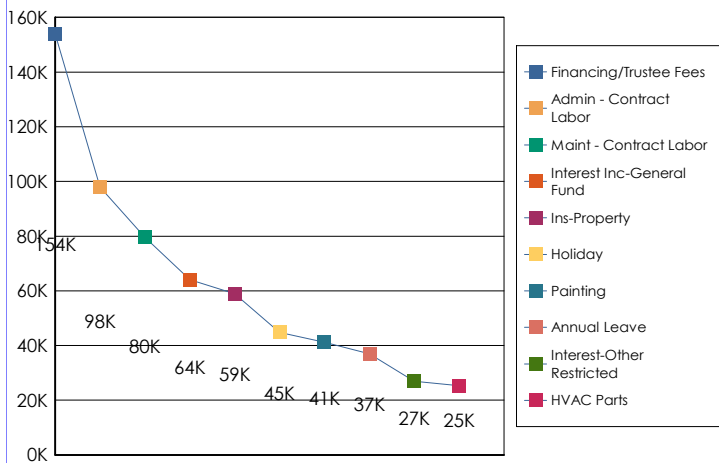
Top 5 Sources of Revenue
Year-To-Date



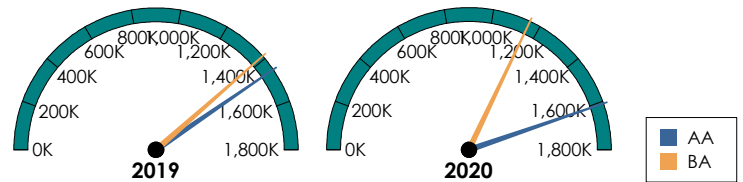
Top 10 Operating Expenses
Year-To-Date



Top 10 Variances Over Budget
Year-To-Date



Surplus (Deficit) Prior to Non-Cash Items
Year-to-Date





SAHDC Bella Claire Apts.
Summarized Income Statement by Company, YTD
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

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Page 1 of 1

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	(17,833)	39,164	40,566	(1,402)	200,286	239,603	243,396	(3,793)	-1.56
Bad Debt, Net of Collections	0	340	(549)	889	5,452	(188)	(3,296)	3,107	-94.28
Other Tenant Revenue	120	5	1,570	(1,565)	835	2,618	9,418	(6,800)	-72.20
Miscellaneous Revenue	160	80	74	6	285	400	443	(43)	-9.70
Net Revenue	(17,553)	39,589	41,660	(2,072)	206,858	242,432	249,961	(7,529)	-3.01
Operating Expense									
Salaries and Benefits	7,909	9,740	10,943	(1,203)	53,555	68,196	65,657	2,540	3.87
Supplies and Materials	1,241	326	1,218	(892)	25,953	10,713	7,308	3,405	46.60
Fleet Costs	0		100	(100)		1,204	602	602	100.14
Outside Services	6,846	9,721	3,002	6,719	47,048	32,219	18,009	14,210	78.90
Utilities	3,812	3,412	3,690	(278)	23,570	22,360	22,139	221	1.00
Protective Services	0		417	(417)			2,500	(2,500)	-100.00
Insurance	410	425	1,945	(1,520)	5,938	14,542	11,908	2,634	22.11
Other Expenses	1,954	766	3,185	(2,418)	14,203	8,288	19,455	(11,168)	-57.40
Total Operating Expense	22,171	24,389	24,499	(110)	170,267	157,521	147,578	9,943	6.74
Total Operating Income	(39,724)	15,200	17,161	(1,961)	36,591	84,911	102,383	(17,472)	(17.07)
Non-Operating Income (Expense)									
Interest Expense	(3,908)	(3,760)	(3,760)	0	(23,625)	(22,747)	(22,747)		
Interest Income	1	22	11	11	35	79	65	14	21.03
Replacement/Extraordinary Item	(3,448)	(889)	(642)	(246)	(7,033)	(15,777)	(3,854)	(11,923)	309.36
Other Income (Expense)	0			0		1,300		1,300	100.00
Management Fees	(3,741)	(4,201)	(3,932)	(268)	(23,298)	(24,721)	(23,593)	(1,128)	4.78
Total Non-Operating Income (Expense)	(11,096)	(8,827)	(8,323)	(504)	(53,922)	(61,865)	(50,128)	(11,737)	23.41
Income Before Non-Cash Items	(50,821)	6,373	8,838	(2,465)	(17,332)	23,046	52,255	(29,209)	(55.90)
Non-Cash Items									
Depreciation & Amortization	(8,210)	(8,433)	(8,200)	(232)	(49,211)	(50,199)	(49,202)	(997)	2.03
Total Non-Cash Items	(8,210)	(8,433)	(8,200)	(232)	(49,211)	(50,199)	(49,202)	(997)	2.03
Change in Net Assets	(59,031)	(2,060)	638	(2,697)	(66,543)	(27,153)	3,053	(30,206)	(989.36)



SAHFC Burning Tree
Summarized Income Statement by Company, YTD
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

GIJdelIncomeStatementByCompany
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Page 1 of 1

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	14,047	66,148	68,355	(2,207)	403,798	407,551	410,130	(2,579)	- .63
Bad Debt, Net of Collections	0		(943)	943	4,291	(10,068)	(5,657)	(4,412)	78.00
Other Tenant Revenue	0	515	2,048	(1,533)	1,735	5,922	12,288	(6,366)	-51.81
Miscellaneous Revenue	240	40	148	(108)	450	430	886	(456)	-51.47
Net Revenue	14,287	66,703	69,608	(2,905)	410,274	403,834	417,647	(13,812)	-3.31
Operating Expense									
Salaries and Benefits	13,976	14,507	16,249	(1,741)	70,052	72,661	97,493	(24,832)	-25.47
Supplies and Materials	1,639	2,465	1,970	495	18,560	24,415	11,817	12,597	106.60
Fleet Costs	59		12	(12)	196	164	71	93	132.45
Outside Services	3,162	17,643	6,073	11,571	32,248	53,795	36,436	17,359	47.64
Utilities	1,329	1,554	5,167	(3,612)	16,251	9,648	31,000	(21,352)	-68.88
Protective Services	0		667	(667)			4,000	(4,000)	-100.00
Insurance	432	616	2,458	(1,843)	16,816	18,240	15,061	3,179	21.11
Other Expenses	2,400	950	2,447	(1,496)	16,175	14,155	14,743	(588)	-3.99
Total Operating Expense	22,997	37,736	35,041	2,695	170,297	193,077	210,621	(17,544)	-8.33
Total Operating Income	(8,710)	28,967	34,567	(5,600)	239,977	210,757	207,026	3,731	1.80
Non-Operating Income (Expense)									
Interest Expense	(104,233)	(14,397)	(14,845)	448	(104,233)	(88,264)	(88,567)	303	- .34
Interest Income	6,324	3,730	1,475	2,255	20,368	27,534	8,850	18,684	211.12
Replacement/Extraordinary Item	3,381	(1,568)	(1,622)	54	(24,892)	(31,116)	(9,731)	(21,385)	219.75
Other Income (Expense)	0			0		20,062		20,062	100.00
Management Fees	(7,355)	(7,224)	(7,130)	(94)	(43,179)	(43,000)	(42,782)	(217)	.51
Total Non-Operating Income (Expense)	(101,884)	(19,458)	(22,122)	2,664	(151,936)	(114,784)	(132,231)	17,447	-13.19
Income Before Non-Cash Items	(110,594)	9,508	12,444	(2,936)	88,041	95,973	74,795	21,178	28.32
Non-Cash Items									
Depreciation & Amortization	(5,451)	(5,646)	(5,433)	(213)	(32,517)	(33,875)	(32,597)	(1,278)	3.92
Non-Oper Income (Expense)	0		79	(79)	(917)		473	(473)	-100.00
Total Non-Cash Items	(5,451)	(5,646)	(5,354)	(292)	(33,434)	(33,875)	(32,125)	(1,750)	5.45
Change In Net Assets	(116,045)	3,863	7,090	(3,228)	54,606	62,098	42,670	19,428	45.53



SAHFC Castlepoint
Summarized Income Statement by Company, YTD
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

GIJdelIncomeStatementByCompany
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1/15/2020 6:14:01PM
Page 1 of 1

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	12,138	128,756	124,315	4,441	784,746	750,454	745,890	4,564	.61
Bad Debt, Net of Collections	0	100	(135)	235	7,057	(8,971)	(812)	(8,159)	1,004.83
Other Tenant Revenue	5,956	4,018	1,683	2,335	12,731	24,395	10,100	14,295	141.54
Miscellaneous Revenue	490	80	428	(348)	735	1,230	2,567	(1,337)	-52.07
Net Revenue	18,584	132,954	126,291	6,664	805,269	767,108	757,745	9,364	1.24
Operating Expense									
Salaries and Benefits	43,627	39,535	32,684	6,851	253,988	195,581	196,101	(520)	-.27
Supplies and Materials	3,631	3,509	7,890	(4,382)	44,671	37,392	47,340	(9,948)	-21.01
Fleet Costs	567		833	(833)	5,459	3,714	5,000	(1,286)	-25.72
Outside Services	28,975	8,816	16,012	(7,196)	135,394	66,887	96,071	(29,184)	-30.38
Utilities	13,977	9,530	9,654	(123)	87,714	62,225	57,922	4,303	7.43
Protective Services	0		417	(417)			2,500	(2,500)	-100.00
Insurance	1,335	2,431	5,478	(3,047)	36,825	39,681	33,419	6,262	18.74
Other Expenses	4,340	5,639	8,662	(3,022)	28,567	21,672	52,127	(30,454)	-58.42
Total Operating Expense	96,453	69,460	81,629	(12,169)	592,617	427,153	490,479	(63,327)	-12.91
Total Operating Income	(77,868)	63,494	44,662	18,832	212,652	339,956	267,265	72,691	27.20
Non-Operating Income (Expense)									
Interest Expense	(12,212)	(11,848)	(12,180)	331	(64,472)	(72,739)	(72,761)	22	-.03
Interest Income	6,208	4,779	1,478	3,301	31,549	36,741	8,869	27,872	314.25
Replacement/Extraordinary Item	(5,628)	(3,221)	(5,773)	2,552	(35,089)	(31,411)	(34,636)	3,225	-9.31
Other Income (Expense)	0		92	(92)			550	(550)	-100.00
Management Fees	(14,992)	(15,617)	(15,281)	(335)	(91,001)	(93,387)	(91,689)	(1,698)	1.85
Total Non-Operating Income (Expense)	(26,625)	(25,907)	(31,664)	5,757	(159,013)	(160,795)	(189,666)	28,871	-15.22
Income Before Non-Cash Items	(104,493)	37,587	12,998	24,589	53,639	179,160	77,599	101,561	130.88
Non-Cash Items									
Depreciation & Amortization	(7,880)	(8,489)	(7,838)	(651)	(47,731)	(49,810)	(47,029)	(2,781)	5.91
Non-Oper Income (Expense)	0			0	6,294				
Total Non-Cash Items	(7,880)	(8,489)	(7,838)	(651)	(41,437)	(49,810)	(47,029)	(2,781)	5.91
Change In Net Assets	(112,374)	29,099	5,160	23,939	12,202	129,351	30,570	98,780	323.13



SAHFC Churchill Est, LLC
Summarized Income Statement by Company, YTD
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

GIJdelIncomeStatementByCompany
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1/15/2020 6:14:04PM
Page 1 of 1

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	259	33,161	30,924	2,237	194,559	200,622	185,544	15,078	8.13
Bad Debt, Net of Collections	104		(5)	5	6,152		(29)	29	-100.00
Other Tenant Revenue	1,505		583	(583)	4,032	3,280	3,500	(220)	-6.29
Miscellaneous Revenue	160	40	92	(52)	611	120	550	(430)	-78.18
Net Revenue	2,028	33,201	31,594	1,607	205,354	204,022	189,565	14,458	7.63
Operating Expense									
Salaries and Benefits	4,851	3,592	5,945	(2,352)	31,563	20,920	35,668	(14,748)	-41.35
Supplies and Materials	346	180	1,750	(1,570)	8,892	2,304	10,500	(8,196)	-78.06
Fleet Costs	0		196	(196)			1,179	(1,179)	-100.00
Outside Services	4,383	1,728	4,269	(2,541)	29,557	23,927	25,614	(1,687)	-6.59
Utilities	273	360	292	68	1,577	2,001	1,750	251	14.34
Protective Services	0		167	(167)			1,000	(1,000)	-100.00
Insurance	5,238	159	1,818	(1,659)	15,929	11,758	11,002	756	6.88
Other Expenses	352	180	1,676	(1,496)	3,082	1,515	10,086	(8,571)	-84.98
Total Operating Expense	15,444	6,199	16,112	(9,914)	90,601	62,425	96,798	(34,373)	-35.51
Total Operating Income	(13,416)	27,002	15,482	11,520	114,753	141,598	92,767	48,831	52.64
Non-Operating Income (Expense)									
Interest Expense	(5,124)	(4,930)	(4,930)	0	(30,980)	(29,828)	(29,828)		
Interest Income	1,452	986	679	307	5,113	7,345	4,076	3,270	80.23
Replacement/Extraordinary Item	0	(726)	(2,927)	2,201	(10,667)	(7,369)	(17,564)	10,195	-58.04
Other Income (Expense)	0		93	(93)			557	(557)	-100.00
Management Fees	(2,693)	(2,908)	(2,729)	(179)	(16,343)	(17,395)	(16,375)	(1,021)	6.23
Total Non-Operating Income (Expense)	(6,365)	(7,578)	(9,814)	2,237	(52,877)	(47,247)	(59,135)	11,888	-20.10
Income Before Non-Cash Items	(19,781)	19,425	5,667	13,757	61,876	94,351	33,632	60,719	180.54
Non-Cash Items									
Depreciation & Amortization	(63)	(190)	(63)	(127)	(380)	(760)	(380)	(380)	100.08
Total Non-Cash Items	(63)	(190)	(63)	(127)	(380)	(760)	(380)	(380)	100.08
Change In Net Assets	(19,844)	19,235	5,604	13,631	61,496	93,591	33,252	60,339	181.46



Claremont
Summarized Income Statement by Company, YTD
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

GlJdeIncomeStatementByCompany
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1/15/2020 6:14:02PM
Page 1 of 1

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	17,122	3,334	2,942	392	17,122	19,549	17,652	1,897	10.75
Bad Debt, Net of Collections	0		47	(47)			281	(281)	-100.00
Other Tenant Revenue	49		110	(110)	49		660	(660)	-100.00
Miscellaneous Revenue	0		2	(2)			14	(14)	-100.00
Net Revenue	17,171	3,334	3,101	233	17,171	19,549	18,607	942	5.07
Operating Expense									
Salaries and Benefits	0	382	397	(16)		3,178	2,383	794	33.33
Supplies and Materials	0		150	(150)			900	(900)	-100.00
Outside Services	0	254	573	(319)		3,684	3,440	244	7.11
Utilities	0	176	228	(52)		1,129	1,367	(238)	-17.39
Insurance	0	18	7	12		1,143	49	1,094	2,226.07
Other Expenses	0	8	116	(108)		188	695	(508)	-73.00
Total Operating Expense	0	838	1,471	(633)		9,322	8,835	487	5.51
Total Operating Income	17,171	2,496	1,630	866	17,171	10,227	9,772	455	4.66
Non-Operating Income (Expense)									
Interest Income	0	58		58		439		439	100.00
Replacement/Extraordinary Item	0		(372)	372			(2,231)	2,231	-100.00
Other Income (Expense)	0		(53)	53			(320)	320	-100.00
Management Fees	0	(291)	(282)	(9)		(1,746)	(1,692)	(54)	3.20
Total Non-Operating Income (Expense)	0	(233)	(707)	474		(1,307)	(4,243)	2,936	-69.20
Income Before Non-Cash Items	17,171	2,263	923	1,340	17,171	8,921	5,529	3,391	61.33
Non-Cash Items									
Depreciation & Amortization	0	(51)	(51)	0		(309)	(308)	(1)	.27
Total Non-Cash Items	0	(51)	(51)	0		(309)	(308)	(1)	.27
Change In Net Assets	17,171	2,212	872	1,340	17,171	8,612	5,221	3,390	64.94



Converse Ranch I LLC
Summarized Income Statement by Company, YTD
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

GlJdeIncomeStatementByCompany
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1/15/2020 6:14:22PM
Page 1 of 1

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	(14,949)	84,942	82,493	2,449	501,567	498,325	494,958	3,367	.68
Bad Debt, Net of Collections	2,120		(616)	616	2,120	(5,696)	(3,695)	(2,000)	54.12
Other Tenant Revenue	4,818	490	945	(455)	4,818	11,842	5,672	6,170	108.78
Grants	4,328	5,668	5,112	556	27,151	30,315	30,669	(355)	-1.16
Miscellaneous Revenue	3,342	160	3,047	(2,887)	7,092	2,093	18,280	(16,187)	-88.55
Net Revenue	(341)	91,260	90,981	279	542,748	536,880	545,884	(9,004)	-1.65
Operating Expense									
Salaries and Benefits	11,594	20,745	15,889	4,856	92,309	95,926	95,333	593	.62
Supplies and Materials	2,628	1,491	2,614	(1,123)	18,052	24,076	15,683	8,393	53.52
Fleet Costs	0			0	105				
Outside Services	9,390	1,590	8,539	(6,949)	43,232	46,718	51,235	(4,517)	-8.82
Utilities	(1,181)	953	2,301	(1,348)	8,026	10,664	13,807	(3,143)	-22.76
Protective Services	0	375	1,000	(625)	1,500	3,000	6,000	(3,000)	-50.00
Insurance	3,426	3,431	6,760	(3,329)	39,947	40,802	40,879	(77)	-.19
Other Expenses	349	(383)	9,800	(10,183)	47,155	11,479	58,802	(47,323)	-80.48
Total Operating Expense	26,206	28,202	46,903	(18,701)	250,327	232,665	281,739	(49,074)	-17.42
Total Operating Income	(26,547)	63,057	44,078	18,979	292,421	304,215	264,145	40,070	15.17
Non-Operating Income (Expense)									
Interest Expense	(17,049)	(16,761)	(19,334)	2,573	(102,645)	(100,931)	(116,007)	15,075	-13.00
Interest Income	1,321	931	1,489	(558)	8,095	6,895	8,933	(2,038)	-22.81
Replacement/Extraordinary Item	(2,025)		(1,304)	1,304	(9,828)	(13,120)	(7,824)	(5,296)	67.69
Management Fees	(6,663)	(6,946)	(6,707)	(239)	(40,045)	(40,579)	(40,244)	(335)	.83
Total Non-Operating Income (Expense)	(24,415)	(22,776)	(25,857)	3,080	(144,423)	(147,734)	(155,141)	7,407	-4.77
Income Before Non-Cash Items	(50,962)	40,281	18,221	22,060	147,998	156,481	109,004	47,477	43.56
Non-Cash Items									
Depreciation & Amortization	(726)	(18,893)	(18,507)	(386)	(93,288)	(112,700)	(111,043)	(1,657)	1.49
Non-Oper Income (Expense)	0		296	(296)	(3,449)		1,776	(1,776)	-100.00
Total Non-Cash Items	(726)	(18,893)	(18,211)	(682)	(96,738)	(112,700)	(109,267)	(3,434)	3.14
Change In Net Assets	(51,688)	21,387	10	21,377	51,260	43,781	(263)	44,043	(16,773.21)



Converse Ranch II
Summarized Income Statement by Company, YTD
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

GlJdeIncomeStatementByCompany
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1/15/2020 6:14:24PM
Page 1 of 1

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	(87,128)	74,349	68,623	5,725	404,210	430,699	411,739	18,960	4.60
Bad Debt, Net of Collections	600		(423)	423	1,050		(2,538)	2,538	-100.00
Other Tenant Revenue	1,923	150	855	(705)	2,338	6,989	5,127	1,862	36.31
Grants	2,858	3,176	3,563	(388)	10,842	19,993	21,378	(1,385)	-6.48
Miscellaneous Revenue	1,191		256	(256)	5,816	2,195	1,538	658	42.76
Net Revenue	(80,557)	77,674	72,874	4,800	424,256	459,876	437,244	22,632	5.18
Operating Expense									
Salaries and Benefits	9,157	17,020	12,912	4,108	71,154	79,819	77,475	2,344	3.03
Supplies and Materials	735		2,421	(2,421)	919	1,705	14,526	(12,821)	-88.26
Outside Services	9,708	4,820	11,651	(6,832)	33,540	28,731	69,908	(41,177)	-58.90
Utilities	276	1,035	1,650	(615)	8,535	6,305	9,901	(3,595)	-36.31
Protective Services	0			0	375	3,375		3,375	100.00
Insurance	473	507	3,249	(2,742)	18,837	20,563	19,760	802	4.06
Other Expenses	5,007	9,301	4,099	5,201	29,394	28,464	24,597	3,867	15.72
Total Operating Expense	25,357	32,682	35,984	(3,301)	162,754	168,962	216,167	(47,204)	-21.84
Total Operating Income	(105,913)	44,992	36,890	8,102	261,502	290,913	221,077	69,836	31.59
Non-Operating Income (Expense)									
Interest Expense	(13,464)	(15,284)	(13,525)	(1,759)	(68,543)	(84,588)	(86,682)	2,094	-2.42
Interest Income	558	449	334	115	2,251	3,226	2,006	1,220	60.83
Replacement/Extraordinary Item	0		(3,331)	3,331	(1,911)	(10,386)	(19,987)	9,600	-48.03
Other Income (Expense)	(250)			0	(250)				
Management Fees	(4,707)	(4,640)	(4,840)	200	(28,673)	(28,866)	(29,039)	174	-.60
Total Non-Operating Income (Expense)	(17,863)	(19,475)	(21,362)	1,887	(97,125)	(120,614)	(133,702)	13,088	-9.79
Income Before Non-Cash Items	(123,776)	25,517	15,529	9,989	164,376	170,299	87,375	82,925	94.91
Non-Cash Items									
Depreciation & Amortization	0	(17,058)	(1,988)	(15,070)	(85,058)	(102,350)	(11,930)	(90,420)	757.92
Total Non-Cash Items	0	(17,058)	(1,988)	(15,070)	(85,058)	(102,350)	(11,930)	(90,420)	757.92
Change In Net Assets	(123,776)	8,459	13,540	(5,081)	79,318	67,950	75,445	(7,495)	(9.93)



SAHDC Dietrich Road Apts.
Summarized Income Statement by Company, YTD
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

GIJdeIncomeStatementByCompany
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1/15/2020 6:14:05PM
Page 1 of 1

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	4,357	16,800	18,783	(1,983)	95,869	93,804	112,700	(18,896)	-16.77
Bad Debt, Net of Collections	0		(310)	310	2,546	77	(1,859)	1,936	-104.14
Other Tenant Revenue	4,410	3,081	1,267	1,814	9,231	14,624	7,600	7,024	92.42
Miscellaneous Revenue	25	40	42	(2)	50	280	250	30	11.99
Net Revenue	8,792	19,921	19,782	139	107,697	108,784	118,691	(9,907)	-8.35
Operating Expense									
Salaries and Benefits	4,291	3,816	6,258	(2,441)	28,398	16,641	37,546	(20,905)	-55.68
Supplies and Materials	1,587	450	875	(425)	1,636	7,955	5,250	2,705	51.51
Fleet Costs	0		40	(40)			242	(242)	-100.00
Outside Services	1,579	2,028	2,106	(78)	12,396	29,813	12,636	17,177	135.94
Utilities	1,863	2,683	1,675	1,008	12,892	14,760	10,050	4,710	46.86
Protective Services	(725)	534	125	409	5,325	3,840	750	3,090	412.00
Insurance	218	198	1,896	(1,697)	16,802	10,209	11,496	(1,288)	-11.20
Other Expenses	612	727	2,270	(1,543)	8,449	3,843	13,749	(9,907)	-72.05
Total Operating Expense	9,424	10,437	15,245	(4,808)	85,897	87,060	91,720	(4,660)	-5.08
Total Operating Income	(631)	9,484	4,537	4,947	21,799	21,724	26,971	(5,246)	(19.45)
Non-Operating Income (Expense)									
Interest Income	248	94	215	(121)	1,331	757	1,289	(532)	-41.24
Replacement/Extraordinary Item	(1,041)	(4,066)	(873)	(3,193)	(7,371)	(13,764)	(5,236)	(8,528)	162.90
Other Income (Expense)	0		107	(107)			644	(644)	-100.00
Management Fees	(1,688)	(1,930)	(1,768)	(162)	(11,158)	(11,401)	(10,608)	(794)	7.48
Total Non-Operating Income (Expense)	(2,481)	(5,902)	(2,318)	(3,583)	(17,198)	(24,408)	(13,910)	(10,498)	75.47
Income Before Non-Cash Items	(3,112)	3,582	2,219	1,363	4,601	(2,684)	13,060	(15,744)	(120.55)
Non-Cash Items									
Depreciation & Amortization	(2,034)	(2,159)	(2,034)	(125)	(12,136)	(12,716)	(12,205)	(510)	4.18
Total Non-Cash Items	(2,034)	(2,159)	(2,034)	(125)	(12,136)	(12,716)	(12,205)	(510)	4.18
Change In Net Assets	(5,147)	1,423	184	1,239	(7,535)	(15,399)	855	(16,254)	(1,901.08)



SAHFC Encanta Villa
Summarized Income Statement by Company, YTD
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

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 1/15/2020 6:14:06PM
 Page 1 of 1

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	23,134	42,507	40,860	1,647	220,335	239,931	245,160	(5,229)	-2.13
Bad Debt, Net of Collections	0		(153)	153	(3,216)	(2,128)	(918)	(1,210)	131.93
Other Tenant Revenue	4,030	822	417	405	5,105	7,432	2,500	4,932	197.26
Miscellaneous Revenue	280	280	71	209	280	550	425	125	29.42
Net Revenue	27,444	43,608	41,195	2,414	222,504	245,784	247,167	(1,383)	-.56
Operating Expense									
Salaries and Benefits	6,366	7,824	8,663	(839)	42,209	35,112	51,980	(16,868)	-32.45
Supplies and Materials	2,224	1,426	1,630	(204)	9,369	19,839	9,778	10,060	102.88
Outside Services	7,522	5,436	3,771	1,665	20,247	31,623	22,625	8,998	39.77
Utilities	3,262	4,069	4,250	(181)	23,178	24,893	25,500	(607)	-2.38
Protective Services	0		250	(250)			1,500	(1,500)	-100.00
Insurance	374	327	1,748	(1,421)	11,059	11,838	10,646	1,192	11.20
Other Expenses	2,296	577	3,632	(3,055)	12,322	4,865	21,826	(16,961)	-77.71
Total Operating Expense	22,044	19,660	23,944	(4,284)	118,384	128,170	143,856	(15,686)	-10.90
Total Operating Income	5,400	23,948	17,250	6,698	104,119	117,614	103,312	14,303	13.84
Non-Operating Income (Expense)									
Interest Expense	(53,520)	(7,416)	(7,647)	231	(53,520)	(45,469)	(45,625)	156	-.34
Interest Income	2,586	1,382	1,151	232	8,904	10,405	6,904	3,502	50.72
Replacement/Extraordinary Item	(1,172)	(3,635)	(1,540)	(2,095)	(10,022)	(25,099)	(9,238)	(15,861)	171.69
Management Fees	(3,396)	(3,946)	(3,525)	(420)	(20,866)	(22,812)	(21,152)	(1,660)	7.85
Total Non-Operating Income (Expense)	(55,502)	(13,614)	(11,562)	(2,053)	(75,504)	(82,975)	(69,111)	(13,864)	20.06
Income Before Non-Cash Items	(50,102)	10,334	5,689	4,645	28,615	34,639	34,200	439	1.28
Non-Cash Items									
Depreciation & Amortization	(88)	(305)	(31)	(274)	(454)	(1,402)	(187)	(1,215)	648.79
Total Non-Cash Items	(88)	(305)	(31)	(274)	(454)	(1,402)	(187)	(1,215)	648.79
Change In Net Assets	(50,190)	10,028	5,657	4,371	28,161	33,237	34,013	(776)	(2.28)



Homestead
Summarized Income Statement by Company, YTD
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

GIJdelIncomeStatementByCompany
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1/15/2020 6:14:12PM
Page 1 of 1

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	(8,457)	84,364	87,991	(3,627)	535,301	510,672	527,947	(17,275)	-3.27
Bad Debt, Net of Collections	0	(635)	291	(926)	3,144	(1,288)	1,744	(3,032)	-173.88
Other Tenant Revenue	41,889	10,242	17,978	(7,736)	95,178	99,472	107,867	(8,395)	-7.78
Miscellaneous Revenue	350	50	50	0	525	1,675	300	1,375	458.33
Net Revenue	33,782	94,021	106,310	(12,289)	634,148	610,530	637,857	(27,327)	-4.28
Operating Expense									
Salaries and Benefits	20,835	27,432	20,570	6,862	132,254	131,324	123,420	7,904	6.40
Supplies and Materials	2,158	1,610	3,625	(2,015)	25,222	18,492	21,750	(3,258)	-14.98
Fleet Costs	115		125	(125)	1,510	2,770	750	2,020	269.38
Outside Services	5,073	(6,408)	8,242	(14,649)	61,095	39,054	53,522	(14,467)	-27.03
Utilities	5,286	19,067	27,680	(8,613)	152,284	142,864	166,080	(23,216)	-13.98
Protective Services	1,152	630	1,811	(1,181)	7,577	3,198	10,868	(7,670)	-70.57
Insurance	9,000	9,634	3,993	5,641	23,344	33,592	24,362	9,229	37.88
Other Expenses	3,163	(109)	4,439	(4,548)	25,872	15,156	27,298	(12,143)	-44.48
Total Operating Expense	46,782	51,855	70,484	(18,629)	429,157	386,450	428,050	(41,600)	-9.72
Total Operating Income	(13,000)	42,166	35,825	6,340	204,992	224,080	209,807	14,273	6.80
Non-Operating Income (Expense)									
Interest Expense	(17,255)	(20,546)	(18,645)	(1,901)	(102,478)	(109,998)	(110,799)	801	-.72
Interest Income	654	583	513	70	3,368	4,200	3,079	1,122	36.43
Replacement/Extraordinary Item	(1,879)	(1,048)	(3,455)	2,408	(24,088)	(24,067)	(20,733)	(3,334)	16.08
Management Fees	(8,991)	(9,279)	(9,106)	(173)	(54,323)	(56,408)	(54,638)	(1,769)	3.24
Total Non-Operating Income (Expense)	(27,470)	(30,290)	(30,694)	404	(177,521)	(186,272)	(183,091)	(3,180)	1.74
Income Before Non-Cash Items	(40,470)	11,876	5,132	6,744	27,471	37,809	26,716	11,093	41.52
Non-Cash Items									
Depreciation & Amortization	(13,873)	(14,228)	(13,526)	(703)	(83,239)	(83,614)	(81,154)	(2,460)	3.03
Total Non-Cash Items	(13,873)	(14,228)	(13,526)	(703)	(83,239)	(83,614)	(81,154)	(2,460)	3.03
Change In Net Assets	(54,343)	(2,352)	(8,394)	6,042	(55,768)	(45,805)	(54,438)	8,633	(15.86)



SAHFC La Providencia Apts.
Summarized Income Statement by Company, YTD
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

GlJdelIncomeStatementByCompany
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1/15/2020 6:14:13PM
Page 1 of 1

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	7,204	47,598	46,520	1,078	280,373	282,581	279,119	3,462	1.24
Bad Debt, Net of Collections	0	(1,768)	(6)	(1,761)	(1,694)	(21,521)	(39)	(21,482)	55,166.46
Other Tenant Revenue	85	2,677	1,100	1,577	3,556	11,983	6,599	5,384	81.60
Miscellaneous Revenue	40	655	167	488	265	2,160	1,000	1,160	116.00
Net Revenue	7,328	49,162	47,780	1,383	282,500	275,203	286,679	(11,475)	-4.00
Operating Expense									
Salaries and Benefits	11,595	19,016	13,774	5,242	76,849	80,115	82,641	(2,526)	-3.06
Supplies and Materials	3,137	1,308	1,258	50	12,854	16,665	7,550	9,115	120.73
Fleet Costs	0		125	(125)			750	(750)	-100.00
Outside Services	5,774	4,457	4,554	(97)	25,856	44,909	27,326	17,583	64.34
Utilities	5,770	14,758	4,917	9,842	31,358	44,774	29,500	15,274	51.77
Protective Services	684	582	833	(251)	4,319	2,106	5,000	(2,894)	-57.88
Insurance	496	518	1,833	(1,315)	12,766	13,998	11,259	2,738	24.32
Other Expenses	1,607	846	2,751	(1,905)	11,893	9,082	16,548	(7,466)	-45.12
Total Operating Expense	29,064	41,485	30,045	11,440	175,895	211,649	180,574	31,075	17.21
Total Operating Income	(21,736)	7,677	17,735	(10,058)	106,605	63,554	106,104	(42,550)	(40.10)
Non-Operating Income (Expense)									
Interest Expense	(7,023)	(6,831)	(7,049)	218	(36,967)	(41,912)	(42,292)	381	-.90
Interest Income	2,580	3,690	1,292	2,398	10,731	29,937	7,750	22,186	286.26
Replacement/Extraordinary Item	(1,204)	(1,078)	(1,226)	148	(10,475)	(34,678)	(7,357)	(27,321)	371.38
Other Income (Expense)	0		105	(105)			631	(631)	-100.00
Management Fees	(6,150)	(6,417)	(6,088)	(329)	(36,606)	(37,651)	(36,526)	(1,125)	3.08
Total Non-Operating Income (Expense)	(11,797)	(10,635)	(12,966)	2,330	(73,317)	(84,304)	(77,794)	(6,510)	8.37
Income Before Non-Cash Items	(33,533)	(2,958)	4,770	(7,728)	33,287	(20,749)	28,311	(49,060)	(173.29)
Non-Cash Items									
Depreciation & Amortization	(1,618)	(743)	(508)	(235)	(9,710)	(3,290)	(3,049)	(242)	7.93
Total Non-Cash Items	(1,618)	(743)	(508)	(235)	(9,710)	(3,290)	(3,049)	(242)	7.93
Change In Net Assets	(35,151)	(3,701)	4,261	(7,962)	23,577	(24,040)	25,262	(49,302)	(195.16)



Pecan Hill Apts. Inc.
Summarized Income Statement by Company, YTD
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

GJJdelIncomeStatementByCompany
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1/15/2020 6:14:16PM
Page 1 of 1

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	(1,820)	26,086	19,072	7,014	146,992	149,118	114,433	34,685	30.31
Bad Debt, Net of Collections	0		(52)	52	1,015	155	(311)	466	-149.84
Other Tenant Revenue	0	1,545	1,794	(250)	8,049	13,150	10,766	2,383	22.13
Grants	46,183	43,926	52,823	(8,897)	275,764	271,551	316,939	(45,388)	-14.32
Miscellaneous Revenue	0		4	(4)	48		21	(21)	-100.00
Net Revenue	44,363	71,557	73,641	(2,085)	431,868	433,974	441,849	(7,875)	-1.78
Operating Expense									
Salaries and Benefits	18,757	21,228	19,186	2,042	99,199	103,335	115,116	(11,780)	-10.23
Supplies and Materials	3,152	1,140	4,018	(2,878)	16,869	11,871	24,109	(12,238)	-50.76
Fleet Costs	0		32	(32)			195	(195)	-100.00
Outside Services	7,142	19,054	8,459	10,596	33,369	48,787	50,752	(1,966)	-3.87
Utilities	6,190	3,875	7,871	(3,996)	39,419	40,638	47,228	(6,589)	-13.95
Protective Services	0		417	(417)			2,500	(2,500)	-100.00
Insurance	5,252	5,842	2,625	3,217	14,921	21,433	16,130	5,303	32.88
Other Expenses	3,226	1,162	4,400	(3,239)	20,061	13,031	26,809	(13,778)	-51.39
Total Operating Expense	43,718	52,301	47,009	5,292	223,838	239,096	282,838	(43,742)	-15.47
Total Operating Income	645	19,255	26,633	(7,377)	208,030	194,878	159,010	35,868	22.56
Non-Operating Income (Expense)									
Interest Expense	0		(75,000)	75,000			(75,000)	75,000	-100.00
Interest Income	1,310	1,067	952	116	6,463	7,841	5,710	2,131	37.32
Replacement/Extraordinary Item	(1,845)	(1,439)	(2,448)	1,009	(15,661)	(9,521)	(14,685)	5,164	-35.16
Other Income (Expense)	0		147	(147)			884	(884)	-100.00
Management Fees	(6,612)	(6,831)	(6,717)	(113)	(40,164)	(40,825)	(40,304)	(521)	1.29
Total Non-Operating Income (Expense)	(7,146)	(7,202)	(83,066)	75,864	(49,362)	(42,505)	(123,395)	80,890	-65.55
Income Before Non-Cash Items	(6,501)	12,053	(56,433)	68,486	158,668	152,373	35,615	116,758	327.83
Non-Cash Items									
Depreciation & Amortization	(5,960)	(6,125)	(5,960)	(165)	(35,757)	(36,302)	(35,757)	(545)	1.52
Total Non-Cash Items	(5,960)	(6,125)	(5,960)	(165)	(35,757)	(36,302)	(35,757)	(545)	1.52
Change In Net Assets	(12,461)	5,928	(62,393)	68,321	122,911	116,071	(142)	116,213	(81,984.51)



Sendero I PFC (Crown Meadows)
Summarized Income Statement by Company, YTD
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

GIJdelIncomeStatementByCompany
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1/15/2020 6:14:31PM
Page 1 of 1

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	(9,744)	164,140	159,618	4,522	991,538	1,045,798	957,708	88,091	9.20
Bad Debt, Net of Collections	240		616	(616)	240	1,206	3,698	(2,491)	-67.37
Other Tenant Revenue	31,447	20,583	11,708	8,874	60,007	81,776	70,250	11,526	16.41
Miscellaneous Revenue	9,649	1,955	417	1,539	11,627	11,104	2,500	8,604	344.16
Net Revenue	31,593	186,678	172,359	14,319	1,063,412	1,139,885	1,034,155	105,730	10.22
Operating Expense									
Salaries and Benefits	16,739	44,397	24,296	20,101	105,084	160,753	145,778	14,975	10.27
Supplies and Materials	4,754	4,458	9,209	(4,751)	53,677	55,506	55,253	253	.46
Fleet Costs	0		72	(72)	227		431	(431)	-100.00
Outside Services	21,244	9,148	14,745	(5,597)	102,559	74,315	88,469	(14,155)	-16.00
Utilities	10,952	11,843	11,823	20	49,330	78,624	70,936	7,688	10.84
Protective Services	0			0					
Insurance	939	12,693	4,759	7,935	27,631	42,415	29,077	13,338	45.87
Other Expenses	6,111	2,746	7,325	(4,579)	33,396	27,110	44,728	(17,618)	-39.39
Total Operating Expense	60,740	85,285	72,228	13,057	371,904	438,722	434,672	4,049	.93
Total Operating Income	(29,147)	101,393	100,131	1,261	691,508	701,163	599,483	101,680	16.96
Non-Operating Income (Expense)									
Interest Expense	(31,660)	(30,657)	(32,062)	1,404	(194,349)	(188,291)	(191,636)	3,345	-1.75
Interest Income	3,731	2,643	1,546	1,097	19,130	19,750	9,274	10,476	112.97
Replacement/Extraordinary Item	(3,417)	(227)	(6,044)	5,817	(32,803)	(49,065)	(36,264)	(12,801)	35.30
Management Fees	(12,420)	(12,766)	(12,946)	179	(76,830)	(79,474)	(77,676)	(1,798)	2.31
Total Non-Operating Income (Expense)	(43,766)	(41,008)	(49,506)	8,498	(284,852)	(297,080)	(296,302)	(778)	.26
Income Before Non-Cash Items	(72,913)	60,385	50,626	9,759	406,656	404,083	303,181	100,902	33.28
Non-Cash Items									
Depreciation & Amortization	(33,653)	(29,467)	(29,184)	(283)	(201,847)	(189,659)	(188,509)	(1,150)	.61
Non-Oper Income (Expense)	0		79	(79)	(917)		473	(473)	-100.00
Total Non-Cash Items	(33,653)	(29,467)	(29,105)	(362)	(202,764)	(189,659)	(188,036)	(1,622)	.86
Change In Net Assets	(106,566)	30,918	21,521	9,397	203,892	214,424	115,144	99,280	86.22



Sunshine Plaza Apts. Inc.
Summarized Income Statement by Company, YTD
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

GIJdelIncomeStatementByCompany
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1/15/2020 6:14:18PM
Page 1 of 1

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	(8,580)	24,748	22,503	2,245	133,936	152,014	135,019	16,995	12.59
Bad Debt, Net of Collections	0	13,313	(102)	13,415	3,863	13,313	(609)	13,923	-2,284.37
Other Tenant Revenue	6	87	148	(61)	466	1,118	887	231	26.10
Grants	37,319	37,828	40,090	(2,262)	226,556	220,519	240,537	(20,018)	-8.32
Miscellaneous Revenue	0		24	(24)			147	(147)	-100.00
Net Revenue	28,744	75,976	62,663	13,313	364,821	386,964	375,980	10,984	2.92
Operating Expense									
Salaries and Benefits	16,357	28,719	18,817	9,902	104,298	119,832	112,902	6,931	6.14
Supplies and Materials	542	1,795	5,325	(3,530)	12,693	14,080	31,951	(17,871)	-55.93
Fleet Costs	281		816	(816)	1,836	4,105	4,895	(790)	-16.13
Outside Services	16,565	1,942	12,723	(10,781)	49,896	27,148	76,336	(49,188)	-64.44
Utilities	4,784	4,867	5,304	(437)	26,809	27,312	31,825	(4,513)	-14.18
Protective Services	0		417	(417)			2,500	(2,500)	-100.00
Insurance	5,697	6,042	2,880	3,162	16,525	22,730	17,658	5,071	28.72
Other Expenses	2,808	1,301	4,683	(3,382)	17,723	13,568	28,477	(14,909)	-52.36
Total Operating Expense	47,034	44,666	50,964	(6,298)	229,780	228,775	306,544	(77,769)	-25.37
Total Operating Income	(18,290)	31,310	11,699	19,611	135,041	158,189	69,436	88,753	127.82
Non-Operating Income (Expense)									
Interest Expense	0		(75,000)	75,000			(75,000)	75,000	-100.00
Interest Income	1,982	1,386	1,911	(524)	11,261	10,165	11,465	(1,299)	-11.33
Replacement/Extraordinary Item	(533)	(1,154)	(3,229)	2,075	(8,124)	(3,925)	(19,375)	15,450	-79.74
Other Income (Expense)	0		148	(148)	3,210		888	(888)	-100.00
Management Fees	(1,037)	(4,512)	(1)	(4,511)	(20,605)	(27,799)	(6)	(27,792)	428,892.59
Total Non-Operating Income (Expense)	411	(4,280)	(76,171)	71,891	(14,257)	(21,558)	(82,028)	60,470	-73.72
Income Before Non-Cash Items	(17,878)	27,030	(64,472)	91,502	120,784	136,631	(12,592)	149,223	(1,185.09)
Non-Cash Items									
Depreciation & Amortization	(6,652)	(6,819)	(6,652)	(167)	(39,911)	(40,467)	(39,911)	(556)	1.39
Non-Oper Income (Expense)	0		243	(243)	(4,277)		1,457	(1,457)	-100.00
Total Non-Cash Items	(6,652)	(6,819)	(6,409)	(410)	(44,187)	(40,467)	(38,454)	(2,013)	5.23
Change In Net Assets	(24,530)	20,211	(70,881)	91,092	76,596	96,165	(51,046)	147,210	(288.39)



SAHFC Towering Oaks, LLC
Summarized Income Statement by Company, YTD
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

GlJdeIncomeStatementByCompany
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1/15/2020 6:14:35PM
Page 1 of 1

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	98,245	99,325	103,886	(4,560)	582,034	578,704	623,313	(44,609)	-7.16
Bad Debt, Net of Collections	575	(1,005)	(592)	(413)	(3,476)	(21,793)	(3,552)	(18,241)	513.46
Other Tenant Revenue	3,360	48	2,978	(2,929)	14,758	27,442	17,867	9,575	53.59
Miscellaneous Revenue	708	525	484	41	4,072	1,205	2,906	(1,700)	-58.52
Net Revenue	102,889	98,893	106,756	(7,862)	597,388	585,558	640,534	(54,975)	-8.58
Operating Expense									
Salaries and Benefits	16,967	7,804	15,209	(7,405)	97,426	69,701	91,253	(21,552)	-23.62
Supplies and Materials	3,035	5,537	3,433	2,104	18,397	51,157	20,600	30,557	148.34
Outside Services	10,966	13,577	9,813	3,765	67,377	69,720	58,877	10,843	18.42
Utilities	3,555	4,497	4,180	317	20,917	43,413	25,077	18,336	73.12
Protective Services	0		417	(417)			2,500	(2,500)	-100.00
Insurance	18	492	3,601	(3,109)	49,474	25,320	21,939	3,382	15.41
Other Expenses	5,550	3,204	7,463	(4,259)	28,881	11,540	44,888	(33,348)	-74.29
Total Operating Expense	40,091	35,111	44,115	(9,004)	282,471	270,852	265,134	5,718	2.16
Total Operating Income	62,798	63,782	62,641	1,141	314,916	314,706	375,399	(60,694)	(16.17)
Non-Operating Income (Expense)									
Interest Expense	(12,645)	(12,165)	(12,165)	0	(76,448)	(73,605)	(73,605)		
Interest Income	2,104	1,468	419	1,049	6,762	9,198	2,513	6,685	266.02
Replacement/Extraordinary Item	(934)	(6,740)	(5,677)	(1,063)	(39,174)	(33,061)	(34,065)	1,004	-2.95
Management Fees	(8,521)	(8,678)	(8,676)	(2)	(51,622)	(50,413)	(52,055)	1,642	-3.16
Total Non-Operating Income (Expense)	(19,996)	(26,116)	(26,100)	(16)	(160,482)	(147,880)	(157,212)	9,332	-5.94
Income Before Non-Cash Items	42,802	37,666	36,541	1,125	154,434	166,826	218,188	(51,362)	(23.54)
Non-Cash Items									
Depreciation & Amortization	(2,725)	(3,090)	(2,725)	(364)	(16,351)	(18,538)	(16,351)	(2,187)	13.37
Total Non-Cash Items	(2,725)	(3,090)	(2,725)	(364)	(16,351)	(18,538)	(16,351)	(2,187)	13.37
Change In Net Assets	40,077	34,576	33,816	761	138,083	148,288	201,836	(53,549)	(26.53)



SAHFC Vera Cruz
Summarized Income Statement by Company, YTD
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

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1/15/2020 6:14:36PM
Page 1 of 1

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	(3,272)	15,005	15,447	(442)	88,792	90,527	92,680	(2,153)	-2.32
Bad Debt, Net of Collections	0		(87)	87			(525)	525	-100.00
Other Tenant Revenue	80		239	(239)	80	865	1,431	(566)	-39.55
Miscellaneous Revenue	12		75	(75)	30	50	452	(402)	-88.94
Net Revenue	(3,180)	15,005	15,673	(668)	88,903	91,442	94,039	(2,596)	-2.76
Operating Expense									
Salaries and Benefits	4,910	4,883	5,330	(448)	32,430	29,778	31,983	(2,204)	-6.89
Supplies and Materials	1,209		200	(200)	3,507	2,642	1,200	1,442	120.17
Outside Services	4,215	(4,840)	1,492	(6,331)	16,443	8,561	8,949	(388)	-4.34
Utilities	1,355	1,557	1,494	63	6,729	8,898	8,966	(68)	-.76
Protective Services	2,550			0	2,550	425		425	100.00
Insurance	3,213	1,943	1,397	546	7,968	9,854	8,487	1,367	16.11
Other Expenses	314	1,365	1,842	(477)	11,389	8,112	11,063	(2,952)	-26.68
Total Operating Expense	17,766	4,908	11,755	(6,847)	81,015	68,270	70,647	(2,377)	-3.36
Total Operating Income	(20,946)	10,097	3,918	6,179	7,887	23,172	23,391	(219)	(.94)
Non-Operating Income (Expense)									
Interest Expense	(846)	(834)	(834)	0	(5,074)	(5,020)	(5,020)	0	.00
Interest Income	268	182	204	(22)	1,317	1,447	1,224	223	18.18
Replacement/Extraordinary Item	0		(521)	521	(713)	(5,477)	(3,128)	(2,349)	75.11
Management Fees	(1,919)	(2,108)	(1,999)	(109)	(11,880)	(12,532)	(11,994)	(538)	4.49
Total Non-Operating Income (Expense)	(2,498)	(2,760)	(3,150)	390	(16,350)	(21,582)	(18,917)	(2,665)	14.09
Income Before Non-Cash Items	(23,443)	7,337	768	6,569	(8,463)	1,590	4,474	(2,884)	(64.45)
Non-Cash Items									
Depreciation & Amortization	(3,783)	(4,021)	(3,783)	(238)	(22,696)	(22,936)	(22,696)	(240)	1.06
Total Non-Cash Items	(3,783)	(4,021)	(3,783)	(238)	(22,696)	(22,936)	(22,696)	(240)	1.06
Change In Net Assets	(27,226)	3,316	(3,015)	6,331	(31,159)	(21,346)	(18,222)	(3,124)	17.14



Villa de Valencia
Summarized Income Statement by Company, YTD
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

GIJdelIncomeStatementByCompany
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1/15/2020 6:14:20PM
Page 1 of 1

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	12,029	26,612	39,520	(12,907)	229,919	209,005	237,118	(28,112)	-11.86
Bad Debt, Net of Collections	0	130	(12)	142	8,856	(5,310)	(70)	(5,241)	7,536.47
Other Tenant Revenue	0	(693)	300	(993)	274	1,615	1,800	(185)	-10.28
Grants	22,292	36,999	27,063	9,936	147,436	165,967	162,380	3,588	2.21
Miscellaneous Revenue	0	37	155	(118)	105	357	933	(575)	-61.68
Net Revenue	34,321	63,086	67,027	(3,941)	386,591	371,634	402,160	(30,526)	-7.59
Operating Expense									
Salaries and Benefits	28,423	22,867	14,937	7,930	122,035	143,081	89,624	53,457	59.65
Supplies and Materials	3,566	1,786	3,935	(2,149)	22,129	30,482	23,609	6,874	29.11
Fleet Costs	0			0	1,061	445		445	100.00
Outside Services	19,699	9,671	10,173	(501)	57,469	68,796	61,035	7,760	12.71
Utilities	12,497	9,954	12,045	(2,091)	75,198	57,461	72,270	(14,808)	-20.49
Protective Services	0	2,175	750	1,425		2,175	4,500	(2,325)	-51.67
Insurance	4,830	5,080	1,727	3,353	10,128	13,520	10,661	2,859	26.81
Other Expenses	3,790	1,388	5,239	(3,851)	19,732	15,750	31,929	(16,179)	-50.67
Total Operating Expense	72,807	52,922	48,806	4,116	307,751	331,710	293,628	38,082	12.97
Total Operating Income	(38,485)	10,164	18,221	(8,057)	78,839	39,924	108,532	(68,608)	(63.21)
Non-Operating Income (Expense)									
Interest Income	268	239	198	41	1,486	1,418	1,191	227	19.04
Replacement/Extraordinary Item	(11,323)	(2,682)	(3,507)	825	(35,845)	(29,125)	(21,043)	(8,083)	38.41
Management Fees	(5,672)	(6,207)	(5,793)	(413)	(34,467)	(36,268)	(34,760)	(1,507)	4.34
Total Non-Operating Income (Expense)	(16,728)	(8,650)	(9,102)	452	(68,825)	(63,976)	(54,612)	(9,364)	17.15
Income Before Non-Cash Items	(55,213)	1,514	9,119	(7,605)	10,014	(24,051)	53,921	(77,972)	(144.61)
Non-Cash Items									
Depreciation & Amortization	(6,550)	(6,526)	(6,293)	(233)	(39,282)	(38,896)	(37,801)	(1,094)	2.89
Total Non-Cash Items	(6,550)	(6,526)	(6,293)	(233)	(39,282)	(38,896)	(37,801)	(1,094)	2.89
Change In Net Assets	(61,763)	(5,012)	2,826	(7,838)	(29,268)	(62,947)	16,119	(79,066)	(490.51)



Warren House
Summarized Income Statement by Company, YTD
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

GlJdeIncomeStatementByCompany
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1/15/2020 6:14:21PM
Page 1 of 1

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	(4,478)	3,014	2,770	244	16,381	18,926	16,622	2,305	13.86
Bad Debt, Net of Collections	0		(15)	15	250		(93)	93	-100.00
Other Tenant Revenue	0		201	(201)			1,206	(1,206)	-100.00
Miscellaneous Revenue	25		6	(6)	25	230	39	191	497.09
Net Revenue	(4,453)	3,014	2,962	52	16,655	19,156	17,773	1,383	7.78
Operating Expense									
Salaries and Benefits	24	674	669	4	2,230	4,197	4,016	181	4.50
Supplies and Materials	0		133	(133)	850	524	800	(276)	-34.50
Outside Services	432	721	184	537	2,293	4,076	1,104	2,972	269.33
Utilities	708	480	473	7	3,896	3,366	2,838	527	18.57
Insurance	27	32	15	16	2,533	2,045	109	1,935	1,772.01
Other Expenses	86	14	184	(170)	625	279	1,106	(827)	-74.79
Total Operating Expense	1,276	1,920	1,659	260	12,428	14,485	9,974	4,512	45.24
Total Operating Income	(5,730)	1,094	1,303	(209)	4,227	4,671	7,799	(3,129)	(40.12)
Non-Operating Income (Expense)									
Interest Income	42	1	17	(16)	162	16	102	(85)	-83.86
Replacement/Extraordinary Item	0	(174)	(359)	185	(1,642)	(1,015)	(2,155)	1,140	-52.88
Other Income (Expense)	0		(127)	127			(763)	763	-100.00
Management Fees	(603)	(446)	(448)	2	(3,680)	(2,742)	(2,689)	(52)	1.95
Total Non-Operating Income (Expense)	(561)	(619)	(918)	298	(5,159)	(3,741)	(5,506)	1,765	-32.06
Income Before Non-Cash Items	(6,291)	475	385	90	(932)	930	2,294	(1,364)	(59.46)
Non-Cash Items									
Depreciation & Amortization	(51)			0	(308)				
Total Non-Cash Items	(51)				(308)				
Change In Net Assets	(6,342)	475	385	90	(1,240)	930	2,294	(1,364)	(59.46)

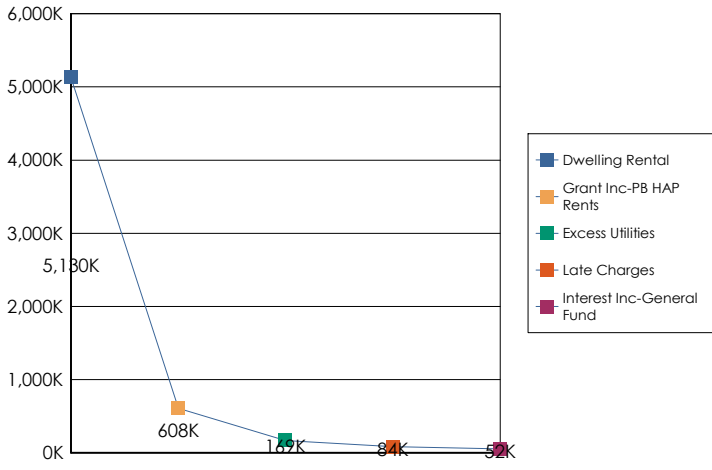


Beacon
Third Party Managed
Summarized Income Statement by Line of Business, YTD
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

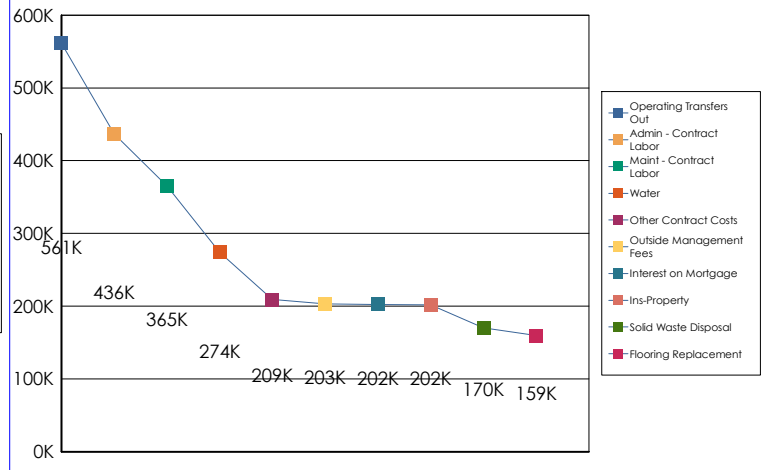
GLJdeIncomeStatementByLineOfBusinessByGroup
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Page 1 of 2

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	709,995	727,757	756,253	(28,496)	4,151,364	4,336,430	4,537,901	(201,470)	(4.44)
Bad Debt, Net of Collections	(50,319)	(37,014)	(23,841)	(13,173)	(202,608)	(220,350)	(143,047)	(77,303)	54.04
Other Tenant Revenue	25,402	51,316	32,441	18,875	134,030	266,419	193,495	72,924	37.69
Grants	101,976	98,999	99,282	(283)	590,761	607,618	595,692	11,926	2.00
Miscellaneous Revenue	5,369	7,712	5,599	2,113	30,983	38,043	33,593	4,450	13.25
Net Revenue	792,423	848,769	869,734	(20,965)	4,704,529	5,028,160	5,217,633	(189,473)	(3.63)
Operating Expense									
Salaries and Benefits	155,871	172,843	200,634	(27,792)	884,492	926,742	1,204,206	(277,464)	(23.04)
Supplies and Materials	28,176	24,462	26,470	(2,008)	165,340	161,662	159,472	2,190	1.37
Outside Services	143,135	137,140	128,221	8,919	677,461	810,797	805,978	4,819	.60
Utilities	75,338	71,943	75,775	(3,831)	409,052	402,346	454,647	(52,301)	(11.50)
Protective Services	20,200	7,575	12,783	(5,208)	74,655	65,503	76,700	(11,197)	(14.60)
Insurance	751	50,419	34,605	15,813	173,617	266,143	210,698	55,445	26.32
Other Expenses	53,084	51,110	50,369	741	286,785	307,725	274,829	32,895	11.97
Total Operating Expense	476,554	515,491	528,858	(13,366)	2,671,402	2,940,918	3,186,531	(245,614)	(7.71)
Total Operating Income	315,869	333,277	340,876	(7,599)	2,033,126	2,087,242	2,031,102	56,140	2.76
Non-Operating Income (Expense)									
Interest Expense	(55,051)	(59,266)	(54,356)	(4,910)	(326,322)	(337,201)	(334,315)	(2,886)	.86
Interest Income	6,155	8,583	7,976	607	43,718	65,734	47,856	17,878	37.36
Replacement/Extraordinary Item	(49,201)	(12,916)	(45,716)	32,799	(270,184)	(235,674)	(288,104)	52,431	(18.20)
Other Income (Expense)									
Management Fees	(58,907)	(67,997)	(83,056)	15,059	(354,479)	(401,738)	(498,337)	96,599	(19.38)
Transfers									
Total Non-Operating Income (Expense)	(157,003)	(131,596)	(175,152)	43,556	(907,267)	(908,879)	(1,072,901)	164,022	(15.29)
Surplus or (Deficit) Prior to Non-Cash Items	158,866	201,681	165,724	35,957	1,125,860	1,178,364	958,201	220,163	22.98
Non-Cash Items									
Depreciation & Amortization	(84,582)	(116,250)	(83,171)	(33,079)	(506,446)	(696,391)	(499,221)	(197,170)	39.50
Non-Oper Income (Expense)	(25)				(25)				
Total Non-Cash Items	(84,607)	(116,250)	(83,171)	(33,079)	(506,471)	(696,391)	(499,221)	(197,170)	39.50
Change In Net Assets	74,259	85,431	82,553	2,878	619,389	481,973	458,980	22,993	5.01

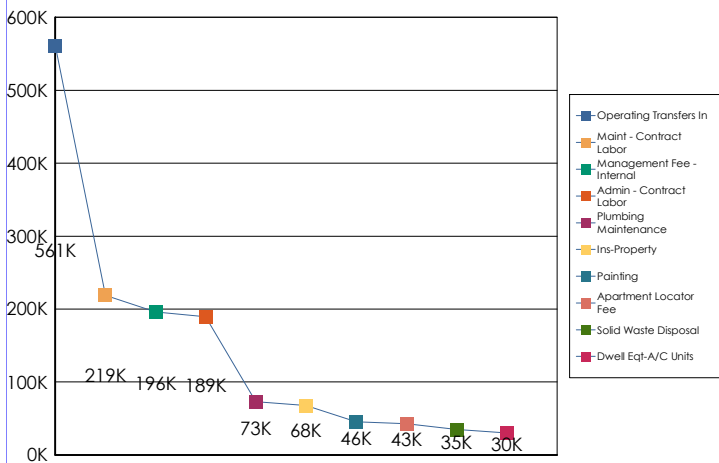
Top 5 Sources of Revenue
Year-To-Date



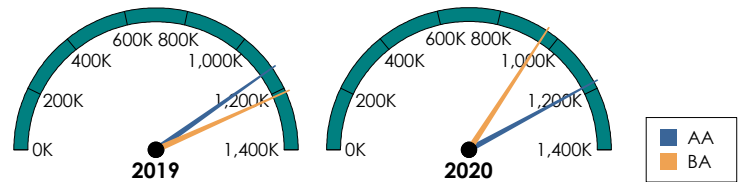
Top 10 Operating Expenses
Year-To-Date



Top 10 Variances Over Budget
Year-To-Date



Surplus (Deficit) Prior to Non-Cash Items
Year-to-Date





Courtland Heights PFC
Summarized Income Statement by Company, YTD
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

GlJdelIncomeStatementByCompany
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1/15/2020 6:14:26PM
Page 1 of 1

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	44,064	43,927	46,669	(2,742)	256,644	263,483	276,450	(12,967)	-4.69
Bad Debt, Net of Collections	(4,894)		(380)	380	(7,297)	(12,024)	(2,281)	(9,743)	427.12
Other Tenant Revenue	2,049	3,014	1,468	1,545	7,829	15,964	7,610	8,354	109.77
Miscellaneous Revenue	180		317	(317)	1,470	1,215	1,901	(686)	-36.09
Net Revenue	41,400	46,940	48,074	(1,133)	258,645	268,639	283,680	(15,041)	-5.30
Operating Expense									
Salaries and Benefits	8,501	9,810	6,295	3,515	49,788	58,903	38,167	20,735	54.33
Supplies and Materials	1,181	555	1,624	(1,069)	5,692	8,252	9,222	(970)	-10.52
Outside Services	4,981	3,686	6,105	(2,419)	30,855	47,144	37,485	9,659	25.77
Utilities	3,376	2,902	3,019	(117)	17,560	19,845	18,114	1,731	9.56
Protective Services	0		333	(333)			2,000	(2,000)	-100.00
Insurance	8	72	2,321	(2,249)	16,013	12,834	14,071	(1,237)	-8.79
Other Expenses	2,824	3,084	2,531	552	18,500	26,730	16,182	10,548	65.19
Total Operating Expense	20,871	20,108	22,229	(2,120)	138,408	173,706	135,240	38,466	28.44
Total Operating Income	20,528	26,832	25,845	987	120,238	94,932	148,440	(53,508)	(36.05)
Non-Operating Income (Expense)									
Interest Expense	(5,235)	(5,079)	(5,079)	0	(31,673)	(31,183)	(31,183)	0	.00
Replacement/Extraordinary Item	(1,853)	(1,698)	(1,323)	(375)	(13,517)	(26,329)	(19,990)	(6,339)	31.71
Management Fees	(1,502)	(1,501)	(3,206)	1,706	(9,019)	(9,021)	(19,239)	10,218	-53.11
Transfers	0	3,092		3,092	492,267	553,290		553,290	100.00
Total Non-Operating Income (Expense)	(8,590)	(5,186)	(9,609)	4,423	438,058	486,758	(70,411)	557,169	-791.31
Income Before Non-Cash Items	11,938	21,646	16,236	5,410	558,295	581,690	78,029	503,662	645.48
Non-Cash Items									
Depreciation & Amortization	(6,579)	(6,597)	(6,579)	(18)	(39,471)	(39,580)	(39,471)	(109)	.28
Total Non-Cash Items	(6,579)	(6,597)	(6,579)	(18)	(39,471)	(39,580)	(39,471)	(109)	.28
Change In Net Assets	5,360	15,049	9,658	5,392	518,824	542,110	38,557	503,552	1,305.98



SAHFC Monterrey Park
Summarized Income Statement by Company, YTD
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

GlJdeIncomeStatementByCompany
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1/15/2020 6:14:28PM
Page 1 of 1

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	126,981	134,909	134,212	697	776,108	808,691	805,273	3,419	.42
Bad Debt, Net of Collections	(1,174)	820	(3,152)	3,973	(7,160)	(13,082)	(18,914)	5,831	-30.83
Other Tenant Revenue	12,134	8,533	6,213	2,320	53,395	72,931	37,281	35,650	95.63
Miscellaneous Revenue	1,772	1,640	1,371	269	10,434	8,695	8,228	467	5.68
Net Revenue	139,713	145,902	138,645	7,257	832,777	877,234	831,867	45,367	5.45
Operating Expense									
Salaries and Benefits	36,233	29,272	47,406	(18,135)	177,908	157,199	284,439	(127,240)	-44.73
Supplies and Materials	4,929	4,349	3,973	376	37,052	16,628	23,840	(7,212)	-30.25
Outside Services	23,992	18,676	20,483	(1,808)	149,045	147,943	122,899	25,044	20.38
Utilities	10,806	12,246	10,395	1,851	54,057	66,671	62,372	4,300	6.89
Protective Services	2,400	1,200	1,200	0	7,200	6,398	7,200	(802)	-11.14
Insurance	0	33	5,424	(5,391)	10,708	35,386	33,111	2,274	6.87
Other Expenses	8,167	8,770	7,208	1,562	53,898	46,029	43,364	2,665	6.15
Total Operating Expense	86,526	74,545	96,090	(21,545)	489,868	476,255	577,225	(100,971)	-17.49
Total Operating Income	53,187	71,357	42,554	28,803	342,908	400,980	254,642	146,338	57.47
Non-Operating Income (Expense)									
Interest Expense	(15,632)	(15,203)	(15,689)	486	(82,282)	(93,287)	(94,134)	847	-.90
Interest Income	4,556	3,271	1,920	1,351	18,201	29,052	11,519	17,534	152.22
Replacement/Extraordinary Item	(7,009)	(135)	(6,923)	6,788	(57,649)	(25,820)	(41,535)	15,715	-37.84
Management Fees	(11,341)	(15,773)	(8,557)	(7,216)	(69,455)	(91,268)	(51,340)	(39,928)	77.77
Total Non-Operating Income (Expense)	(29,426)	(27,841)	(29,248)	1,408	(191,187)	(181,323)	(175,491)	(5,832)	3.32
Income Before Non-Cash Items	23,761	43,517	13,306	30,211	151,722	219,657	79,151	140,505	177.52
Non-Cash Items									
Depreciation & Amortization	(541)	(444)	(443)	(1)	(3,243)	(2,862)	(2,851)	(11)	.39
Total Non-Cash Items	(541)	(444)	(443)	(1)	(3,243)	(2,862)	(2,851)	(11)	.39
Change In Net Assets	23,220	43,073	12,863	30,209	148,478	216,794	76,300	140,494	184.13



Reagan West Apartments
Summarized Income Statement by Company, YTD
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

GlJdeIncomeStatementByCompany
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1/15/2020 6:14:29PM
Page 1 of 1

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	2,975	3,171	2,794	377	16,768	16,813	16,765	48	.29
Bad Debt, Net of Collections	269	(2,838)		(2,838)	207	(2,310)		(2,310)	100.00
Other Tenant Revenue	48	49	50	(1)	288	481	300	181	60.33
Grants	3,566	3,755	4,161	(406)	21,174	21,758	24,966	(3,208)	-12.85
Miscellaneous Revenue	0	(119)	115	(234)	45	386	690	(304)	-44.06
Net Revenue	6,858	4,018	7,120	(3,103)	38,482	37,128	42,721	(5,593)	-13.09
Operating Expense									
Salaries and Benefits	332	476	1,849	(1,373)	1,950	3,347	11,092	(7,745)	-69.83
Supplies and Materials	1,345	3,230	402	2,828	4,518	6,772	2,385	4,387	183.94
Outside Services	2,378	2,832	1,101	1,731	8,745	35,279	6,604	28,675	434.22
Utilities	904	817	940	(123)	4,475	4,226	5,643	(1,417)	-25.12
Protective Services	0		250	(250)			1,500	(1,500)	-100.00
Insurance	406	439	160	280	812	1,102	973	129	13.22
Other Expenses	517	1,716	359	1,357	3,009	7,292	2,198	5,094	231.78
Total Operating Expense	5,881	9,509	5,060	4,449	23,510	58,017	30,395	27,622	90.88
Total Operating Income	976	(5,491)	2,060	(7,552)	14,972	(20,889)	12,326	(33,215)	(269.47)
Non-Operating Income (Expense)									
Interest Income	120	305	116	189	690	2,421	696	1,725	247.90
Replacement/Extraordinary Item	(901)		(686)	686	(6,252)	(7,318)	(5,878)	(1,440)	24.50
Management Fees	(995)	(815)	(4,501)	3,686	(6,210)	(5,208)	(27,008)	21,800	-80.72
Total Non-Operating Income (Expense)	(1,775)	(510)	(5,072)	4,562	(11,772)	(10,106)	(32,190)	22,084	-68.61
Income Before Non-Cash Items	(799)	(6,002)	(3,011)	(2,990)	3,201	(30,995)	(19,863)	(11,131)	56.04



Cottage Creek I
Summarized Income Statement by Company, YTD
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

GIJdelIncomeStatementByCompany
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1/15/2020 6:14:32PM
Page 1 of 1

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	107,766	112,936	95,437	17,499	557,314	649,843	574,186	75,657	13.18
Bad Debt, Net of Collections	(16,296)	(19,666)	(3,493)	(16,173)	(41,458)	(73,673)	(20,961)	(52,712)	251.48
Other Tenant Revenue	1,794	2,417	1,175	1,242	11,585	14,582	7,075	7,507	106.11
Grants	51,326	54,749	50,438	4,311	300,745	328,946	302,629	26,317	8.70
Miscellaneous Revenue	1,331	690	885	(195)	4,531	4,202	5,310	(1,108)	-20.87
Net Revenue	145,921	151,125	144,441	6,683	832,716	923,900	868,239	55,661	6.41
Operating Expense									
Salaries and Benefits	34,761	32,592	50,657	(18,065)	214,258	196,774	303,940	(107,166)	-35.26
Supplies and Materials	5,556	3,663	4,600	(937)	34,324	46,409	28,200	18,209	64.57
Outside Services	28,883	14,926	18,465	(3,540)	114,540	155,374	124,290	31,084	25.01
Utilities	11,371	14,139	12,244	1,895	62,607	69,441	73,465	(4,025)	-5.48
Protective Services	8,960	2,128	4,167	(2,039)	22,400	24,528	25,000	(472)	-1.89
Insurance	264	323	5,346	(5,022)	26,454	40,047	32,672	7,375	22.57
Other Expenses	11,881	7,555	10,766	(3,211)	47,927	58,519	50,116	8,403	16.77
Total Operating Expense	101,676	75,325	106,244	(30,919)	522,509	591,093	637,684	(46,591)	-7.31
Total Operating Income	44,245	75,800	38,197	37,602	310,207	332,807	230,555	102,252	44.35
Non-Operating Income (Expense)									
Interest Expense	(7,778)	(7,546)	(7,546)	0	(50,557)	(46,328)	(46,328)	0	.00
Interest Income	396	990	53	937	2,432	7,024	315	6,708	2,126.43
Replacement/Extraordinary Item	(6,280)	(1,842)	(7,748)	5,906	(37,921)	(52,028)	(46,486)	(5,542)	11.92
Management Fees	(6,331)	(6,329)	(18,570)	12,241	(38,013)	(38,044)	(111,421)	73,376	-65.86
Transfers	0	(3,092)		(3,092)	(596,559)	(561,467)		(561,467)	100.00
Total Non-Operating Income (Expense)	(19,993)	(17,819)	(33,812)	15,992	(720,617)	(690,844)	(203,919)	(486,924)	238.78
Income Before Non-Cash Items	24,252	57,980	4,386	53,595	(410,410)	(358,036)	26,636	(384,672)	(1,444.20)
Non-Cash Items									
Depreciation & Amortization	(12,667)	(14,279)	(12,163)	(2,116)	(75,497)	(84,942)	(72,977)	(11,965)	16.40
Total Non-Cash Items	(12,667)	(14,279)	(12,163)	(2,116)	(75,497)	(84,942)	(72,977)	(11,965)	16.40
Change In Net Assets	11,585	43,701	(7,777)	51,478	(485,907)	(442,978)	(46,341)	(396,638)	855.91



Cottage Creek II
Summarized Income Statement by Company, YTD
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

GIJdelIncomeStatementByCompany
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1/15/2020 6:14:34PM
Page 1 of 1

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	60,614	66,803	63,441	3,362	359,490	367,464	383,023	(15,559)	-4.06
Bad Debt, Net of Collections	(13,827)	(8,932)	(2,989)	(5,943)	(45,679)	(21,886)	(17,931)	(3,955)	22.06
Other Tenant Revenue	167	1,948	1,255	693	9,671	8,786	7,554	1,232	16.31
Grants	47,084	40,495	44,683	(4,188)	268,842	256,914	268,097	(11,183)	-4.17
Miscellaneous Revenue	(187)	3,076	830	2,246	2,202	8,111	4,980	3,131	62.87
Net Revenue	93,851	103,391	107,220	(3,830)	594,524	619,388	645,722	(26,334)	-4.08
Operating Expense									
Salaries and Benefits	20,342	26,848	39,520	(12,673)	124,749	143,845	237,123	(93,278)	-39.34
Supplies and Materials	6,466	4,325	4,325	0	27,463	33,038	26,550	6,488	24.44
Outside Services	29,353	17,018	11,287	5,731	91,198	109,645	90,024	19,621	21.80
Utilities	7,680	7,544	7,756	(212)	40,629	42,550	46,536	(3,986)	-8.56
Protective Services	7,040	1,942	4,167	(2,225)	17,600	19,272	25,000	(5,728)	-22.91
Insurance	0	32	3,851	(3,819)	21,604	17,527	23,569	(6,042)	-25.64
Other Expenses	6,327	6,615	10,040	(3,425)	45,032	32,156	45,397	(13,240)	-29.17
Total Operating Expense	77,207	64,323	80,946	(16,623)	368,275	398,033	494,198	(96,165)	-19.46
Total Operating Income	16,644	39,067	26,274	12,793	226,250	221,355	151,524	69,831	46.09
Non-Operating Income (Expense)									
Interest Expense	(5,305)	(5,147)	(5,147)	0	(32,094)	(31,598)	(31,598)	0	.00
Replacement/Extraordinary Item	(6,903)	(4,235)	(6,340)	2,105	(26,066)	(30,526)	(38,039)	7,513	-19.75
Management Fees	(4,905)	(4,903)	(14,264)	9,361	(29,449)	(29,473)	(85,585)	56,112	-65.56
Transfers	0			0	104,292	8,177		8,177	100.00
Total Non-Operating Income (Expense)	(17,113)	(14,285)	(25,751)	11,466	16,682	(83,420)	(155,221)	71,802	-46.26
Income Before Non-Cash Items	(469)	24,783	523	24,259	242,932	137,935	(3,697)	141,633	(3,830.60)
Non-Cash Items									
Depreciation & Amortization	(8,172)	(9,322)	(7,631)	(1,691)	(48,491)	(55,358)	(45,789)	(9,569)	20.90
Total Non-Cash Items	(8,172)	(9,322)	(7,631)	(1,691)	(48,491)	(55,358)	(45,789)	(9,569)	20.90
Change In Net Assets	(8,640)	15,460	(7,108)	22,569	194,442	82,577	(49,486)	132,064	(266.87)



Woodhill Apartments PFC
Summarized Income Statement by Company, YTD
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

GlJdeIncomeStatementByCompany
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1/15/2020 6:14:38PM
Page 1 of 1

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	367,595	366,012	413,701	(47,689)	2,185,040	2,230,136	2,482,204	(252,068)	-10.16
Bad Debt, Net of Collections	(14,398)	(6,398)	(13,827)	7,428	(101,221)	(97,375)	(82,961)	(14,415)	17.38
Other Tenant Revenue	9,209	35,355	22,279	13,076	51,262	153,675	133,676	20,000	14.96
Miscellaneous Revenue	2,273	2,425	2,081	344	12,302	15,435	12,485	2,951	23.63
Net Revenue	364,680	397,394	424,234	(26,840)	2,147,384	2,301,871	2,545,404	(243,533)	-9.57
Operating Expense									
Salaries and Benefits	55,702	73,847	54,908	18,939	315,839	366,675	329,445	37,230	11.30
Supplies and Materials	8,698	8,340	11,546	(3,205)	56,291	50,563	69,275	(18,712)	-27.01
Outside Services	53,548	80,002	70,779	9,223	283,078	315,412	424,676	(109,264)	-25.73
Utilities	41,202	34,295	41,420	(7,125)	229,725	199,613	248,517	(48,904)	-19.68
Protective Services	1,800	2,305	2,667	(362)	27,455	15,305	16,000	(695)	-4.34
Insurance	73	49,520	17,504	32,016	98,026	159,247	106,302	52,945	49.81
Other Expenses	23,368	23,371	19,465	3,906	118,419	136,998	117,573	19,425	16.52
Total Operating Expense	184,391	271,681	218,289	53,392	1,128,833	1,243,813	1,311,789	(67,975)	-5.18
Total Operating Income	180,289	125,713	205,945	(80,233)	1,018,551	1,058,057	1,233,615	(175,558)	(14.23)
Non-Operating Income (Expense)									
Interest Expense	(21,101)	(26,290)	(20,895)	(5,396)	(129,715)	(134,805)	(131,073)	(3,733)	2.85
Interest Income	4,838	4,018	5,888	(1,869)	33,089	27,237	35,326	(8,089)	-22.90
Replacement/Extraordinary Item	(26,256)	(5,007)	(22,696)	17,690	(128,779)	(93,652)	(136,177)	42,524	-31.23
Management Fees	(33,983)	(38,677)	(33,958)	(4,719)	(203,232)	(228,724)	(203,745)	(24,979)	12.26
Total Non-Operating Income (Expense)	(76,503)	(65,955)	(71,661)	5,706	(428,637)	(429,945)	(435,669)	5,724	-1.31
Income Before Non-Cash Items	103,786	59,757	134,284	(74,527)	589,914	628,113	797,946	(169,834)	(21.28)
Non-Cash Items									
Depreciation & Amortization	(56,624)	(85,608)	(56,356)	(29,253)	(339,743)	(513,648)	(338,133)	(175,515)	51.91
Non-Oper Income (Expense)	(25)			0	(25)				
Total Non-Cash Items	(56,649)	(85,608)	(56,356)	(29,253)	(339,768)	(513,648)	(338,133)	(175,515)	51.91
Change In Net Assets	47,137	(25,851)	77,929	(103,780)	250,146	114,464	459,813	(345,349)	(75.11)



HemisView Market Units
Summarized Income Statement by Company, YTD
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

GlJdelIncomeStatementByCompany
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1/15/2020 6:14:41PM
Page 1 of 1

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	189,321	192,007	207,415	(15,408)	2,328,413	2,313,142	2,488,980	(175,838)	-7.06
Bad Debt, Net of Collections	(1,421)	(4,270)	277	(4,548)	(1,534)	(11,019)	3,329	(14,348)	-430.95
Other Tenant Revenue	12,596	17,851	11,705	6,146	152,284	153,297	140,456	12,841	9.14
Miscellaneous Revenue	2,550	1,459	1,032	426	10,857	7,582	12,386	(4,804)	-38.79
Net Revenue	203,046	207,046	220,429	(13,383)	2,490,020	2,463,002	2,645,152	(182,150)	-6.89
Operating Expense									
Salaries and Benefits	30,184	39,721	27,620	12,101	296,242	293,290	331,443	(38,153)	-11.51
Supplies and Materials	2,841	(2,427)	3,163	(5,590)	38,075	27,094	37,959	(10,865)	-28.62
Outside Services	14,153	26,288	13,800	12,488	160,444	326,680	165,596	161,085	97.28
Utilities	12,918	17,935	13,119	4,816	142,916	158,237	157,428	809	.51
Protective Services	3,295	6,340	889	5,452	17,659	39,944	10,668	29,276	274.43
Insurance	(10,380)		5,390	(5,390)	63,844	72,972	64,684	8,288	12.81
Other Expenses	62,448	6,868	7,241	(372)	147,523	100,007	86,890	13,118	15.10
Total Operating Expense	115,459	94,726	71,222	23,503	866,704	1,018,224	854,668	163,557	19.14
Total Operating Income	87,587	112,320	149,207	(36,887)	1,623,317	1,444,778	1,790,484	(345,706)	(19.31)
Non-Operating Income (Expense)									
Interest Expense	(133,279)	(82,686)	(70,575)	(12,110)	(1,132,974)	(1,078,698)	(846,905)	(231,793)	27.37
Interest Income	7,234	9,173	481	8,692	17,762	17,096	5,774	11,323	196.11
Replacement/Extraordinary Item	(10,135)	(12,005)	(4,833)	(7,172)	(63,814)	(44,468)	(58,000)	13,531	-23.33
Other Income (Expense)	228,296		(955)	955	209,650	(69,169)	(11,459)	(57,710)	503.61
Management Fees	(7,913)	(7,904)	(8,234)	329	(96,139)	(95,336)	(98,805)	3,469	-3.51
Total Non-Operating Income (Expense)	84,202	(93,422)	(84,116)	(9,306)	(1,065,515)	(1,270,575)	(1,009,396)	(261,179)	25.87
Income Before Non-Cash Items	171,789	18,898	65,091	(46,193)	557,802	174,203	781,089	(606,885)	(77.70)
Non-Cash Items									
Depreciation & Amortization	(96,951)	(96,035)	(44,079)	(51,956)	(581,823)	(580,907)	(528,951)	(51,956)	9.82
Non-Oper Income (Expense)	(258,996)	(258,992)		(258,992)	(15,145)	(15,141)		(15,141)	100.00
Total Non-Cash Items	(355,947)	(355,027)	(44,079)	(310,948)	(596,968)	(596,048)	(528,951)	(67,097)	12.68
Change In Net Assets	(184,158)	(336,129)	21,011	(357,140)	(39,166)	(421,844)	252,138	(673,982)	(267.31)



HemisView Village
Summarized Income Statement by Company, YTD
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

GlJdeIncomeStatementByCompany
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1/15/2020 6:14:42PM
Page 1 of 1

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	12,066	25,843	12,642	13,201	159,313	158,032	151,703	6,329	4.17
Bad Debt, Net of Collections	0		(66)	66			(797)	797	-100.00
Other Tenant Revenue	0		1,383	(1,383)			16,600	(16,600)	-100.00
Grants	14,065	18,142	12,218	5,924	151,123	171,660	146,616	25,044	17.08
Miscellaneous Revenue	778	(11,377)	1,624	(13,001)	18,715	14,262	19,488	(5,226)	-26.82
Net Revenue	26,910	32,608	27,801	4,807	329,151	343,955	333,609	10,346	3.10
Operating Expense									
Salaries and Benefits	8,716	11,982	9,217	2,764	86,049	91,898	110,606	(18,708)	-16.91
Supplies and Materials	1,054	1,740	1,054	685	12,289	9,476	12,653	(3,178)	-25.11
Outside Services	6,477	2,282	3,962	(1,680)	36,767	40,931	47,542	(6,611)	-13.91
Utilities	5,788	5,461	4,373	1,088	39,721	46,482	52,476	(5,994)	-11.42
Protective Services	1,040	1,926	296	1,630	5,689	12,222	3,556	8,666	243.69
Insurance	0		1,797	(1,797)	21,281	13,134	21,561	(8,428)	-39.09
Other Expenses	18,102	1,499	2,119	(619)	34,998	23,868	25,422	(1,554)	-6.11
Total Operating Expense	41,176	24,890	22,818	2,072	236,793	238,011	273,817	(35,806)	-13.08
Total Operating Income	(14,267)	7,718	4,983	2,735	92,359	105,944	59,793	46,151	77.19
Non-Operating Income (Expense)									
Interest Expense	(29,022)	(25,787)	(967)	(24,820)	(315,547)	(321,843)	(11,602)	(310,241)	2,674.13
Interest Income	7,678	10,686		10,686	7,678	10,686		10,686	100.00
Replacement/Extraordinary Item	(131)	297	(1,554)	1,851	(1,257)	(3,865)	(18,650)	14,785	-79.28
Other Income (Expense)	(374,814)	(429)	(318)	(110)	(375,585)	(3,307)	(3,820)	513	-13.42
Management Fees	(2,193)	(2,200)	(2,431)	231	(26,741)	(26,213)	(29,170)	2,957	-10.14
Transfers	(30,919)			0	(30,919)				
Total Non-Operating Income (Expense)	(429,400)	(17,433)	(5,270)	(12,163)	(742,372)	(344,542)	(63,241)	(281,301)	444.80
Income Before Non-Cash Items	(443,667)	(9,715)	(287)	(9,428)	(650,013)	(238,598)	(3,449)	(235,150)	6,818.08
Non-Cash Items									
Depreciation & Amortization	(20,871)	(19,220)	(16,485)	(2,735)	(202,205)	(200,554)	(197,819)	(2,735)	1.38
Non-Oper Income (Expense)	258,996	258,992		258,992	15,145	15,141		15,141	100.00
Total Non-Cash Items	238,125	239,772	(16,485)	256,257	(187,060)	(185,413)	(197,819)	12,406	-6.27
Change In Net Assets	(205,542)	230,056	(16,772)	246,829	(837,073)	(424,011)	(201,267)	(222,744)	110.67



Midcrowne Seniors Pavillion LP
Summarized Income Statement by Company, YTD
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

GIJdelIncomeStatementByCompany
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1/15/2020 6:14:44PM
Page 1 of 1

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	112,452	112,495	111,680	815	1,326,125	1,373,676	1,340,163	33,513	2.50
Bad Debt, Net of Collections	510		(230)	230	(2,669)	(17,354)	(2,760)	(14,594)	528.77
Other Tenant Revenue	2,690	3,019	2,115	904	27,845	26,836	25,376	1,461	5.76
Grants	5,275	8,776	4,251	4,525	50,846	63,536	51,015	12,521	24.54
Miscellaneous Revenue	0		914	(914)	10,602	3,514	10,966	(7,452)	-67.96
Net Revenue	120,927	124,289	118,730	5,559	1,412,750	1,450,208	1,424,760	25,448	1.79
Operating Expense									
Salaries and Benefits	(18,535)	17,158	19,694	(2,536)	208,519	230,834	236,331	(5,497)	-2.33
Supplies and Materials	(52)	4,172	3,054	1,118	28,618	45,453	36,648	8,805	24.03
Outside Services	8,814	12,173	13,628	(1,455)	75,926	248,142	163,537	84,604	51.73
Utilities	7,305	23,924	12,700	11,224	143,763	146,829	152,397	(5,568)	-3.65
Protective Services	(1,758)	1,800	2,317	(517)	29,933	29,593	27,800	1,793	6.45
Insurance	30,600	4,766	6,328	(1,562)	96,035	76,630	75,938	692	.91
Other Expenses	17,811	12,311	8,660	3,651	110,370	127,764	103,921	23,843	22.94
Total Operating Expense	44,185	76,305	66,381	9,924	693,165	905,244	796,572	108,672	13.64
Total Operating Income	76,742	47,985	52,349	(4,364)	719,585	544,964	628,188	(83,224)	(13.25)
Non-Operating Income (Expense)									
Interest Expense	(51,473)	(31,681)	(24,456)	(7,225)	(383,205)	(408,745)	(295,855)	(112,889)	38.16
Interest Income	91	20	8	12	270	556	93	463	496.25
Replacement/Extraordinary Item	(873)	(9,737)	(5,172)	(4,565)	(45,126)	(46,222)	(62,064)	15,842	-25.53
Other Income (Expense)	(9,360)		(757)	757	(17,925)	(17,359)	(9,082)	(8,277)	91.14
Management Fees	(4,637)	(4,854)	(5,002)	147	(55,906)	(57,666)	(60,018)	2,352	-3.92
Transfers	(5,622)			0	(5,622)				
Total Non-Operating Income (Expense)	(71,874)	(46,253)	(35,379)	(10,874)	(507,515)	(529,435)	(426,926)	(102,509)	24.01
Income Before Non-Cash Items	4,867	1,732	16,970	(15,238)	212,070	15,529	201,261	(185,733)	(92.28)
Non-Cash Items									
Depreciation & Amortization	(95,369)	(94,323)	(28,592)	(65,731)	(438,695)	(437,649)	(345,724)	(91,925)	26.59
Total Non-Cash Items	(95,369)	(94,323)	(28,592)	(65,731)	(438,695)	(437,649)	(345,724)	(91,925)	26.59
Change In Net Assets	(90,502)	(92,591)	(11,622)	(80,970)	(226,625)	(422,120)	(144,462)	(277,658)	192.20



O'Connor Ltd. Partnership
Summarized Income Statement by Company, YTD
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

GlJdeIncomeStatementByCompany
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1/15/2020 6:14:45PM
Page 1 of 1

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	91,597	99,762	93,366	6,397	1,083,292	1,140,273	1,117,980	22,293	1.99
Bad Debt, Net of Collections	837	577	475	102	4,203	2,125	3,325	(1,200)	-36.09
Other Tenant Revenue	996	136	140	(4)	4,355	4,946	5,036	(90)	-1.79
Miscellaneous Revenue	(415)	37	48	(11)	912	2,629	1,328	1,301	97.95
Net Revenue	93,015	100,513	94,029	6,484	1,092,762	1,149,972	1,127,669	22,303	1.98
Operating Expense									
Salaries and Benefits	28,338	38,148	22,470	15,678	254,526	270,257	261,933	8,325	3.18
Supplies and Materials	1,360	8,333	2,605	5,728	26,519	45,474	31,037	14,437	46.52
Outside Services	7,143	17,683	9,404	8,279	112,225	154,508	104,084	50,424	48.45
Utilities	5,482	11,305	6,470	4,835	67,941	94,396	77,920	16,476	21.14
Insurance	136	126	3,461	(3,335)	40,226	40,981	41,785	(803)	-1.92
Other Expenses	3,188	3,557	2,714	843	46,755	52,385	49,448	2,937	5.94
Total Operating Expense	45,646	79,152	47,124	32,028	548,191	658,002	566,206	91,796	16.21
Total Operating Income	47,369	21,361	46,905	(25,544)	544,571	491,970	561,463	(69,492)	(12.38)
Non-Operating Income (Expense)									
Interest Expense	(34,292)	(35,038)	(35,622)	584	(402,727)	(408,869)	(416,895)	8,026	-1.93
Interest Income	258	214	229	(15)	2,879	3,325	2,748	577	21.00
Replacement/Extraordinary Item	(3,996)	(11,341)	(4,058)	(7,283)	(43,697)	(82,972)	(48,696)	(34,276)	70.39
Other Income (Expense)	(4,490)			0	(11,804)	(12,562)	(9,560)	(3,002)	31.40
Management Fees	(5,924)	(6,131)	(5,806)	(325)	(67,675)	(70,468)	(69,631)	(836)	1.20
Total Non-Operating Income (Expense)	(48,444)	(52,295)	(45,257)	(7,038)	(523,023)	(571,545)	(542,035)	(29,510)	5.44
Income Before Non-Cash Items	(1,076)	(30,934)	1,648	(32,582)	21,548	(79,574)	19,428	(99,003)	(509.58)
Non-Cash Items									
Depreciation & Amortization	(15,617)	(15,617)	(15,617)	0	(220,886)	(187,408)	(187,408)	0	.00
Total Non-Cash Items	(15,617)	(15,617)	(15,617)	0	(220,886)	(187,408)	(187,408)	0	.00
Change In Net Assets	(16,693)	(46,552)	(13,969)	(32,582)	(199,338)	(266,982)	(167,980)	(99,002)	58.94



Refugio Street, LP
Summarized Income Statement by Company, YTD
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

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Page 1 of 1

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	146,449	149,205	143,736	5,468	1,679,959	1,760,104	1,724,838	35,266	2.04
Bad Debt, Net of Collections	918	803	238	565	5,475	12,251	2,856	9,395	328.95
Other Tenant Revenue	9,092	12,269	9,175	3,094	110,878	112,532	110,100	2,432	2.21
Grants	15,008	13,009	12,256	753	155,849	195,990	147,074	48,916	33.26
Miscellaneous Revenue	4,055	2,339	1,765	574	26,188	29,731	21,176	8,555	40.40
Net Revenue	175,522	177,624	167,170	10,454	1,978,350	2,110,607	2,006,044	104,563	5.21
Operating Expense									
Salaries and Benefits	44,366	57,269	32,358	24,911	378,860	407,271	388,293	18,978	4.89
Supplies and Materials	1,474	1,346	2,571	(1,225)	23,629	25,748	30,852	(5,104)	-16.54
Outside Services	11,405	11,702	16,905	(5,203)	179,072	240,034	202,859	37,175	18.33
Utilities	12,698	12,845	13,798	(953)	148,563	156,059	165,576	(9,517)	-5.75
Protective Services	6,140	6,502	5,513	989	66,365	49,732	66,155	(16,424)	-24.83
Insurance	0		5,007	(5,007)	58,265	59,620	60,087	(468)	-.78
Other Expenses	7,446	9,649	8,615	1,034	100,409	94,568	103,383	(8,815)	-8.53
Total Operating Expense	83,530	99,313	84,767	14,546	955,163	1,033,032	1,017,207	15,825	1.56
Total Operating Income	91,992	78,311	82,403	(4,092)	1,023,186	1,077,575	988,837	88,738	8.97
Non-Operating Income (Expense)									
Interest Expense	(57,697)	(31,041)	(20,341)	(10,700)	(686,137)	(670,972)	(248,252)	(422,720)	170.28
Interest Income	1,745	1,141	912	229	13,378	16,242	10,943	5,299	48.42
Replacement/Extraordinary Item	(7,609)	(11,357)	(9,437)	(1,921)	(106,865)	(88,800)	(113,240)	24,440	-21.58
Other Income (Expense)	(2,527)		(851)	851	(12,733)	(12,925)	(10,206)	(2,719)	26.64
Management Fees	(9,200)	(9,035)	(8,773)	(262)	(104,852)	(109,401)	(105,282)	(4,119)	3.91
Total Non-Operating Income (Expense)	(75,288)	(50,292)	(38,490)	(11,803)	(897,209)	(865,857)	(466,037)	(399,819)	85.79
Income Before Non-Cash Items	16,705	28,019	43,914	(15,894)	125,977	211,718	522,800	(311,082)	(59.50)
Non-Cash Items									
Depreciation & Amortization	(61,746)	(52,521)	(28,791)	(23,730)	(465,774)	(455,592)	(423,420)	(32,172)	7.60
Total Non-Cash Items	(61,746)	(52,521)	(28,791)	(23,730)	(465,774)	(455,592)	(423,420)	(32,172)	7.60
Change In Net Assets	(45,041)	(24,502)	15,123	(39,625)	(339,797)	(243,874)	99,379	(343,253)	(345.40)



Science Park II, LP
Summarized Income Statement by Company, YTD
Period Ending December 31, 2019
Actual Amounts Vs. Approved Budget Comparison

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Page 1 of 1

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	73,025	79,653	75,368	4,285	881,435	929,908	910,393	19,515	2.14
Bad Debt, Net of Collections	100	(210)	55	(265)	2,325	2,813	2,325	488	21.01
Other Tenant Revenue	150	460	65	395	2,911	2,515	3,098	(583)	-18.82
Miscellaneous Revenue	26	23	38	(15)	538	1,207	508	699	137.64
Net Revenue	73,301	79,927	75,526	4,401	887,209	936,444	916,324	20,120	2.20
Operating Expense									
Salaries and Benefits	24,999	36,383	20,067	16,317	229,584	254,819	241,663	13,156	5.44
Supplies and Materials	1,273	1,161	1,377	(216)	15,278	14,342	17,144	(2,802)	-16.34
Fleet Costs	0			0	323	376	740	(364)	-49.23
Outside Services	13,228	10,326	5,736	4,590	101,597	134,126	79,492	54,634	68.73
Utilities	7,805	4,394	5,365	(971)	61,654	58,038	64,380	(6,342)	-9.85
Insurance	136	708	2,838	(2,130)	32,935	34,099	34,310	(212)	-.62
Other Expenses	3,371	2,615	3,099	(484)	49,349	46,270	52,291	(6,021)	-11.51
Total Operating Expense	50,811	55,588	38,482	17,106	490,721	542,069	490,020	52,049	10.62
Total Operating Income	22,489	24,339	37,044	(12,705)	396,488	394,375	426,304	(31,929)	(7.49)
Non-Operating Income (Expense)									
Interest Expense	(27,628)	(28,101)	(29,553)	1,451	(324,919)	(329,871)	(357,861)	27,990	-7.82
Interest Income	121	113	91	23	1,217	1,432	1,088	344	31.63
Replacement/Extraordinary Item	(638)	(903)	(1,805)	902	(26,506)	(17,748)	(34,860)	17,112	-49.09
Other Income (Expense)	(964)			0	(12,033)	(11,400)	(6,690)	(4,710)	70.40
Management Fees	(4,582)	(4,974)	(4,665)	(310)	(55,028)	(57,471)	(56,475)	(996)	1.76
Total Non-Operating Income (Expense)	(33,692)	(33,865)	(35,932)	2,066	(417,268)	(415,058)	(454,797)	39,740	-8.74
Income Before Non-Cash Items	(11,202)	(9,527)	1,112	(10,639)	(20,780)	(20,683)	(28,494)	7,811	(27.41)
Non-Cash Items									
Depreciation & Amortization	(12,610)	(12,609)	(12,610)	1	(169,795)	(151,312)	(151,325)	13	-.01
Total Non-Cash Items	(12,610)	(12,609)	(12,610)	1	(169,795)	(151,312)	(151,325)	13	-.01
Change In Net Assets	(23,813)	(22,136)	(11,498)	(10,637)	(190,576)	(171,994)	(179,819)	7,824	(4.35)

Partnerships
Non-Consolidating Balance Sheet
Period Ending December 31, 2019

	HemisView Market Units		HemisView Village		Science Park		O Connor Road		Refugio St. Ltd		Midcrowne Pavillion	
	This Year	Last Year	This Year	Last Year	This Year	Last Year	This Year	Last Year	This Year	Last Year	This Year	Last Year
Assets												
Current Assets												
Cash & Investments, Unrestricted	50,540	625,178	173,438	180,217			99,716	83,602	895,949	737,632	1,848	2,005
Cash & Investments, Restricted	421,740	366,787	948,824	922,888	492,691	535,595	493,971	564,821	1,198,159	1,127,019	375,113	362,922
Accounts Receivable	345,779	292,838	(262,466)	(188,597)	57,640	65,146	54,316	70,840	85,662	99,048	51,931	267,079
Prepaid Expenses and Other Current Assets	41,679	31,293	2,703	10,431	37,828	36,551	46,345	44,703	30,481	28,874	145,142	112,830
Total Current Assets	859,738	1,316,095	862,499	924,939	588,159	637,291	694,347	763,966	2,210,252	1,992,572	574,034	744,836
Fixed Assets												
Land, Buildings and Equipment	20,091,278	20,091,278	7,559,629	7,559,629	7,375,364	7,375,364	8,795,009	8,795,009	16,567,910	16,567,910	13,089,436	13,089,436
Construction In Progress	46,304											
Accumulated Depreciation	(5,057,777)	(4,528,826)	(1,890,110)	(1,692,291)	(3,646,762)	(3,495,450)	(4,105,600)	(3,918,192)	(6,703,349)	(6,270,716)	(4,710,428)	(4,335,891)
Total Fixed Assets	15,079,805	15,562,452	5,669,519	5,867,338	3,728,602	3,879,914	4,689,410	4,876,818	9,864,561	10,297,194	8,379,008	8,753,545
Other Non-Current Assets												
Other Non-Current Assets	3,265,776	3,265,776	1,092,497	1,092,497					(481)	2,603	841,330	841,330
Total Other Non-Current Assets	3,265,776	3,265,776	1,092,497	1,092,497					(481)	2,603	841,330	841,330
Total Assets	19,205,319	20,144,323	7,624,514	7,884,773	4,316,762	4,517,206	5,383,757	5,640,784	12,074,332	12,292,369	9,794,372	10,339,711
Liabilities												
Current Liabilities												
Trade Payable & Accruals	14,997	336,401	938,109	1,065,733	18,123	9,955	2,319	311	(3,019)	(4,875)	19,544	18,936
Other Current Liabilities	2,415,448	2,374,840	2,944,311	2,651,713	1,304,420	1,242,241	1,629,502	1,501,640	4,687,131	4,544,170	235,994	230,188
Total Current Liabilities	2,430,445	2,711,241	3,882,421	3,717,446	1,322,543	1,252,196	1,631,821	1,501,951	4,684,111	4,539,295	255,538	249,124
Non-Current Liabilities												
Non-Current Long Term Debt	22,338,557	22,574,921	6,554,794	6,556,017	2,664,580	2,763,376	3,274,171	3,394,086	8,079,051	8,198,032	6,999,632	7,129,265
Total Non-Current Liabilities	22,338,557	22,574,921	6,554,794	6,556,017	2,664,580	2,763,376	3,274,171	3,394,086	8,079,051	8,198,032	6,999,632	7,129,265
Total Liabilities	24,769,002	25,286,162	10,437,215	10,273,463	3,987,123	4,015,572	4,905,992	4,896,037	12,763,162	12,737,326	7,255,170	7,378,388
Equity												
Equity												
Invested In Capital Assets	(3,190,255)	(2,943,973)	96,509	293,104	963,103	1,023,006	1,315,944	1,392,387	1,646,174	1,971,910	3,070,872	3,387,096
Unrestricted Net Assets	(2,795,167)	(2,564,653)	(3,858,034)	(3,604,682)	(1,126,155)	(1,056,968)	(1,332,150)	(1,212,461)	(3,533,164)	(3,543,885)	(906,782)	(798,525)
Total Equity	(5,563,683)	(5,141,839)	(2,812,701)	(2,388,690)	329,639	501,634	477,765	744,747	(688,831)	(444,956)	2,539,202	2,951,492
Total Liabilities and Equity	19,205,319	20,144,323	7,624,514	7,884,773	4,316,762	4,517,206	5,383,757	5,640,784	12,074,332	12,292,369	9,794,372	10,339,711