



PRELIMINARY **FINANCIAL STATEMENTS**



SAHA | SAN ANTONIO
HOUSING AUTHORITY
Opportunity Lives Here

PRELIMINARY FINANCIAL STATEMENTS

For the Month and Year-to Date Ended **November 30, 2020**

Issue Date: December 7, 2020

(Unaudited and Subject to Review)

SAHA COMBINED

1. Summarized Combined Income Statement – Current Month
2. Summarized Combined Income Statement – Year-To-Date
3. Summarized Combined Balance Sheet
4. Summarized Income Statement by Business Unit – Administrative Services
5. Property Management Income Statements
 - a. Summarized Income Statement by Line of Business – Public Housing
 - b. Summarized Income Statement by Line of Business – Beacon Communities
 - i. SAHA Managed
 - ii. Third Party Managed

PARTNERSHIPS

1. Property Management Income Statements
 - a. Summarized Income Statement by Company – Partnerships
2. Summarized Non-Consolidating Balance Sheet

ED HINOJOSA
Chief Financial Officer

DIANA K. FIEDLER
Director of Finance
and Accounting

LINDA LE
Controller

JENNIFER MIRELES
Budget Manager



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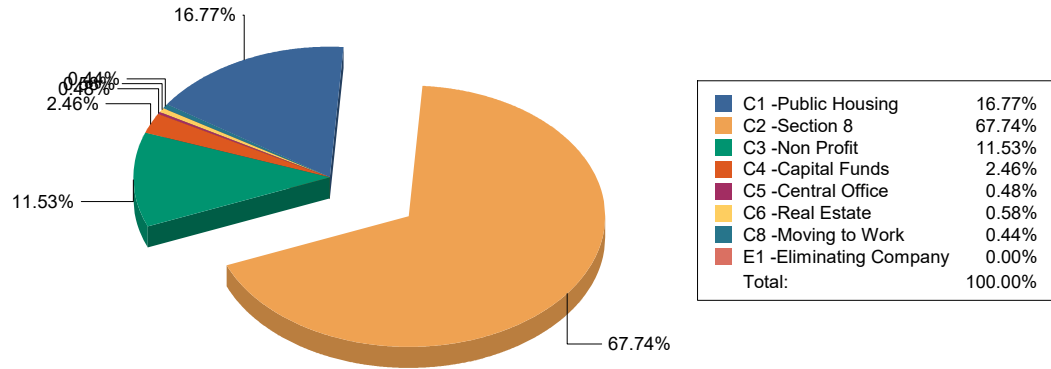
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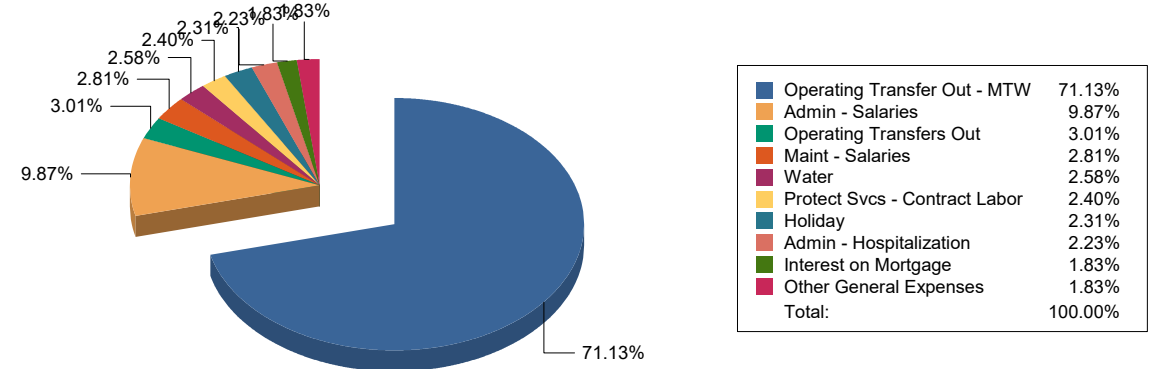
San Antonio Housing Authority
Combined Income Statement - Current Month
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

Account Description	Public Housing		Section 8		Beacon		Real Estate		Central Office		Community Initiatives		Subtotal		Capital Funds		Elim Company		Combined Total	
	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget
Revenue																				
Rental Revenue	883,865	731,124			2,074,864	2,265,078							2,958,729	2,996,202					2,958,729	2,996,202
Bad Debt, Net of Collections	8,667	10,892			(31,442)	(36,906)							(22,774)	(26,014)					(22,774)	(26,014)
Other Tenant Revenue	17,212	33,951			104,219	84,001							121,431	117,952			(688)		120,744	117,952
Grants	2,602,249	2,076,925	792,767	767,708	259,047	236,020					86,609	89,946	3,740,672	3,170,599	515,382	664,448	(6,750)	(15,121)	4,249,304	3,819,927
HAP Revenue			13,421,336	9,047,011									13,421,336	9,047,011					13,421,336	9,047,011
Miscellaneous Revenue	7,268	23,795	272	3,434	11,858	14,820	120,798	719,038	101,598	119,392	5,619	39,242	247,414	919,721			(76,692)	(89,183)	170,721	830,538
Net Revenue	3,519,262	2,876,687	14,214,375	9,818,152	2,418,546	2,563,014	120,798	719,038	101,598	119,392	92,228	129,188	20,466,807	16,225,471	515,382	664,448	(84,130)	(104,303)	20,898,059	16,785,615
Operating Expense																				
Salaries and Benefits	890,715	1,021,168	348,574	427,546	606,631	612,006	61,193	83,864	765,244	878,139	171,767	194,986	2,844,126	3,217,708	398	13,425			2,844,524	3,231,133
Supplies and Materials	157,125	176,711			88,046	97,663			1,111	3,334			246,282	277,708					246,282	277,708
Fleet Costs	11,560	12,637	3,440	3,049	2,175	2,104	706	784	2,139	2,577		241	20,021	21,392					20,021	21,392
Outside Services	465,876	622,518	48	146	313,044	304,293	5,818	5,724	9,321	18,428			794,107	951,108					794,107	951,108
Utilities	375,216	424,514			251,960	239,944	164	228	9,877	16,100			637,218	680,785					637,218	680,785
Protective Services	239,736	17,696		170	13,829	20,293		417	15,876	19,216	67	340	269,507	58,132					269,507	58,132
Insurance	909	136,539	569	15,978	3,483	126,589	70	1,143	627	12,921	288	4,368	5,946	297,538					5,946	297,538
HAP Expense			8,407,491	9,137,861									8,407,491	9,137,861					8,407,491	9,137,861
Other Expenses	100,955	195,457	78,738	144,168	84,084	168,042	33,678	68,341	88,659	196,158	28,879	58,843	414,994	831,010			(84,780)	(85,387)	330,214	745,623
Total Operating Expense	2,242,093	2,607,240	8,838,860	9,728,917	1,363,252	1,570,934	101,630	160,500	892,856	1,146,873	201,000	258,779	13,639,692	15,473,243	398	13,425	(84,780)	(85,387)	13,555,310	15,401,280
Total Operating Income	1,277,168	269,447	5,375,515	89,235	1,055,294	992,080	19,168	558,538	(791,258)	(1,027,481)	(108,772)	(129,590)	6,827,116	752,228	514,984	651,024	650	(18,916)	7,342,749	1,384,335
Non-Operating Income (Expense)																				
Interest Expense	(21,137)	(6,534)			(375,017)	(399,429)		(1,428)					(396,154)	(407,391)	(40,699)	(40,699)	84,079	84,342	(352,773)	(363,747)
Interest Income	78,602	80,912	45	1,845	19,408	64,456	84,222	105,575	609	13,732	6	160	182,892	266,680	10	1,918	(84,079)	(85,196)	98,823	183,401
Replacement/Extraordinary Item	(86,864)	(85,375)			(105,480)	(117,027)			(256)	(817)			(192,599)	(203,218)					(192,599)	(203,218)
Other Income (Expense)	(204,664)	(177,578)		725	(1,313)	(1,712)				1,092			(205,977)	(177,473)			6,750	15,121	(199,227)	(162,352)
Management Fees	(443,750)	(441,518)	(278,913)	(275,961)	(157,393)	(182,871)	(605)	(518)	2,194,788	936,409	(1,599)	(1,698)	1,312,529	33,843	(682,505)	(33,222)	(7,400)	3,796	622,625	4,416
Transfers	(20,804)	22,331	(3,961,070)		3,766,169		(11,925)		31,417		251,053	10,891	54,839	33,222	(54,839)	(33,222)			0	0
Total Non-Operating Income (Expense)	(698,617)	(607,760)	(4,239,938)	(273,391)	3,146,375	(636,583)	71,692	103,629	2,226,558	950,417	249,460	9,353	755,530	(454,336)	(778,032)	(105,226)	(650)	18,062	(23,152)	(541,500)
Surplus or Deficit Prior to Non-Cash Items	578,551	(338,313)	1,135,577	(184,156)	4,201,668	355,497	90,861	662,167	1,435,300	(77,064)	140,688	(120,238)	7,582,646	297,893	(263,049)	545,797		(854)	7,319,597	842,836
Non-Cash Items																				
Depreciation & Amortization	(825,231)	(802,012)	(1,466)	(179)	(392,632)	(342,945)	(1,166)	(779)	(12,206)	(9,513)	(268)	(268)	(1,232,968)	(1,155,696)					(1,232,968)	(1,155,696)
Non-Oper Income (Expense)	1,646,531	822,529					3	79	(978,769)				667,765	822,608	(667,762)	(401,744)			3	420,864
Total Non-Cash Items	821,300	20,517	(1,466)	(179)	(392,632)	(342,945)	(1,164)	(701)	(990,975)	(9,513)	(268)	(268)	(565,203)	(333,089)	(667,762)	(401,744)			(1,232,965)	(734,832)
Change In Net Assets	1,399,851	(317,796)	1,134,111	(184,335)	3,809,037	12,552	89,697	661,466	444,326	(86,577)	140,421	(120,506)	7,017,443	(35,196)	(930,811)	144,054		(854)	6,086,632	108,004

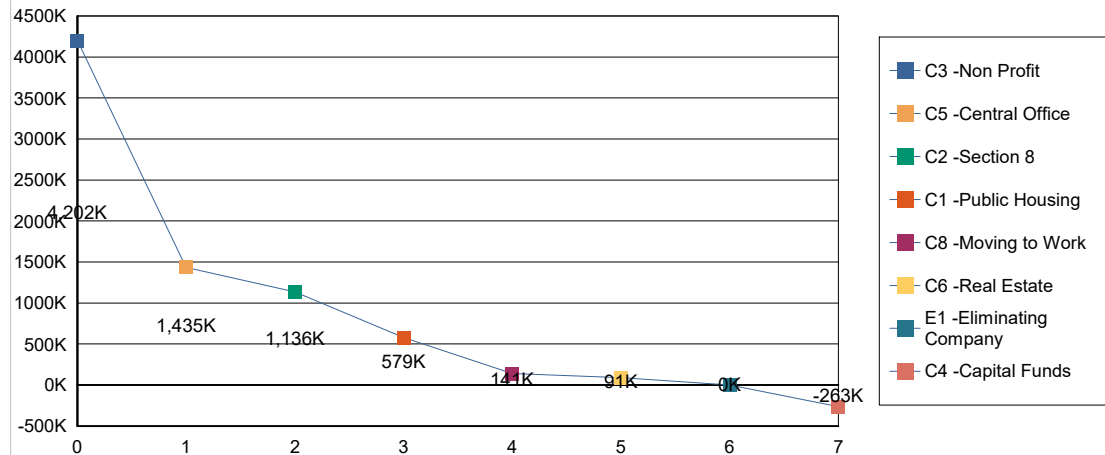
Net Revenue
by Line of Business



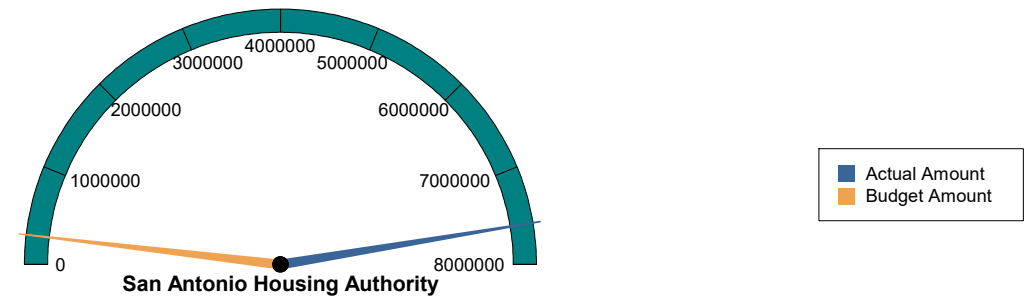
Top 10 Operating Expenses
Excluding HAP Expenses



Surplus or Deficit Prior to Non-Cash Items
by Line of Business



Subtotal Surplus or Deficit Prior to Non-Cash Items
(Before Capital Funds)





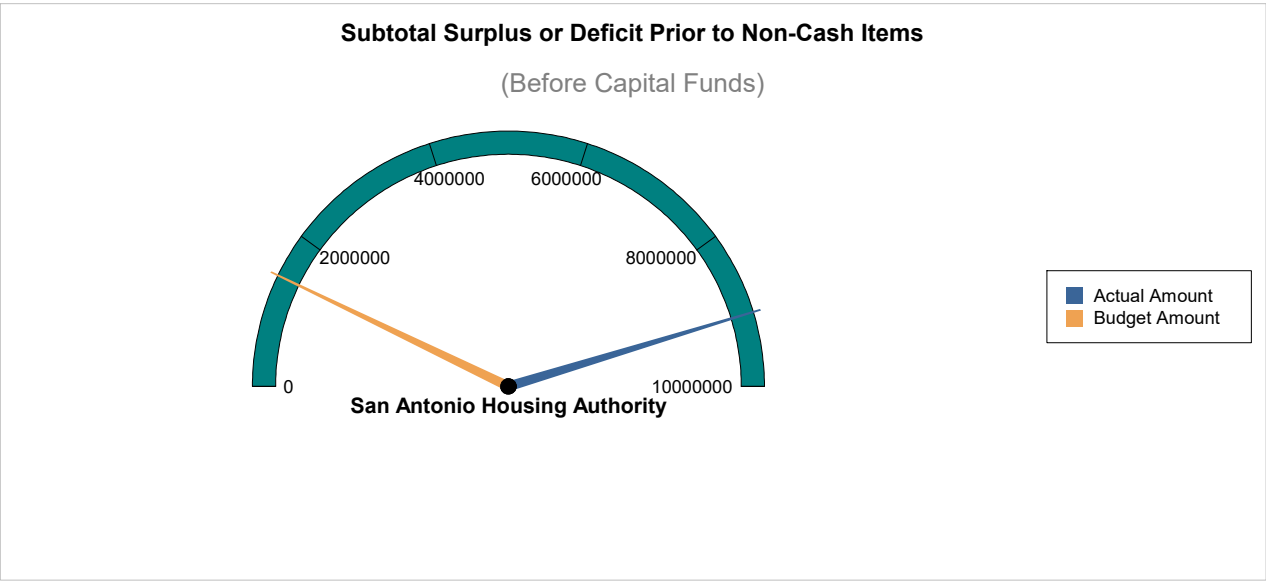
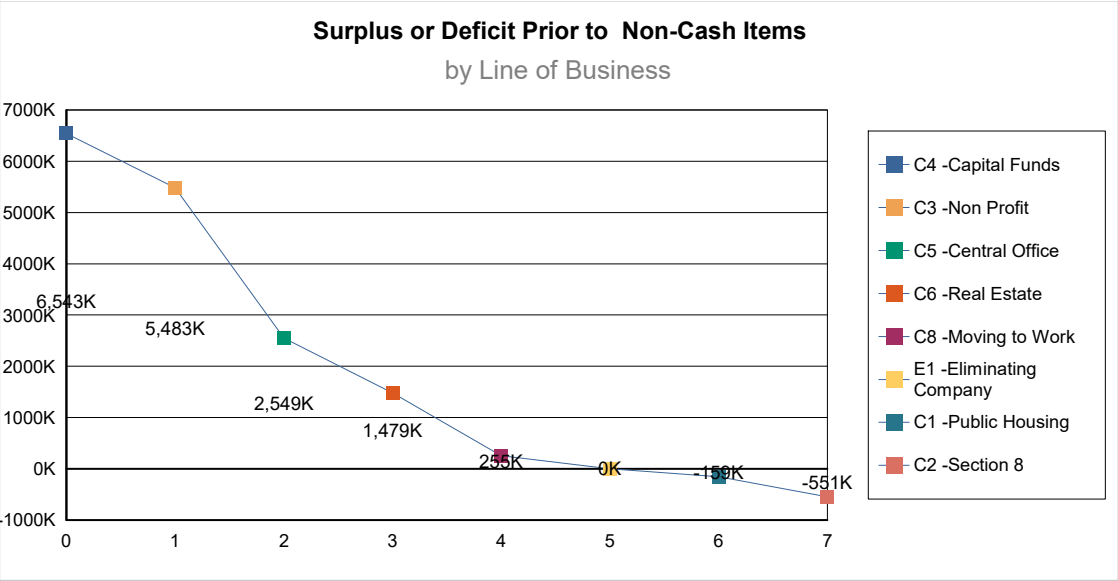
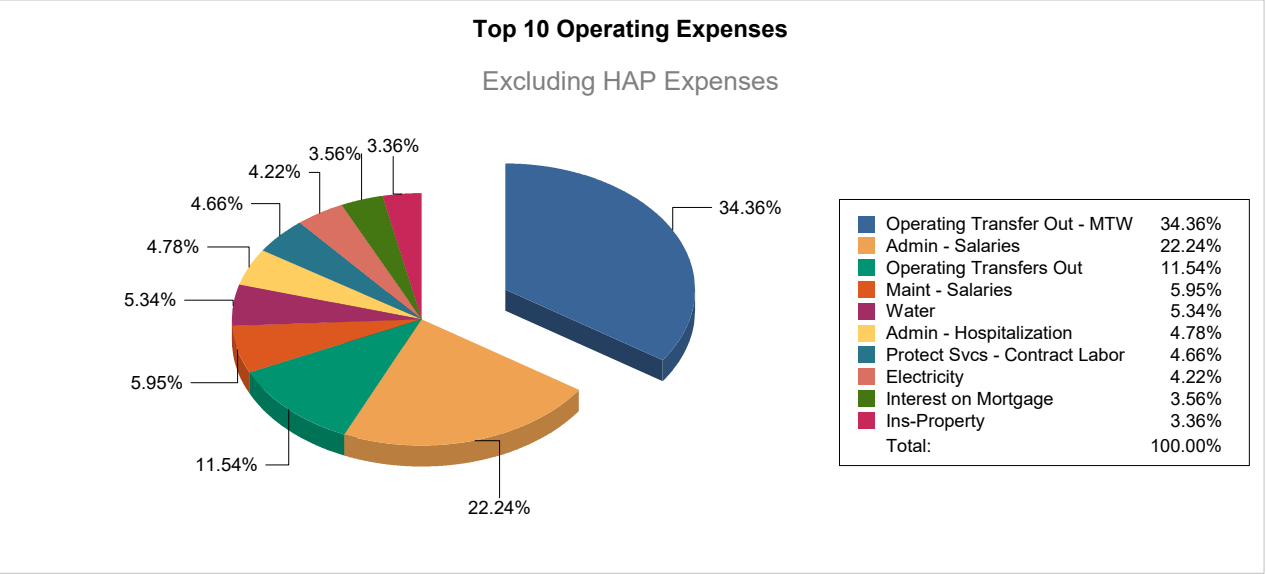
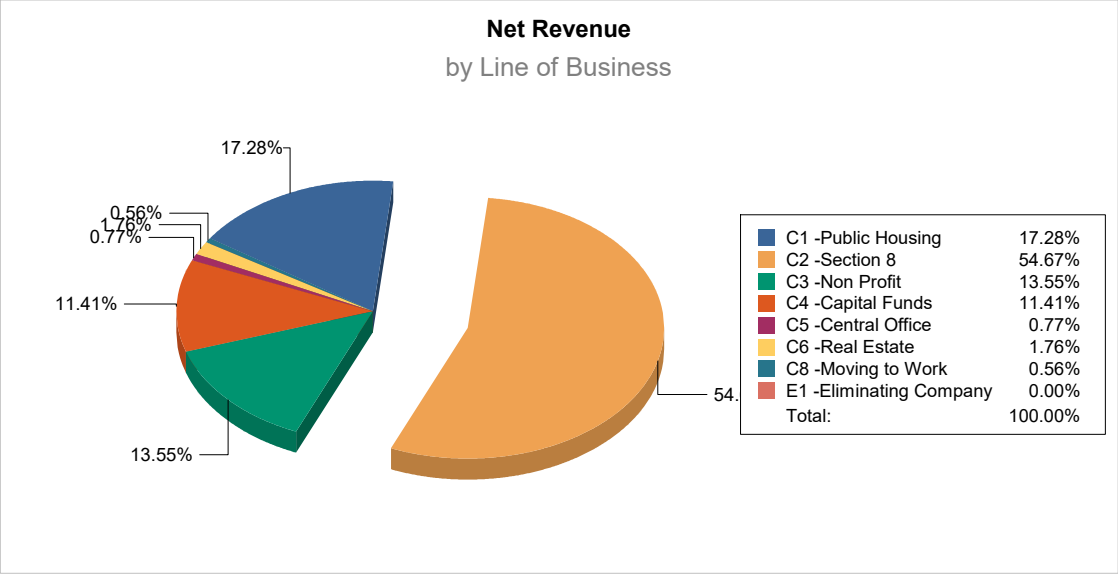
San Antonio Housing Authority
Combined Income Statement - Year-To-Date
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Public Housing		Section 8		Beacon		Real Estate		Central Office		Community Initiatives		Subtotal		Capital Funds		Elim Company		Combined Total	
	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget
Revenue																				
Rental Revenue	4,402,208	3,683,313			10,727,228	11,281,479							15,129,435	14,964,792					15,129,435	14,964,792
Bad Debt, Net of Collections	28,779	54,461			(160,694)	(184,531)							(131,916)	(130,070)					(131,916)	(130,070)
Other Tenant Revenue	77,214	170,413			486,261	420,007							563,475	590,420			(3,438)		560,037	590,420
Grants	11,281,249	10,384,624	4,233,945	3,838,540	1,307,451	1,180,102					416,132	449,731	17,238,777	15,852,997	10,471,816	3,322,241	(67,889)	(75,603)	27,642,704	19,099,635
HAP Revenue			45,930,768	45,235,053									45,930,768	45,235,053					45,930,768	45,235,053
Miscellaneous Revenue	64,712	118,977	4,343	17,170	72,964	74,102	1,613,359	3,584,588	704,443	596,959	96,880	196,210	2,556,701	4,588,005			(377,962)	(445,914)	2,178,738	4,142,091
Net Revenue	15,854,161	14,411,787	50,169,055	49,090,762	12,433,210	12,771,159	1,613,359	3,584,588	704,443	596,959	513,012	645,941	81,287,240	81,101,196	10,471,816	3,322,241	(449,289)	(521,517)	91,309,767	83,901,920
Operating Expense																				
Salaries and Benefits	4,503,542	5,105,839	1,822,448	2,137,728	2,901,475	3,060,031	318,987	419,320	4,051,910	4,391,093	851,404	974,930	14,449,767	16,088,940	398	67,123			14,450,165	16,156,063
Supplies and Materials	836,881	888,155			471,165	488,317			10,715	16,672			1,318,761	1,393,143					1,318,761	1,393,143
Fleet Costs	106,136	63,183	7,215	15,243	11,658	10,521	1,272	3,918	24,056	12,887		1,205	150,338	106,958					150,338	106,958
Outside Services	2,599,117	3,112,591	58	728	1,651,272	1,521,952	44,411	28,618	78,324	92,139			4,373,182	4,756,028					4,373,182	4,756,028
Utilities	2,316,729	2,123,236			1,252,343	1,199,719	821	1,140	68,098	80,500			3,637,991	3,404,595					3,637,991	3,404,595
Protective Services	1,069,884	88,482		851	169,408	101,466		2,083	65,124	95,630	67	1,700	1,304,483	290,212					1,304,483	290,212
Insurance	674,145	704,718	55,282	88,587	647,069	643,975	11,259	6,534	71,048	78,355	12,915	26,195	1,471,719	1,548,364					1,471,719	1,548,364
HAP Expense			42,135,054	45,689,304									42,135,054	45,689,304					42,135,054	45,689,304
Other Expenses	539,349	965,677	553,827	718,377	569,241	818,302	165,051	341,281	856,762	980,389	201,305	293,325	2,885,534	4,117,350	49,434		(404,619)	(426,936)	2,530,349	3,690,415
Total Operating Expense	12,645,783	13,051,880	44,573,884	48,650,819	7,673,632	7,844,282	541,801	802,894	5,226,037	5,747,664	1,065,690	1,297,355	71,726,828	77,394,894	49,833	67,123	(404,619)	(426,936)	71,372,042	77,035,081
Total Operating Income	3,208,378	1,359,907	5,595,171	439,944	4,759,579	4,926,877	1,071,557	2,781,693	(4,521,594)	(5,150,705)	(552,678)	(651,414)	9,560,412	3,706,302	10,421,984	3,255,118	(44,670)	(94,581)	19,937,726	6,866,839
Non-Operating Income (Expense)																				
Interest Expense	(100,110)	(32,670)			(1,871,472)	(1,990,073)	(617)	(7,139)					(1,972,199)	(2,029,882)	(209,188)	(209,188)	413,128	415,620	(1,768,258)	(1,823,449)
Interest Income	387,516	404,560	193	9,225	98,802	322,278	412,041	519,958	1,525	68,660	32	816	900,109	1,325,497	52	9,588	(413,128)	(418,057)	487,033	917,028
Replacement/Extraordinary Item	(730,253)	(428,339)			(696,185)	(585,133)			(256)	(4,083)			(1,426,693)	(1,017,555)					(1,426,693)	(1,017,555)
Other Income (Expense)	(894,800)	(887,889)	258	3,625	(13,213)	(8,560)			13,825	5,460			(893,930)	(887,364)			67,889	75,603	(826,041)	(811,761)
Management Fees	(2,258,440)	(2,207,588)	(1,370,113)	(1,379,807)	(879,678)	(914,354)	(4,450)	(2,591)	7,153,941	4,682,065	(9,502)	(8,491)	2,631,759	169,234	(3,412,524)	(166,112)	(23,219)	18,979	(803,985)	22,101
Transfers	228,858	111,657	(4,776,114)		4,085,590		184		(98,038)		817,036	54,455	257,516	166,112	(257,516)	(166,112)			0	0
Total Non-Operating Income (Expense)	(3,367,228)	(3,040,269)	(6,145,776)	(1,366,957)	723,845	(3,175,842)	407,158	510,228	7,070,997	4,752,102	807,566	46,780	(503,438)	(2,273,957)	(3,879,176)	(531,825)	44,670	92,146	(4,337,944)	(2,713,636)
Surplus or Deficit Prior to Non-Cash Items	(158,850)	(1,680,361)	(550,605)	(927,013)	5,483,423	1,751,035	1,478,715	3,291,922	2,549,403	(398,603)	254,888	(604,634)	9,056,974	1,432,345	6,542,808	2,723,293		(2,436)	15,599,782	4,153,203
Non-Cash Items																				
Depreciation & Amortization	(4,086,927)	(4,026,855)	(7,331)	(894)	(1,791,497)	(1,717,574)	(5,831)	(3,897)	(59,984)	(48,792)	(1,338)	(1,341)	(5,952,907)	(5,799,354)					(5,952,907)	(5,799,354)
Non-Oper Income (Expense)	3,041,308	4,112,644			2,217,348		(184,463)	394	(981,976)				4,092,217	4,113,039	(1,979,753)	(2,008,718)			2,112,464	2,104,321
Total Non-Cash Items	(1,045,619)	85,789	(7,331)	(894)	425,851	(1,717,574)	(190,294)	(3,503)	(1,041,960)	(48,792)	(1,338)	(1,341)	(1,860,691)	(1,686,315)	(1,979,753)	(2,008,718)			(3,840,444)	(3,695,033)
Change In Net Assets	(1,204,469)	(1,594,572)	(557,936)	(927,907)	5,909,275	33,461	1,288,421	3,288,419	1,507,443	(447,395)	253,550	(605,975)	7,196,283	(253,970)	4,563,055	714,575		(2,436)	11,759,338	458,170



San Antonio Housing Authority
Combined Income Statement - Year-To-Date
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison





San Antonio Housing Authority
Summarized Combined Balance Sheet
Amounts in Thousands
Period Ending November 30, 2020

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	Public Housing		Section 8		Not For Profit		Real Estate Services		Central Office		Community Initiatives		Capital Funds		Eliminating Company		Combined Total	
	This Year	Last Year	This Year	Last Year	This Year	Last Year	This Year	Last Year	This Year	Last Year	This Year	Last Year	This Year	Last Year	This Year	Last Year	This Year	Last Year
Assets																		
Current Assets																		
Cash & Investments, Unrestricted	7,643	9,088	5,500	2,416	26,030	16,020	2,929	1,313	12,829	10,632	146	168					55,077	39,638
Cash & Investments, Restricted	16,477	15,532	3,047	1,330	12,156	18,629	1,591	1,371	300		735	715	8,781	1,238			43,086	38,815
Accounts Receivable	1,130	353	48	33	7,520	6,162	1,025	432	2,565	2,943	57	188	1,522	907	(7,446)	(7,359)	6,420	3,658
Prepaid Expenses and Other Current Assets	263	225	8,030	8,076	774	646	9	7	93	62	5	2					9,175	9,018
Total Current Assets	25,513	25,198	16,625	11,856	46,480	41,457	5,553	3,123	15,787	13,637	943	1,073	10,303	2,144	(7,446)	(7,359)	113,758	91,129
Fixed Assets																		
Land, Buildings and Equipment	389,052	388,357	800	777	174,395	118,088	41,587	19,627	3,065	2,974	41	41		100			608,940	529,964
Construction In Progress	11,100	5,064			6,762	2,659	1,261	230	35				27,009	18,268			46,167	26,222
Accumulated Depreciation	(298,907)	(289,496)	(735)	(771)	(90,085)	(63,800)	(184)	(175)	(2,341)	(2,331)	(36)	(32)					(392,286)	(356,604)
Total Fixed Assets	101,245	103,926	66	6	91,072	56,948	42,664	19,683	759	643	5	9	27,009	18,368			262,820	199,582
Other Non-Current Assets																		
Other Non-Current Assets	36,424	34,860			3,731	3,591	46,718	45,054							(20,028)	(5,377)	66,845	78,128
Total Other Non-Current Assets	36,424	34,860			3,731	3,591	46,718	45,054							(20,028)	(5,377)	66,845	78,128
Deferred Outflow of Resources																		
Deferred Outflow of Resources					3,472	1,861											3,472	1,861
Total Deferred Outflow of Resources					3,472	1,861											3,472	1,861
Total Assets & Deferred Outflow of Resources	163,183	163,984	16,691	11,861	144,754	103,857	94,936	67,859	16,545	14,281	948	1,082	37,312	20,513	(27,474)	(12,736)	446,895	370,700
Deferred Inflow of Resources																		
Current Liabilities																		
Trade Payable & Accruals	2,915	2,244	288	356	4,798	4,059	7	9	272	847	60	60	1,529	726	(1,890)	(1,908)	7,978	6,393
Other Current Liabilities	3,182	3,594	2,784	941	6,417	5,118	953	445	2,278	618	196	473	1,733	1,969	(5,742)	(5,537)	11,802	7,621
Total Current Liabilities	6,097	5,838	3,072	1,297	11,216	9,177	960	454	2,550	1,465	255	533	3,262	2,695	(7,633)	(7,446)	19,780	14,014
Non-Current Liabilities																		
Non-Current Long Term Debt	810	1,950	1,161	1,099	92,655	58,097	21,871	9,247					17,370	9,961	(18,181)	(5,210)	115,687	75,144
Total Non-Current Liabilities	810	1,950	1,161	1,099	92,655	58,097	21,871	9,247					17,370	9,961	(18,181)	(5,210)	115,687	75,144
Total Liabilities	6,907	7,788	4,233	2,396	103,871	67,274	22,832	9,701	2,550	1,465	255	533	20,633	12,656	(25,814)	(12,656)	135,467	89,158
Equity																		
Equity																		
Invested In Capital Assets	101,245	102,386	66	6	489	(1,326)	41,197	18,216	759	643	5	9	7,924	6,773	18,185	5,214	169,871	131,922
Restricted Net Assets	16,477	15,532	3,047	1,330	12,156	18,629	1,591	1,371	300		735	715	8,781	1,238			43,086	38,815
Unrestricted Net Assets	38,553	38,277	9,345	8,129	28,239	19,280	29,316	38,571	12,936	12,173	(47)	(176)	(25)	(155)	(19,845)	(5,294)	98,471	110,805
Total Equity	156,275	156,196	12,458	9,465	40,884	36,583	72,104	58,158	13,995	12,816	693	548	16,679	7,856	(1,660)	(80)	311,428	281,542
Total Liabilities and Equity	163,183	163,984	16,691	11,861	144,754	103,857	94,936	67,859	16,545	14,281	948	1,082	37,312	20,513	(27,474)	(12,736)	446,895	370,700



Asset Management
Summarized Income Statement by Business Unit
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

GLJdeAdministrativeIncomeStatement
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Operating Expense									
Salaries and Benefits	30,988	26,281	33,841	(7,560)	140,186	138,272	169,205	(30,933)	(18.28)
Insurance	144	9	302	(293)	995	1,103	1,919	(816)	(42.50)
Other Expenses	2,129	3,672	4,923	(1,252)	12,764	20,993	24,617	(3,624)	(14.72)
Total Operating Expense	33,261	29,962	39,066	(9,105)	153,945	160,368	195,741	(35,373)	(18.07)
Total Operating Income	(33,261)	(29,962)	(39,066)	9,105	(153,945)	(160,368)	(195,741)	35,373	(18.07)
Non-Operating Income (Expense)									
Management Fees	(67)	(100)	(86)	(14)	(347)	(472)	(428)	(44)	10.31
Transfers	31,890	31,417		31,417	151,253	162,409		162,409	100.00
Total Non-Operating Income (Expense)	31,823	31,317	(86)	31,403	150,906	161,937	(428)	162,365	(37,926.94)
Surplus or Deficit Prior to Non-Cash Items	(1,438)	1,355	(39,152)	40,507	(3,039)	1,569	(196,169)	197,738	(100.80)
Non-Cash Items									
Depreciation & Amortization	(147)	(146)	(147)	0	(734)	(732)	(734)	2	(.28)
Total Non-Cash Items	(147)	(146)	(147)	0	(734)	(732)	(734)	2	(.28)
Change In Net Assets	(1,585)	1,209	(39,299)	40,508	(3,772)	838	(196,902)	197,740	(100.43)



Brazos Warehouse Building
Summarized Income Statement by Business Unit
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Operating Expense									
Salaries and Benefits	19				11				
Supplies and Materials					581	6		6	100.00
Fleet Costs					257	3,123		3,123	100.00
Outside Services	4,417	(1)		(1)	22,510	3,596		3,596	100.00
Utilities	2,981				12,976	5,311		5,311	100.00
Protective Services									
Insurance					17,944	15,856		15,856	100.00
Other Expenses	93				2,516	24		24	100.00
Total Operating Expense	7,510	(1)		(1)	56,795	27,916		27,916	100.00
Total Operating Income	(7,510)	1		1	(56,795)	(27,916)		(27,916)	0.00
Non-Operating Income (Expense)									
Other Income (Expense)						5,625		5,625	100.00
Management Fees	(5)				(27)				
Total Non-Operating Income (Expense)	(5)				(27)	5,625		5,625	100.00
Surplus or Deficit Prior to Non-Cash Items	(7,515)	1		1	(56,822)	(22,291)		(22,291)	0.00
Non-Cash Items									
Depreciation & Amortization	(1,476)				(7,379)	(77)		(77)	100.00
Non-Oper Income (Expense)						(3,515)		(3,515)	100.00
Total Non-Cash Items	(1,476)				(7,379)	(3,592)		(3,592)	100.00
Change In Net Assets	(8,991)	1		1	(64,201)	(25,883)		(25,883)	0.00



Central Office Building
Summarized Income Statement by Business Unit
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Miscellaneous Revenue		13,140		13,140		13,140		13,140	100.00
Net Revenue		13,140		13,140		13,140		13,140	100.00
Operating Expense									
Salaries and Benefits	22,855	21,159	22,263	(1,104)	114,971	111,860	111,315	545	.49
Supplies and Materials	2,717	1,111	3,276	(2,165)	10,946	10,639	16,382	(5,743)	(35.05)
Fleet Costs	99	71	808	(737)	1,511	6,837	4,040	2,797	69.24
Outside Services	10,719	4,061	17,965	(13,904)	35,652	53,728	89,824	(36,096)	(40.19)
Utilities	(2,176)	9,743	15,908	(6,165)	66,921	61,621	79,540	(17,919)	(22.53)
Protective Services	11,976	7,651	13,075	(5,424)	68,192	25,174	65,375	(40,201)	(61.49)
Insurance	283	12	1,819	(1,807)	9,597	14,457	9,624	4,833	50.22
Other Expenses	(102,963)	(99,472)	(100,267)	796	(507,048)	(505,124)	(501,337)	(3,786)	.76
Total Operating Expense	(56,490)	(55,664)	(25,153)	(30,511)	(199,257)	(220,807)	(125,238)	(95,570)	76.31
Total Operating Income	56,490	68,805	25,153	43,651	199,257	233,948	125,238	108,710	86.80
Non-Operating Income (Expense)									
Replacement/Extraordinary Item		(256)	(817)	561		(256)	(4,083)	3,828	(93.74)
Other Income (Expense)			342	(342)	2,612	8,200	1,710	6,490	379.53
Management Fees	6,850	8,379	6,500	1,879	35,290	39,563	32,499	7,064	21.74
Total Non-Operating Income (Expense)	6,850	8,123	6,025	2,098	37,902	47,507	30,126	17,382	57.70
Surplus or Deficit Prior to Non-Cash Items	63,341	76,928	31,178	45,749	237,159	281,455	155,363	126,092	81.16
Non-Cash Items									
Depreciation & Amortization	(6,933)	(8,471)	(6,772)	(1,699)	(35,718)	(40,001)	(33,860)	(6,141)	18.14
Total Non-Cash Items	(6,933)	(8,471)	(6,772)	(1,699)	(35,718)	(40,001)	(33,860)	(6,141)	18.14
Change In Net Assets	56,407	68,456	24,407	44,050	201,441	241,454	121,504	119,951	98.72



COCC Management Agent
Summarized Income Statement by Business Unit
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Miscellaneous Revenue	500		333	(333)	3,372	100,000	1,667	98,333	5,900.06
Net Revenue	500		333	(333)	3,372	100,000	1,667	98,333	5,900.06
Operating Expense									
Salaries and Benefits	1,597	4,860	5,832	(972)	13,099	25,366	29,158	(3,792)	(13.01)
Outside Services		5,249		5,249	4,512	20,973		20,973	100.00
Insurance	58	3	113	(110)	337	393	711	(318)	(44.74)
Other Expenses	5,407	750	4,597	(3,846)	29,784	353,716	20,361	333,355	1,637.22
Total Operating Expense	7,062	10,863	10,541	321	47,732	400,448	50,231	350,217	697.22
Total Operating Income	(6,562)	(10,863)	(10,208)	(655)	(44,360)	(300,448)	(48,564)	(251,884)	518.66
Non-Operating Income (Expense)									
Interest Income	10,481	609	13,732	(13,123)	64,891	1,525	68,660	(67,136)	(97.78)
Management Fees	671,370	2,018,311	699,722	1,318,589	3,380,062	6,202,202	3,498,611	2,703,591	77.28
Transfers						(260,448)		(260,448)	100.00
Total Non-Operating Income (Expense)	681,851	2,018,919	713,454	1,305,465	3,444,953	5,943,279	3,567,271	2,376,008	66.61
Surplus or Deficit Prior to Non-Cash Items	675,289	2,008,057	703,246	1,304,811	3,400,593	5,642,831	3,518,707	2,124,124	60.37
Non-Cash Items									
Non-Oper Income (Expense)		(978,769)		(978,769)		(978,461)		(978,461)	100.00
Total Non-Cash Items		(978,769)		(978,769)		(978,461)		(978,461)	100.00
Change In Net Assets	675,289	1,029,288	703,246	326,041	3,400,593	4,664,370	3,518,707	1,145,663	32.56



Construction Services
Summarized Income Statement by Business Unit
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

GLJdeAdministrativeIncomeStatement
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Operating Expense									
Salaries and Benefits	43,000	39,443	33,462	5,981	190,033	177,061	167,310	9,750	5.83
Supplies and Materials			50	(50)		70	250	(181)	(72.20)
Fleet Costs	3,451	959	1,083	(125)	5,589	10,671	5,417	5,254	97.00
Outside Services		9	4	5	3	14	20	(6)	(30.00)
Insurance	599	62	1,060	(999)	5,261	4,698	6,360	(1,662)	(26.14)
Other Expenses	11,377	7,318	11,155	(3,836)	47,378	39,436	55,774	(16,338)	(29.29)
Total Operating Expense	58,427	47,791	46,815	976	248,263	231,949	235,131	(3,182)	(1.35)
Total Operating Income	(58,427)	(47,791)	(46,815)	(976)	(248,263)	(231,949)	(235,131)	3,182	(1.35)
Non-Operating Income (Expense)									
Other Income (Expense)			750	(750)			3,750	(3,750)	(100.00)
Management Fees	(1,188)	(1,185)	(1,205)	20	(5,942)	(5,925)	(6,027)	101	(1.68)
Total Non-Operating Income (Expense)	(1,188)	(1,185)	(455)	(730)	(5,942)	(5,925)	(2,277)	(3,649)	160.28
Surplus or Deficit Prior to Non-Cash Items	(59,615)	(48,976)	(47,270)	(1,706)	(254,205)	(237,874)	(237,408)	(466)	0.20
Non-Cash Items									
Depreciation & Amortization	(806)	(1,106)	(396)	(710)	(4,028)	(6,767)	(3,209)	(3,558)	110.87
Total Non-Cash Items	(806)	(1,106)	(396)	(710)	(4,028)	(6,767)	(3,209)	(3,558)	110.87
Change In Net Assets	(60,421)	(50,083)	(47,666)	(2,416)	(258,233)	(244,641)	(240,617)	(4,024)	1.67



Executive Office
Summarized Income Statement by Business Unit
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Operating Expense									
Salaries and Benefits	16,344	58,221	95,102	(36,881)	312,921	445,239	475,512	(30,273)	(6.37)
Supplies and Materials									
Fleet Costs			158	(158)	94	1,128	790	338	42.84
Outside Services			1	(1)			5	(5)	(100.00)
Utilities	200		92	(92)	784	496	460	36	7.86
Protective Services	141				141				
Insurance	384	20	816	(796)	2,999	2,699	5,001	(2,302)	(46.03)
Other Expenses	15,213	19,509	36,556	(17,047)	177,559	96,296	182,779	(86,483)	(47.32)
Total Operating Expense	32,282	77,750	132,725	(54,975)	494,499	545,858	664,547	(118,689)	(17.86)
Total Operating Income	(32,282)	(77,750)	(132,725)	54,975	(494,499)	(545,858)	(664,547)	118,689	(17.86)
Non-Operating Income (Expense)									
Replacement/Extraordinary Item									
Management Fees	5,869	15,156	30,213	(15,057)	86,680	111,851	151,064	(39,213)	(25.96)
Total Non-Operating Income (Expense)	5,869	15,156	30,213	(15,057)	86,680	111,851	151,064	(39,213)	(25.96)
Surplus or Deficit Prior to Non-Cash Items	(26,412)	(62,594)	(102,513)	39,918	(407,819)	(434,007)	(513,483)	79,476	(15.48)
Non-Cash Items									
Depreciation & Amortization	(747)	(745)	(747)	2	(3,737)	(3,727)	(3,737)	10	(.27)
Total Non-Cash Items	(747)	(745)	(747)	2	(3,737)	(3,727)	(3,737)	10	(.27)
Change In Net Assets	(27,160)	(63,340)	(103,260)	39,920	(411,556)	(437,735)	(517,221)	79,486	(15.37)



Finance & Accounting
Summarized Income Statement by Business Unit
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Miscellaneous Revenue			7,925	(7,925)	2,087		39,625	(39,625)	(100.00)
Net Revenue			7,925	(7,925)	2,087		39,625	(39,625)	(100.00)
Operating Expense									
Salaries and Benefits	93,455	133,798	158,182	(24,384)	589,802	714,197	790,911	(76,715)	(9.70)
Insurance	1,157	54	1,980	(1,926)	7,807	7,124	12,354	(5,230)	(42.34)
Other Expenses	17,424	20,764	35,075	(14,311)	100,517	109,822	175,375	(65,553)	(37.38)
Total Operating Expense	112,037	154,616	195,237	(40,622)	698,127	831,143	978,641	(147,498)	(15.07)
Total Operating Income	(112,037)	(154,616)	(187,312)	32,697	(696,040)	(831,143)	(939,016)	107,873	(11.49)
Non-Operating Income (Expense)									
Management Fees	26,320	37,768	49,824	(12,057)	164,694	192,661	249,122	(56,461)	(22.66)
Total Non-Operating Income (Expense)	26,320	37,768	49,824	(12,057)	164,694	192,661	249,122	(56,461)	(22.66)
Surplus or Deficit Prior to Non-Cash Items	(85,716)	(116,848)	(137,488)	20,640	(531,346)	(638,482)	(689,894)	51,412	(7.45)



Human Resources
Summarized Income Statement by Business Unit
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Operating Expense									
Salaries and Benefits	49,906	62,173	68,343	(6,170)	289,457	285,884	341,716	(55,832)	(16.34)
Outside Services			392	(392)			1,960	(1,960)	(100.00)
Protective Services			83	(83)	143		415	(415)	(100.00)
Insurance	384	160	805	(645)	3,246	3,241	5,108	(1,867)	(36.56)
Other Expenses	49,291	16,096	39,109	(23,013)	169,403	119,061	195,543	(76,482)	(39.11)
Total Operating Expense	99,580	78,429	108,732	(30,304)	462,249	408,186	544,742	(136,557)	(25.07)
Total Operating Income	(99,580)	(78,429)	(108,732)	30,304	(462,249)	(408,186)	(544,742)	136,557	(25.07)
Non-Operating Income (Expense)									
Management Fees	18,534	15,332	24,396	(9,064)	81,180	83,281	121,982	(38,701)	(31.73)
Total Non-Operating Income (Expense)	18,534	15,332	24,396	(9,064)	81,180	83,281	121,982	(38,701)	(31.73)
Surplus or Deficit Prior to Non-Cash Items	(81,047)	(63,097)	(84,336)	21,239	(381,069)	(324,904)	(422,760)	97,856	(23.15)



Internal Audit
Summarized Income Statement by Business Unit
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Operating Expense									
Salaries and Benefits	25,351	31,429	32,893	(1,464)	132,512	171,978	164,464	7,513	4.57
Fleet Costs	40		20	(20)	272	117	100	17	17.29
Outside Services									
Insurance	240	11	462	(451)	1,852	1,596	2,820	(1,224)	(43.41)
Other Expenses	4,611	4,222	8,544	(4,322)	21,468	21,999	42,721	(20,722)	(48.51)
Total Operating Expense	30,242	35,662	41,919	(6,257)	156,103	195,689	210,105	(14,416)	(6.86)
Total Operating Income	(30,242)	(35,662)	(41,919)	6,257	(156,103)	(195,689)	(210,105)	14,416	(6.86)
Non-Operating Income (Expense)									
Management Fees	5,701	7,070	9,624	(2,553)	28,320	40,433	48,118	(7,685)	(15.97)
Total Non-Operating Income (Expense)	5,701	7,070	9,624	(2,553)	28,320	40,433	48,118	(7,685)	(15.97)
Surplus or Deficit Prior to Non-Cash Items	(24,541)	(28,592)	(32,295)	3,703	(127,783)	(155,256)	(161,987)	6,731	(4.16)
Non-Cash Items									
Depreciation & Amortization	(308)	(307)	(308)	1	(1,540)	(1,536)	(1,540)	4	(.27)
Total Non-Cash Items	(308)	(307)	(308)	1	(1,540)	(1,536)	(1,540)	4	(.27)
Change In Net Assets	(24,849)	(28,899)	(32,603)	3,704	(129,323)	(156,792)	(163,527)	6,735	(4.12)



Legal Services
Summarized Income Statement by Business Unit
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Miscellaneous Revenue	24,259	18,247	30,712	(12,464)	117,505	104,331	153,559	(49,227)	(32.06)
Net Revenue	24,259	18,247	30,712	(12,464)	117,505	104,331	153,559	(49,227)	(32.06)
Operating Expense									
Salaries and Benefits	16,068	16,620	17,215	(595)	87,493	88,084	86,076	2,008	2.33
Insurance	101	4	167	(162)	817	552	1,038	(486)	(46.84)
Other Expenses	13,819	10,998	12,924	(1,926)	60,138	60,685	64,620	(3,936)	(6.09)
Total Operating Expense	29,987	27,622	30,306	(2,683)	148,448	149,320	151,734	(2,414)	(1.59)
Total Operating Income	(5,728)	(9,375)	406	(9,781)	(30,944)	(44,988)	1,825	(46,813)	(2,565.35)
Non-Operating Income (Expense)									
Management Fees	956	1,738	(133)	1,871	4,803	8,697	(666)	9,363	(1,405.77)
Total Non-Operating Income (Expense)	956	1,738	(133)	1,871	4,803	8,697	(666)	9,363	(1,405.77)
Surplus or Deficit Prior to Non-Cash Items	(4,773)	(7,637)	273	(7,910)	(26,140)	(36,291)	1,159	(37,450)	(3,231.86)



Annie Casey
Summarized Income Statement by Business Unit
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

GJJdeAdministrativeIncomeStatement
 ByBusinessUnit
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Miscellaneous Revenue	4,123		4,272	(4,272)	40,121	25,607	21,359	4,248	19.89
Net Revenue	4,123		4,272	(4,272)	40,121	25,607	21,359	4,248	19.89
Operating Expense									
Salaries and Benefits	4,123		4,252	(4,252)	40,183	25,607	21,259	4,348	20.45
Insurance			20	(20)			100	(100)	(100.00)
Other Expenses					(62)				
Total Operating Expense	4,123		4,272	(4,272)	40,121	25,607	21,359	4,248	19.89
Total Operating Income								0	0.00



Early Engagement
Summarized Income Statement by Business Unit
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

GLJdeAdministrativeIncomeStatement
 ByBusinessUnit
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Operating Expense									
Salaries and Benefits	(21)				814				
Protective Services			250	(250)	282		1,250	(1,250)	(100.00)
Other Expenses			1,608	(1,608)	5,464		8,042	(8,042)	(100.00)
Total Operating Expense	(21)		1,858	(1,858)	6,560		9,292	(9,292)	(100.00)
Total Operating Income	21		(1,858)	1,858	(6,560)		(9,292)	9,292	(100.00)



Health and Wellness
Summarized Income Statement by Business Unit
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

GLJdeAdministrativeIncomeStatement
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Operating Expense									
Other Expenses					44				
Total Operating Expense					44				
Total Operating Income					(44)			0	0.00



MTW Program Administration
Summarized Income Statement by Business Unit
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

GLJdeAdministrativeIncomeStatement
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Miscellaneous Revenue									
Net Revenue									
Operating Expense									
Salaries and Benefits	49,288	74,658	65,052	9,605	265,874	334,802	325,262	9,540	2.93
Fleet Costs	115		241	(241)	4,945		1,205	(1,205)	(100.00)
Outside Services									
Protective Services		67	17	50	339	67	85	(19)	(21.76)
Insurance	1,282	96	2,888	(2,792)	9,836	12,026	18,774	(6,749)	(35.95)
Other Expenses	50,725	27,423	36,612	(9,189)	175,208	164,505	182,542	(18,038)	(9.88)
Total Operating Expense	101,411	102,242	104,811	(2,568)	456,203	511,399	527,869	(16,470)	(3.12)
Total Operating Income	(101,411)	(102,242)	(104,811)	2,568	(456,203)	(511,399)	(527,869)	16,470	(3.12)
Non-Operating Income (Expense)									
Interest Income		1	97	(96)	500	3	500	(497)	(99.39)
Other Income (Expense)									
Management Fees	(813)	(900)	(865)	(35)	(4,759)	(4,363)	(4,326)	(37)	.85
Transfers	57,532	251,053	10,891	240,162	756,066	632,792	54,455	578,337	1,062.05
Total Non-Operating Income (Expense)	56,719	250,153	10,123	240,030	751,807	628,433	50,629	577,804	1,141.25
Surplus or Deficit Prior to Non-Cash Items	(44,692)	147,911	(94,688)	242,599	295,604	117,033	(477,240)	594,273	(124.52)



Res Ambassador Empowerment Pgm
Summarized Income Statement by Business Unit
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

GJJdeAdministrativeIncomeStatement
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Operating Expense									
Salaries and Benefits	2,513	3,907	7,337	(3,430)	22,032	20,287	36,687	(16,400)	(44.70)
Insurance	5	55	216	(161)	20	298	1,080	(782)	(72.41)
Other Expenses			8	(8)			42	(42)	(100.00)
Total Operating Expense	2,518	3,962	7,562	(3,600)	22,052	20,585	37,809	(17,223)	(45.55)
Total Operating Income	(2,518)	(3,962)	(7,562)	3,600	(22,052)	(20,585)	(37,809)	17,223	(45.55)



Summer Youth Program
Summarized Income Statement by Business Unit
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

GJJdeAdministrativeIncomeStatement
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Operating Expense									
Salaries and Benefits	220		10,369	(10,369)	37,569		51,844	(51,844)	(100.00)
Insurance	0		960	(960)	35		4,800	(4,800)	(100.00)
Other Expenses	50		175	(175)	50		875	(875)	(100.00)
Total Operating Expense	270		11,504	(11,504)	37,654		57,519	(57,519)	(100.00)
Total Operating Income	(270)		(11,504)	11,504	(37,654)		(57,519)	57,519	(100.00)



Policy And Planning
Summarized Income Statement by Business Unit
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

GLJdeAdministrativeIncomeStatement
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Miscellaneous Revenue					5,247				
Net Revenue					5,247				
Operating Expense									
Salaries and Benefits	27,963	26,391	34,948	(8,556)	149,298	151,303	174,739	(23,437)	(13.41)
Insurance	225	11	406	(396)	1,548	1,377	2,512	(1,136)	(45.20)
Other Expenses	7,698	10,211	11,624	(1,413)	33,721	65,721	58,122	7,599	13.07
Total Operating Expense	35,887	36,613	46,979	(10,366)	184,568	218,400	235,374	(16,974)	(7.21)
Total Operating Income	(35,887)	(36,613)	(46,979)	10,366	(179,321)	(218,400)	(235,374)	16,974	(7.21)
Non-Operating Income (Expense)									
Management Fees	6,719	7,156	10,660	(3,504)	32,375	44,717	53,299	(8,583)	(16.10)
Total Non-Operating Income (Expense)	6,719	7,156	10,660	(3,504)	32,375	44,717	53,299	(8,583)	(16.10)
Surplus or Deficit Prior to Non-Cash Items	(29,167)	(29,458)	(36,319)	6,861	(146,945)	(173,683)	(182,074)	8,391	(4.61)
Non-Cash Items									
Depreciation & Amortization	(69)				(345)				
Total Non-Cash Items	(69)				(345)				
Change In Net Assets	(29,236)	(29,458)	(36,319)	6,861	(147,290)	(173,683)	(182,074)	8,391	(4.61)



Procurement
Summarized Income Statement by Business Unit
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

GLJdeAdministrativeIncomeStatement
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Miscellaneous Revenue					56				
Net Revenue					56				
Operating Expense									
Salaries and Benefits	55,687	46,407	49,896	(3,488)	243,621	236,691	249,478	(12,787)	(5.13)
Insurance	348	16	595	(579)	2,340	2,000	3,716	(1,716)	(46.18)
Other Expenses	7,851	6,732	9,726	(2,993)	41,285	35,782	48,630	(12,847)	(26.42)
Total Operating Expense	63,886	53,156	60,216	(7,060)	287,246	274,473	301,823	(27,351)	(9.06)
Total Operating Income	(63,886)	(53,156)	(60,216)	7,060	(287,190)	(274,473)	(301,823)	27,351	(9.06)
Non-Operating Income (Expense)									
Management Fees	11,908	10,455	13,579	(3,124)	51,129	55,723	67,895	(12,171)	(17.93)
Total Non-Operating Income (Expense)	11,908	10,455	13,579	(3,124)	51,129	55,723	67,895	(12,171)	(17.93)
Surplus or Deficit Prior to Non-Cash Items	(51,979)	(42,701)	(46,637)	3,937	(236,061)	(218,749)	(233,928)	15,179	(6.49)
Non-Cash Items									
Depreciation & Amortization	(313)	(312)	(313)	1	(1,565)	(1,561)	(1,565)	4	(.27)
Total Non-Cash Items	(313)	(312)	(313)	1	(1,565)	(1,561)	(1,565)	4	(.27)
Change In Net Assets	(52,292)	(43,013)	(46,950)	3,937	(237,626)	(220,310)	(235,493)	15,183	(6.45)



SAHFC Property Mgmt Admin
Summarized Income Statement by Business Unit
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

GLJdeAdministrativeIncomeStatement
ByBusinessUnit
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Page 1 of 1

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Operating Expense									
Salaries and Benefits	36,847	28,334	35,856	(7,522)	178,826	140,153	179,278	(39,125)	(21.82)
Fleet Costs		415	58	357	1,098	415	290	125	43.26
Outside Services			2	(2)			10	(10)	(100.00)
Insurance	192	10	388	(378)	1,479	1,087	2,402	(1,315)	(54.75)
Other Expenses	4,996	5,604	8,913	(3,310)	26,511	38,684	44,423	(5,740)	(12.92)
Total Operating Expense	42,035	34,363	45,217	(10,854)	207,913	180,339	226,403	(46,064)	(20.35)
Total Operating Income	(42,035)	(34,363)	(45,217)	10,854	(207,913)	(180,339)	(226,403)	46,064	(20.35)
Non-Operating Income (Expense)									
Interest Income		116		116		116		116	100.00
Other Income (Expense)						(6,040)		(6,040)	100.00
Management Fees	41,749	51,639	23,296	28,343	143,046	167,059	116,478	50,581	43.42
Total Non-Operating Income (Expense)	41,749	51,754	23,296	28,459	143,046	161,134	116,478	44,656	38.34
Surplus or Deficit Prior to Non-Cash Items	(286)	17,391	(21,921)	39,313	(64,868)	(19,205)	(109,925)	90,721	(82.53)
Non-Cash Items									
Depreciation & Amortization	(391)	(390)	(391)	1	(1,953)	(1,948)	(1,953)	5	(.27)
Total Non-Cash Items	(391)	(390)	(391)	1	(1,953)	(1,948)	(1,953)	5	(.27)
Change In Net Assets	(676)	17,002	(22,312)	39,314	(66,821)	(21,153)	(111,879)	90,726	(81.09)



Property Management - PH
Summarized Income Statement by Business Unit
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

GLJdeAdministrativeIncomeStatement
 ByBusinessUnit
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Operating Expense									
Salaries and Benefits	74,447	91,137	102,302	(11,165)	390,538	448,732	511,509	(62,777)	(12.27)
Fleet Costs	187	379	192	187	679	379	960	(581)	(60.50)
Outside Services	3				3				
Protective Services						658		658	100.00
Insurance	654	57	1,361	(1,304)	5,002	5,103	8,501	(3,397)	(39.97)
Other Expenses	17,164	30,129	25,720	4,408	124,215	131,796	128,601	3,195	2.48
Total Operating Expense	92,455	121,701	129,575	(7,873)	520,437	586,669	649,571	(62,902)	(9.68)
Total Operating Income	(92,455)	(121,701)	(129,575)	7,873	(520,437)	(586,669)	(649,571)	62,902	(9.68)
Non-Operating Income (Expense)									
Other Income (Expense)					1,756				
Management Fees	(416)	(961)	(434)	(527)	(2,481)	(5,745)	(2,172)	(3,573)	164.52
Total Non-Operating Income (Expense)	(416)	(961)	(434)	(527)	(725)	(5,745)	(2,172)	(3,573)	164.52
Surplus or Deficit Prior to Non-Cash Items	(92,870)	(122,663)	(130,009)	7,347	(521,162)	(592,413)	(651,743)	59,330	(9.10)
Non-Cash Items									
Depreciation & Amortization	(244)	(243)	(244)	1	(1,220)	(1,216)	(1,220)	3	(.28)
Total Non-Cash Items	(244)	(243)	(244)	1	(1,220)	(1,216)	(1,220)	3	(.28)
Change In Net Assets	(93,114)	(122,906)	(130,253)	7,347	(522,382)	(593,629)	(652,962)	59,333	(9.09)



Public Affairs
Summarized Income Statement by Business Unit
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

GLJdeAdministrativeIncomeStatement
 ByBusinessUnit
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Miscellaneous Revenue	1,688	2,081	3,798	(1,716)	13,850	16,556	18,988	(2,432)	(12.81)
Net Revenue	1,688	2,081	3,798	(1,716)	13,850	16,556	18,988	(2,432)	(12.81)
Operating Expense									
Salaries and Benefits	25,819	37,809	40,812	(3,003)	171,230	196,448	204,059	(7,612)	(3.73)
Utilities	117	134	100	34	468	670	500	170	34.09
Protective Services					741				
Insurance	302	14	523	(509)	2,078	1,740	3,259	(1,519)	(46.62)
Other Expenses	20,425	7,797	30,238	(22,442)	82,741	97,012	151,191	(54,179)	(35.83)
Total Operating Expense	46,663	45,754	71,673	(25,919)	257,257	295,870	359,009	(63,140)	(17.59)
Total Operating Income	(44,976)	(43,673)	(67,875)	24,203	(243,407)	(279,314)	(340,021)	60,708	(17.85)
Non-Operating Income (Expense)									
Management Fees	8,400	8,556	15,485	(6,929)	43,828	57,384	77,425	(20,041)	(25.88)
Total Non-Operating Income (Expense)	8,400	8,556	15,485	(6,929)	43,828	57,384	77,425	(20,041)	(25.88)
Surplus or Deficit Prior to Non-Cash Items	(36,575)	(35,117)	(52,390)	17,273	(199,580)	(221,930)	(262,596)	40,666	(15.49)



Dev Svcs & Neighborhood Rev
Summarized Income Statement by Business Unit
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

GLJdeAdministrativeIncomeStatement
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Miscellaneous Revenue			608	(608)			3,040	(3,040)	(100.00)
Net Revenue			608	(608)			3,040	(3,040)	(100.00)
Operating Expense									
Salaries and Benefits	56,507	48,862	59,652	(10,790)	278,622	240,284	298,261	(57,977)	(19.44)
Supplies and Materials									
Fleet Costs	150	706	784	(77)	1,187	1,272	3,918	(2,646)	(67.54)
Outside Services	2,679		8	(8)	5,989	5,185	40	5,145	12,862.50
Utilities					445				
Protective Services			417	(417)	765		2,083	(2,083)	(100.00)
Insurance	899	70	748	(679)	4,139	3,365	4,560	(1,195)	(26.20)
Other Expenses	17,760	25,454	60,422	(34,968)	85,428	113,255	302,109	(188,854)	(62.51)
Total Operating Expense	77,996	75,092	122,031	(46,939)	376,574	363,362	610,972	(247,610)	(40.53)
Total Operating Income	(77,996)	(75,092)	(121,423)	46,331	(376,574)	(363,362)	(607,932)	244,570	(40.23)
Non-Operating Income (Expense)									
Interest Expense	(1,323)		(1,428)	1,428	(7,088)	(617)	(7,139)	6,522	(91.36)
Management Fees	(759)	(605)	(518)	(87)	(3,113)	(4,206)	(2,588)	(1,619)	62.55
Transfers	103,622	100,000		100,000	453,705	350,000		350,000	100.00
Total Non-Operating Income (Expense)	101,541	99,395	(1,945)	101,341	443,504	345,177	(9,726)	354,903	(3,648.87)
Surplus or Deficit Prior to Non-Cash Items	23,545	24,303	(123,368)	147,671	66,930	(18,185)	(617,658)	599,473	(97.06)
Non-Cash Items									
Depreciation & Amortization	(765)	(429)		(429)	(2,112)	(2,146)		(2,146)	100.00
Non-Oper Income (Expense)			156	(156)			780	(780)	(100.00)
Total Non-Cash Items	(765)	(429)	156	(585)	(2,112)	(2,146)	780	(2,927)	(375.07)
Change In Net Assets	22,780	23,874	(123,212)	147,086	64,817	(20,331)	(616,878)	596,546	(96.70)



Receivable Transaction Process
Summarized Income Statement by Business Unit
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

GLJdeAdministrativeIncomeStatement
 ByBusinessUnit
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Operating Expense									
Salaries and Benefits	481	259	454	(195)	2,352	2,171	2,271	(101)	(4.43)
Insurance	4	0	7	(6)	22	22	41	(19)	(46.39)
Other Expenses	3,629	10,709	4,555	6,155	19,885	32,105	22,774	9,332	40.98
Total Operating Expense	4,114	10,968	5,016	5,953	22,259	34,298	25,086	9,212	36.72
Total Operating Income	(4,114)	(10,968)	(5,016)	(5,953)	(22,259)	(34,298)	(25,086)	(9,212)	36.72
Non-Operating Income (Expense)									
Management Fees	4,114	10,968	5,017	5,952	22,259	34,298	25,083	9,215	36.74
Total Non-Operating Income (Expense)	4,114	10,968	5,017	5,952	22,259	34,298	25,083	9,215	36.74
Surplus or Deficit Prior to Non-Cash Items			1	(1)			(3)	3	(100.00)



Regulatory Oversight
Summarized Income Statement by Business Unit
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Operating Expense									
Salaries and Benefits	9,517	8,882	9,339	(457)	47,822	47,253	46,695	558	1.20
Fleet Costs									
Insurance	62	7	96	(89)	556	318	590	(272)	(46.16)
Other Expenses	1,184	1,462	3,091	(1,630)	6,274	9,448	15,457	(6,009)	(38.87)
Total Operating Expense	10,763	10,351	12,526	(2,175)	54,651	57,019	62,742	(5,722)	(9.12)
Total Operating Income	(10,763)	(10,351)	(12,526)	2,175	(54,651)	(57,019)	(62,742)	5,722	(9.12)
Non-Operating Income (Expense)									
Management Fees	2,040	2,038	2,858	(820)	10,012	11,719	14,289	(2,570)	(17.99)
Total Non-Operating Income (Expense)	2,040	2,038	2,858	(820)	10,012	11,719	14,289	(2,570)	(17.99)
Surplus or Deficit Prior to Non-Cash Items	(8,723)	(8,313)	(9,668)	1,355	(44,640)	(45,300)	(48,452)	3,152	(6.51)



Risk Management
Summarized Income Statement by Business Unit
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

GLJdeAdministrativeIncomeStatement
 ByBusinessUnit
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Miscellaneous Revenue			10,767	(10,767)	125,655	126,512	53,835	72,677	135.00
Net Revenue			10,767	(10,767)	125,655	126,512	53,835	72,677	135.00
Operating Expense									
Salaries and Benefits	6,672	12,425	12,595	(171)	43,875	63,933	62,976	958	1.52
Insurance	133	5	212	(207)	889	655	1,304	(649)	(49.77)
Other Expenses	4,188	1,852	2,991	(1,139)	10,867	9,853	14,955	(5,102)	(34.11)
Total Operating Expense	10,993	14,281	15,798	(1,517)	55,630	74,441	79,234	(4,793)	(6.05)
Total Operating Income	(10,993)	(14,281)	(5,031)	(9,250)	70,025	52,071	(25,399)	77,470	(305.01)
Non-Operating Income (Expense)									
Management Fees	2,057	2,827	1,132	1,695	8,509	12,275	5,659	6,616	116.90
Total Non-Operating Income (Expense)	2,057	2,827	1,132	1,695	8,509	12,275	5,659	6,616	116.90
Surplus or Deficit Prior to Non-Cash Items	(8,936)	(11,455)	(3,899)	(7,555)	78,534	64,346	(19,740)	84,086	(425.97)



Security Division - Admin
Summarized Income Statement by Business Unit
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

GLJdeAdministrativeIncomeStatement
 ByBusinessUnit
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Operating Expense									
Salaries and Benefits	16,606	17,110	23,543	(6,433)	89,088	93,026	117,715	(24,689)	(20.97)
Fleet Costs	196	712	216	496	1,194	807	1,080	(273)	(25.26)
Outside Services	9	3	8	(5)	39	13	40	(27)	(67.50)
Protective Services	4,042	8,225	5,608	2,617	36,096	39,292	28,040	11,252	40.13
Insurance	124	8	369	(361)	1,315	1,461	2,212	(751)	(33.94)
Other Expenses	3,030	3,725	3,978	(253)	14,958	17,182	19,891	(2,709)	(13.62)
Total Operating Expense	24,006	29,783	33,723	(3,940)	142,690	151,781	168,978	(17,197)	(10.18)
Total Operating Income	(24,006)	(29,783)	(33,723)	3,940	(142,690)	(151,781)	(168,978)	17,197	(10.18)
Non-Operating Income (Expense)									
Management Fees	4,469	5,846	7,673	(1,826)	25,519	30,985	38,363	(7,378)	(19.23)
Total Non-Operating Income (Expense)	4,469	5,846	7,673	(1,826)	25,519	30,985	38,363	(7,378)	(19.23)
Surplus or Deficit Prior to Non-Cash Items	(19,537)	(23,937)	(26,050)	2,113	(117,171)	(120,796)	(130,616)	9,819	(7.52)



Service Coordination
Summarized Income Statement by Business Unit
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

GLJdeAdministrativeIncomeStatement
 ByBusinessUnit
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Miscellaneous Revenue	9,600	11,733	11,057	677	22,000	85,410	55,283	30,126	54.49
Net Revenue	9,600	11,733	11,057	677	22,000	85,410	55,283	30,126	54.49
Operating Expense									
Salaries and Benefits	1,690	10,434	10,754	(319)	17,602	50,834	53,768	(2,934)	(5.46)
Insurance	96	52	198	(146)	561	844	1,254	(410)	(32.68)
Other Expenses	27	195	93	102	291	888	464	424	91.22
Total Operating Expense	1,812	10,681	11,044	(363)	18,454	52,566	55,486	(2,921)	(5.26)
Total Operating Income	7,788	1,052	12	1,040	3,546	32,844	(203)	33,047	(16,250.48)



**Innovative Technology Services
Summarized Income Statement by Business Unit
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison**

GIJdeAdministrativeIncomeStatement
ByBusinessUnit
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Miscellaneous Revenue	35,893	56,396	54,800	1,596	199,965	258,493	274,002	(15,509)	(5.66)
Net Revenue	35,893	56,396	54,800	1,596	199,965	258,493	274,002	(15,509)	(5.66)
Operating Expense									
Salaries and Benefits	28,190	43,098	44,105	(1,006)	163,164	203,480	220,524	(17,044)	(7.73)
Supplies and Materials			8	(8)			40	(40)	(100.00)
Fleet Costs	69	19	100	(81)	277	992	500	492	98.44
Outside Services									
Insurance	359	58	713	(655)	2,909	2,595	4,322	(1,726)	(39.95)
Other Expenses	6,590	12,604	8,871	3,733	31,061	48,011	44,354	3,657	8.24
Total Operating Expense	35,208	55,779	53,797	1,982	197,411	255,078	269,740	(14,662)	(5.44)
Total Operating Income	684	617	1,004	(387)	2,554	3,415	4,263	(847)	(19.88)
Non-Operating Income (Expense)									
Other Income (Expense)									
Management Fees	(188)	(301)	(650)	349	(968)	(1,834)	(3,251)	1,418	(43.60)
Total Non-Operating Income (Expense)	(188)	(301)	(650)	349	(968)	(1,834)	(3,251)	1,418	(43.60)
Surplus or Deficit Prior to Non-Cash Items	497	316	354	(37)	1,586	1,582	1,011	570	56.40
Non-Cash Items									
Depreciation & Amortization	(317)	(316)	(317)	1	(1,586)	(1,582)	(1,586)	4	(.27)
Total Non-Cash Items	(317)	(316)	(317)	1	(1,586)	(1,582)	(1,586)	4	(.27)
Change In Net Assets	179		36	(36)			(575)	575	(100.00)



**Innovative Technology Admin
Summarized Income Statement by Business Unit
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison**

GIJdeAdministrativeIncomeStatement
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Miscellaneous Revenue					1,500				
Net Revenue					1,500				
Operating Expense									
Salaries and Benefits	42,375	43,350	44,788	(1,438)	209,034	227,648	223,940	3,709	1.66
Insurance	192	9	328	(319)	1,514	1,103	2,050	(947)	(46.18)
Other Expenses	7,254	4,765	12,636	(7,871)	37,913	24,433	63,180	(38,747)	(61.33)
Total Operating Expense	49,820	48,124	57,752	(9,628)	248,461	253,184	289,170	(35,985)	(12.44)
Total Operating Income	(49,820)	(48,124)	(57,752)	9,628	(246,961)	(253,184)	(289,170)	35,985	(12.44)
Non-Operating Income (Expense)									
Management Fees	9,356	9,562	13,256	(3,695)	44,805	52,420	66,280	(13,860)	(20.91)
Total Non-Operating Income (Expense)	9,356	9,562	13,256	(3,695)	44,805	52,420	66,280	(13,860)	(20.91)
Surplus or Deficit Prior to Non-Cash Items	(40,464)	(38,562)	(44,496)	5,934	(202,156)	(200,764)	(222,889)	22,125	(9.93)
Non-Cash Items									
Depreciation & Amortization	(268)	(268)	(268)	1	(1,341)	(1,338)	(1,341)	4	(.27)
Total Non-Cash Items	(268)	(268)	(268)	1	(1,341)	(1,338)	(1,341)	4	(.27)
Change In Net Assets	(40,732)	(38,830)	(44,764)	5,935	(203,498)	(202,102)	(224,231)	22,129	(9.87)



UAC (Formerly AOD)
Summarized Income Statement by Business Unit
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

GLJdeAdministrativeIncomeStatement
 ByBusinessUnit
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Operating Expense									
Salaries and Benefits	29,881	27,411	32,103	(4,692)	139,536	145,198	160,516	(15,318)	(9.54)
Outside Services			58	(58)			290	(290)	(100.00)
Insurance	297	13	475	(463)	2,122	1,545	2,949	(1,404)	(47.62)
Other Expenses	3,727	5,371	7,873	(2,502)	10,818	27,817	39,363	(11,546)	(29.33)
Total Operating Expense	33,906	32,794	40,509	(7,715)	152,477	174,559	203,118	(28,559)	(14.06)
Total Operating Income	(33,906)	(32,794)	(40,509)	7,715	(152,477)	(174,559)	(203,118)	28,559	(14.06)
Non-Operating Income (Expense)									
Management Fees	34,196	33,084	40,537	(7,453)	153,929	176,007	202,685	(26,678)	(13.16)
Total Non-Operating Income (Expense)	34,196	33,084	40,537	(7,453)	153,929	176,007	202,685	(26,678)	(13.16)
Surplus or Deficit Prior to Non-Cash Items	290	290	28	262	1,452	1,448	(433)	1,881	(434.54)
Non-Cash Items									
Depreciation & Amortization	(290)	(290)		(290)	(1,452)	(1,448)		(1,448)	100.00
Total Non-Cash Items	(290)	(290)		(290)	(1,452)	(1,448)		(1,448)	100.00
Change In Net Assets			28	(28)			(433)	433	(100.00)



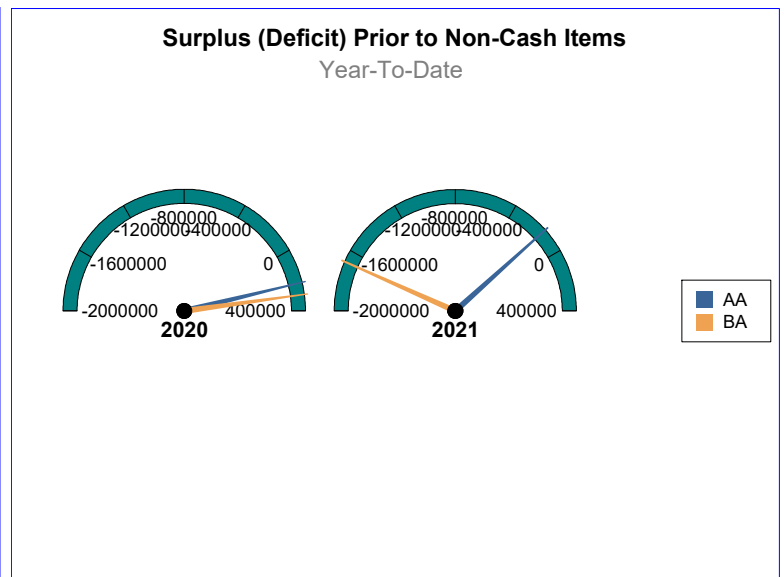
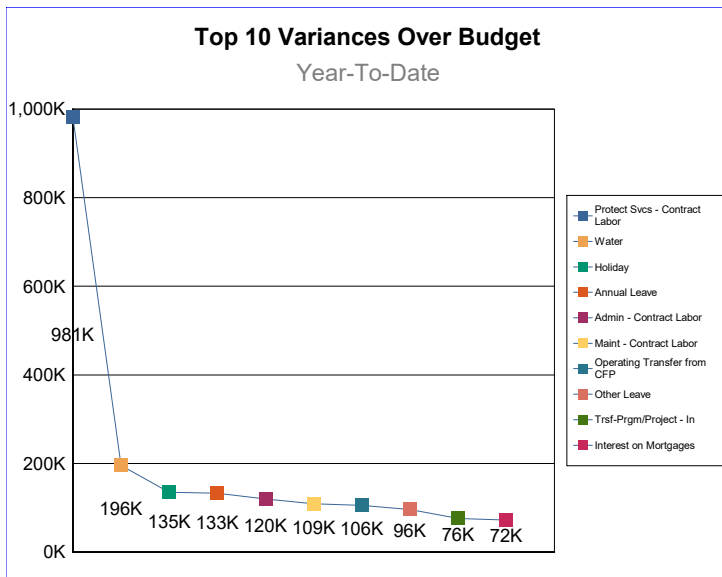
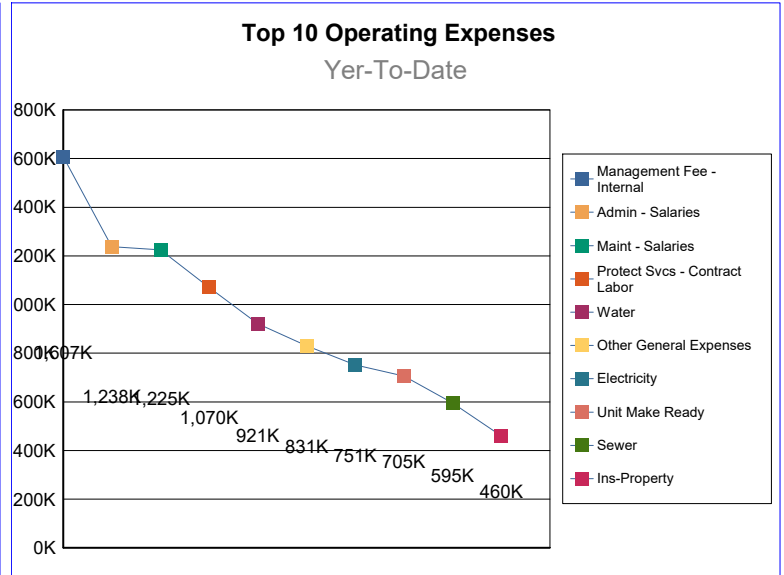
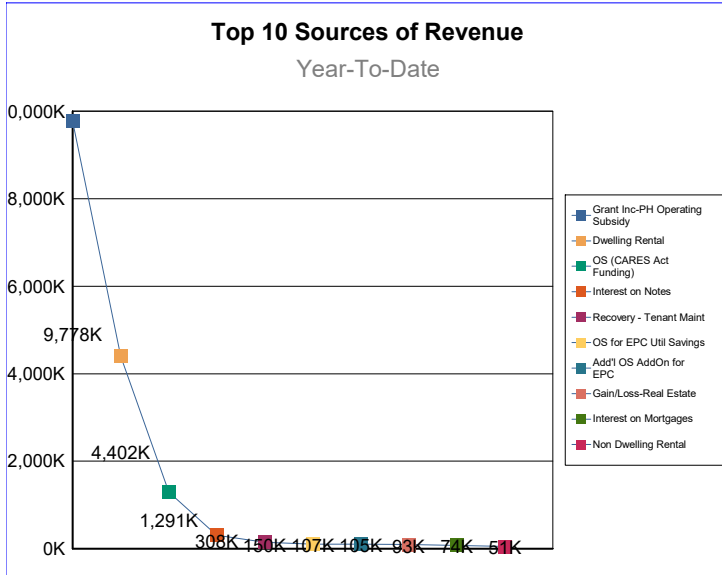
Public Housing
Summarized Income Statement by Line of Business, YTD
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

GLJdeIncomeStatementByLineOfBusiness
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Account Description	Year-To-Date			
	Actual	Budget	Variance	%
Revenue				
Rental Revenue	4,402,208	3,683,313	718,895	19.52
Bad Debt, Net of Collections	28,779	54,461	(25,682)	-47.16
Other Tenant Revenue	77,214	170,413	(93,199)	-54.69
Grants	11,281,249	10,384,624	896,626	8.63
Miscellaneous Revenue	64,712	118,977	(54,265)	-45.61
Net Revenue	15,854,161	14,411,787	1,442,374	10.01
Operating Expense				
Salaries and Benefits	4,503,542	5,105,839	(602,296)	-11.80
Supplies and Materials	836,881	888,155	(51,274)	-5.77
Fleet Costs	106,136	63,183	42,953	67.98
Outside Services	2,599,117	3,112,591	(513,473)	-16.50
Utilities	2,316,729	2,123,236	193,492	9.11
Protective Services	1,069,884	88,482	981,403	1,109.16
Insurance	674,145	704,718	(30,573)	-4.34
Other Expenses	539,349	965,677	(426,328)	-44.15
Total Operating Expense	12,645,783	13,051,880	(406,096)	-3.11
Total Operating Income	3,208,378	1,359,907	1,848,471	\$135.93
Non-Operating Income (Expense)				
Interest Expense	(100,110)	(32,670)	(67,440)	206.43
Interest Income	387,516	404,560	(17,044)	-4.21
Replacement/Extraordinary Item	(730,253)	(428,339)	(301,914)	70.48
Other Income (Expense)	(894,800)	(887,889)	(6,911)	.78
Management Fees	(2,258,440)	(2,207,588)	(50,852)	2.30
Transfers	228,858	111,657	117,201	104.97
Total Non-Operating Income (Expense)	(3,367,228)	(3,040,269)	(326,959)	10.75
Surplus or Deficit Prior to Non-Cash Items	(158,850)	(1,680,361)	1,521,511	(\$90.55)
Non-Cash Items				
Depreciation & Amortization	(4,086,927)	(4,026,855)	(60,072)	1.49
Non-Oper Income (Expense)	3,041,308	4,112,644	(1,071,337)	-26.05
Total Non-Cash Items	(1,045,619)	85,789	(1,131,408)	-1,318.83

Public Housing
Summarized Income Statement by Line of Business, YTD
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

Account Description	Year-To-Date			
	Actual	Budget	Variance	%
Change In Net Assets	(1,204,469)	(1,594,572)	390,103	(\$24.46)





Alazan/Guadalupe
Summarized Income Statement by Company, YTD
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	109,203	89,417	67,987	21,430	546,927	454,362	339,937	114,425	33.66
Bad Debt, Net of Collections	5,286	1,435	(169)	1,603	4,819	(852)	(843)	(9)	1.04
Other Tenant Revenue	6,651	600	6,136	(5,536)	30,110	1,599	30,680	(29,081)	-94.79
Grants	289,571	343,000	310,729	32,272	1,510,007	3,281,974	1,553,643	1,728,330	111.24
Miscellaneous Revenue	3,691	95	4,087	(3,992)	19,398	8,804	20,436	(11,632)	-56.92
Net Revenue	414,402	434,547	388,771	45,777	2,111,260	3,745,886	1,943,853	1,802,034	92.70
Operating Expense									
Salaries and Benefits	104,277	108,576	132,273	(23,697)	544,288	561,659	661,364	(99,706)	-15.08
Supplies and Materials	24,915	25,407	32,175	(6,768)	162,262	125,663	160,877	(35,214)	-21.89
Fleet Costs	2,254	1,093	2,722	(1,629)	12,867	9,379	13,610	(4,231)	-31.09
Outside Services	94,221	58,385	94,659	(36,275)	570,849	347,060	473,297	(126,236)	-26.67
Utilities	45,737	44,138	44,258	(120)	233,297	247,716	221,291	26,425	11.94
Protective Services	2,679	11,096	3,833	7,263	20,892	42,702	19,165	23,537	122.81
Insurance	1,607	141	16,255	(16,114)	69,114	114,649	84,193	30,456	36.17
Other Expenses	14,568	11,343	16,519	(5,176)	81,437	55,197	81,017	(25,820)	-31.87
Total Operating Expense	290,257	260,179	342,695	(82,516)	1,695,006	1,504,025	1,714,814	(210,789)	-12.29
Total Operating Income	124,144	174,368	46,075	128,293	416,254	2,241,861	229,039	2,012,823	878.81
Non-Operating Income (Expense)									
Interest Expense	(1,154)	(1,247)	(1,475)	228	(6,006)	(12,608)	(7,375)	(5,233)	70.95
Interest Income	1,292	184	1,842	(1,658)	8,509	1,308	9,208	(7,899)	-85.79
Replacement/Extraordinary Item	(15,258)	(20,103)	(27,066)	6,963	(121,760)	(76,147)	(135,332)	59,184	-43.73
Other Income (Expense)	0		267	(267)	504	(2,901)	1,335	(4,236)	-317.30
Management Fees	(52,012)	(55,119)	(55,754)	635	(234,991)	(275,940)	(278,770)	2,830	-1.02
Transfers	5,784	(48,340)	3,102	(51,442)	28,566	(23,970)	15,512	(39,483)	-254.53
Total Non-Operating Income (Expense)	(61,348)	(124,625)	(79,084)	(45,540)	(325,178)	(390,258)	(395,422)	5,164	-1.31
Income Before Non-Cash Items	62,796	49,744	(33,009)	82,753	91,076	1,851,603	(166,383)	2,017,987	(1,212.85)
Non-Cash Items									
Depreciation & Amortization	(70,315)	(39,400)	(39,407)	7	(354,693)	(201,569)	(200,590)	(979)	.49
Non-Oper Income (Expense)	0	(178,230)	16,667	(194,897)		179,856	83,333	96,523	115.83
Total Non-Cash Items	(70,315)	(217,630)	(22,740)	(194,889)	(354,693)	(21,713)	(117,257)	95,543	-81.48
Change In Net Assets	(7,519)	(167,886)	(55,750)	(112,137)	(263,617)	1,829,890	(283,640)	2,113,530	(745.15)



Blanco/San Pedro Arms
Summarized Income Statement by Company, YTD
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	28,116	29,179	26,894	2,285	137,782	141,486	134,470	7,016	5.22
Bad Debt, Net of Collections	3		158	(158)	924	141	788	(647)	-82.11
Other Tenant Revenue	558	133	440	(307)	2,365	1,000	2,198	(1,198)	-54.50
Grants	26,106	54,243	26,695	27,548	136,016	242,815	133,475	109,340	81.92
Miscellaneous Revenue	1,932	1,946	1,844	101	9,612	9,728	9,222	506	5.49
Net Revenue	56,716	85,500	56,031	29,470	286,699	395,170	280,153	115,017	41.06
Operating Expense									
Salaries and Benefits	12,053	18,430	20,690	(2,260)	49,244	100,613	103,452	(2,839)	-2.74
Supplies and Materials	2,763	3,345	2,216	1,129	13,489	9,765	11,079	(1,314)	-11.86
Fleet Costs	0		58	(58)			290	(290)	-100.00
Outside Services	7,248	18,750	13,502	5,248	90,024	74,422	67,510	6,911	10.24
Utilities	26,075	3,309	13,226	(9,917)	75,051	83,000	66,132	16,868	25.51
Protective Services	0	19,923		19,923		88,820		88,820	100.00
Insurance	158	11	1,610	(1,599)	6,138	10,784	8,537	2,247	26.32
Other Expenses	1,736	2,843	2,834	10	10,466	15,704	13,964	1,739	12.46
Total Operating Expense	50,034	66,612	54,136	12,476	244,412	383,108	270,965	112,143	41.39
Total Operating Income	6,682	18,888	1,895	16,994	42,287	12,062	9,188	2,874	31.28
Non-Operating Income (Expense)									
Interest Expense	0	(4,955)		(4,955)		(16,021)		(16,021)	100.00
Interest Income	192	7	302	(295)	1,345	37	1,510	(1,474)	-97.57
Replacement/Extraordinary Item	0	(1,314)	(141)	(1,173)	(1,860)	(26,743)	(707)	(26,036)	3,684.44
Management Fees	(8,385)	(8,763)	(8,698)	(65)	(42,946)	(46,116)	(43,491)	(2,625)	6.04
Transfers	913	739	475	264	4,524	1,181	2,375	(1,194)	-50.28
Total Non-Operating Income (Expense)	(7,281)	(14,286)	(8,062)	(6,223)	(38,938)	(87,662)	(40,312)	(47,350)	117.46
Income Before Non-Cash Items	(599)	4,602	(6,168)	10,770	3,349	(75,600)	(31,124)	(44,476)	142.90
Non-Cash Items									
Depreciation & Amortization	(49,311)	(39,215)	(36,581)	(2,634)	(200,206)	(194,617)	(182,905)	(11,712)	6.40
Non-Oper Income (Expense)	552,773		8,729	(8,729)	552,773	14	43,646	(43,632)	-99.97
Total Non-Cash Items	503,462	(39,215)	(27,852)	(11,363)	352,567	(194,603)	(139,259)	(55,344)	39.74
Change In Net Assets	502,863	(34,612)	(34,020)	(593)	355,916	(270,202)	(170,382)	(99,820)	58.59



Blueridge/VF/SF/Palm Lake
Summarized Income Statement by Company, YTD
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

GLJdelIncomeStatementByCompany
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Bad Debt, Net of Collections	60			0	350				
Other Tenant Revenue	0			0	(110)				
Grants	20,581	10,673	8,630	2,043	64,201	20,521	43,150	(22,629)	-52.44
Miscellaneous Revenue	9,000			0	9,000				
Net Revenue	29,641	10,673	8,630	2,043	73,441	20,521	43,150	(22,629)	-52.44
Operating Expense									
Salaries and Benefits	265	278	334	(56)	1,480	1,538	1,668	(131)	-7.83
Outside Services	6,699		2,174	(2,174)	23,384	(145)	10,868	(11,013)	-101.33
Utilities	0			0	343				
Insurance	(324)	0	1,149	(1,148)	4,176	14,224	5,750	8,474	147.37
Other Expenses	105	42	80	(38)	810	367	389	(22)	-5.55
Total Operating Expense	6,744	320	3,736	(3,416)	30,193	15,984	18,675	(2,692)	-14.41
Total Operating Income	22,896	10,352	4,894	5,459	43,248	4,537	24,475	(19,937)	(81.46)
Non-Operating Income (Expense)									
Interest Income	81	6		6	277	9		9	100.00
Replacement/Extraordinary Item	0			0					
Management Fees	(215)	(236)	(221)	(16)	(2,163)	(1,114)	(1,104)	(10)	.92
Transfers	461	198	121	77	2,307	989	604	385	63.63
Total Non-Operating Income (Expense)	327	(33)	(100)	67	421	(116)	(500)	384	-76.77
Income Before Non-Cash Items	23,223	10,319	4,794	5,525	43,669	4,421	23,975	(19,554)	(81.56)
Non-Cash Items									
Depreciation & Amortization	(6,935)	(6,812)	(6,829)	17	(34,674)	(34,276)	(34,356)	80	-.23
Non-Oper Income (Expense)	0		420,785	(420,785)			2,103,926	(2,103,926)	-100.00
Total Non-Cash Items	(6,935)	(6,812)	413,956	(420,769)	(34,674)	(34,276)	2,069,570	(2,103,846)	-101.66
Change In Net Assets	16,289	3,507	418,750	(415,243)	8,995	(29,854)	2,093,545	(2,123,400)	(101.43)



Cassiano Homes
Summarized Income Statement by Company, YTD
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

GlJdelIncomeStatementByCompany
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	43,197	56,798	29,387	27,411	213,753	284,168	146,937	137,231	93.39
Bad Debt, Net of Collections	(55,051)	(1,884)	(3,170)	1,285	(18,721)	(5,834)	(15,849)	10,015	-63.19
Other Tenant Revenue	4,214	2	944	(942)	14,459	(9)	4,722	(4,730)	-100.19
Grants	212,833	283,915	244,453	39,462	1,190,625	900,262	1,222,265	(322,004)	-26.34
Miscellaneous Revenue	960		2,967	(2,967)	4,638	375	14,833	(14,458)	-97.47
Net Revenue	206,153	338,831	274,582	64,250	1,404,753	1,178,962	1,372,908	(193,946)	-14.13
Operating Expense									
Salaries and Benefits	71,768	90,025	86,860	3,165	384,822	422,934	434,299	(11,364)	-2.62
Supplies and Materials	23,619	31,154	27,129	4,025	162,242	149,096	135,646	13,450	9.92
Fleet Costs	3,004	1,349	2,033	(684)	10,037	7,344	10,165	(2,821)	-27.76
Outside Services	61,789	92,964	107,213	(14,249)	495,308	459,218	536,066	(76,848)	-14.34
Utilities	10,346	56,603	38,074	18,528	215,162	262,283	190,370	71,912	37.77
Protective Services	2,961	17,699	3,270	14,429	22,678	51,976	16,350	35,626	217.89
Insurance	1,733	125	16,926	(16,801)	79,639	52,522	86,584	(34,063)	-39.34
Other Expenses	7,313	7,484	10,456	(2,972)	55,572	46,745	51,174	(4,430)	-8.66
Total Operating Expense	182,533	297,402	291,961	5,441	1,425,458	1,452,117	1,460,655	(8,538)	-.58
Total Operating Income	23,620	41,429	(17,380)	58,809	(20,705)	(273,155)	(87,748)	(185,408)	211.30
Non-Operating Income (Expense)									
Interest Expense	(599)	(554)	(675)	121	(3,114)	(6,239)	(3,375)	(2,864)	84.85
Interest Income	851	19	1,365	(1,346)	6,084	111	6,825	(6,714)	-98.38
Replacement/Extraordinary Item	(8,526)	(18,987)	(10,084)	(8,903)	(106,983)	(96,035)	(50,418)	(45,617)	90.48
Other Income (Expense)	0		200	(200)	19,040	(272)	1,000	(1,272)	-127.20
Management Fees	(30,612)	(36,381)	(37,742)	1,361	(160,061)	(186,376)	(188,708)	2,331	-1.24
Transfers	83,439	2,788	2,102	686	182,159	95,562	10,509	85,053	809.32
Total Non-Operating Income (Expense)	44,555	(53,115)	(44,833)	(8,282)	(62,874)	(193,250)	(224,167)	30,917	-13.79
Income Before Non-Cash Items	68,175	(11,686)	(62,213)	50,527	(83,579)	(466,405)	(311,915)	(154,491)	49.53
Non-Cash Items									
Depreciation & Amortization	(58,770)	(71,589)	(55,873)	(15,715)	(294,375)	(293,804)	(279,367)	(14,436)	5.17
Non-Oper Income (Expense)	0	667,762	16,667	651,095		847,836	83,333	764,503	917.40
Total Non-Cash Items	(58,770)	596,173	(39,207)	635,380	(294,375)	554,032	(196,034)	750,066	-382.62
Change In Net Assets	9,405	584,487	(101,420)	685,907	(377,954)	87,627	(507,949)	595,576	(117.25)



Cheryl West/TL Shaley
Summarized Income Statement by Company, YTD
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

GIJdelIncomeStatementByCompany
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	22,031	16,888	15,811	1,077	108,824	94,327	79,057	15,270	19.32
Bad Debt, Net of Collections	(3,749)	1,183	709	475	4,647	(442)	3,543	(3,985)	-112.47
Other Tenant Revenue	1,310	(43)	429	(472)	5,058	188	2,145	(1,957)	-91.24
Grants	51,438	58,838	52,706	6,132	268,252	21,974	263,530	(241,556)	-91.66
Miscellaneous Revenue	0	150	542	(392)	5,470	1,159	2,710	(1,551)	-57.23
Net Revenue	71,029	77,017	70,197	6,820	392,252	117,205	350,985	(233,780)	-66.61
Operating Expense									
Salaries and Benefits	23,938	30,607	32,805	(2,198)	142,419	152,271	164,027	(11,756)	-7.17
Supplies and Materials	6,608	7,854	7,025	828	49,823	31,036	35,127	(4,091)	-11.65
Fleet Costs	299	44	141	(97)	603	2,537	705	1,832	259.89
Outside Services	18,165	19,052	22,431	(3,379)	147,365	62,220	112,157	(49,937)	-44.52
Utilities	7,373	8,067	7,555	511	40,530	43,707	37,776	5,931	15.70
Protective Services	415		375	(375)	3,517	2,800	1,875	925	49.33
Insurance	296	14	5,046	(5,031)	23,491	18,751	25,887	(7,136)	-27.57
Other Expenses	2,456	2,675	4,577	(1,901)	15,923	16,254	22,574	(6,320)	-28.00
Total Operating Expense	59,551	68,314	79,956	(11,642)	423,670	329,576	400,127	(70,552)	-17.63
Total Operating Income	11,479	8,704	(9,759)	18,462	(31,419)	(212,370)	(49,142)	(163,228)	332.16
Non-Operating Income (Expense)									
Interest Expense	0	(294)		(294)		(950)		(950)	100.00
Interest Income	72	8	401	(393)	692	12	2,006	(1,994)	-99.43
Replacement/Extraordinary Item	(1,503)	(2,226)	(2,108)	(117)	(7,143)	(17,731)	(10,542)	(7,189)	68.20
Other Income (Expense)	0			0	18,199	(5,779)		(5,779)	100.00
Management Fees	(10,671)	(11,987)	(10,982)	(1,005)	(54,465)	(57,314)	(54,910)	(2,404)	4.38
Transfers	1,157	835	621	214	5,726	5,751	3,107	2,644	85.08
Total Non-Operating Income (Expense)	(10,946)	(13,663)	(12,068)	(1,595)	(36,990)	(76,012)	(60,339)	(15,673)	25.97
Income Before Non-Cash Items	533	(4,960)	(21,827)	16,867	(68,409)	(288,382)	(109,481)	(178,901)	163.41
Non-Cash Items									
Depreciation & Amortization	(8,468)	(8,787)	(7,466)	(1,321)	(42,341)	(44,867)	(38,256)	(6,611)	17.28
Total Non-Cash Items	(8,468)	(8,787)	(7,466)	(1,321)	(42,341)	(44,867)	(38,256)	(6,611)	17.28
Change In Net Assets	(7,935)	(13,746)	(29,293)	15,546	(110,750)	(333,249)	(147,737)	(185,512)	125.57



Cross Creek/Rutledge/Beldon
Summarized Income Statement by Company, YTD
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	27,947	23,487	15,118	8,368	130,513	114,565	75,592	38,973	51.56
Bad Debt, Net of Collections	263	(32)	525	(557)	731	(2,481)	2,623	(5,105)	-194.59
Other Tenant Revenue	1,635	59	488	(429)	6,709	165	2,442	(2,276)	-93.23
Grants	58,477	68,435	60,036	8,399	304,935	292,326	300,180	(7,854)	-2.62
Miscellaneous Revenue	0		583	(583)	1,151	3,839	2,917	923	31.63
Net Revenue	88,321	91,949	76,751	15,198	444,039	408,414	383,753	24,661	6.43
Operating Expense									
Salaries and Benefits	37,695	25,425	37,797	(12,372)	193,619	120,946	188,985	(68,039)	-36.00
Supplies and Materials	8,451	4,718	6,325	(1,607)	32,993	41,638	31,623	10,015	31.67
Fleet Costs	630	1,821	542	1,279	2,413	3,514	2,710	804	29.67
Outside Services	19,330	16,350	18,914	(2,565)	90,225	83,733	94,571	(10,838)	-11.46
Utilities	9,298	12,003	13,250	(1,247)	60,219	62,455	66,250	(3,795)	-5.73
Protective Services	100	611		611	100	7,607		7,607	100.00
Insurance	327	16	5,100	(5,084)	21,890	20,322	26,226	(5,904)	-22.51
Other Expenses	3,579	3,497	6,862	(3,365)	18,997	20,947	33,970	(13,023)	-38.34
Total Operating Expense	79,410	64,440	88,790	(24,350)	420,455	361,163	444,334	(83,172)	-18.72
Total Operating Income	8,911	27,509	(12,039)	39,548	23,584	47,252	(60,581)	107,833	(178.00)
Non-Operating Income (Expense)									
Interest Expense	0	(457)		(457)		(1,477)		(1,477)	100.00
Interest Income	232	12	469	(457)	1,587	82	2,345	(2,263)	-96.49
Replacement/Extraordinary Item	(943)	(51)	(3,596)	3,545	(6,343)	(5,861)	(17,979)	12,118	-67.40
Other Income (Expense)	0		325	(325)	(120)	(6,524)	1,625	(8,149)	-501.48
Management Fees	(10,146)	(12,679)	(14,204)	1,525	(59,252)	(65,933)	(71,018)	5,085	-7.16
Transfers	1,303	916	698	218	6,454	6,350	3,492	2,858	81.86
Total Non-Operating Income (Expense)	(9,555)	(12,259)	(16,307)	4,049	(57,674)	(73,363)	(81,536)	8,173	-10.02
Income Before Non-Cash Items	(643)	15,250	(28,346)	43,596	(34,091)	(26,111)	(142,117)	116,006	(81.63)
Non-Cash Items									
Depreciation & Amortization	(16,826)	(14,155)	(11,902)	(2,253)	(84,132)	(77,054)	(65,690)	(11,364)	17.30
Non-Oper Income (Expense)	0			0		(8)		(8)	100.00
Total Non-Cash Items	(16,826)	(14,155)	(11,902)	(2,253)	(84,132)	(77,062)	(65,690)	(11,373)	17.31
Change In Net Assets	(17,470)	1,095	(40,249)	41,344	(118,223)	(103,173)	(207,807)	104,633	(50.35)



F Furey/C Andrews/Pin Oak II
Summarized Income Statement by Company, YTD
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	23,752	16,736	10,808	5,928	114,138	83,343	54,042	29,301	54.22
Bad Debt, Net of Collections	1,966		525	(525)	10,055	5,171	2,627	2,544	96.86
Other Tenant Revenue	1,300	25	108	(83)	4,997	25	538	(513)	-95.36
Grants	52,168	63,784	53,551	10,233	272,011	268,948	267,755	1,193	.45
Miscellaneous Revenue	0		459	(459)	7,753	0	2,293	(2,293)	-100.00
Net Revenue	79,185	80,545	65,451	15,094	408,954	357,487	327,255	30,232	9.24
Operating Expense									
Salaries and Benefits	24,879	15,496	23,019	(7,523)	122,809	70,569	115,096	(44,526)	-38.69
Supplies and Materials	4,538	2,479	4,614	(2,135)	18,859	16,122	23,068	(6,946)	-30.11
Fleet Costs	174	90	217	(127)	271	587	1,083	(496)	-45.82
Outside Services	30,182	8,216	21,701	(13,484)	137,561	47,646	108,503	(60,857)	-56.09
Utilities	12,412	16,411	14,155	2,256	69,362	74,801	70,773	4,028	5.69
Protective Services	0			0	3,055				
Insurance	245	10	4,308	(4,298)	19,936	15,833	21,978	(6,145)	-27.96
Other Expenses	2,792	2,621	5,685	(3,064)	15,741	13,007	28,143	(15,136)	-53.78
Total Operating Expense	75,222	45,322	73,697	(28,375)	387,594	238,565	368,644	(130,080)	-35.29
Total Operating Income	3,964	35,222	(8,246)	43,469	21,360	118,923	(41,389)	160,312	(387.33)
Non-Operating Income (Expense)									
Interest Expense	0	(91)		(91)		(294)		(294)	100.00
Interest Income	121	14	326	(312)	803	121	1,630	(1,509)	-92.59
Replacement/Extraordinary Item	(4,302)		(3,241)	3,241	(16,299)	(4,432)	(16,207)	11,775	-72.65
Other Income (Expense)	0		158	(158)	(4,060)	(4,947)	790	(5,737)	-726.20
Management Fees	(8,873)	(11,539)	(10,240)	(1,300)	(43,700)	(54,703)	(51,198)	(3,506)	6.85
Transfers	1,088	765	580	185	5,382	5,459	2,901	2,559	88.22
Total Non-Operating Income (Expense)	(11,966)	(10,851)	(12,417)	1,565	(57,874)	(58,796)	(62,084)	3,288	-5.30
Income Before Non-Cash Items	(8,003)	24,371	(20,663)	45,034	(36,514)	60,126	(103,473)	163,600	(158.11)
Non-Cash Items									
Depreciation & Amortization	(37,585)	(37,486)	(37,585)	98	(188,095)	(187,432)	(187,924)	492	-.26
Non-Oper Income (Expense)	0			0		54		54	100.00
Total Non-Cash Items	(37,585)	(37,486)	(37,585)	98	(188,095)	(187,379)	(187,924)	545	-.29
Change In Net Assets	(45,587)	(13,115)	(58,248)	45,132	(224,609)	(127,252)	(291,397)	164,145	(56.33)



Fair Avenue/Matt Garcia
Summarized Income Statement by Company, YTD
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

GlJdeIncomeStatementByCompany
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	66,348	66,028	64,283	1,745	331,073	317,507	321,416	(3,910)	-1.22
Bad Debt, Net of Collections	(2,160)	312	(100)	412	(1,315)	4,641	(500)	5,141	-1,028.27
Other Tenant Revenue	925	13	592	(579)	3,640	40	2,958	(2,919)	-98.66
Grants	56,261	114,433	64,570	49,863	293,347	411,029	322,849	88,180	27.31
Miscellaneous Revenue	1,635	1,610	1,686	(76)	12,335	8,082	8,430	(348)	-4.13
Net Revenue	123,009	182,396	131,031	51,365	639,079	741,298	655,153	86,145	13.15
Operating Expense									
Salaries and Benefits	39,061	48,613	51,826	(3,213)	206,574	248,185	259,131	(10,945)	-4.22
Supplies and Materials	5,737	8,008	6,667	1,342	29,017	38,893	33,333	5,560	16.68
Fleet Costs	1,301	122	492	(370)	7,079	1,061	2,458	(1,397)	-56.83
Outside Services	12,628	31,596	21,150	10,446	61,723	149,275	105,750	43,525	41.16
Utilities	6,512	17,840	18,810	(970)	113,088	108,510	94,051	14,459	15.37
Protective Services	610	39,847	525	39,322	3,668	181,871	2,625	179,246	6,828.41
Insurance	499	32	4,019	(3,987)	16,570	28,193	21,234	6,959	32.77
Other Expenses	8,390	4,483	9,345	(4,862)	35,287	26,872	46,245	(19,373)	-41.89
Total Operating Expense	74,739	150,541	112,834	37,708	473,006	782,860	564,827	218,034	38.60
Total Operating Income	48,270	31,855	18,197	13,658	166,073	(41,562)	90,326	(131,889)	(146.01)
Non-Operating Income (Expense)									
Interest Expense	(1,368)	(1,472)	(1,617)	145	(7,118)	(14,925)	(8,085)	(6,840)	84.60
Interest Income	502	14	496	(482)	2,621	73	2,481	(2,408)	-97.05
Replacement/Extraordinary Item	(966)	(1,767)	(1,444)	(323)	(9,614)	(14,294)	(7,221)	(7,073)	97.96
Other Income (Expense)	0		83	(83)	1,325	960	415	545	131.33
Management Fees	(16,985)	(20,845)	(19,910)	(936)	(85,351)	(115,465)	(99,549)	(15,916)	15.99
Transfers	2,095	1,489	1,113	376	10,390	9,497	5,564	3,933	70.68
Total Non-Operating Income (Expense)	(16,722)	(22,582)	(21,279)	(1,303)	(87,747)	(134,154)	(106,395)	(27,759)	26.09
Income Before Non-Cash Items	31,549	9,273	(3,082)	12,355	78,326	(175,716)	(16,069)	(159,647)	993.52
Non-Cash Items									
Depreciation & Amortization	(34,836)	(32,604)	(32,693)	89	(174,182)	(163,018)	(163,465)	447	-.27
Non-Oper Income (Expense)	0			0		413,055		413,055	100.00
Total Non-Cash Items	(34,836)	(32,604)	(32,693)	89	(174,182)	250,037	(163,465)	413,501	-252.96
Change In Net Assets	(3,288)	(23,331)	(35,775)	12,444	(95,856)	74,321	(179,533)	253,854	(141.40)



Highview/W Sinkin
Summarized Income Statement by Company, YTD
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

GIJdelIncomeStatementByCompany
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	21,862	23,982	19,236	4,746	110,358	117,711	96,180	21,531	22.39
Bad Debt, Net of Collections	(4,384)		392	(392)	(4,920)	1,218	1,958	(740)	-37.79
Other Tenant Revenue	2,022	622	1,150	(528)	10,183	6,052	5,750	302	5.25
Grants	39,179	43,994	40,195	3,799	204,246	191,139	200,975	(9,836)	-4.89
Miscellaneous Revenue	0		150	(150)	1,186		748	(748)	-100.00
Net Revenue	58,678	68,598	61,122	7,475	321,053	316,120	305,612	10,509	3.44
Operating Expense									
Salaries and Benefits	13,650	15,810	20,059	(4,249)	79,268	81,810	100,296	(18,486)	-18.43
Supplies and Materials	3,720	6,388	4,033	2,355	28,299	30,559	20,167	10,392	51.53
Fleet Costs	1,476	154	258	(105)	3,119	1,438	1,292	146	11.31
Outside Services	31,627	17,993	19,777	(1,784)	128,671	69,234	98,884	(29,650)	-29.98
Utilities	7,921	12,097	13,569	(1,473)	73,365	74,925	67,846	7,079	10.43
Protective Services	385		500	(500)	2,548	3,128	2,500	628	25.12
Insurance	193	12	3,360	(3,348)	15,632	12,995	17,231	(4,237)	-24.59
Other Expenses	2,030	1,785	3,715	(1,931)	13,694	9,021	18,326	(9,306)	-50.78
Total Operating Expense	61,002	54,238	65,272	(11,034)	344,597	283,109	326,542	(43,433)	-13.30
Total Operating Income	(2,324)	14,359	(4,150)	18,509	(23,544)	33,011	(20,930)	53,942	(257.72)
Non-Operating Income (Expense)									
Interest Expense	0	(246)		(246)		(795)		(795)	100.00
Interest Income	149	5	257	(253)	1,086	22	1,287	(1,265)	-98.32
Replacement/Extraordinary Item	(2,900)	(8,133)	(1,075)	(7,058)	(10,068)	(18,015)	(5,375)	(12,640)	235.17
Other Income (Expense)	0			0	(942)	(2,371)		(2,371)	100.00
Management Fees	(7,102)	(9,128)	(8,723)	(405)	(36,578)	(46,052)	(43,616)	(2,436)	5.58
Transfers	915	652	487	165	4,528	4,559	2,436	2,123	87.16
Total Non-Operating Income (Expense)	(8,938)	(16,849)	(9,054)	(7,796)	(41,974)	(62,653)	(45,268)	(17,384)	38.40
Income Before Non-Cash Items	(11,262)	(2,490)	(13,204)	10,714	(65,518)	(29,641)	(66,199)	36,557	(55.22)
Non-Cash Items									
Depreciation & Amortization	(7,557)	(6,966)	(6,985)	19	(37,787)	(34,832)	(34,927)	96	-.27
Non-Oper Income (Expense)	0		13,433	(13,433)		7	67,167	(67,159)	-99.99
Total Non-Cash Items	(7,557)	(6,966)	6,448	(13,414)	(37,787)	(34,824)	32,239	(67,064)	-208.02
Change In Net Assets	(18,819)	(9,456)	(6,756)	(2,700)	(103,305)	(64,466)	(33,959)	(30,506)	89.83



Jewett Circle/G Cisneros
Summarized Income Statement by Company, YTD
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	27,405	29,296	26,371	2,925	137,259	146,391	131,857	14,534	11.02
Bad Debt, Net of Collections	(505)		271	(271)	(497)	(230)	1,354	(1,584)	-116.98
Other Tenant Revenue	378	3	168	(165)	1,329	9	838	(829)	-98.96
Grants	28,479	36,650	29,255	7,395	148,527	163,011	146,275	16,736	11.44
Miscellaneous Revenue	50			0	75				
Net Revenue	55,807	65,949	56,065	9,884	286,693	309,181	280,324	28,857	10.29
Operating Expense									
Salaries and Benefits	24,088	23,584	30,496	(6,912)	118,362	120,271	152,480	(32,210)	-21.12
Supplies and Materials	382	1,894	311	1,583	1,041	6,629	1,557	5,073	325.85
Fleet Costs	186	18	83	(65)	1,847	891	417	475	113.91
Outside Services	11,264	12,254	5,149	7,105	30,964	40,274	25,747	14,527	56.42
Utilities	2,763	9,317	9,164	152	42,455	53,767	45,822	7,944	17.34
Insurance	302	15	3,064	(3,049)	13,888	12,345	16,007	(3,662)	-22.88
Other Expenses	3,159	2,703	3,928	(1,225)	13,046	13,242	19,438	(6,196)	-31.88
Total Operating Expense	42,144	49,786	52,196	(2,410)	221,603	247,419	261,468	(14,049)	-5.37
Total Operating Income	13,663	16,163	3,868	12,294	65,090	61,761	18,856	42,906	227.55
Non-Operating Income (Expense)									
Interest Expense	0	(588)		(588)		(1,903)		(1,903)	100.00
Interest Income	189	9	216	(207)	1,075	36	1,081	(1,045)	-96.70
Replacement/Extraordinary Item	0		(83)	83		(9,558)	(417)	(9,141)	2,193.77
Management Fees	(10,059)	(9,901)	(10,119)	218	(44,099)	(49,948)	(50,596)	647	-1.28
Transfers	1,001	710	531	179	4,963	4,652	2,653	1,999	75.32
Total Non-Operating Income (Expense)	(8,868)	(9,771)	(9,456)	(315)	(38,060)	(56,721)	(47,278)	(9,443)	19.97
Income Before Non-Cash Items	4,795	6,392	(5,587)	11,979	27,030	5,040	(28,423)	33,463	(117.73)
Non-Cash Items									
Depreciation & Amortization	(14,067)	(13,364)	(13,398)	34	(70,335)	(66,818)	(66,988)	170	-.25
Non-Oper Income (Expense)	0			0		12		12	100.00
Total Non-Cash Items	(14,067)	(13,364)	(13,398)	34	(70,335)	(66,806)	(66,988)	182	-.27
Change In Net Assets	(9,272)	(6,972)	(18,985)	12,013	(43,305)	(61,766)	(95,410)	33,644	(35.26)



Kenwood/Glen/Park Square
Summarized Income Statement by Company, YTD
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	31,950	27,511	19,917	7,594	143,678	133,913	99,583	34,330	34.47
Bad Debt, Net of Collections	161	1,142	359	784	1,819	(2,084)	1,793	(3,877)	-216.20
Other Tenant Revenue	1,584	452	1,224	(772)	9,894	4,941	6,122	(1,181)	-19.29
Grants	30,294	56,820	31,109	25,711	157,862	256,532	155,545	100,987	64.92
Miscellaneous Revenue	0		83	(83)	1,818		417	(417)	-100.00
Net Revenue	63,988	85,925	52,692	33,233	315,070	393,302	263,460	129,842	49.28
Operating Expense									
Salaries and Benefits	18,661	20,020	21,520	(1,500)	89,631	97,396	107,600	(10,204)	-9.48
Supplies and Materials	6,013	383	2,539	(2,155)	17,211	7,360	12,693	(5,333)	-42.02
Fleet Costs	209	149	125	24	1,394	3,043	623	2,420	388.19
Outside Services	12,258	3,682	11,242	(7,560)	27,212	32,594	56,210	(23,616)	-42.01
Utilities	13,466	5,235	12,339	(7,104)	50,015	52,494	61,695	(9,201)	-14.91
Protective Services	465	19,923	167	19,756	1,612	90,135	835	89,300	10,694.66
Insurance	219	23	3,407	(3,384)	15,173	12,459	17,511	(5,052)	-28.85
Other Expenses	1,446	2,221	3,157	(937)	11,171	9,541	15,581	(6,040)	-38.77
Total Operating Expense	52,738	51,637	54,496	(2,859)	213,419	305,022	272,748	32,274	11.83
Total Operating Income	11,250	34,288	(1,804)	36,092	101,651	88,280	(9,288)	97,568	(1,050.43)
Non-Operating Income (Expense)									
Interest Income	186	6	246	(240)	1,192	25	1,232	(1,208)	-98.01
Replacement/Extraordinary Item	(13,615)	(607)	(2,559)	1,952	(15,304)	(14,890)	(12,793)	(2,097)	16.39
Other Income (Expense)	0			0	(3,879)				
Management Fees	(6,660)	(9,115)	(8,251)	(864)	(34,708)	(45,608)	(41,256)	(4,351)	10.55
Transfers	880	616	466	150	4,372	4,499	2,330	2,169	93.11
Total Non-Operating Income (Expense)	(19,209)	(9,099)	(10,098)	998	(48,326)	(55,974)	(50,488)	(5,487)	10.87
Income Before Non-Cash Items	(7,959)	25,189	(11,901)	37,090	53,325	32,305	(59,776)	92,081	(154.04)
Non-Cash Items									
Depreciation & Amortization	(5,392)	(4,369)	(4,380)	11	(26,961)	(21,845)	(21,900)	55	-.25
Non-Oper Income (Expense)	0			0		8		8	100.00
Total Non-Cash Items	(5,392)	(4,369)	(4,380)	11	(26,961)	(21,837)	(21,900)	63	-.29
Change In Net Assets	(13,352)	20,820	(16,281)	37,101	26,363	10,468	(81,676)	92,144	(112.82)



Lewis Chatham
Summarized Income Statement by Company, YTD
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	29,200	31,294	28,613	2,681	145,220	154,687	143,065	11,622	8.12
Bad Debt, Net of Collections	1,423	116	250	(134)	1,474	2,453	1,250	1,203	96.21
Other Tenant Revenue	315	66	169	(104)	1,098	339	847	(507)	-59.93
Grants	25,212	52,617	25,855	26,762	131,423	237,933	129,275	108,658	84.05
Miscellaneous Revenue	150		209	(209)	596	63	1,043	(981)	-94.01
Net Revenue	56,300	84,093	55,096	28,997	279,811	395,474	275,480	119,995	43.56
Operating Expense									
Salaries and Benefits	12,738	15,717	21,853	(6,136)	67,765	85,906	109,264	(23,358)	-21.38
Supplies and Materials	3,096	2,234	3,200	(966)	18,003	14,633	16,000	(1,367)	-8.54
Fleet Costs	0	31	217	(186)	1,493	156	1,085	(929)	-85.60
Outside Services	5,553	1,999	5,451	(3,452)	38,671	23,545	27,255	(3,710)	-13.61
Utilities	2,353	9,138	15,042	(5,904)	64,893	66,674	75,210	(8,536)	-11.35
Protective Services	365	19,923	375	19,548	1,640	88,820	1,875	86,945	4,637.09
Insurance	217	11	885	(873)	3,423	19,130	4,941	14,189	287.16
Other Expenses	2,582	1,931	3,816	(1,886)	14,107	11,695	18,881	(7,186)	-38.06
Total Operating Expense	26,904	50,984	50,838	145	209,996	310,560	254,511	56,049	22.02
Total Operating Income	29,396	33,110	4,258	28,852	69,815	84,914	20,969	63,946	304.96
Non-Operating Income (Expense)									
Interest Expense	0	(364)		(364)		(1,177)		(1,177)	100.00
Interest Income	201	12	272	(259)	1,258	46	1,359	(1,312)	-96.59
Replacement/Extraordinary Item	0		(116)	116	70	(1,003)	(580)	(423)	72.84
Management Fees	(8,668)	(9,058)	(8,820)	(237)	(43,835)	(45,354)	(44,102)	(1,252)	2.84
Transfers	943	646	489	157	4,669	4,392	2,446	1,946	79.58
Total Non-Operating Income (Expense)	(7,525)	(8,763)	(8,176)	(587)	(37,838)	(43,095)	(40,878)	(2,217)	5.42
Income Before Non-Cash Items	21,871	24,347	(3,918)	28,265	31,977	41,819	(19,909)	61,728	(310.05)
Non-Cash Items									
Depreciation & Amortization	(41,222)	(41,110)	(41,222)	113	(206,112)	(205,549)	(206,112)	563	-.27
Non-Oper Income (Expense)	0			0		15		15	100.00
Total Non-Cash Items	(41,222)	(41,110)	(41,222)	113	(206,112)	(205,534)	(206,112)	579	-.28
Change In Net Assets	(19,351)	(16,763)	(45,140)	28,377	(174,135)	(163,714)	(226,021)	62,307	(27.57)



Lila Cockrell/South San
Summarized Income Statement by Company, YTD
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	16,747	16,876	16,524	352	83,071	83,066	82,622	444	.54
Bad Debt, Net of Collections	386		(159)	159	(829)	(1,736)	(793)	(943)	118.86
Other Tenant Revenue	610	14	455	(441)	2,612	27	2,275	(2,248)	-98.79
Grants	21,887	28,855	22,497	6,358	114,011	117,492	112,485	5,007	4.45
Miscellaneous Revenue	0		196	(196)	255	300	981	(681)	-69.41
Net Revenue	39,630	45,745	39,514	6,231	199,120	199,149	197,569	1,580	.80
Operating Expense									
Salaries and Benefits	11,700	14,702	18,571	(3,869)	60,336	76,363	92,855	(16,492)	-17.76
Supplies and Materials	1,412	395	2,338	(1,943)	10,477	7,324	11,688	(4,363)	-37.33
Fleet Costs	143	685	142	543	430	799	710	89	12.52
Outside Services	5,352	(482)	9,523	(10,005)	48,444	21,508	47,617	(26,108)	-54.83
Utilities	1,453	1,418	4,432	(3,015)	20,392	22,860	22,162	698	3.15
Protective Services	0		42	(42)			210	(210)	-100.00
Insurance	159	9	3,264	(3,255)	13,579	8,993	16,731	(7,737)	-46.25
Other Expenses	1,445	2,007	3,666	(1,659)	13,441	14,992	18,196	(3,204)	-17.61
Total Operating Expense	21,663	18,733	41,978	(23,245)	167,100	152,839	210,167	(57,328)	-27.28
Total Operating Income	17,967	27,012	(2,464)	29,476	32,020	46,309	(12,598)	58,907	(467.60)
Non-Operating Income (Expense)									
Interest Expense	0	(1,972)		(1,972)		(6,376)		(6,376)	100.00
Interest Income	114	2	146	(143)	694	5	728	(724)	-99.38
Replacement/Extraordinary Item	(675)		(649)	649	(1,943)	(12,687)	(3,247)	(9,440)	290.77
Management Fees	(6,337)	(8,266)	(7,301)	(965)	(31,484)	(39,407)	(36,505)	(2,903)	7.95
Transfers	773	587	410	177	3,823	2,581	2,052	529	25.78
Total Non-Operating Income (Expense)	(6,126)	(9,649)	(7,394)	(2,254)	(28,911)	(55,885)	(36,971)	(18,913)	51.16
Income Before Non-Cash Items	11,842	17,363	(9,858)	27,222	3,109	(9,575)	(49,569)	39,994	(80.68)
Non-Cash Items									
Depreciation & Amortization	(18,306)	(17,846)	(17,895)	49	(91,847)	(89,611)	(89,851)	240	-.27
Total Non-Cash Items	(18,306)	(17,846)	(17,895)	49	(91,847)	(89,611)	(89,851)	240	-.27
Change In Net Assets	(6,464)	(483)	(27,753)	27,270	(88,738)	(99,186)	(139,420)	40,234	(28.86)



Lincoln Heights
Summarized Income Statement by Company, YTD
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

GlJdeIncomeStatementByCompany
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	43,362	39,494	30,645	8,849	224,723	201,201	153,223	47,978	31.31
Bad Debt, Net of Collections	5,204	2,589	3,567	(978)	12,689	16,002	17,833	(1,831)	-10.27
Other Tenant Revenue	3,830	182	1,400	(1,219)	15,167	1,021	7,000	(5,979)	-85.42
Grants	117,678	143,305	125,706	17,599	613,792	612,343	628,530	(16,187)	-2.58
Miscellaneous Revenue	0		842	(842)	3,964	1,979	4,210	(2,232)	-53.00
Net Revenue	170,074	185,570	162,159	23,410	870,335	832,546	810,796	21,749	2.68
Operating Expense									
Salaries and Benefits	39,980	53,005	63,050	(10,045)	268,108	227,581	315,251	(87,671)	-27.81
Supplies and Materials	15,606	15,975	14,976	999	95,752	72,838	74,878	(2,040)	-2.72
Fleet Costs	504	1,122	683	439	6,075	9,520	3,415	6,105	178.77
Outside Services	34,257	17,919	34,360	(16,441)	196,120	114,859	171,798	(56,939)	-33.14
Utilities	15,672	16,538	16,649	(112)	69,516	85,706	83,247	2,459	2.95
Protective Services	2,432	9,447	2,500	6,947	23,018	32,289	12,500	19,789	158.31
Insurance	709	48	6,926	(6,878)	30,973	45,745	35,936	9,809	27.30
Other Expenses	5,236	4,670	10,428	(5,758)	37,048	25,312	50,847	(25,535)	-50.22
Total Operating Expense	114,396	118,723	149,572	(30,849)	726,611	613,850	747,873	(134,023)	-17.92
Total Operating Income	55,678	66,846	12,587	54,259	143,724	218,696	62,923	155,772	247.56
Non-Operating Income (Expense)									
Interest Expense	(342)	(354)	(425)	71	(1,780)	(3,685)	(2,125)	(1,560)	73.42
Interest Income	526	23	1,380	(1,357)	5,277	185	6,900	(6,715)	-97.33
Replacement/Extraordinary Item	(10,362)	(8,953)	(4,092)	(4,861)	(27,569)	(45,206)	(20,458)	(24,748)	120.97
Other Income (Expense)	0			0	(1,229)	(2,264)		(2,264)	100.00
Management Fees	(19,731)	(25,478)	(27,059)	1,581	(111,816)	(133,034)	(135,295)	2,261	-1.67
Transfers	2,671	1,951	1,449	502	13,183	13,300	7,244	6,056	83.60
Total Non-Operating Income (Expense)	(27,238)	(32,811)	(28,747)	(4,064)	(123,933)	(170,706)	(143,735)	(26,970)	18.76
Income Before Non-Cash Items	28,440	34,036	(16,160)	50,195	19,790	47,990	(80,812)	128,802	(159.38)
Non-Cash Items									
Depreciation & Amortization	(79,112)	(54,539)	(54,186)	(353)	(395,557)	(273,179)	(271,290)	(1,889)	.70
Non-Oper Income (Expense)	0			0		106,931		106,931	100.00
Total Non-Cash Items	(79,112)	(54,539)	(54,186)	(353)	(395,557)	(166,248)	(271,290)	105,042	-38.72
Change In Net Assets	(50,671)	(20,504)	(70,346)	49,842	(375,767)	(118,258)	(352,102)	233,844	(66.41)



Madonna/Sahara Ramsey
Summarized Income Statement by Company, YTD
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	23,022	22,063	18,218	3,845	109,632	110,780	91,092	19,688	21.61
Bad Debt, Net of Collections	9	52	108	(56)	235	(561)	540	(1,101)	-203.89
Other Tenant Revenue	405	250	954	(704)	4,983	3,748	4,771	(1,023)	-21.44
Grants	17,032	20,653	17,273	3,380	88,851	89,864	86,365	3,499	4.05
Miscellaneous Revenue	7,680	421	92	329	8,078	1,293	460	833	181.09
Net Revenue	48,149	43,439	36,645	6,793	211,779	205,124	183,227	21,897	11.95
Operating Expense									
Salaries and Benefits	16,064	16,512	18,038	(1,525)	83,794	82,635	90,188	(7,553)	-8.37
Supplies and Materials	1,763	1,033	1,420	(387)	11,465	3,818	7,102	(3,284)	-46.24
Fleet Costs	56	334	92	243	339	4,559	458	4,101	894.68
Outside Services	6,550	1,275	5,642	(4,367)	49,522	27,749	28,208	(459)	-1.63
Utilities	10,346	3,055	7,533	(4,478)	36,450	44,494	37,667	6,827	18.13
Insurance	178	8	1,392	(1,383)	5,962	7,028	7,339	(311)	-4.24
Other Expenses	1,137	1,107	1,429	(322)	6,775	5,214	6,985	(1,770)	-25.35
Total Operating Expense	36,094	23,325	35,545	(12,220)	194,307	175,498	177,948	(2,450)	-1.38
Total Operating Income	12,055	20,114	1,101	19,013	17,472	29,626	5,280	24,347	461.13
Non-Operating Income (Expense)									
Interest Expense	0	(201)		(201)		(648)		(648)	100.00
Interest Income	254	10	429	(419)	1,714	64	2,144	(2,080)	-97.00
Replacement/Extraordinary Item	(1,692)		(533)	533	(4,325)	(1,649)	(2,667)	1,018	-38.16
Management Fees	(5,451)	(6,296)	(5,802)	(494)	(28,496)	(30,488)	(29,011)	(1,477)	5.09
Transfers	586	406	311	95	2,903	2,830	1,557	1,274	81.83
Total Non-Operating Income (Expense)	(6,303)	(6,081)	(5,595)	(486)	(28,204)	(29,891)	(27,977)	(1,914)	6.84
Income Before Non-Cash Items	5,752	14,033	(4,495)	18,528	(10,732)	(265)	(22,698)	22,433	(98.83)
Non-Cash Items									
Depreciation & Amortization	(15,855)	(14,671)	(14,662)	(9)	(79,643)	(73,438)	(73,393)	(44)	.06
Non-Oper Income (Expense)	0		83,333	(83,333)		26	416,667	(416,641)	-99.99
Total Non-Cash Items	(15,855)	(14,671)	68,671	(83,342)	(79,643)	(73,412)	343,273	(416,685)	-121.39
Change In Net Assets	(10,103)	(638)	64,176	(64,814)	(90,375)	(73,676)	320,576	(394,252)	(122.98)



Mirasol/CTK/Rangel
Summarized Income Statement by Company, YTD
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	37,086	31,206	17,542	13,663	178,908	159,091	87,712	71,379	81.38
Bad Debt, Net of Collections	(800)	(4,485)	816	(5,300)	1,809	(126)	4,078	(4,205)	-103.10
Other Tenant Revenue	7,021	5,436	6,237	(801)	33,413	27,463	31,185	(3,722)	-11.93
Grants	84,148	101,460	86,429	15,031	438,446	143,002	432,145	(289,143)	-66.91
Miscellaneous Revenue	0		925	(925)	4,884	(22)	4,623	(4,645)	-100.48
Net Revenue	127,455	133,617	111,949	21,668	657,459	329,407	559,743	(230,336)	-41.15
Operating Expense									
Salaries and Benefits	33,946	41,518	46,200	(4,682)	192,509	223,961	231,000	(7,039)	-3.05
Supplies and Materials	7,448	2,453	4,144	(1,690)	69,734	42,495	20,718	21,777	105.11
Fleet Costs	1,195	346	767	(421)	3,908	17,941	3,833	14,108	368.03
Outside Services	35,390	23,921	33,691	(9,770)	333,264	151,732	168,457	(16,725)	-9.93
Utilities	10,388	14,890	11,907	2,983	55,196	68,273	59,537	8,736	14.67
Protective Services	520	1,226	517	709	1,930	5,426	2,585	2,841	109.90
Insurance	433	22	7,747	(7,726)	36,084	30,405	39,721	(9,316)	-23.45
Other Expenses	3,876	4,890	8,031	(3,141)	22,753	22,139	39,715	(17,575)	-44.25
Total Operating Expense	93,196	89,267	113,005	(23,737)	715,378	562,372	565,565	(3,193)	-.56
Total Operating Income	34,259	44,349	(1,056)	45,405	(57,918)	(232,965)	(5,822)	(227,143)	3,901.41
Non-Operating Income (Expense)									
Interest Expense	0	(1,526)		(1,526)		(4,934)		(4,934)	100.00
Interest Income	261	0	410	(410)	1,822	15	2,051	(2,036)	-99.25
Replacement/Extraordinary Item	(19,194)	(6,179)	(3,275)	(2,903)	(44,952)	(91,731)	(16,377)	(75,354)	460.13
Other Income (Expense)	0			0	(1,707)	(5,651)		(5,651)	100.00
Management Fees	(15,528)	(19,288)	(18,922)	(366)	(80,384)	(95,258)	(94,610)	(648)	.68
Transfers	1,914	1,368	1,015	354	9,474	8,729	5,074	3,655	72.03
Total Non-Operating Income (Expense)	(32,547)	(25,624)	(20,772)	(4,851)	(115,747)	(188,829)	(103,862)	(84,968)	81.81
Income Before Non-Cash Items	1,712	18,725	(21,828)	40,554	(173,666)	(421,794)	(109,684)	(312,111)	284.56
Non-Cash Items									
Depreciation & Amortization	(103,488)	(102,980)	(103,154)	174	(517,613)	(515,390)	(516,252)	863	-.17
Non-Oper Income (Expense)	0		47,810	(47,810)		8	239,051	(239,043)	-100.00
Total Non-Cash Items	(103,488)	(102,980)	(55,343)	(47,637)	(517,613)	(515,382)	(277,201)	(238,180)	85.92
Change In Net Assets	(101,776)	(84,255)	(77,172)	(7,083)	(691,278)	(937,176)	(386,885)	(550,291)	142.24



Mirasol/CTK/Rangel
Summarized Income Statement by Company, YTD
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

GlJdelIncomeStatementByCompany
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	37,086	31,206	17,542	13,663	178,908	159,091	87,712	71,379	81.38
Bad Debt, Net of Collections	(800)	(4,485)	816	(5,300)	1,809	(126)	4,078	(4,205)	-103.10
Other Tenant Revenue	7,021	5,436	6,237	(801)	33,413	27,463	31,185	(3,722)	-11.93
Grants	84,148	101,460	86,429	15,031	438,446	143,002	432,145	(289,143)	-66.91
Miscellaneous Revenue	0		925	(925)	4,884	(22)	4,623	(4,645)	-100.48
Net Revenue	127,455	133,617	111,949	21,668	657,459	329,407	559,743	(230,336)	-41.15
Operating Expense									
Salaries and Benefits	33,946	41,518	46,200	(4,682)	192,509	223,961	231,000	(7,039)	-3.05
Supplies and Materials	7,448	2,453	4,144	(1,690)	69,734	42,495	20,718	21,777	105.11
Fleet Costs	1,195	346	767	(421)	3,908	17,941	3,833	14,108	368.03
Outside Services	35,390	23,921	33,691	(9,770)	333,264	151,732	168,457	(16,725)	-9.93
Utilities	10,388	14,890	11,907	2,983	55,196	68,273	59,537	8,736	14.67
Protective Services	520	1,226	517	709	1,930	5,426	2,585	2,841	109.90
Insurance	433	22	7,747	(7,726)	36,084	30,405	39,721	(9,316)	-23.45
Other Expenses	3,876	4,890	8,031	(3,141)	22,753	22,139	39,715	(17,575)	-44.25
Total Operating Expense	93,196	89,267	113,005	(23,737)	715,378	562,372	565,565	(3,193)	-.56
Total Operating Income	34,259	44,349	(1,056)	45,405	(57,918)	(232,965)	(5,822)	(227,143)	3,901.41
Non-Operating Income (Expense)									
Interest Expense	0	(1,526)		(1,526)		(4,934)		(4,934)	100.00
Interest Income	261	0	410	(410)	1,822	15	2,051	(2,036)	-99.25
Replacement/Extraordinary Item	(19,194)	(6,179)	(3,275)	(2,903)	(44,952)	(91,731)	(16,377)	(75,354)	460.13
Other Income (Expense)	0			0	(1,707)	(5,651)		(5,651)	100.00
Management Fees	(15,528)	(19,288)	(18,922)	(366)	(80,384)	(95,258)	(94,610)	(648)	.68
Transfers	1,914	1,368	1,015	354	9,474	8,729	5,074	3,655	72.03
Total Non-Operating Income (Expense)	(32,547)	(25,624)	(20,772)	(4,851)	(115,747)	(188,829)	(103,862)	(84,968)	81.81
Income Before Non-Cash Items	1,712	18,725	(21,828)	40,554	(173,666)	(421,794)	(109,684)	(312,111)	284.56
Non-Cash Items									
Depreciation & Amortization	(103,488)	(102,980)	(103,154)	174	(517,613)	(515,390)	(516,252)	863	-.17
Non-Oper Income (Expense)	0		47,810	(47,810)		8	239,051	(239,043)	-100.00
Total Non-Cash Items	(103,488)	(102,980)	(55,343)	(47,637)	(517,613)	(515,382)	(277,201)	(238,180)	85.92
Change In Net Assets	(101,776)	(84,255)	(77,172)	(7,083)	(691,278)	(937,176)	(386,885)	(550,291)	142.24



Mission Park
Summarized Income Statement by Company, YTD
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	13,940	12,538	7,292	5,246	71,013	61,671	64,153	(2,482)	-3.87
Bad Debt, Net of Collections	2,548		667	(667)	4,936	(6,887)	3,333	(10,220)	-306.60
Other Tenant Revenue	1,419		352	(352)	4,342	4	2,419	(2,415)	-99.85
Grants	46,327	54,954	46,937	8,017	241,296	154,509	234,685	(80,176)	-34.16
Miscellaneous Revenue	0		183	(183)	463	6,921	917	6,004	655.03
Net Revenue	64,234	67,492	55,431	12,061	322,050	216,218	305,507	(89,289)	-29.23
Operating Expense									
Salaries and Benefits	17,668	15,780	18,262	(2,482)	74,958	91,776	91,308	468	.51
Supplies and Materials	5,961	2,593	5,469	(2,876)	26,090	15,181	31,948	(16,767)	-52.48
Fleet Costs	0		58	(58)			290	(290)	-100.00
Outside Services	10,400	5,984	19,575	(13,590)	100,424	57,072	97,873	(40,801)	-41.69
Utilities	9,226	746	9,075	(8,329)	57,435	55,809	45,375	10,434	23.00
Protective Services	963	423	442	(19)	3,894	7,784	2,210	5,574	252.22
Insurance	210	190	4,948	(4,758)	25,782	20,655	25,121	(4,466)	-17.78
Other Expenses	1,525	1,632	2,733	(1,101)	12,326	7,463	13,545	(6,082)	-44.90
Total Operating Expense	45,953	27,348	60,561	(33,213)	300,909	255,741	307,671	(51,930)	-16.88
Total Operating Income	18,281	40,144	(5,130)	45,274	21,141	(39,522)	(2,164)	(37,358)	1,726.35
Non-Operating Income (Expense)									
Interest Expense	0	(310)		(310)		(1,002)		(1,002)	100.00
Interest Income	130	1		1	699	2		2	100.00
Replacement/Extraordinary Item	(1,205)		(3,855)	3,855	(13,693)	(12,549)	(20,740)	8,191	-39.49
Other Income (Expense)	0		83	(83)	(3,339)	(5,001)	415	(5,416)	-1,305.06
Management Fees	(6,088)	(7,667)	(7,192)	(475)	(30,914)	(37,948)	(35,961)	(1,987)	5.52
Transfers	771	549	410	139	3,817	3,733	2,052	1,681	81.93
Total Non-Operating Income (Expense)	(6,392)	(7,427)	(10,553)	3,126	(43,430)	(52,765)	(54,234)	1,468	-2.71
Income Before Non-Cash Items	11,889	32,717	(15,684)	48,400	(22,289)	(92,288)	(56,398)	(35,890)	63.64
Non-Cash Items									
Depreciation & Amortization	(4,040)	(3,478)	(3,487)	9	(20,612)	(18,117)	(18,158)	42	-.23
Total Non-Cash Items	(4,040)	(3,478)	(3,487)	9	(20,612)	(18,117)	(18,158)	42	-.23
Change In Net Assets	7,850	29,239	(19,171)	48,410	(42,901)	(110,404)	(74,556)	(35,848)	48.08



Parkview/College Park
Summarized Income Statement by Company, YTD
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

GlJdelIncomeStatementByCompany
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	48,254	45,772	41,214	4,558	228,259	227,722	206,068	21,654	10.51
Bad Debt, Net of Collections	120		375	(375)	649	(496)	1,873	(2,369)	-126.48
Other Tenant Revenue	328	60	221	(161)	2,702	152	1,105	(953)	-86.21
Grants	54,225	85,125	55,679	29,446	282,584	383,023	278,395	104,628	37.58
Miscellaneous Revenue	0		1,708	(1,708)	547		8,540	(8,540)	-100.00
Net Revenue	102,927	130,956	99,196	31,760	514,741	610,402	495,982	114,420	23.07
Operating Expense									
Salaries and Benefits	34,925	41,251	45,935	(4,684)	194,113	208,435	229,676	(21,241)	-9.25
Supplies and Materials	10,373	1,486	8,755	(7,269)	45,270	13,762	43,775	(30,013)	-68.56
Fleet Costs	0		92	(92)	106	16	458	(442)	-96.53
Outside Services	7,038	3,576	10,569	(6,993)	24,789	21,460	52,843	(31,383)	-59.39
Utilities	18,688	12,168	11,516	652	56,787	116,980	57,580	59,400	103.16
Protective Services	960	19,923	1,158	18,765	5,305	90,135	5,790	84,345	1,456.74
Insurance	426	52	3,573	(3,521)	15,011	24,152	18,803	5,350	28.45
Other Expenses	3,915	3,528	6,102	(2,574)	23,712	19,011	30,164	(11,153)	-36.97
Total Operating Expense	76,324	81,985	87,700	(5,715)	365,093	493,952	439,089	54,864	12.49
Total Operating Income	26,603	48,972	11,497	37,475	149,648	116,449	56,893	59,556	104.68
Non-Operating Income (Expense)									
Interest Income	332	16	376	(360)	1,897	63	1,880	(1,817)	-96.65
Replacement/Extraordinary Item	(4,680)	(2,618)	(2,132)	(485)	(19,008)	(14,509)	(10,662)	(3,847)	36.08
Other Income (Expense)	0			0					
Management Fees	(14,388)	(18,660)	(17,386)	(1,274)	(73,686)	(96,211)	(86,930)	(9,281)	10.68
Transfers	1,787	1,249	951	298	8,846	9,109	4,756	4,354	91.55
Total Non-Operating Income (Expense)	(16,949)	(20,013)	(18,191)	(1,822)	(81,951)	(101,547)	(90,956)	(10,591)	11.64
Income Before Non-Cash Items	9,654	28,959	(6,694)	35,653	67,698	14,902	(34,063)	48,965	(143.75)
Non-Cash Items									
Depreciation & Amortization	(9,232)	(9,413)	(9,125)	(289)	(46,160)	(47,065)	(45,623)	(1,443)	3.16
Non-Oper Income (Expense)	0	433,314	18,922	414,392		433,336	94,610	338,725	358.02
Total Non-Cash Items	(9,232)	423,901	9,798	414,104	(46,160)	386,270	48,988	337,283	688.51
Change In Net Assets	422	452,860	3,103	449,757	21,537	401,172	14,925	386,248	2,587.97



Pin Oak I
Summarized Income Statement by Company, YTD
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	12,726	13,276	9,776	3,500	61,547	64,668	48,878	15,790	32.30
Bad Debt, Net of Collections	4,720	1,300	(6)	1,306	4,720	1,300	(30)	1,330	-4,433.33
Other Tenant Revenue	130	50	63	(13)	291	50	313	(263)	-84.00
Grants	10,432	12,981	10,716	2,265	54,349	55,926	53,580	2,346	4.38
Miscellaneous Revenue	0		8	(8)	720		40	(40)	-100.00
Net Revenue	28,008	27,607	20,556	7,051	121,627	121,944	102,781	19,163	18.64
Operating Expense									
Salaries and Benefits	7,063	12,428	10,013	2,415	45,576	53,858	50,066	3,792	7.57
Supplies and Materials	1,809	427	1,901	(1,473)	9,757	5,562	9,503	(3,941)	-41.47
Outside Services	4,416	103	3,788	(3,685)	24,758	28,187	18,939	9,248	48.83
Utilities	7,262	6,474	7,190	(715)	25,957	32,360	35,948	(3,588)	-9.98
Insurance	102	5	1,598	(1,593)	4,883	4,015	8,207	(4,193)	-51.09
Other Expenses	941	883	1,731	(848)	5,262	6,064	8,577	(2,514)	-29.30
Total Operating Expense	21,593	20,321	26,220	(5,900)	116,194	130,045	131,241	(1,196)	-.91
Total Operating Income	6,415	7,287	(5,664)	12,951	5,432	(8,101)	(28,460)	20,359	(71.53)
Non-Operating Income (Expense)									
Interest Expense	0	(96)		(96)		(311)		(311)	100.00
Interest Income	69	2	79	(77)	392	3	395	(392)	-99.19
Replacement/Extraordinary Item	(958)		(917)	917	(1,375)	(4,068)	(4,585)	517	-11.27
Management Fees	(3,168)	(3,833)	(3,635)	(198)	(15,680)	(19,294)	(18,174)	(1,120)	6.16
Transfers	386	271	205	66	1,914	1,890	1,026	864	84.25
Total Non-Operating Income (Expense)	(3,671)	(3,656)	(4,268)	611	(14,750)	(21,779)	(21,338)	(441)	2.07
Income Before Non-Cash Items	2,743	3,630	(9,932)	13,562	(9,317)	(29,881)	(49,798)	19,917	(40.00)
Non-Cash Items									
Depreciation & Amortization	(5,085)	(5,072)	(5,085)	14	(25,427)	(25,358)	(25,427)	70	-.27
Total Non-Cash Items	(5,085)	(5,072)	(5,085)	14	(25,427)	(25,358)	(25,427)	70	-.27
Change In Net Assets	(2,342)	(1,441)	(15,017)	13,576	(34,744)	(55,238)	(75,225)	19,987	(26.57)



Riverside/Midway/Linda Lou
Summarized Income Statement by Company, YTD
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

GIJdelIncomeStatementByCompany
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	15,878	16,526	7,936	8,589	76,951	78,954	39,682	39,272	98.97
Bad Debt, Net of Collections	541	1,866	133	1,733	(23,548)	2,167	663	1,504	226.69
Other Tenant Revenue	904	87	487	(400)	3,530	178	2,433	(2,255)	-92.69
Grants	39,815	49,356	40,930	8,426	207,536	207,919	204,650	3,269	1.60
Miscellaneous Revenue	0	554	297	257	2,744	7,239	1,483	5,756	388.04
Net Revenue	57,138	68,388	49,782	18,606	267,213	296,457	248,911	47,546	19.10
Operating Expense									
Salaries and Benefits	13,574	16,016	19,950	(3,934)	63,835	85,293	99,751	(14,458)	-14.49
Supplies and Materials	10,435	985	5,179	(4,194)	41,370	24,927	25,896	(968)	-3.74
Fleet Costs	975	79	234	(155)	1,398	758	1,170	(412)	-35.21
Outside Services	20,214	7,179	17,354	(10,174)	123,058	71,763	86,768	(15,005)	-17.29
Utilities	2,591	2,454	10,175	(7,721)	49,887	30,895	50,875	(19,980)	-39.27
Protective Services	515		475	(475)	4,099	2,450	2,375	75	3.16
Insurance	190	9	3,251	(3,242)	14,942	14,100	16,680	(2,580)	-15.47
Other Expenses	1,978	1,939	2,918	(979)	12,435	8,721	14,382	(5,661)	-39.36
Total Operating Expense	50,473	28,662	59,537	(30,874)	311,024	238,908	297,898	(58,990)	-19.80
Total Operating Income	6,666	39,726	(9,754)	49,480	(43,810)	57,549	(48,987)	106,536	(217.48)
Non-Operating Income (Expense)									
Interest Expense	0	(224)		(224)		(724)		(724)	100.00
Interest Income	104	5	111	(107)	558	23	557	(535)	-95.93
Replacement/Extraordinary Item	(5,752)	(4,954)	(3,616)	(1,338)	(14,038)	(21,632)	(18,078)	(3,554)	19.66
Other Income (Expense)	0			0	17,047	(1,896)		(1,896)	100.00
Management Fees	(9,165)	(8,049)	(8,415)	365	(37,504)	(42,232)	(42,073)	(159)	.38
Transfers	803	569	427	142	3,979	3,928	2,133	1,795	84.17
Total Non-Operating Income (Expense)	(14,010)	(12,654)	(11,492)	(1,162)	(29,958)	(62,534)	(57,461)	(5,073)	8.83
Income Before Non-Cash Items	(7,345)	27,072	(21,247)	48,318	(73,768)	(4,985)	(106,448)	101,463	(95.32)
Non-Cash Items									
Depreciation & Amortization	(4,333)	(3,793)	(3,799)	7	(21,788)	(19,034)	(19,065)	31	-.16
Non-Oper Income (Expense)	0			0		8		8	100.00
Total Non-Cash Items	(4,333)	(3,793)	(3,799)	7	(21,788)	(19,026)	(19,065)	40	-.21
Change In Net Assets	(11,678)	23,279	(25,046)	48,325	(95,556)	(24,010)	(125,513)	101,503	(80.87)



Scattered Sites
Summarized Income Statement by Company, YTD
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

GIJdelIncomeStatementByCompany
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	10,920	8,164	1,617	6,547	61,125	41,950	8,087	33,863	418.76
Bad Debt, Net of Collections	(9,128)		458	(458)	(14,940)	68	2,292	(2,224)	-97.05
Other Tenant Revenue	620		83	(83)	2,381	(98)	417	(514)	-123.48
Grants	56,709	65,779	57,804	7,975	293,408	275,593	289,020	(13,427)	-4.65
Miscellaneous Revenue	0		83	(83)	868	150	417	(266)	-63.89
Net Revenue	59,121	73,943	60,046	13,896	342,842	317,663	300,232	17,431	5.81
Operating Expense									
Salaries and Benefits	10,960	10,774	6,823	3,951	73,197	49,200	34,114	15,086	44.22
Supplies and Materials	0		717	(717)	2,735	2,126	3,583	(1,458)	-40.68
Fleet Costs	716	556	400	156	3,524	3,740	2,000	1,740	87.02
Outside Services	11,537	8,348	14,116	(5,768)	83,647	38,100	70,578	(32,479)	-46.02
Utilities	2,073	615	950	(336)	20,267	3,420	4,750	(1,330)	-28.01
Protective Services	0		167	(167)	564		835	(835)	-100.00
Insurance	(1,999)	2	4,734	(4,732)	20,838	9,899	23,781	(13,881)	-58.37
Other Expenses	2,494	1,372	15,890	(14,517)	19,660	10,345	79,151	(68,806)	-86.93
Total Operating Expense	25,782	21,667	43,796	(22,129)	224,432	116,830	218,792	(101,962)	-46.60
Total Operating Income	33,339	52,276	16,251	36,026	118,410	200,833	81,440	119,393	146.60
Non-Operating Income (Expense)									
Interest Income	4,734	67	6,822	(6,755)	31,480	114	34,108	(33,993)	-99.66
Replacement/Extraordinary Item	0	(3,980)		(3,980)		(12,455)		(12,455)	100.00
Other Income (Expense)	0		42	(42)	(4,719)	(456)	210	(666)	-317.14
Management Fees	(5,018)	(7,108)	(8,434)	1,326	(38,352)	(39,598)	(42,170)	2,572	-6.10
Transfers	(835,141)	853	444	409	(2,254,630)	5,106	2,221	2,886	129.95
Total Non-Operating Income (Expense)	(835,425)	(10,168)	(1,126)	(9,041)	(2,266,221)	(47,288)	(5,632)	(41,656)	739.66
Income Before Non-Cash Items	(802,086)	42,108	15,124	26,984	(2,147,811)	153,545	75,808	77,737	102.54
Non-Cash Items									
Depreciation & Amortization	(5,086)	(3,804)	(4,408)	605	(28,304)	(19,642)	(22,539)	2,897	-12.85
Non-Oper Income (Expense)	881,955			0	4,519,874	587,678		587,678	100.00
Total Non-Cash Items	876,870	(3,804)	(4,408)	605	4,491,569	568,036	(22,539)	590,575	-2,620.23
Change In Net Assets	74,784	38,304	10,716	27,589	2,343,758	721,580	53,269	668,312	1,254.60



Spingview Convent
Summarized Income Statement by Company, YTD
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

GLJdeIncomeStatementByCompany
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Bad Debt, Net of Collections	0			0					
Other Tenant Revenue	688	688	3,642	(2,955)	12,906	8,418	18,210	(9,793)	-53.78
Grants	0			0		360		360	100.00
Net Revenue	688	688	3,642	(2,955)	12,906	8,777	18,210	(9,433)	-51.80
Operating Expense									
Salaries and Benefits	1,945	3,256	3,652	(395)	12,464	17,092	18,258	(1,166)	-6.39
Supplies and Materials	808	1,991	622	1,369	3,206	3,005	3,111	(106)	-3.42
Outside Services	5,937	621	3,058	(2,437)	15,923	6,235	15,290	(9,055)	-59.22
Utilities	1,443	4,305	4,592	(287)	20,714	23,047	22,960	87	.38
Insurance	26	1	52	(50)	154	215	326	(111)	-34.09
Other Expenses	342	284	434	(150)	1,204	1,459	2,169	(711)	-32.75
Total Operating Expense	10,501	10,459	12,410	(1,951)	53,664	51,052	62,114	(11,062)	-17.81
Total Operating Income	(9,813)	(9,771)	(8,768)	(1,004)	(40,758)	(42,275)	(43,904)	1,629	(3.71)
Non-Operating Income (Expense)									
Replacement/Extraordinary Item	0		(42)	42			(210)	210	-100.00
Transfers	0			0		20,213		20,213	100.00
Total Non-Operating Income (Expense)	0		(42)	42		20,213	(210)	20,423	-9,725.15
Income Before Non-Cash Items	(9,813)	(9,771)	(8,810)	(962)	(40,758)	(22,062)	(44,114)	22,052	(49.99)
Non-Cash Items									
Depreciation & Amortization	(7,859)	(7,795)	(7,817)	21	(39,293)	(38,977)	(39,084)	107	-.27
Total Non-Cash Items	(7,859)	(7,795)	(7,817)	21	(39,293)	(38,977)	(39,084)	107	-.27
Change In Net Assets	(17,672)	(17,567)	(16,626)	(940)	(80,052)	(61,039)	(83,198)	22,158	(26.63)



Springview
Summarized Income Statement by Company, YTD
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

GIJdelIncomeStatementByCompany
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	31,344	30,312	16,531	13,781	158,290	151,767	82,653	69,114	83.62
Bad Debt, Net of Collections	1,151	(152)	417	(569)	(2,774)	544	2,083	(1,540)	-73.91
Other Tenant Revenue	715	8,000	4,342	3,658	14,957	16,006	21,710	(5,704)	-26.27
Grants	51,610	60,424	53,150	7,274	268,976	(150,759)	265,750	(416,509)	-156.73
Miscellaneous Revenue	0		209	(209)			1,043	(1,043)	-100.00
Net Revenue	84,820	98,584	74,648	23,936	439,449	17,558	373,240	(355,682)	-95.30
Operating Expense									
Salaries and Benefits	28,395	25,769	35,901	(10,132)	157,461	136,006	179,507	(43,501)	-24.23
Supplies and Materials	6,211	4,162	7,326	(3,163)	43,625	24,180	36,628	(12,448)	-33.98
Fleet Costs	1,741	1,712	1,033	679	3,999	6,827	5,167	1,661	32.14
Outside Services	19,020	22,806	26,941	(4,135)	194,186	113,626	134,705	(21,079)	-15.65
Utilities	13,072	19,742	17,608	2,134	81,980	101,040	88,040	13,000	14.77
Protective Services	750		892	(892)	3,864	4,509	4,460	49	1.10
Insurance	285	15	6,823	(6,808)	31,628	28,008	34,818	(6,809)	-19.56
Other Expenses	8,540	2,975	6,225	(3,250)	25,204	21,361	30,789	(9,427)	-30.62
Total Operating Expense	78,013	77,183	102,750	(25,566)	541,947	435,558	514,114	(78,556)	-15.28
Total Operating Income	6,807	21,400	(28,102)	49,502	(102,498)	(418,000)	(140,874)	(277,126)	196.72
Non-Operating Income (Expense)									
Interest Expense	0	(411)		(411)		(1,329)		(1,329)	100.00
Interest Income	615	17	559	(542)	2,875	145	2,794	(2,649)	-94.80
Replacement/Extraordinary Item	(1,758)	(1,488)	(2,300)	812	(13,265)	(38,873)	(11,500)	(27,373)	238.02
Other Income (Expense)	0			0	(1,548)	(8,827)		(8,827)	100.00
Management Fees	(10,783)	(13,277)	(12,853)	(424)	(54,410)	(68,144)	(64,264)	(3,880)	6.04
Transfers	1,422	1,007	751	256	7,053	(13,307)	3,754	(17,062)	-454.45
Total Non-Operating Income (Expense)	(10,504)	(14,152)	(13,843)	(309)	(59,294)	(130,334)	(69,216)	(61,119)	88.30
Income Before Non-Cash Items	(3,697)	7,249	(41,945)	49,193	(161,792)	(548,334)	(210,089)	(338,245)	161.00
Non-Cash Items									
Depreciation & Amortization	(46,704)	(42,861)	(43,968)	1,107	(253,694)	(215,150)	(220,369)	5,219	-2.37
Non-Oper Income (Expense)	169,600			0	281,441	(4,213)		(4,213)	100.00
Total Non-Cash Items	122,895	(42,861)	(43,968)	1,107	27,747	(219,362)	(220,369)	1,006	-46
Change In Net Assets	119,198	(35,613)	(85,913)	50,300	(134,045)	(767,697)	(430,458)	(337,239)	78.34



Sun Park/Hornsby
Summarized Income Statement by Company, YTD
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	25,954	26,799	25,996	803	129,396	126,594	129,978	(3,384)	-2.60
Bad Debt, Net of Collections	(403)	100	308	(208)	1,258	(1,540)	1,542	(3,082)	-199.89
Other Tenant Revenue	572	101	541	(440)	3,399	1,965	2,705	(740)	-27.37
Grants	26,478	32,295	27,192	5,103	138,000	73,454	135,960	(62,506)	-45.97
Miscellaneous Revenue	0		17	(17)	902		85	(85)	-100.00
Net Revenue	52,601	59,295	54,054	5,241	272,955	200,473	270,270	(69,797)	-25.82
Operating Expense									
Salaries and Benefits	16,884	22,399	23,916	(1,517)	98,957	105,192	119,580	(14,388)	-12.03
Supplies and Materials	2,338	4,240	2,118	2,122	16,429	11,919	10,592	1,327	12.53
Fleet Costs	81	88	67	21	342	530	335	195	58.07
Outside Services	4,246	6,344	6,124	220	55,321	43,291	30,618	12,673	41.39
Utilities	2,863	4,751	8,809	(4,058)	41,708	50,849	44,045	6,804	15.45
Protective Services	0		92	(92)	752		460	(460)	-100.00
Insurance	256	12	3,075	(3,064)	13,019	10,887	15,918	(5,031)	-31.60
Other Expenses	2,204	1,960	3,454	(1,494)	14,453	10,647	17,080	(6,433)	-37.67
Total Operating Expense	28,871	39,794	47,655	(7,861)	240,981	233,316	238,629	(5,314)	-2.23
Total Operating Income	23,730	19,500	6,399	13,101	31,974	(32,843)	31,641	(64,483)	(203.80)
Non-Operating Income (Expense)									
Interest Expense	0	(1,324)		(1,324)		(4,281)		(4,281)	100.00
Interest Income	147	0	202	(201)	934	1	1,008	(1,007)	-99.91
Replacement/Extraordinary Item	(4,913)	(727)	(1,375)	648	(8,650)	(7,614)	(6,877)	(738)	10.73
Management Fees	(7,607)	(9,441)	(9,461)	20	(39,292)	(48,264)	(47,306)	(958)	2.02
Transfers	959	704	509	194	4,743	3,982	2,547	1,434	56.32
Total Non-Operating Income (Expense)	(11,414)	(10,788)	(10,126)	(663)	(42,266)	(56,176)	(50,628)	(5,549)	10.96
Income Before Non-Cash Items	12,316	8,712	(3,727)	12,439	(10,292)	(89,019)	(18,987)	(70,032)	368.85
Non-Cash Items									
Depreciation & Amortization	(19,160)	(20,095)	(18,958)	(1,137)	(95,962)	(100,477)	(94,791)	(5,686)	6.00
Non-Oper Income (Expense)	0			0		0		0	100.00
Total Non-Cash Items	(19,160)	(20,095)	(18,958)	(1,137)	(95,962)	(100,477)	(94,791)	(5,686)	6.00
Change In Net Assets	(6,844)	(11,383)	(22,685)	11,301	(106,253)	(189,496)	(113,778)	(75,718)	66.55



Sutton/Le Chalet
Summarized Income Statement by Company, YTD
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

GlJdeIncomeStatementByCompany
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	8,840	8,542	7,986	556	41,273	41,244	39,932	1,312	3.29
Bad Debt, Net of Collections	23	4	41	(37)	200	35	207	(171)	-82.96
Other Tenant Revenue	268	115	78	37	795	349	390	(41)	-10.39
Grants	8,376	10,330	8,609	1,721	43,718	39,224	43,045	(3,821)	-8.88
Miscellaneous Revenue	0		3	(3)	25		15	(15)	-100.00
Net Revenue	17,506	18,991	16,718	2,273	86,010	80,852	83,588	(2,736)	-3.27
Operating Expense									
Salaries and Benefits	5,626	5,030	6,973	(1,944)	29,127	27,996	34,867	(6,871)	-19.71
Supplies and Materials	3,768	32	475	(443)	7,263	4,586	2,375	2,211	93.09
Outside Services	6,021	2,405	2,665	(260)	19,772	25,094	13,325	11,769	88.33
Utilities	1,511	5,070	3,766	1,304	21,038	21,501	18,830	2,671	14.19
Protective Services	0			0					
Insurance	71	3	123	(120)	435	2,137	767	1,370	178.77
Other Expenses	374	222	349	(127)	4,273	2,267	1,682	585	34.78
Total Operating Expense	17,371	12,762	14,351	(1,590)	81,908	83,582	71,846	11,736	16.34
Total Operating Income	135	6,229	2,366	3,863	4,102	(2,729)	11,742	(14,472)	(123.24)
Non-Operating Income (Expense)									
Interest Income	2,592	10,751		10,751	45,978	53,640		53,640	100.00
Replacement/Extraordinary Item	0		(83)	83	(1,309)	(727)	(415)	(312)	75.23
Other Income (Expense)	0		192	(192)		1,695	960	735	76.56
Management Fees	(2,495)	(2,542)	(2,681)	139	(12,875)	(13,827)	(13,403)	(423)	3.16
Transfers	263	184	140	44	1,300	1,334	702	631	89.87
Total Non-Operating Income (Expense)	361	8,394	(2,431)	10,825	33,094	42,115	(12,156)	54,271	-446.47
Income Before Non-Cash Items	496	14,623	(65)	14,688	37,196	39,386	(413)	39,799	(9,631.00)
Non-Cash Items									
Depreciation & Amortization	(2,995)	(2,367)	(2,372)	5	(15,325)	(11,963)	(11,923)	(40)	.33
Total Non-Cash Items	(2,995)	(2,367)	(2,372)	5	(15,325)	(11,963)	(11,923)	(40)	.33
Change In Net Assets	(2,499)	12,256	(2,437)	14,693	21,871	27,423	(12,336)	39,759	(322.30)



Tarry Towne/Escondida/Wmburg
Summarized Income Statement by Company, YTD
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

GLJdelIncomeStatementByCompany
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	36,817	37,219	35,266	1,953	184,667	184,519	176,330	8,189	4.64
Bad Debt, Net of Collections	328		188	(188)	749	25	939	(914)	-97.34
Other Tenant Revenue	167	54	281	(227)	1,206	667	1,404	(737)	-52.48
Grants	27,131	34,024	27,831	6,193	141,468	150,587	139,155	11,432	8.22
Miscellaneous Revenue	150		250	(250)	963		1,250	(1,250)	-100.00
Net Revenue	64,593	71,297	63,816	7,481	329,053	335,798	319,078	16,720	5.24
Operating Expense									
Salaries and Benefits	20,899	25,668	27,697	(2,028)	116,553	130,796	138,483	(7,687)	-5.55
Supplies and Materials	3,650	2,806	1,916	890	14,922	11,013	9,582	1,431	14.94
Fleet Costs	668	107	233	(127)	1,625	422	1,167	(745)	-63.83
Outside Services	19,717	2,656	8,442	(5,785)	65,555	76,060	42,208	33,852	80.20
Utilities	11,210	12,487	14,483	(1,997)	70,078	72,914	72,417	497	.69
Insurance	305	14	2,921	(2,906)	13,054	11,618	15,257	(3,639)	-23.85
Other Expenses	2,113	2,813	4,405	(1,591)	14,538	13,653	21,794	(8,141)	-37.35
Total Operating Expense	58,562	46,552	60,096	(13,544)	296,324	316,476	300,907	15,569	5.17
Total Operating Income	6,031	24,745	3,719	21,026	32,729	19,322	18,171	1,151	6.34
Non-Operating Income (Expense)									
Interest Expense	0	(297)		(297)		(962)		(962)	100.00
Interest Income	175	16	236	(220)	912	124	1,180	(1,056)	-89.49
Replacement/Extraordinary Item	(1,818)	(655)	(675)	20	(4,775)	(22,800)	(3,373)	(19,426)	575.87
Other Income (Expense)	0			0		1,713		1,713	100.00
Management Fees	(8,240)	(10,736)	(9,877)	(859)	(42,208)	(53,496)	(49,386)	(4,111)	8.32
Transfers	1,026	714	545	170	5,084	4,971	2,724	2,247	82.49
Total Non-Operating Income (Expense)	(8,856)	(10,958)	(9,771)	(1,187)	(40,987)	(70,450)	(48,855)	(21,595)	44.20
Income Before Non-Cash Items	(2,825)	13,787	(6,052)	19,839	(8,258)	(51,128)	(30,684)	(20,444)	66.63
Non-Cash Items									
Depreciation & Amortization	(15,275)	(13,544)	(13,580)	36	(76,526)	(68,762)	(68,936)	174	-.25
Non-Oper Income (Expense)	0			0		53		53	100.00
Total Non-Cash Items	(15,275)	(13,544)	(13,580)	36	(76,526)	(68,709)	(68,936)	227	-.33
Change In Net Assets	(18,100)	243	(19,632)	19,875	(84,785)	(119,836)	(99,619)	(20,217)	20.29



Victoria Plaza/Schnabel
Summarized Income Statement by Company, YTD
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	13,469	13,095	44,799	(31,704)	66,130	65,241	223,993	(158,752)	-70.87
Bad Debt, Net of Collections	(319)	537	825	(288)	2,376	1,306	4,123	(2,817)	-68.33
Other Tenant Revenue	167	130	983	(853)	798	277	4,915	(4,638)	-94.35
Grants	63,246	68,445	77,384	(8,939)	329,762	276,266	386,922	(110,656)	-28.60
Miscellaneous Revenue	0		75	(75)		39	375	(336)	-89.58
Net Revenue	76,564	82,207	124,066	(41,859)	399,066	343,129	620,329	(277,199)	-44.69
Operating Expense									
Salaries and Benefits	13,995	32,299	38,865	(6,566)	80,006	169,042	194,327	(25,285)	-13.01
Supplies and Materials	1,876	2,188	4,058	(1,870)	6,287	8,020	20,288	(12,268)	-60.47
Fleet Costs	53	92	79	13	211	475	393	83	21.12
Outside Services	4,410	4,569	11,348	(6,780)	23,958	31,787	56,742	(24,955)	-43.98
Utilities	2,965	3,821	15,250	(11,429)	26,517	19,222	76,252	(57,030)	-74.79
Protective Services	0		42	(42)		462	208	254	121.74
Insurance	288	20	3,049	(3,028)	11,169	15,531	16,169	(638)	-3.95
Other Expenses	3,590	3,672	22,861	(19,189)	20,063	18,928	114,024	(95,095)	-83.40
Total Operating Expense	27,177	46,661	95,552	(48,891)	168,210	263,467	478,402	(214,935)	-44.93
Total Operating Income	49,386	35,546	28,514	7,032	230,856	79,662	141,927	(62,265)	(43.87)
Non-Operating Income (Expense)									
Interest Expense	0		(1,250)	1,250			(6,250)	6,250	-100.00
Interest Income	50,186	49,931	50,419	(488)	248,506	244,735	252,096	(7,361)	-2.92
Replacement/Extraordinary Item	0	(1,372)	(1,008)	(364)	37	(6,177)	(5,038)	(1,138)	22.59
Other Income (Expense)	0		17	(17)			85	(85)	-100.00
Management Fees	(18,709)	(19,484)	(18,771)	(713)	(93,568)	(98,358)	(93,855)	(4,504)	4.80
Transfers	838,681	2,204	1,360	844	2,296,039	11,957	6,801	5,156	75.82
Total Non-Operating Income (Expense)	870,158	31,279	30,768	512	2,451,013	152,157	153,839	(1,682)	-1.09
Income Before Non-Cash Items	919,544	66,826	59,282	7,544	2,681,869	231,819	295,766	(63,947)	(21.62)
Non-Cash Items									
Depreciation & Amortization	(26,956)	(24,429)	(24,494)	64	(135,110)	(123,175)	(123,480)	305	-.25
Non-Oper Income (Expense)	0	545,455	104,343	441,112		55,089	521,716	(466,628)	-89.44
Total Non-Cash Items	(26,956)	521,026	79,850	441,176	(135,110)	(68,086)	398,236	(466,322)	-117.10
Change In Net Assets	892,588	587,852	139,132	448,720	2,546,759	163,733	694,002	(530,269)	(76.41)



Villa Hermosa/McGuire
Summarized Income Statement by Company, YTD
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	31,020	31,160	31,377	(217)	157,805	156,575	156,885	(310)	-.20
Bad Debt, Net of Collections	17		152	(152)	(1,848)	412	758	(346)	-45.67
Other Tenant Revenue	(428)	5	369	(364)	3,870	59	1,847	(1,787)	-96.79
Grants	29,500	76,936	30,290	46,646	153,811	354,481	151,450	203,031	134.06
Miscellaneous Revenue	25	150	86	64	476	150	430	(280)	-65.12
Net Revenue	60,133	108,251	62,274	45,977	314,113	511,677	311,370	200,307	64.33
Operating Expense									
Salaries and Benefits	16,817	15,678	20,233	(4,556)	88,227	90,288	101,167	(10,880)	-10.75
Supplies and Materials	2,706	1,411	2,148	(736)	14,075	8,318	10,738	(2,420)	-22.54
Fleet Costs	187	25	92	(67)	405	177	458	(282)	-61.43
Outside Services	(6,758)	12,102	8,060	4,042	49,746	39,321	40,299	(978)	-2.43
Utilities	2,692	20,394	14,075	6,319	68,231	80,111	70,373	9,737	13.84
Protective Services	900	39,847	400	39,447	2,730	177,641	2,000	175,641	8,782.04
Insurance	209	10	2,337	(2,328)	10,347	19,860	12,123	7,737	63.82
Other Expenses	2,369	2,273	4,004	(1,731)	14,075	11,075	19,797	(8,722)	-44.06
Total Operating Expense	19,123	91,739	51,348	40,391	247,835	426,789	256,956	169,833	66.09
Total Operating Income	41,010	16,512	10,926	5,585	66,278	84,888	54,414	30,474	56.00
Non-Operating Income (Expense)									
Interest Income	166	36	1,364	(1,328)	1,889	49	6,820	(6,771)	-99.28
Replacement/Extraordinary Item	(569)		(300)	300	(2,989)	(3,238)	(1,498)	(1,740)	116.11
Management Fees	(7,861)	(10,035)	(9,850)	(185)	(41,525)	(50,928)	(49,250)	(1,678)	3.41
Transfers	997	696	530	166	4,945	5,064	2,648	2,416	91.23
Total Non-Operating Income (Expense)	(7,267)	(9,304)	(8,256)	(1,048)	(37,680)	(49,052)	(41,279)	(7,773)	18.83
Income Before Non-Cash Items	33,743	7,208	2,670	4,537	28,597	35,836	13,135	22,701	172.83
Non-Cash Items									
Depreciation & Amortization	(54,922)	(50,907)	(50,976)	69	(275,339)	(262,242)	(254,880)	(7,362)	2.89
Total Non-Cash Items	(54,922)	(50,907)	(50,976)	69	(275,339)	(262,242)	(254,880)	(7,362)	2.89
Change In Net Assets	(21,179)	(43,700)	(48,306)	4,606	(246,742)	(226,406)	(241,745)	15,339	(6.35)



Villa Tranchese
Summarized Income Statement by Company, YTD
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	52,308	52,795	49,437	3,358	259,601	257,376	247,185	10,191	4.12
Bad Debt, Net of Collections	266	2,561	30	2,531	(2,618)	1,380	148	1,232	832.83
Other Tenant Revenue	590	10	283	(273)	3,093	53	1,415	(1,362)	-96.27
Grants	48,161	81,792	54,295	27,497	251,094	368,803	271,474	97,329	35.85
Miscellaneous Revenue	1,753	2,003	1,808	195	12,031	8,815	9,040	(225)	-2.49
Net Revenue	103,077	139,162	105,852	33,309	523,201	636,427	529,262	107,165	20.25
Operating Expense									
Salaries and Benefits	32,593	36,354	36,025	329	166,935	189,407	180,125	9,283	5.15
Supplies and Materials	2,665	4,542	3,933	610	18,675	17,674	19,663	(1,989)	-10.12
Fleet Costs	546	163	383	(220)	1,688	17,358	1,915	15,443	806.43
Outside Services	13,960	27,640	10,800	16,840	55,679	59,762	54,002	5,760	10.67
Utilities	22,446	15,212	20,584	(5,372)	92,153	121,057	102,918	18,139	17.62
Protective Services	470	19,923	375	19,548	1,495	88,820	1,875	86,945	4,637.09
Insurance	389	28	4,096	(4,068)	17,916	31,183	21,281	9,902	46.53
Other Expenses	2,950	3,249	4,687	(1,438)	24,444	18,883	23,054	(4,172)	-18.09
Total Operating Expense	76,021	107,112	80,883	26,229	378,985	544,145	404,833	139,311	34.41
Total Operating Income	27,056	32,050	24,970	7,080	144,216	92,283	124,429	(32,146)	(25.84)
Non-Operating Income (Expense)									
Interest Expense	(812)	(664)	(1,092)	428	(4,226)	(8,181)	(5,460)	(2,721)	49.84
Interest Income	377	18	436	(419)	2,202	71	2,180	(2,110)	-96.76
Replacement/Extraordinary Item	(48)	(626)	(1,359)	733	(2,772)	(1,126)	(6,793)	5,667	-83.42
Other Income (Expense)	0		142	(142)			710	(710)	-100.00
Management Fees	(12,549)	(15,429)	(15,423)	(6)	(68,185)	(77,591)	(77,117)	(473)	.61
Transfers	1,553	1,100	1,052	49	7,700	7,377	5,259	2,118	40.28
Total Non-Operating Income (Expense)	(11,480)	(15,601)	(16,244)	643	(65,281)	(79,450)	(81,221)	1,771	-2.18
Income Before Non-Cash Items	15,576	16,449	8,726	7,723	78,935	12,832	43,208	(30,376)	(70.30)
Non-Cash Items									
Depreciation & Amortization	(21,624)	(21,606)	(19,501)	(2,105)	(108,806)	(108,028)	(97,505)	(10,523)	10.79
Non-Oper Income (Expense)	0		12,672	(12,672)		242,736	63,360	179,375	283.10
Total Non-Cash Items	(21,624)	(21,606)	(6,829)	(14,777)	(108,806)	134,708	(34,145)	168,853	-494.52
Change In Net Assets	(6,048)	(5,157)	1,897	(7,053)	(29,871)	147,540	9,063	138,477	1,527.97



Villa Veramendi
Summarized Income Statement by Company, YTD
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	25,190	18,448	12,835	5,613	125,578	105,759	64,175	41,584	64.80
Bad Debt, Net of Collections	281	(1,958)	3,750	(5,708)	14,760	8,469	18,750	(10,281)	-54.83
Other Tenant Revenue	1,915	(287)	553	(840)	7,248	1,399	2,765	(1,366)	-49.42
Grants	74,925	89,679	76,132	13,547	390,429	285,050	380,660	(95,610)	-25.12
Miscellaneous Revenue	2,455		550	(550)	3,058	4,679	2,748	1,930	70.23
Net Revenue	104,766	105,882	93,820	12,062	541,074	405,355	469,098	(63,743)	-13.59
Operating Expense									
Salaries and Benefits	27,756	28,001	34,989	(6,988)	135,514	140,847	174,945	(34,099)	-19.49
Supplies and Materials	6,111	8,946	5,358	3,587	44,426	38,736	26,792	11,945	44.58
Fleet Costs	276	1,087	900	187	3,414	5,984	4,498	1,486	33.04
Outside Services	52,866	7,451	22,250	(14,799)	221,430	118,587	111,250	7,337	6.59
Utilities	24,594	14,269	17,159	(2,890)	89,213	83,400	85,795	(2,395)	-2.79
Protective Services	1,153		458	(458)	2,548	5,469	2,290	3,179	138.82
Insurance	348	16	3,767	(3,751)	16,570	19,720	19,581	139	.71
Other Expenses	2,191	2,326	3,835	(1,509)	17,083	10,272	18,808	(8,536)	-45.39
Total Operating Expense	115,296	62,095	88,717	(26,621)	530,197	423,014	443,960	(20,946)	-4.72
Total Operating Income	(10,530)	43,787	5,103	38,684	10,877	(17,659)	25,138	(42,798)	(170.25)
Non-Operating Income (Expense)									
Interest Expense	0	(397)		(397)		(1,285)		(1,285)	100.00
Interest Income	251	0	310	(310)	1,478	20	1,548	(1,529)	-98.72
Replacement/Extraordinary Item	(7,368)	(2,965)	(4,633)	1,668	(22,056)	(101,832)	(23,165)	(78,667)	339.59
Other Income (Expense)	0			0	5,861	(11,332)		(11,332)	100.00
Management Fees	(13,221)	(12,664)	(12,898)	234	(57,192)	(65,243)	(64,492)	(751)	1.16
Transfers	1,282	914	680	234	6,346	6,278	3,401	2,877	84.58
Total Non-Operating Income (Expense)	(19,057)	(15,113)	(16,541)	1,429	(65,564)	(173,393)	(82,707)	(90,686)	109.65
Income Before Non-Cash Items	(29,587)	28,674	(11,438)	40,112	(54,687)	(191,052)	(57,569)	(133,483)	231.87
Non-Cash Items									
Depreciation & Amortization	(32,402)	(16,335)	(16,126)	(209)	(162,961)	(81,737)	(80,628)	(1,110)	1.38
Non-Oper Income (Expense)	0	8,066	79,167	(71,101)		8,076	395,833	(387,757)	-97.96
Total Non-Cash Items	(32,402)	(8,269)	63,041	(71,310)	(162,961)	(73,662)	315,206	(388,867)	-123.37
Change In Net Assets	(61,989)	20,405	51,603	(31,198)	(217,648)	(264,714)	257,637	(522,351)	(202.75)



WC White
Summarized Income Statement by Company, YTD
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Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	14,256	14,867	12,792	2,075	69,596	72,617	63,959	8,658	13.54
Bad Debt, Net of Collections	1,676	44	292	(248)	3,128	1,542	1,458	83	5.71
Other Tenant Revenue	376	156	237	(81)	1,484	1,107	1,186	(79)	-6.66
Grants	17,663	41,522	18,136	23,386	92,033	193,053	90,680	102,373	112.90
Miscellaneous Revenue	327	339	138	201	679	718	690	28	4.08
Net Revenue	34,298	56,929	31,595	25,334	166,919	269,037	157,973	111,064	70.31
Operating Expense									
Salaries and Benefits	10,170	9,879	12,455	(2,576)	52,926	67,002	62,274	4,729	7.59
Supplies and Materials	623	1,504	1,379	126	9,719	11,512	6,894	4,618	66.98
Fleet Costs	53		108	(108)	664	1,858	540	1,318	244.06
Outside Services	1,336	5,799	3,859	1,941	32,184	26,921	19,293	7,627	39.53
Utilities	1,552	3,637	4,534	(897)	22,300	21,388	22,670	(1,282)	-5.65
Protective Services	420	19,923	325	19,598	1,675	88,820	1,625	87,195	5,365.87
Insurance	123	6	911	(906)	4,670	7,836	4,822	3,015	62.52
Other Expenses	2,145	1,778	3,023	(1,244)	11,180	9,520	15,001	(5,481)	-36.54
Total Operating Expense	16,423	42,526	26,593	15,933	135,318	234,858	133,119	101,739	76.43
Total Operating Income	17,875	14,402	5,001	9,401	31,602	34,179	24,854	9,325	37.52
Non-Operating Income (Expense)									
Interest Income	216	8	283	(275)	1,342	30	1,413	(1,383)	-97.87
Replacement/Extraordinary Item	0		(100)	100		(40,683)	(500)	(40,183)	8,036.70
Management Fees	(4,753)	(5,620)	(5,758)	138	(24,477)	(29,229)	(28,790)	(439)	1.52
Transfers	578	401	306	95	2,865	2,935	1,531	1,404	91.68
Total Non-Operating Income (Expense)	(3,958)	(5,211)	(5,269)	58	(20,270)	(66,947)	(26,346)	(40,601)	154.11
Income Before Non-Cash Items	13,916	9,191	(268)	9,459	11,331	(32,768)	(1,492)	(31,276)	2,096.71
Non-Cash Items									
Depreciation & Amortization	(49,878)	(48,921)	(49,055)	134	(249,389)	(244,604)	(245,274)	670	-.27
Non-Oper Income (Expense)	0			0		10		10	100.00
Total Non-Cash Items	(49,878)	(48,921)	(49,055)	134	(249,389)	(244,594)	(245,274)	680	-.28
Change In Net Assets	(35,961)	(39,730)	(49,323)	9,593	(238,058)	(277,362)	(246,766)	(30,596)	12.40



Westway/H Gonzalez
Summarized Income Statement by Company, YTD
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

GIJdelIncomeStatementByCompany
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	34,902	30,371	13,416	16,955	171,927	151,397	67,082	84,315	125.69
Bad Debt, Net of Collections	1,181	3,525	458	3,067	4,622	(456)	2,292	(2,748)	-119.90
Other Tenant Revenue	1,572	231	434	(203)	5,020	280	2,170	(1,890)	-87.11
Grants	76,316	94,314	78,484	15,830	397,749	407,488	392,420	15,068	3.84
Miscellaneous Revenue	0		817	(817)	4,908	400	4,083	(3,683)	-90.20
Net Revenue	113,971	128,441	93,609	34,831	584,227	559,109	468,047	91,062	19.46
Operating Expense									
Salaries and Benefits	33,881	39,207	41,036	(1,829)	182,829	204,321	205,181	(860)	-.42
Supplies and Materials	5,808	5,154	3,232	1,922	32,059	29,406	16,161	13,245	81.95
Fleet Costs	400	296	388	(92)	2,558	5,220	1,938	3,283	169.43
Outside Services	24,275	23,256	18,116	5,139	104,181	115,636	90,582	25,054	27.66
Utilities	17,822	16,919	17,319	(401)	91,980	103,042	86,596	16,446	18.99
Protective Services	440		250	(250)	1,565	5,469	1,250	4,219	337.52
Insurance	400	19	5,204	(5,186)	22,264	24,066	26,874	(2,808)	-10.45
Other Expenses	3,623	3,742	5,005	(1,263)	22,742	17,727	24,649	(6,921)	-28.08
Total Operating Expense	86,649	88,592	90,551	(1,960)	460,178	504,887	453,230	51,658	11.40
Total Operating Income	27,323	39,849	3,058	36,791	124,049	54,222	14,817	39,404	265.93
Non-Operating Income (Expense)									
Interest Expense	0	(3,094)		(3,094)		(10,005)		(10,005)	100.00
Interest Income	326	7	387	(380)	1,890	53	1,936	(1,883)	-97.27
Replacement/Extraordinary Item	(2,343)	(284)	(626)	342	(2,715)	(2,890)	(3,128)	238	-7.61
Other Income (Expense)	0		417	(417)	(7,797)	(6,338)	2,085	(8,423)	-403.98
Management Fees	(17,323)	(15,510)	(15,248)	(262)	(69,138)	(79,160)	(76,242)	(2,918)	3.83
Transfers	1,591	1,180	857	323	7,949	5,929	4,284	1,644	38.37
Total Non-Operating Income (Expense)	(17,749)	(17,701)	(14,213)	(3,488)	(69,811)	(92,411)	(71,064)	(21,347)	30.04
Income Before Non-Cash Items	9,574	22,148	(11,155)	33,303	54,238	(38,189)	(56,247)	18,058	(32.10)
Non-Cash Items									
Depreciation & Amortization	(42,939)	(42,459)	(42,575)	116	(215,143)	(212,997)	(213,572)	574	-.27
Non-Oper Income (Expense)	0			0		21		21	100.00
Total Non-Cash Items	(42,939)	(42,459)	(42,575)	116	(215,143)	(212,976)	(213,572)	595	-.28
Change In Net Assets	(33,365)	(20,311)	(53,730)	33,419	(160,904)	(251,166)	(269,819)	18,653	(6.91)



Wheatley/Olive Pk/Village East
Summarized Income Statement by Company, YTD
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

GlJdeIncomeStatementByCompany
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	5,026	3,727	5,498	(1,771)	28,643	17,572	27,490	(9,918)	-36.08
Bad Debt, Net of Collections	304	412	(258)	670	1,837	5,114	(1,290)	6,404	-496.44
Other Tenant Revenue	330		108	(108)	1,236	(261)	540	(801)	-148.33
Grants	25,127	28,440	25,804	2,636	131,038	106,254	129,020	(22,766)	-17.65
Miscellaneous Revenue	0		416	(416)	25		2,082	(2,082)	-100.00
Net Revenue	30,786	32,579	31,568	1,010	162,777	128,680	157,842	(29,162)	-18.48
Operating Expense									
Salaries and Benefits	7,306	12,554	13,029	(475)	33,824	62,368	65,144	(2,776)	-4.26
Supplies and Materials	1,980	934	3,014	(2,080)	18,384	9,007	15,070	(6,062)	-40.23
Outside Services	9,058	1,163	7,375	(6,212)	47,855	21,324	36,875	(15,551)	-42.17
Utilities	7,682	2,187	6,817	(4,630)	37,790	28,120	34,083	(5,964)	-17.50
Protective Services	1,010		517	(517)	4,226	2,750	2,583	167	6.45
Insurance	(1,729)	6	1,601	(1,595)	5,713	5,885	8,295	(2,410)	-29.06
Other Expenses	634	637	590	47	3,066	2,171	2,820	(650)	-23.03
Total Operating Expense	25,940	17,481	32,942	(15,461)	150,858	131,624	164,871	(33,247)	-20.17
Total Operating Income	4,846	15,097	(1,374)	16,472	11,919	(2,945)	(7,030)	4,085	(58.11)
Non-Operating Income (Expense)									
Interest Income	2,572	2,470		2,470	13,241	12,416		12,416	100.00
Replacement/Extraordinary Item	(569)	(877)	(1,283)	406	(2,359)	(3,098)	(6,417)	3,318	-51.72
Other Income (Expense)	0			0		(857)		(857)	100.00
Management Fees	(3,480)	(4,233)	(3,752)	(481)	(17,852)	(20,097)	(18,758)	(1,339)	7.14
Transfers	388	274	207	66	1,915	1,998	1,036	962	92.89
Total Non-Operating Income (Expense)	(1,089)	(2,367)	(4,828)	2,461	(5,055)	(9,638)	(24,139)	14,500	-60.07
Income Before Non-Cash Items	3,757	12,730	(6,202)	18,932	6,864	(12,583)	(31,168)	18,585	(59.63)
Non-Cash Items									
Depreciation & Amortization	(2,467)	(2,460)	(2,467)	7	(12,335)	(12,301)	(12,335)	34	-.27
Non-Oper Income (Expense)	0			0		(18)		(18)	100.00
Total Non-Cash Items	(2,467)	(2,460)	(2,467)	7	(12,335)	(12,319)	(12,335)	16	-.13
Change In Net Assets	1,290	10,270	(8,669)	18,939	(5,471)	(24,902)	(43,503)	18,601	(42.76)



Converse Ranch I
Summarized Income Statement by Company, YTD
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

GLJdeIncomeStatementByCompany
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Bad Debt, Net of Collections	0			0					
Grants	5,432	5,934	5,579	355	28,336	6,453	27,895	(21,442)	-76.87
Miscellaneous Revenue	0			0					
Net Revenue	5,432	5,934	5,579	355	28,336	6,453	27,895	(21,442)	-76.87
Operating Expense									
Outside Services	0			0					
Other Expenses	329	305	346	(41)	1,967	1,516	1,687	(171)	-10.13
Total Operating Expense	329	305	346	(41)	1,967	1,516	1,687	(171)	-10.13
Total Operating Income	5,103	5,629	5,233	396	26,369	4,937	26,208	(21,271)	(81.16)
Non-Operating Income (Expense)									
Interest Income	10	0	1	(1)	13	0	6	(5)	-92.93
Other Income (Expense)	(4,776)	(4,916)	(5,300)	384	(26,483)	(19,400)	(26,500)	7,101	-26.79
Management Fees	(1,772)	(1,917)	(1,893)	(24)	(9,186)	(9,584)	(9,465)	(119)	1.26
Transfers	0		(48)	48			(240)	240	-100.00
Total Non-Operating Income (Expense)	(6,538)	(6,832)	(7,240)	408	(35,656)	(28,983)	(36,199)	7,216	-19.93
Income Before Non-Cash Items	(1,435)	(1,203)	(2,007)	804	(9,287)	(24,047)	(9,991)	(14,055)	140.67



Converse Ranch II, LLC
Summarized Income Statement by Company, YTD
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Bad Debt, Net of Collections	0			0					
Grants	3,351	2,757	3,441	(684)	17,470	10,192	17,205	(7,013)	-40.76
Net Revenue	3,351	2,757	3,441	(684)	17,470	10,192	17,205	(7,013)	-40.76
Operating Expense									
Outside Services	0			0					
Other Expenses	213	135	224	(89)	1,357	767	1,090	(324)	-29.68
Total Operating Expense	213	135	224	(89)	1,357	767	1,090	(324)	-29.68
Total Operating Income	3,137	2,621	3,217	(595)	16,113	9,425	16,115	(6,689)	(41.51)
Non-Operating Income (Expense)									
Interest Income	0		4	(4)			20	(20)	-100.00
Other Income (Expense)	(2,676)	(1,834)	(3,269)	1,435	(17,052)	(7,739)	(16,345)	8,606	-52.65
Management Fees	(1,541)	(1,610)	(1,499)	(111)	(7,526)	(8,051)	(7,497)	(554)	7.39
Transfers	0		(40)	40			(200)	200	-100.00
Total Non-Operating Income (Expense)	(4,216)	(3,444)	(4,804)	1,360	(24,578)	(15,790)	(24,022)	8,232	-34.27
Income Before Non-Cash Items	(1,079)	(822)	(1,588)	765	(8,465)	(6,364)	(7,907)	1,543	(19.51)
Non-Cash Items									
Non-Oper Income (Expense)	0	15,413		15,413		15,413		15,413	100.00
Total Non-Cash Items	0	15,413		15,413		15,413		15,413	100.00
Change In Net Assets	(1,079)	14,591	(1,588)	16,178	(8,465)	9,049	(7,907)	16,956	(214.44)



East Meadows
Summarized Income Statement by Company, YTD
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Bad Debt, Net of Collections	0			0					
Grants	29,011	37,748	29,793	7,955	150,885	129,101	148,965	(19,864)	-13.33
Miscellaneous Revenue	0			0					
Net Revenue	29,011	37,748	29,793	7,955	150,885	129,101	148,965	(19,864)	-13.33
Operating Expense									
Other Expenses	1,489	1,857	1,615	241	10,584	7,883	7,996	(113)	-1.41
Total Operating Expense	1,489	1,857	1,615	241	10,584	7,883	7,996	(113)	-1.41
Total Operating Income	27,521	35,891	28,178	7,714	140,300	121,219	140,969	(19,751)	(14.01)
Non-Operating Income (Expense)									
Interest Income	41	1	155	(154)	565	1	774	(773)	-99.83
Other Income (Expense)	(27,186)	(35,277)	(28,303)	(6,973)	(195,483)	(147,995)	(141,517)	(6,478)	4.58
Management Fees	(1,516)	(2,550)	(2,238)	(312)	(7,598)	(11,679)	(11,189)	(490)	4.38
Transfers	0		(135)	135			(675)	675	-100.00
Total Non-Operating Income (Expense)	(28,661)	(37,826)	(30,521)	(7,305)	(202,516)	(159,673)	(152,607)	(7,066)	4.63
Income Before Non-Cash Items	(1,140)	(1,935)	(2,344)	409	(62,216)	(38,454)	(11,638)	(26,817)	230.43
Non-Cash Items									
Non-Oper Income (Expense)	0			0					
Total Non-Cash Items	0								
Change In Net Assets	(1,140)	(1,935)	(2,344)	409	(62,216)	(38,454)	(11,638)	(26,817)	230.43



Gardens at San Juan Square
Summarized Income Statement by Company, YTD
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Bad Debt, Net of Collections	800			0	1,282				
Grants	24,266	36,600	27,569	9,031	141,514	136,267	137,845	(1,578)	-1.15
Miscellaneous Revenue	0			0					
Net Revenue	25,066	36,600	27,569	9,031	142,796	136,267	137,845	(1,578)	-1.15
Operating Expense									
Other Expenses	233		1,536	(1,536)	1,256	83	7,576	(7,493)	-98.90
Total Operating Expense	233		1,536	(1,536)	1,256	83	7,576	(7,493)	-98.90
Total Operating Income	24,833	36,600	26,033	10,567	141,540	136,184	130,269	5,915	4.54
Non-Operating Income (Expense)									
Interest Income	188	11	243	(233)	1,200	17	1,216	(1,200)	-98.62
Other Income (Expense)	(28,155)	(24,527)	(26,191)	1,663	(100,884)	(89,692)	(130,953)	41,260	-31.51
Management Fees	(2,944)	(3,065)	(3,101)	37	(14,923)	(15,004)	(15,507)	503	-3.24
Transfers	0		(117)	117			(585)	585	-100.00
Total Non-Operating Income (Expense)	(30,910)	(27,582)	(29,166)	1,584	(114,606)	(104,680)	(145,829)	41,149	-28.22
Income Before Non-Cash Items	(6,077)	9,018	(3,133)	12,151	26,934	31,504	(15,560)	47,064	(302.47)



HemisView Village
Summarized Income Statement by Company, YTD
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Bad Debt, Net of Collections	0		(400)	400			(2,000)	2,000	-100.00
Grants	15,111	18,236	15,714	2,522	78,789	76,905	78,570	(1,665)	-2.12
Net Revenue	15,111	18,236	15,314	2,922	78,789	76,905	76,570	335	.44
Operating Expense									
Other Expenses	819	864	901	(36)	4,882	3,691	4,447	(756)	-17.01
Total Operating Expense	819	864	901	(36)	4,882	3,691	4,447	(756)	-17.01
Total Operating Income	14,292	17,371	14,413	2,958	73,907	73,214	72,123	1,091	1.51
Non-Operating Income (Expense)									
Interest Income	22	1	33	(32)	151	1	164	(162)	-99.23
Other Income (Expense)	(13,469)	(16,424)	(15,253)	(1,171)	(80,495)	(68,337)	(76,267)	7,929	-10.40
Management Fees	(1,834)	(2,209)	(1,733)	(475)	(8,708)	(10,665)	(8,667)	(1,998)	23.05
Transfers	0		(97)	97			(485)	485	-100.00
Total Non-Operating Income (Expense)	(15,281)	(18,632)	(17,051)	(1,581)	(89,052)	(79,001)	(85,255)	6,254	-7.34
Income Before Non-Cash Items	(989)	(1,260)	(2,638)	1,377	(15,145)	(5,787)	(13,133)	7,345	(55.93)



Midcrown Seniors Pavillion
Summarized Income Statement by Company, YTD
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Bad Debt, Net of Collections	0			0	1				
Grants	5,782	9,652	7,941	1,711	30,149	18,771	39,705	(20,934)	-52.72
Miscellaneous Revenue	0			0					
Net Revenue	5,782	9,652	7,941	1,711	30,150	18,771	39,705	(20,934)	-52.72
Operating Expense									
Outside Services	0			0					
Other Expenses	454	439	725	(286)	5,183	3,431	3,605	(174)	-4.82
Total Operating Expense	454	439	725	(286)	5,183	3,431	3,605	(174)	-4.82
Total Operating Income	5,327	9,213	7,216	1,997	24,966	15,340	36,100	(20,761)	(57.51)
Non-Operating Income (Expense)									
Interest Income	0		4	(4)			20	(20)	-100.00
Other Income (Expense)	(4,704)	(8,342)	(7,544)	(798)	(29,619)	(34,998)	(37,720)	2,722	-7.22
Management Fees	(1,862)	(2,510)	(2,520)	11	(11,848)	(12,746)	(12,602)	(144)	1.14
Transfers	0		(75)	75			(375)	375	-100.00
Total Non-Operating Income (Expense)	(6,566)	(10,852)	(10,135)	(717)	(41,467)	(47,744)	(50,677)	2,933	-5.79
Income Before Non-Cash Items	(1,239)	(1,639)	(2,920)	1,280	(16,501)	(32,404)	(14,576)	(17,828)	122.31
Non-Cash Items									
Non-Oper Income (Expense)	0	32,367		32,367		32,367		32,367	100.00
Total Non-Cash Items	0	32,367		32,367		32,367		32,367	100.00
Change In Net Assets	(1,239)	30,728	(2,920)	33,647	(16,501)	(37)	(14,576)	14,539	(99.74)



Refugio
Summarized Income Statement by Company, YTD
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Bad Debt, Net of Collections	0		(442)	442	3,739		(2,210)	2,210	-100.00
Grants	17,710	20,328	17,657	2,671	92,275	69,486	88,285	(18,799)	-21.29
Net Revenue	17,710	20,328	17,215	3,113	96,014	69,486	86,075	(16,589)	-19.27
Operating Expense									
Outside Services	0			0					
Other Expenses	952	978	1,036	(58)	6,002	4,169	5,123	(953)	-18.61
Total Operating Expense	952	978	1,036	(58)	6,002	4,169	5,123	(953)	-18.61
Total Operating Income	16,758	19,350	16,179	3,172	90,012	65,316	80,952	(15,636)	(19.32)
Non-Operating Income (Expense)									
Interest Income	0	0	1	0	2	0	3	(3)	-97.78
Other Income (Expense)	(15,970)	(18,584)	(16,866)	(1,718)	(102,301)	(67,663)	(84,331)	16,668	-19.77
Management Fees	(1,629)	(2,069)	(2,759)	690	(8,564)	(9,734)	(13,797)	4,063	-29.45
Transfers	0		(95)	95			(475)	475	-100.00
Total Non-Operating Income (Expense)	(17,598)	(20,653)	(19,720)	(933)	(110,863)	(77,396)	(98,600)	21,204	-21.50
Income Before Non-Cash Items	(840)	(1,303)	(3,542)	2,239	(20,851)	(12,080)	(17,648)	5,568	(31.55)
Non-Cash Items									
Non-Oper Income (Expense)	0	14,995		14,995		14,995		14,995	100.00
Total Non-Cash Items	0	14,995		14,995		14,995		14,995	100.00
Change In Net Assets	(840)	13,692	(3,542)	17,234	(20,851)	2,915	(17,648)	20,563	(116.52)



San Juan Square
Summarized Income Statement by Company, YTD
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

GlJdelIncomeStatementByCompany
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Bad Debt, Net of Collections	30		(175)	175	180		(875)	875	-100.00
Grants	17,915	23,339	18,139	5,200	93,358	89,960	90,695	(735)	-.81
Net Revenue	17,945	23,339	17,964	5,375	93,538	89,960	89,820	140	.16
Operating Expense									
Other Expenses	964	1,145	1,006	139	5,995	4,864	4,969	(104)	-2.10
Total Operating Expense	964	1,145	1,006	139	5,995	4,864	4,969	(104)	-2.10
Total Operating Income	16,981	22,194	16,958	5,237	87,543	85,096	84,851	244	.29
Non-Operating Income (Expense)									
Interest Income	0		8	(8)			40	(40)	-100.00
Other Income (Expense)	(16,388)	(21,755)	(17,649)	(4,106)	(102,366)	(91,646)	(88,245)	(3,400)	3.85
Management Fees	(1,636)	(1,291)	(1,869)	578	(9,006)	(9,104)	(9,345)	241	-2.57
Transfers	0		(87)	87			(435)	435	-100.00
Total Non-Operating Income (Expense)	(18,023)	(23,046)	(19,597)	(3,449)	(111,372)	(100,750)	(97,985)	(2,765)	2.82
Income Before Non-Cash Items	(1,042)	(852)	(2,639)	1,787	(23,829)	(15,654)	(13,134)	(2,521)	19.19
Non-Cash Items									
Non-Oper Income (Expense)	0	23,937		23,937		23,937		23,937	100.00
Total Non-Cash Items	0	23,937		23,937		23,937		23,937	100.00
Change In Net Assets	(1,042)	23,085	(2,639)	25,724	(23,829)	8,283	(13,134)	21,416	(163.06)



San Juan Square II
Summarized Income Statement by Company, YTD
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Bad Debt, Net of Collections	0			0					
Grants	15,620	21,125	16,030	5,095	81,497	89,033	80,150	8,883	11.08
Miscellaneous Revenue	0			0	4,682				
Net Revenue	15,620	21,125	16,030	5,095	86,179	89,033	80,150	8,883	11.08
Operating Expense									
Other Expenses	833	1,013	890	123	4,706	4,311	4,389	(78)	-1.77
Total Operating Expense	833	1,013	890	123	4,706	4,311	4,389	(78)	-1.77
Total Operating Income	14,787	20,113	15,140	4,972	81,474	84,722	75,761	8,961	11.83
Non-Operating Income (Expense)									
Interest Income	0		0	0	0		0	0	-100.00
Other Income (Expense)	(13,741)	(19,238)	(15,229)	(4,009)	(78,158)	(80,709)	(76,143)	(4,566)	6.00
Management Fees	(1,663)	(1,702)	(1,863)	162	(8,921)	(9,580)	(9,316)	(264)	2.83
Transfers	0		(91)	91			(455)	455	-100.00
Total Non-Operating Income (Expense)	(15,404)	(20,940)	(17,183)	(3,757)	(87,079)	(90,289)	(85,914)	(4,375)	5.09
Income Before Non-Cash Items	(618)	(827)	(2,043)	1,216	(5,605)	(5,567)	(10,153)	4,586	(45.17)
Non-Cash Items									
Non-Oper Income (Expense)	0	17,239		17,239		17,239		17,239	100.00
Total Non-Cash Items	0	17,239		17,239		17,239		17,239	100.00
Change In Net Assets	(618)	16,412	(2,043)	18,455	(5,605)	11,672	(10,153)	21,825	(214.97)



Sutton Oaks
Summarized Income Statement by Company, YTD
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

GLJdeIncomeStatementByCompany
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Bad Debt, Net of Collections	340			0	502				
Grants	16,792	20,570	18,561	2,009	95,217	66,987	92,805	(25,818)	-27.82
Miscellaneous Revenue	0		1,050	(1,050)			5,250	(5,250)	-100.00
Net Revenue	17,132	20,570	19,611	959	95,718	66,987	98,055	(31,068)	-31.68
Operating Expense									
Outside Services	0			0					
Utilities	0			0					
Other Expenses	912	996	1,013	(18)	6,467	4,454	5,002	(548)	-10.96
Total Operating Expense	912	996	1,013	(18)	6,467	4,454	5,002	(548)	-10.96
Total Operating Income	16,219	19,574	18,598	976	89,251	62,533	93,053	(30,520)	(32.80)
Non-Operating Income (Expense)									
Interest Income	0		5	(5)	16		26	(26)	-100.00
Other Income (Expense)	(15,279)	(18,915)	(17,633)	(1,282)	(110,088)	(79,356)	(88,165)	8,809	-9.99
Management Fees	(2,076)	(1,985)	(2,290)	304	(11,306)	(11,131)	(11,448)	317	-2.77
Transfers	0		(91)	91			(455)	455	-100.00
Total Non-Operating Income (Expense)	(17,355)	(20,900)	(20,008)	(892)	(121,378)	(90,487)	(100,041)	9,554	-9.55
Income Before Non-Cash Items	(1,136)	(1,326)	(1,410)	84	(32,127)	(27,953)	(6,988)	(20,966)	300.03
Non-Cash Items									
Non-Oper Income (Expense)	0	20,994		20,994		20,994		20,994	100.00
Total Non-Cash Items	0	20,994		20,994		20,994		20,994	100.00
Change In Net Assets	(1,136)	19,668	(1,410)	21,078	(32,127)	(6,959)	(6,988)	28	(.41)



The Alhambra
Summarized Income Statement by Company, YTD
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Grants	2,817	3,642	2,944	698	15,140	14,662	14,720	(58)	- .40
Net Revenue	2,817	3,642	2,944	698	15,140	14,662	14,720	(58)	- .40
Operating Expense									
Other Expenses	154	176	179	(4)	1,089	755	887	(132)	-14.88
Total Operating Expense	154	176	179	(4)	1,089	755	887	(132)	-14.88
Total Operating Income	2,663	3,466	2,765	702	14,050	13,907	13,833	74	.53
Non-Operating Income (Expense)									
Interest Income	0		3	(3)			15	(15)	-100.00
Other Income (Expense)	(2,500)	(3,336)	(2,797)	(539)	(16,857)	(13,994)	(13,984)	(10)	.07
Management Fees	(519)	(577)	(644)	67	(2,950)	(3,071)	(3,218)	146	-4.55
Transfers	0		(28)	28			(140)	140	-100.00
Total Non-Operating Income (Expense)	(3,019)	(3,913)	(3,465)	(447)	(19,807)	(17,065)	(17,327)	262	-1.51
Income Before Non-Cash Items	(356)	(446)	(701)	254	(5,757)	(3,158)	(3,494)	336	(9.61)
Non-Cash Items									
Non-Oper Income (Expense)	0	8,435		8,435		8,435		8,435	100.00
Total Non-Cash Items	0	8,435		8,435		8,435		8,435	100.00
Change In Net Assets	(356)	7,989	(701)	8,689	(5,757)	5,277	(3,494)	8,771	(251.04)



The Park At Sutton Oaks
Summarized Income Statement by Company, YTD
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	0			0		(15)		(15)	100.00
Bad Debt, Net of Collections	0			0	427				
Grants	18,197	21,002	19,137	1,865	94,845	88,556	95,685	(7,129)	-7.45
Miscellaneous Revenue	0			0					
Net Revenue	18,197	21,002	19,137	1,865	95,272	88,541	95,685	(7,144)	-7.47
Operating Expense									
Other Expenses	984	1,014	1,054	(40)	6,022	4,318	5,203	(885)	-17.01
Total Operating Expense	984	1,014	1,054	(40)	6,022	4,318	5,203	(885)	-17.01
Total Operating Income	17,213	19,989	18,083	1,906	89,250	84,223	90,482	(6,258)	(6.92)
Non-Operating Income (Expense)									
Interest Income	0		8	(8)			40	(40)	-100.00
Other Income (Expense)	(16,561)	(19,263)	(18,180)	(1,083)	(102,578)	(80,813)	(90,901)	10,088	-11.10
Management Fees	(2,177)	(2,330)	(2,567)	237	(12,486)	(11,914)	(12,833)	918	-7.16
Transfers	0		(93)	93			(465)	465	-100.00
Total Non-Operating Income (Expense)	(18,738)	(21,593)	(20,832)	(761)	(115,064)	(92,727)	(104,158)	11,431	-10.97
Income Before Non-Cash Items	(1,525)	(1,604)	(2,749)	1,145	(25,814)	(8,504)	(13,677)	5,173	(37.82)
Non-Cash Items									
Non-Oper Income (Expense)	0	18,980		18,980		18,980		18,980	100.00
Total Non-Cash Items	0	18,980		18,980		18,980		18,980	100.00
Change In Net Assets	(1,525)	17,376	(2,749)	20,125	(25,814)	10,476	(13,677)	24,153	(176.60)



Wheatley Senior Living
Summarized Income Statement by Company, YTD
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Grants	0	13,248	5,358	7,890	71,810	52,481	26,790	25,691	95.90
Net Revenue	0	13,248	5,358	7,890	71,810	52,481	26,790	25,691	95.90
Operating Expense									
Other Expenses	33	645	296	349	4,067	2,759	1,466	1,292	88.12
Total Operating Expense	33	645	296	349	4,067	2,759	1,466	1,292	88.12
Total Operating Income	(33)	12,603	5,062	7,541	67,743	49,723	25,324	24,399	96.35
Non-Operating Income (Expense)									
Interest Income	0		2	(2)			10	(10)	-100.00
Other Income (Expense)	0	(12,254)	(5,090)	(7,164)	(73,648)	(51,412)	(25,451)	(25,961)	102.01
Management Fees	(890)	(1,567)	(2,159)	591	(7,547)	(8,444)	(10,794)	2,350	-21.77
Transfers	0		(18)	18			(90)	90	-100.00
Total Non-Operating Income (Expense)	(890)	(13,822)	(7,265)	(6,557)	(81,195)	(59,856)	(36,324)	(23,532)	64.78
Income Before Non-Cash Items	(923)	(1,219)	(2,203)	984	(13,451)	(10,133)	(11,000)	868	(7.89)
Non-Cash Items									
Non-Oper Income (Expense)	0	17,804		17,804		17,804		17,804	100.00
Total Non-Cash Items	0	17,804		17,804		17,804		17,804	100.00
Change In Net Assets	(923)	16,585	(2,203)	18,788	(13,451)	7,671	(11,000)	18,672	(169.74)



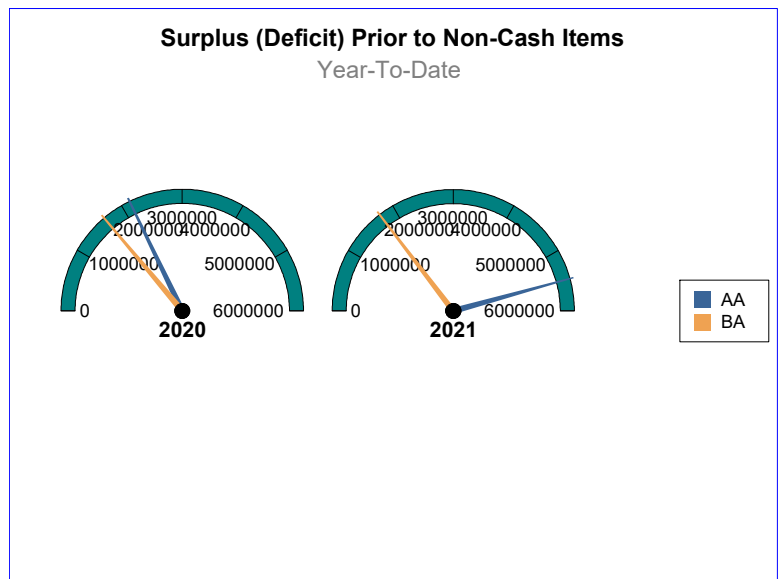
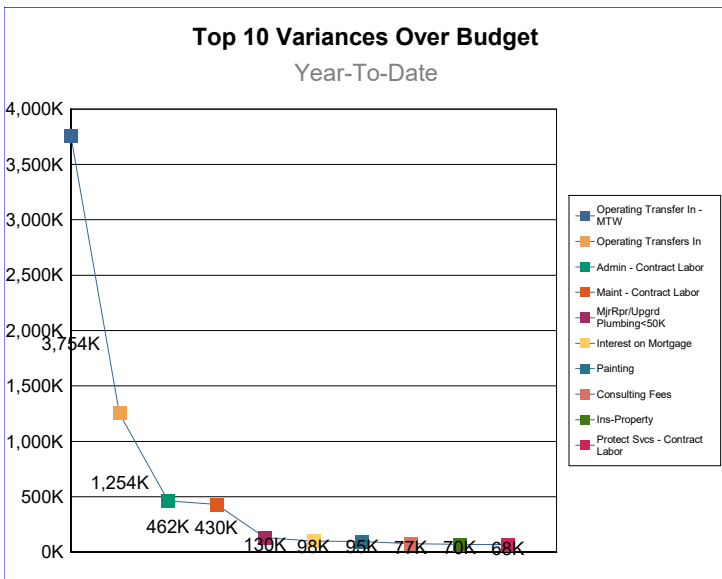
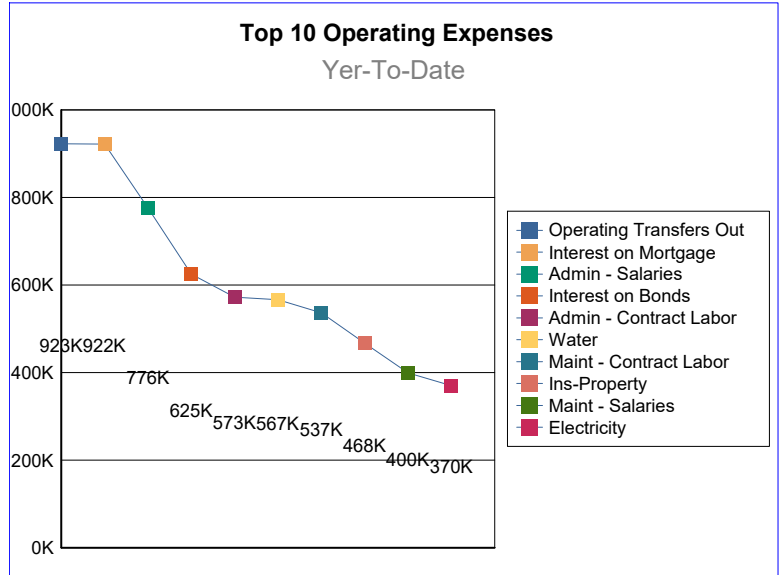
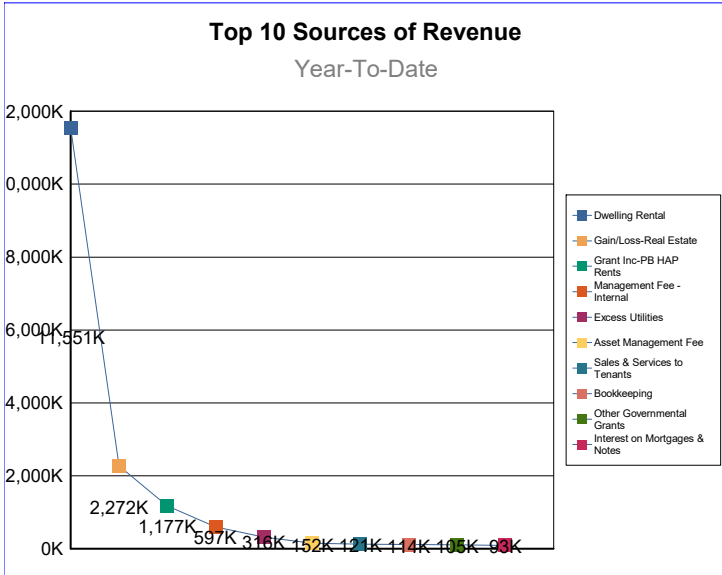
Beacon
Summarized Income Statement by Line of Business, YTD
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Year-To-Date			
	Actual	Budget	Variance	%
Revenue				
Rental Revenue	10,727,228	11,281,479	(554,251)	-4.91
Bad Debt, Net of Collections	(160,694)	(184,531)	23,837	-12.92
Other Tenant Revenue	486,261	420,007	66,254	15.77
Grants	1,307,451	1,180,102	127,349	10.79
Miscellaneous Revenue	72,964	74,102	(1,138)	-1.54
Net Revenue	12,433,210	12,771,159	(337,949)	-2.65
Operating Expense				
Salaries and Benefits	2,901,475	3,060,031	(158,556)	-5.18
Supplies and Materials	471,165	488,317	(17,152)	-3.51
Fleet Costs	11,658	10,521	1,137	10.81
Outside Services	1,651,272	1,521,952	129,320	8.50
Utilities	1,252,343	1,199,719	52,625	4.39
Protective Services	169,408	101,466	67,942	66.96
Insurance	647,069	643,975	3,094	.48
Other Expenses	569,241	818,302	(249,061)	-30.44
Total Operating Expense	7,673,632	7,844,282	(170,651)	-2.18
Total Operating Income	4,759,579	4,926,877	(167,298)	(\$3.40)
Non-Operating Income (Expense)				
Interest Expense	(1,871,472)	(1,990,073)	118,601	-5.96
Interest Income	98,802	322,278	(223,476)	-69.34
Replacement/Extraordinary Item	(696,185)	(585,133)	(111,052)	18.98
Other Income (Expense)	(13,213)	(8,560)	(4,653)	54.36
Management Fees	(879,678)	(914,354)	34,676	-3.79
Transfers	4,085,590		4,085,590	100.00
Total Non-Operating Income (Expense)	723,845	(3,175,842)	3,899,686	-122.79
Surplus or Deficit Prior to Non-Cash Items	5,483,423	1,751,035	3,732,388	\$213.15
Non-Cash Items				
Depreciation & Amortization	(1,791,497)	(1,717,574)	(73,923)	4.30
Non-Oper Income (Expense)	2,217,348		2,217,348	100.00
Total Non-Cash Items	425,851	(1,717,574)	2,143,425	-124.79

Beacon
Summarized Income Statement by Line of Business, YTD
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

Account Description	Year-To-Date			
	Actual	Budget	Variance	%
Change In Net Assets	5,909,275	33,461	5,875,814	\$17,560.13





Beacon
SAHA Managed
Summarized Income Statement by Line of Business, YTD
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

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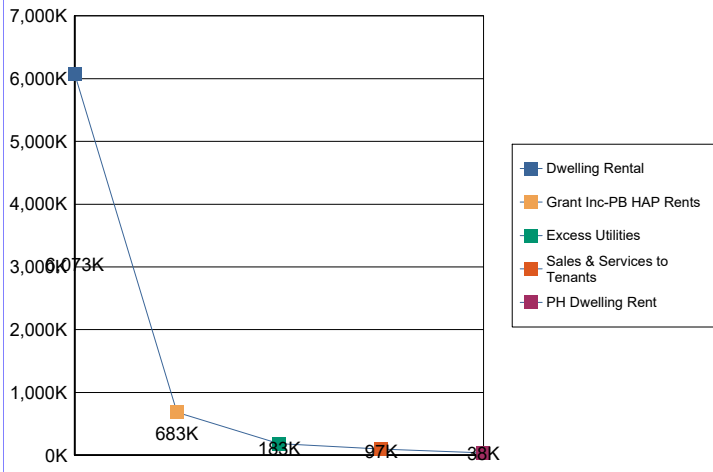
Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	1,204,184	1,146,231	1,272,451	(126,220)	5,625,255	6,107,897	6,348,819	(240,921)	(3.79)
Bad Debt, Net of Collections	(155,803)	(27,926)	(10,892)	(17,034)	(86,061)	(98,542)	(54,462)	(44,080)	80.94
Other Tenant Revenue	88,197	50,635	57,893	(7,258)	335,782	305,345	289,466	15,880	5.49
Grants	119,791	136,513	123,780	12,733	598,752	735,750	618,898	116,852	18.88
Miscellaneous Revenue	5,833	6,440	6,577	(137)	27,697	29,023	32,887	(3,864)	(11.75)
Net Revenue	1,262,201	1,311,893	1,449,809	(137,916)	6,501,424	7,079,473	7,235,607	(156,134)	(2.16)
Operating Expense									
Salaries and Benefits	242,246	314,861	333,333	(18,472)	1,270,876	1,608,196	1,666,665	(58,469)	(3.51)
Supplies and Materials	44,883	58,107	65,026	(6,920)	318,162	348,763	325,132	23,631	7.27
Fleet Costs	3,689	1,759	2,014	(255)	12,402	11,243	10,071	1,172	11.63
Outside Services	167,410	181,598	178,400	3,198	769,201	1,030,075	892,489	137,586	15.42
Utilities	88,343	151,310	155,738	(4,428)	566,879	798,018	778,688	19,330	2.48
Protective Services	3,098	3,300	8,106	(4,806)	19,021	121,424	40,530	80,894	199.59
Insurance	5,418	3,159	75,005	(71,846)	339,351	383,453	381,728	1,725	.45
Other Expenses	36,973	35,035	94,027	(58,993)	213,326	249,467	450,336	(200,869)	(44.60)
Total Operating Expense	592,060	749,130	911,650	(162,520)	3,509,219	4,550,639	4,545,640	4,999	.11
Total Operating Income	670,141	562,763	538,159	24,605	2,992,205	2,528,834	2,689,968	(161,133)	(5.99)
Non-Operating Income (Expense)									
Interest Expense	(159,737)	(216,961)	(241,177)	24,216	(796,046)	(1,089,696)	(1,206,136)	116,440	(9.65)
Interest Income	29,333	877	37,268	(36,391)	181,896	4,716	186,339	(181,623)	(97.47)
Replacement/Extraordinary Item	(41,567)	(48,613)	(57,737)	9,123	(342,434)	(470,967)	(288,683)	(182,284)	63.14
Other Income (Expense)	21,362		(607)	607	21,362	(5,860)	(3,035)	(2,825)	93.08
Management Fees	(119,411)	(130,804)	(138,282)	7,478	(596,686)	(664,627)	(691,409)	26,782	(3.87)
Transfers		11,925		11,925		49,383		49,383	100.00
Total Non-Operating Income (Expense)	(270,019)	(383,576)	(400,535)	16,959	(1,531,907)	(2,177,053)	(2,002,925)	(174,128)	8.69
Surplus or (Deficit) Prior to Non-Cash Items	400,121	179,187	137,624	41,563	1,460,298	351,781	687,043	(335,262)	(48.80)
Non-Cash Items									
Depreciation & Amortization	(133,427)	(204,066)	(154,744)	(49,321)	(673,939)	(1,022,509)	(776,570)	(245,939)	31.67
Non-Oper Income (Expense)						(54,572)		(54,572)	100.00
Total Non-Cash Items	(133,427)	(204,066)	(154,744)	(49,321)	(673,939)	(1,077,081)	(776,570)	(300,511)	38.70
Change In Net Assets	266,694	(24,879)	(17,120)	(7,758)	786,359	(725,300)	(89,527)	(635,772)	710.14



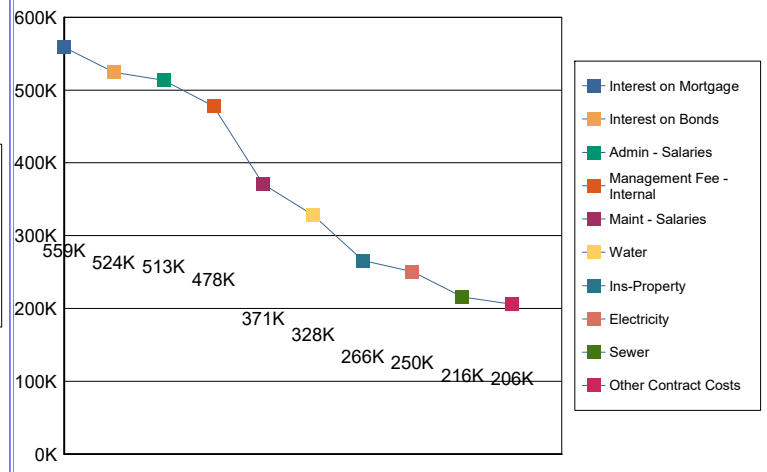
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SAHA Managed
Summarized Income Statement by Line of Business, YTD
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

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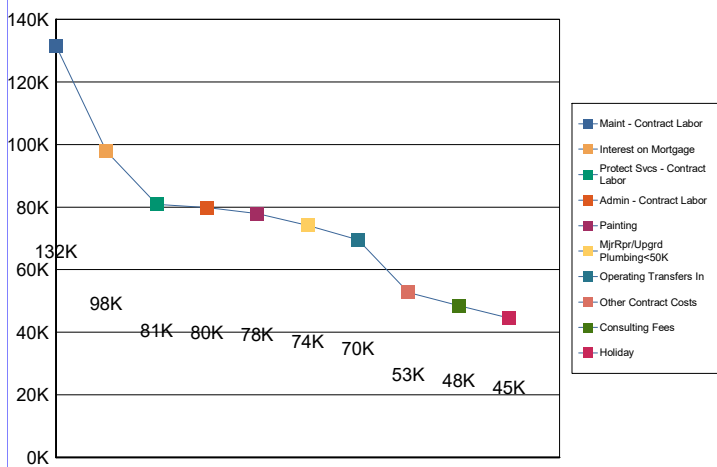
Top 5 Sources of Revenue
Year-To-Date



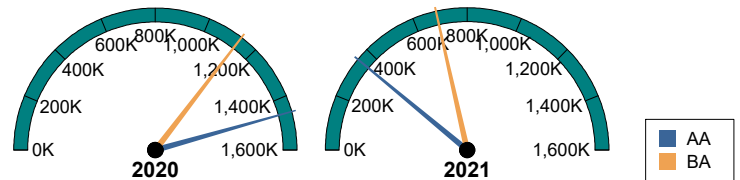
Top 10 Operating Expenses
Year-To-Date



Top 10 Variances Over Budget
Year-To-Date



Surplus (Deficit) Prior to Non-Cash Items
Year-to-Date





SAHDC Bella Claire Apts.
Summarized Income Statement by Company, YTD
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

GlJdelIncomeStatementByCompany
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	39,406	35,412	38,792	(3,380)	200,439	182,654	193,958	(11,305)	-5.83
Bad Debt, Net of Collections	(528)		16	(16)	(528)		82	(82)	-100.00
Other Tenant Revenue	88	4,773	250	4,523	2,613	5,258	1,250	4,008	320.60
Miscellaneous Revenue	0	40	58	(18)	320	320	292	28	9.72
Net Revenue	38,966	40,224	39,116	1,108	202,844	188,231	195,582	(7,350)	-3.76
Operating Expense									
Salaries and Benefits	9,831	13,316	13,658	(342)	58,457	66,371	68,289	(1,917)	-2.81
Supplies and Materials	248	1,176	1,543	(367)	10,387	8,670	7,713	957	12.40
Fleet Costs	0			0	1,204				
Outside Services	1,450	3,746	6,142	(2,396)	22,498	30,378	30,708	(330)	-1.08
Utilities	3,551	6,153	4,591	1,562	18,948	27,427	22,955	4,472	19.48
Protective Services	0		250	(250)			1,250	(1,250)	-100.00
Insurance	127	25	2,482	(2,456)	14,117	13,080	12,686	393	3.10
Other Expenses	1,579	1,023	2,363	(1,339)	7,522	7,799	11,692	(3,893)	-33.30
Total Operating Expense	16,785	25,440	31,028	(5,588)	133,132	153,724	155,293	(1,569)	-1.01
Total Operating Income	22,181	14,785	8,089	6,696	69,711	34,507	40,288	(5,781)	(14.35)
Non-Operating Income (Expense)									
Interest Expense	(3,772)	(3,616)	(3,616)	0	(18,987)	(18,212)	(18,212)		
Interest Income	7	0	16	(16)	57	2	80	(79)	-98.04
Replacement/Extraordinary Item	(362)	(389)	(1,883)	1,495	(14,888)	(11,557)	(9,417)	(2,141)	22.73
Other Income (Expense)	1,300			0	1,300				
Management Fees	(4,138)	(4,624)	(4,769)	145	(20,520)	(22,931)	(23,846)	915	-3.84
Transfers	0	11,925		11,925		49,383		49,383	100.00
Total Non-Operating Income (Expense)	(6,966)	3,297	(10,252)	13,550	(53,038)	(3,317)	(51,394)	48,078	-93.55
Income Before Non-Cash Items	15,215	18,082	(2,163)	20,245	16,673	31,191	(11,106)	42,297	(380.84)
Non-Cash Items									
Depreciation & Amortization	(8,433)	(8,365)	(8,256)	(109)	(41,767)	(41,826)	(41,280)	(545)	1.32
Total Non-Cash Items	(8,433)	(8,365)	(8,256)	(109)	(41,767)	(41,826)	(41,280)	(545)	1.32
Change In Net Assets	6,782	9,717	(10,419)	20,136	(25,094)	(10,635)	(52,387)	41,751	(79.70)



SAHFC Burning Tree
Summarized Income Statement by Company, YTD
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	68,690	77,682	64,958	12,724	341,403	371,933	324,792	47,142	14.51
Bad Debt, Net of Collections	(9,000)		(779)	779	(10,068)	(394)	(3,897)	3,503	-89.89
Other Tenant Revenue	5,776	1,950	483	1,467	5,407	8,097	2,415	5,682	235.29
Miscellaneous Revenue	80		145	(145)	390	240	725	(485)	-66.90
Net Revenue	65,545	79,632	64,807	14,825	337,132	379,877	324,034	55,843	17.23
Operating Expense									
Salaries and Benefits	10,261	15,672	18,420	(2,748)	58,154	83,199	92,100	(8,900)	-9.66
Supplies and Materials	1,183	1,812	3,749	(1,936)	21,950	13,179	18,743	(5,563)	-29.68
Fleet Costs	0	417	50	367	164	1,053	250	803	321.20
Outside Services	12,682	4,378	6,921	(2,543)	36,152	30,593	34,604	(4,011)	-11.59
Utilities	1,558	2,143	2,510	(367)	8,093	10,462	12,552	(2,089)	-16.65
Protective Services	0		250	(250)			1,250	(1,250)	-100.00
Insurance	171	40	3,244	(3,205)	17,624	19,072	16,602	2,470	14.88
Other Expenses	2,083	2,232	4,990	(2,759)	13,205	16,047	24,880	(8,833)	-35.50
Total Operating Expense	27,936	26,694	40,134	(13,440)	155,342	173,606	200,980	(27,374)	-13.62
Total Operating Income	37,609	52,938	24,672	28,265	181,790	206,270	123,054	83,216	67.63
Non-Operating Income (Expense)									
Interest Expense	(14,906)	(14,533)	(14,835)	302	(73,868)	(72,044)	(74,176)	2,132	-2.87
Interest Income	3,945	289	5,044	(4,755)	23,804	1,954	25,221	(23,267)	-92.25
Replacement/Extraordinary Item	(8,488)	(285)	(4,013)	3,728	(29,548)	(24,959)	(20,066)	(4,893)	24.38
Other Income (Expense)	20,062		(17)	17	20,062		(85)	85	-100.00
Management Fees	(6,974)	(6,980)	(7,206)	227	(35,776)	(36,592)	(36,032)	(561)	1.56
Total Non-Operating Income (Expense)	(6,361)	(21,509)	(21,028)	(481)	(95,326)	(131,641)	(105,138)	(26,503)	25.21
Income Before Non-Cash Items	31,248	31,429	3,645	27,784	86,464	74,629	17,916	56,713	316.55
Non-Cash Items									
Depreciation & Amortization	(5,646)	(1,978)	(1,683)	(295)	(28,229)	(12,469)	(10,973)	(1,496)	13.64
Non-Oper Income (Expense)	0			0		815		815	100.00
Total Non-Cash Items	(5,646)	(1,978)	(1,683)	(295)	(28,229)	(11,654)	(10,973)	(681)	6.21
Change In Net Assets	25,603	29,451	1,962	27,489	58,235	62,975	6,943	56,032	807.00



SAHFC Castlepoint
Summarized Income Statement by Company, YTD
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	122,232	127,086	121,910	5,175	621,697	648,726	609,550	39,176	6.43
Bad Debt, Net of Collections	(9,321)	(18,092)	(1,825)	(16,267)	(9,071)	(14,355)	(9,125)	(5,230)	57.31
Other Tenant Revenue	2,876	966	1,942	(976)	20,377	4,965	9,708	(4,744)	-48.86
Miscellaneous Revenue	280	360	200	160	1,150	800	1,000	(200)	-20.00
Net Revenue	116,067	110,320	122,227	(11,907)	634,154	640,136	611,134	29,002	4.75
Operating Expense									
Salaries and Benefits	29,143	28,462	31,810	(3,348)	156,046	161,709	159,051	2,659	1.67
Supplies and Materials	5,913	2,032	7,311	(5,279)	33,884	24,356	36,557	(12,200)	-33.37
Fleet Costs	613	508	758	(251)	3,714	2,422	3,792	(1,369)	-36.12
Outside Services	9,151	18,099	10,992	7,108	58,071	83,895	54,958	28,937	52.65
Utilities	12,577	11,810	10,842	968	52,695	58,711	54,208	4,503	8.31
Protective Services	0	240	417	(177)		1,680	2,083	(403)	-19.36
Insurance	2,797	17	7,085	(7,068)	39,749	35,780	36,045	(265)	-.73
Other Expenses	2,442	3,201	7,207	(4,006)	16,033	25,947	35,893	(9,946)	-27.71
Total Operating Expense	62,635	64,368	76,422	(12,054)	360,192	394,502	382,587	11,915	3.11
Total Operating Income	53,432	45,952	45,805	147	273,962	245,634	228,547	17,087	7.48
Non-Operating Income (Expense)									
Interest Expense	(12,274)	(11,888)	(12,236)	347	(60,891)	(58,999)	(61,178)	2,179	-3.56
Interest Income	5,133	2	4,868	(4,866)	31,962	39	24,342	(24,303)	-99.84
Replacement/Extraordinary Item	8,192	(5,611)	(7,817)	2,206	(28,190)	(115,326)	(39,083)	(76,243)	195.08
Other Income (Expense)	0			0	(1,230)				
Management Fees	(15,619)	(15,254)	(15,550)	296	(77,770)	(76,083)	(77,750)	1,667	-2.14
Total Non-Operating Income (Expense)	(14,569)	(32,751)	(30,734)	(2,018)	(136,119)	(250,369)	(153,669)	(96,699)	62.93
Income Before Non-Cash Items	38,863	13,200	15,071	(1,871)	137,843	(4,734)	74,878	(79,612)	(106.32)
Non-Cash Items									
Depreciation & Amortization	(8,863)	(12,770)	(7,843)	(4,927)	(41,321)	(63,850)	(39,213)	(24,636)	62.83
Total Non-Cash Items	(8,863)	(12,770)	(7,843)	(4,927)	(41,321)	(63,850)	(39,213)	(24,636)	62.83
Change In Net Assets	30,000	430	7,228	(6,798)	96,522	(68,584)	35,665	(104,249)	(292.30)



SAHFC Churchill Est, LLC
Summarized Income Statement by Company, YTD
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	32,681	26,930	31,010	(4,080)	167,461	149,119	155,050	(5,930)	-3.82
Bad Debt, Net of Collections	0		(317)	317			(1,583)	1,583	-100.00
Other Tenant Revenue	1,155	495	288	208	3,280	2,792	1,438	1,355	94.23
Miscellaneous Revenue	80	40	65	(25)	80	165	325	(160)	-49.23
Net Revenue	33,916	27,465	31,046	(3,581)	170,821	152,076	155,229	(3,153)	-2.03
Operating Expense									
Salaries and Benefits	3,155	4,553	5,781	(1,228)	17,327	22,608	28,906	(6,298)	-21.79
Supplies and Materials	456	2,950	1,718	1,231	2,124	9,311	8,592	719	8.37
Fleet Costs	0			0					
Outside Services	5,544	1,719	3,350	(1,631)	22,199	19,426	16,750	2,676	15.97
Utilities	129	211	346	(135)	1,641	2,235	1,729	506	29.24
Protective Services	0		250	(250)			1,250	(1,250)	-100.00
Insurance	50	3	2,454	(2,451)	11,599	11,007	12,382	(1,375)	-11.10
Other Expenses	135	184	676	(491)	1,334	2,197	3,341	(1,144)	-34.24
Total Operating Expense	9,469	9,620	14,575	(4,955)	56,226	66,783	72,950	(6,167)	-8.45
Total Operating Income	24,447	17,844	16,470	1,374	114,596	85,293	82,279	3,014	3.66
Non-Operating Income (Expense)									
Interest Expense	(4,947)	(4,741)	(4,741)	0	(24,898)	(23,882)	(23,882)		
Interest Income	1,065	0	1,342	(1,342)	6,359	2	6,709	(6,708)	-99.98
Replacement/Extraordinary Item	(796)	(328)	(1,533)	1,205	(6,643)	(3,670)	(7,667)	3,997	-52.13
Other Income (Expense)	0			0					
Management Fees	(2,845)	(2,283)	(2,913)	630	(14,488)	(12,607)	(14,564)	1,957	-13.44
Total Non-Operating Income (Expense)	(7,523)	(7,352)	(7,846)	493	(39,670)	(40,157)	(39,403)	(754)	1.91
Income Before Non-Cash Items	16,925	10,492	8,625	1,867	74,926	45,136	42,876	2,260	5.27
Non-Cash Items									
Depreciation & Amortization	(190)	(1,913)	(63)	(1,849)	(570)	(9,563)	(317)	(9,246)	2,913.01
Non-Oper Income (Expense)	0	31,957		31,957		611,421		611,421	100.00
Total Non-Cash Items	(190)	30,045	(63)	30,108	(570)	601,858	(317)	602,175	-189,721.26
Change In Net Assets	16,735	40,537	8,561	31,976	74,356	646,994	42,559	604,436	1,420.24



Claremont
Summarized Income Statement by Company, YTD
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	3,334	3,355	2,969	386	16,215	14,970	14,844	126	.85
Bad Debt, Net of Collections	0			0					
Other Tenant Revenue	0		8	(8)			40	(40)	-100.00
Miscellaneous Revenue	0			0					
Net Revenue	3,334	3,355	2,977	378	16,215	14,970	14,884	86	.58
Operating Expense									
Salaries and Benefits	359	464	560	(96)	2,796	2,339	2,802	(464)	-16.55
Supplies and Materials	0		53	(53)			267	(267)	-100.00
Outside Services	1,170	440	429	11	3,430	2,525	2,146	379	17.67
Utilities	169	183	192	(8)	953	888	958	(70)	-7.34
Protective Services	0		42	(42)			208	(208)	-100.00
Insurance	5	0	240	(240)	1,125	904	1,212	(307)	-25.37
Other Expenses	44	16	107	(90)	179	188	529	(341)	-64.44
Total Operating Expense	1,747	1,104	1,623	(519)	8,484	6,844	8,123	(1,278)	-15.74
Total Operating Income	1,587	2,251	1,354	897	7,731	8,126	6,761	1,365	20.18
Non-Operating Income (Expense)									
Interest Income	63	0	81	(81)	381	2	404	(402)	-99.63
Replacement/Extraordinary Item	0		(83)	83			(417)	417	-100.00
Other Income (Expense)	0			0					
Management Fees	(291)	(291)	(291)	0	(1,455)	(1,455)	(1,456)	1	-.08
Transfers	0			0		(20,215)		(20,215)	100.00
Total Non-Operating Income (Expense)	(227)	(291)	(294)	3	(1,074)	(21,669)	(1,469)	(20,199)	1,374.77
Income Before Non-Cash Items	1,360	1,960	1,060	900	6,658	(13,543)	5,292	(18,835)	(355.92)
Non-Cash Items									
Depreciation & Amortization	(51)			0	(257)				
Total Non-Cash Items	(51)				(257)				
Change In Net Assets	1,308	1,960	1,060	900	6,400	(13,543)	5,292	(18,835)	(355.92)



Converse Ranch I LLC
Summarized Income Statement by Company, YTD
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	81,928	79,730	89,812	(10,082)	413,384	398,693	449,062	(50,369)	-11.22
Bad Debt, Net of Collections	(5,696)		(1,048)	1,048	(5,696)		(5,240)	5,240	-100.00
Other Tenant Revenue	1,342	2,062	1,125	937	11,352	3,543	5,625	(2,082)	-37.01
Grants	4,776	4,916	4,600	316	24,647	19,400	23,000	(3,600)	-15.65
Miscellaneous Revenue	50	505	725	(220)	1,933	2,685	3,627	(942)	-25.96
Net Revenue	82,401	87,212	95,215	(8,002)	445,620	424,321	476,073	(51,753)	-10.87
Operating Expense									
Salaries and Benefits	13,451	19,057	19,844	(788)	75,181	89,457	99,221	(9,765)	-9.84
Supplies and Materials	3,944	4,807	3,329	1,479	22,585	16,608	16,643	(36)	-.22
Fleet Costs	0		8	(8)		165	40	125	311.40
Outside Services	12,591	8,934	9,866	(932)	45,128	37,556	49,332	(11,776)	-23.87
Utilities	1,791	847	3,040	(2,193)	9,746	5,328	15,200	(9,872)	-64.95
Protective Services	375	548	558	(10)	2,625	464	2,790	(2,326)	-83.35
Insurance	2,988	2,776	7,433	(4,656)	37,372	43,035	37,546	5,488	14.62
Other Expenses	1,873	167	9,328	(9,161)	11,862	3,087	45,514	(42,427)	-93.22
Total Operating Expense	37,013	37,136	53,406	(16,270)	204,497	195,698	266,287	(70,589)	-26.51
Total Operating Income	45,388	50,076	41,809	8,267	241,123	228,623	209,787	18,836	8.98
Non-Operating Income (Expense)									
Interest Expense	(16,786)	(16,490)	(16,490)	0	(84,170)	(82,700)	(82,700)		
Interest Income	1,001	63	1,251	(1,188)	5,964	235	6,255	(6,019)	-96.24
Replacement/Extraordinary Item	(1,507)	(1,079)	(1,425)	346	(13,120)	(15,203)	(7,125)	(8,078)	113.37
Management Fees	(6,759)	(6,576)	(6,724)	147	(33,632)	(33,006)	(33,618)	612	-1.82
Total Non-Operating Income (Expense)	(24,051)	(24,082)	(23,388)	(694)	(124,958)	(130,673)	(117,188)	(13,485)	11.51
Income Before Non-Cash Items	21,337	25,994	18,421	7,573	116,165	97,949	92,599	5,351	5.78
Non-Cash Items									
Depreciation & Amortization	(18,893)	(18,972)	(533)	(18,439)	(93,807)	(94,858)	(2,665)	(92,193)	3,459.12
Non-Oper Income (Expense)	0			0		49		49	100.00
Total Non-Cash Items	(18,893)	(18,972)	(533)	(18,439)	(93,807)	(94,808)	(2,665)	(92,143)	3,457.27
Change In Net Assets	2,444	7,022	17,888	(10,866)	22,358	3,141	89,933	(86,793)	(96.51)



Converse Ranch II
Summarized Income Statement by Company, YTD
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	73,737	70,430	81,953	(11,523)	356,350	346,601	409,763	(63,162)	-15.41
Bad Debt, Net of Collections	0		(1,383)	1,383		(1,071)	(6,915)	5,844	-84.51
Other Tenant Revenue	727	1,553	791	762	6,839	2,598	3,955	(1,357)	-34.32
Grants	2,676	1,834	2,125	(291)	16,818	7,694	10,625	(2,931)	-27.58
Miscellaneous Revenue	430	235	258	(23)	2,195	1,755	1,292	463	35.87
Net Revenue	77,570	74,052	83,744	(9,692)	382,201	357,577	418,720	(61,142)	-14.60
Operating Expense									
Salaries and Benefits	11,331	16,559	16,804	(244)	62,799	76,982	84,018	(7,035)	-8.37
Supplies and Materials	0	(309)	2,871	(3,180)	1,705	821	14,354	(13,533)	-94.28
Fleet Costs	0		21	(21)			104	(104)	-100.00
Outside Services	6,022	5,824	8,306	(2,483)	23,912	28,784	41,531	(12,747)	-30.69
Utilities	(118)	1,088	1,750	(662)	5,271	8,876	8,750	126	1.44
Protective Services	375	460	225	235	3,375	148	1,125	(977)	-86.88
Insurance	145	13	4,052	(4,039)	20,056	18,126	20,575	(2,449)	-11.90
Other Expenses	331	3,411	3,536	(126)	19,163	21,386	17,614	3,772	21.41
Total Operating Expense	18,086	27,046	37,565	(10,520)	136,280	155,123	188,072	(32,949)	-17.52
Total Operating Income	59,483	47,006	46,179	827	245,922	202,455	230,648	(28,194)	(12.22)
Non-Operating Income (Expense)									
Interest Expense	(14,215)	(9,818)	(13,131)	3,313	(69,304)	(48,748)	(65,197)	16,450	-25.23
Interest Income	495	10	567	(557)	2,777	73	2,833	(2,760)	-97.42
Replacement/Extraordinary Item	(967)	(2,561)	(550)	(2,011)	(10,386)	(6,517)	(2,752)	(3,765)	136.83
Other Income (Expense)	0		(25)	25			(125)	125	-100.00
Management Fees	(4,954)	(5,412)	(5,652)	241	(24,226)	(28,000)	(28,262)	262	-.93
Total Non-Operating Income (Expense)	(19,642)	(17,781)	(18,792)	1,011	(101,139)	(83,192)	(93,503)	10,312	-11.03
Income Before Non-Cash Items	39,842	29,225	27,387	1,838	144,782	119,263	137,145	(17,882)	(13.04)
Non-Cash Items									
Depreciation & Amortization	(17,058)	(17,012)		(17,012)	(85,291)	(85,058)		(85,058)	100.00
Total Non-Cash Items	(17,058)	(17,012)		(17,012)	(85,291)	(85,058)		(85,058)	100.00
Change In Net Assets	22,783	12,213	27,387	(15,174)	59,491	34,204	137,145	(102,940)	(75.06)



SAHDC Dietrich Road Apts.
Summarized Income Statement by Company, YTD
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

GIJdelIncomeStatementByCompany
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	14,677	16,033	17,377	(1,344)	77,004	78,512	86,885	(8,373)	-9.64
Bad Debt, Net of Collections	0		225	(225)	77		1,127	(1,127)	-100.00
Other Tenant Revenue	5,230	4,890	1,792	3,098	11,543	12,443	8,960	3,483	38.87
Miscellaneous Revenue	80	160	42	118	240	490	210	280	133.33
Net Revenue	19,987	21,083	19,436	1,646	88,863	91,444	97,182	(5,737)	-5.90
Operating Expense									
Salaries and Benefits	2,336	1,872	6,343	(4,471)	12,825	10,766	31,717	(20,951)	-66.06
Supplies and Materials	2,428	596	1,176	(581)	7,505	6,053	5,882	171	2.91
Fleet Costs	0		10	(10)			52	(52)	-100.00
Outside Services	6,300	29,783	3,876	25,907	27,785	48,013	19,382	28,631	147.72
Utilities	2,726	5,516	2,058	3,458	12,076	19,153	10,290	8,863	86.13
Protective Services	750	576	667	(91)	3,306	3,456	3,333	123	3.68
Insurance	66	8	2,245	(2,237)	10,010	7,365	11,368	(4,003)	-35.21
Other Expenses	1,041	882	1,784	(902)	3,116	4,497	8,862	(4,365)	-49.25
Total Operating Expense	15,647	39,233	18,160	21,073	76,623	99,302	90,885	8,418	9.26
Total Operating Income	4,340	(18,150)	1,277	(19,427)	12,241	(7,858)	6,297	(14,155)	(224.79)
Non-Operating Income (Expense)									
Interest Income	106	0	148	(148)	663	2	739	(737)	-99.67
Replacement/Extraordinary Item	(2,692)		(817)	817	(9,698)	(8,488)	(4,083)	(4,404)	107.86
Other Income (Expense)	0			0					
Management Fees	(1,930)	(1,744)	(1,887)	143	(9,471)	(8,718)	(9,434)	716	-7.59
Total Non-Operating Income (Expense)	(4,516)	(1,743)	(2,556)	812	(18,506)	(17,203)	(12,779)	(4,424)	34.62
Income Before Non-Cash Items	(175)	(19,893)	(1,279)	(18,614)	(6,266)	(25,061)	(6,482)	(18,579)	286.64
Non-Cash Items									
Depreciation & Amortization	(2,159)	(2,153)	(2,040)	(114)	(10,557)	(10,767)	(10,200)	(568)	5.57
Total Non-Cash Items	(2,159)	(2,153)	(2,040)	(114)	(10,557)	(10,767)	(10,200)	(568)	5.57
Change In Net Assets	(2,334)	(22,047)	(3,319)	(18,728)	(16,822)	(35,828)	(16,681)	(19,147)	114.78



SAHFC Encanta Villa
Summarized Income Statement by Company, YTD
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

GlJdeIncomeStatementByCompany
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	36,494	33,851	37,035	(3,184)	197,424	186,796	185,174	1,622	.88
Bad Debt, Net of Collections	(2,379)		(8)	8	(2,128)		(38)	38	-100.00
Other Tenant Revenue	1,740	1,025	641	384	6,610	990	3,205	(2,215)	-69.11
Miscellaneous Revenue	0	200	50	150	270	630	250	380	152.00
Net Revenue	35,855	35,076	37,718	(2,642)	202,176	188,416	188,590	(174)	-.09
Operating Expense									
Salaries and Benefits	5,251	6,033	9,606	(3,572)	27,288	22,408	48,028	(25,620)	-53.34
Supplies and Materials	1,206	2,915	2,496	419	18,413	9,381	12,481	(3,100)	-24.84
Fleet Costs	0		42	(42)			208	(208)	-100.00
Outside Services	4,933	6,767	5,850	918	26,187	30,243	29,248	995	3.40
Utilities	4,006	3,355	5,100	(1,745)	20,824	19,344	25,500	(6,156)	-24.14
Protective Services	0		83	(83)			417	(417)	-100.00
Insurance	84	11	2,338	(2,327)	11,511	12,392	11,878	514	4.33
Other Expenses	1,078	985	2,660	(1,675)	4,534	6,869	13,259	(6,390)	-48.19
Total Operating Expense	16,556	20,067	28,174	(8,107)	108,756	100,637	141,019	(40,382)	-28.64
Total Operating Income	19,299	15,009	9,544	5,465	93,420	87,779	47,571	40,208	84.52
Non-Operating Income (Expense)									
Interest Expense	(7,679)	(7,487)	(7,642)	156	(38,053)	(37,114)	(38,212)	1,099	-2.87
Interest Income	1,458	73	1,946	(1,873)	9,023	457	9,731	(9,274)	-95.30
Replacement/Extraordinary Item	(1,207)	(1,749)	(1,108)	(641)	(21,465)	(5,102)	(5,542)	440	-7.94
Management Fees	(3,695)	(3,384)	(3,796)	411	(18,866)	(18,051)	(18,979)	928	-4.89
Total Non-Operating Income (Expense)	(11,124)	(12,547)	(10,600)	(1,947)	(69,361)	(59,809)	(53,001)	(6,807)	12.84
Income Before Non-Cash Items	8,175	2,462	(1,056)	3,518	24,059	27,970	(5,430)	33,400	(615.10)
Non-Cash Items									
Depreciation & Amortization	(305)	(660)	(91)	(569)	(1,097)	(3,298)	(453)	(2,845)	627.91
Non-Oper Income (Expense)	0	(31,957)		(31,957)		(611,248)		(611,248)	100.00
Total Non-Cash Items	(305)	(32,617)	(91)	(32,526)	(1,097)	(614,546)	(453)	(614,093)	135,531.50
Change In Net Assets	7,869	(30,155)	(1,147)	(29,008)	22,962	(586,576)	(5,883)	(580,693)	9,870.46



Homestead
Summarized Income Statement by Company, YTD
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

GIJdelIncomeStatementByCompany
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	85,250	85,505	83,216	2,289	426,308	411,776	416,079	(4,303)	-1.03
Bad Debt, Net of Collections	(4,349)	(490)	366	(856)	(653)	(28,007)	1,832	(29,838)	-1,629.04
Other Tenant Revenue	18,140	11,873	14,961	(3,088)	89,230	73,674	74,805	(1,131)	-1.51
Miscellaneous Revenue	175	100	283	(183)	1,625	1,025	1,415	(390)	-27.56
Net Revenue	99,215	96,988	98,826	(1,839)	516,510	458,468	494,131	(35,663)	-7.22
Operating Expense									
Salaries and Benefits	21,672	18,900	22,972	(4,071)	103,892	106,539	114,859	(8,320)	-7.24
Supplies and Materials	864	3,389	2,563	826	16,883	14,281	12,813	1,468	11.46
Fleet Costs	757	133	375	(242)	2,770	883	1,875	(992)	-52.92
Outside Services	17,452	4,307	9,077	(4,770)	45,462	39,651	45,875	(6,223)	-13.57
Utilities	3,940	17,888	25,459	(7,571)	123,797	128,734	127,295	1,439	1.13
Protective Services	0	576	708	(132)	2,568	3,731	3,542	189	5.35
Insurance	222	14	4,674	(4,660)	23,958	21,956	23,855	(1,900)	-7.96
Other Expenses	2,761	2,538	7,208	(4,670)	15,265	18,547	27,715	(9,167)	-33.08
Total Operating Expense	47,668	47,745	73,035	(25,290)	334,595	334,322	357,827	(23,506)	-6.57
Total Operating Income	51,547	49,242	25,791	23,452	181,915	124,146	136,303	(12,157)	(8.92)
Non-Operating Income (Expense)									
Interest Expense	(17,531)	(18,498)	(18,590)	91	(89,451)	(94,386)	(94,852)	466	-4.9
Interest Income	628	4	756	(752)	3,617	20	3,780	(3,760)	-99.46
Replacement/Extraordinary Item	(194)	(3,039)	(1,975)	(1,064)	(23,019)	(24,622)	(9,875)	(14,747)	149.34
Other Income (Expense)	0			0		860		860	100.00
Management Fees	(9,218)	(10,859)	(11,056)	198	(47,129)	(53,603)	(55,282)	1,680	-3.04
Total Non-Operating Income (Expense)	(26,315)	(32,392)	(30,865)	(1,527)	(155,982)	(171,731)	(156,229)	(15,502)	9.92
Income Before Non-Cash Items	25,232	16,851	(5,074)	21,925	25,933	(47,585)	(19,926)	(27,659)	138.81
Non-Cash Items									
Depreciation & Amortization	(13,877)	(13,820)	(13,646)	(173)	(69,386)	(69,391)	(68,523)	(868)	1.27
Total Non-Cash Items	(13,877)	(13,820)	(13,646)	(173)	(69,386)	(69,391)	(68,523)	(868)	1.27
Change In Net Assets	11,355	3,031	(18,721)	21,752	(43,453)	(116,975)	(88,448)	(28,527)	32.25



SAHFC La Providencia Apts.
Summarized Income Statement by Company, YTD
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	57,375	47,198	47,607	(409)	234,983	232,035	238,034	(5,999)	-2.52
Bad Debt, Net of Collections	(19,753)		(916)	916	(19,753)	(4,492)	(4,580)	88	-1.91
Other Tenant Revenue	4,897	1,500	1,494	6	9,306	7,365	7,468	(103)	-1.38
Miscellaneous Revenue	160	205	128	77	1,505	1,130	640	490	76.56
Net Revenue	42,678	48,903	48,312	591	226,041	236,038	241,562	(5,524)	-2.29
Operating Expense									
Salaries and Benefits	9,473	14,352	14,762	(410)	61,100	76,883	73,810	3,074	4.16
Supplies and Materials	1,167	1,302	2,108	(806)	15,357	12,655	10,538	2,117	20.09
Fleet Costs	0			0					
Outside Services	9,185	4,160	10,283	(6,123)	40,451	33,753	51,415	(17,662)	-34.35
Utilities	740	7,795	5,642	2,153	30,015	34,955	28,208	6,747	23.92
Protective Services	0	324	425	(101)	1,524	1,944	2,125	(181)	-8.52
Insurance	144	9	2,434	(2,425)	13,480	14,059	12,500	1,559	12.47
Other Expenses	791	1,399	2,519	(1,120)	8,236	10,595	12,541	(1,946)	-15.52
Total Operating Expense	21,500	29,341	38,172	(8,831)	170,164	184,844	191,137	(6,293)	-3.29
Total Operating Income	21,178	19,563	10,141	9,422	55,877	51,194	50,425	769	1.52
Non-Operating Income (Expense)									
Interest Expense	(7,075)	(6,870)	(7,048)	178	(35,081)	(34,079)	(35,239)	1,160	-3.29
Interest Income	3,975	75	5,871	(5,796)	26,247	357	29,353	(28,997)	-98.78
Replacement/Extraordinary Item	(626)	(1,555)	(2,475)	920	(33,600)	(34,252)	(12,375)	(21,877)	176.78
Other Income (Expense)	0			0					
Management Fees	(6,293)	(6,109)	(6,240)	131	(31,234)	(30,546)	(31,202)	656	-2.10
Total Non-Operating Income (Expense)	(10,018)	(14,459)	(9,892)	(4,567)	(73,668)	(98,520)	(49,462)	(49,058)	99.18
Income Before Non-Cash Items	11,160	5,103	248	4,855	(17,791)	(47,327)	963	(48,289)	(5,016.94)
Non-Cash Items									
Depreciation & Amortization	(510)	(741)	(509)	(232)	(2,548)	(3,707)	(2,547)	(1,160)	45.52
Non-Oper Income (Expense)	0			0		123		123	100.00
Total Non-Cash Items	(510)	(741)	(509)	(232)	(2,548)	(3,584)	(2,547)	(1,036)	40.68
Change In Net Assets	10,650	4,362	(261)	4,623	(20,339)	(50,910)	(1,585)	(49,325)	3,112.14



SAHFC Monterrey Park
Summarized Income Statement by Company, YTD
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

GlJdeIncomeStatementByCompany
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	136,240	131,123	135,917	(4,794)	673,783	649,484	679,585	(30,101)	-4.43
Bad Debt, Net of Collections	(3,993)		(1,350)	1,350	(13,903)	9	(6,750)	6,759	-100.13
Other Tenant Revenue	8,461	7,813	10,501	(2,688)	64,398	39,445	52,505	(13,060)	-24.87
Miscellaneous Revenue	1,566	440	2,042	(1,602)	7,055	2,795	10,210	(7,415)	-72.62
Net Revenue	142,274	139,376	147,110	(7,734)	731,332	691,733	735,550	(43,817)	-5.96
Operating Expense									
Salaries and Benefits	27,170	21,321	23,881	(2,560)	127,927	130,075	119,404	10,670	8.94
Supplies and Materials	3,095	6,347	5,516	831	12,280	37,189	27,580	9,609	34.84
Outside Services	23,089	14,654	29,908	(15,254)	129,267	75,715	149,540	(73,825)	-49.37
Utilities	11,821	12,573	12,675	(102)	54,425	68,630	63,375	5,255	8.29
Protective Services	1,598		583	(583)	5,198		2,917	(2,917)	-100.00
Insurance	0	55	7,158	(7,103)	35,353	38,088	36,360	1,728	4.75
Other Expenses	7,422	3,907	7,599	(3,692)	37,259	19,984	37,841	(17,856)	-47.19
Total Operating Expense	74,194	58,858	87,320	(28,463)	401,710	369,681	437,017	(67,336)	-15.41
Total Operating Income	68,080	80,519	59,790	20,729	329,622	322,052	298,534	23,519	7.88
Non-Operating Income (Expense)									
Interest Expense	(15,747)	(15,291)	(15,687)	396	(78,084)	(75,853)	(78,436)	2,583	-3.29
Interest Income	3,504	65	5,876	(5,811)	25,782	124	29,378	(29,254)	-99.58
Replacement/Extraordinary Item	(3,339)	(3,913)	(8,633)	4,720	(25,685)	(14,416)	(43,165)	28,749	-66.60
Management Fees	(15,352)	(13,485)	(14,109)	624	(75,495)	(68,493)	(70,547)	2,054	-2.91
Total Non-Operating Income (Expense)	(30,934)	(32,624)	(32,554)	(70)	(153,482)	(158,638)	(162,770)	4,132	-2.54
Income Before Non-Cash Items	37,146	47,894	27,236	20,659	176,140	163,414	135,764	27,651	20.37
Non-Cash Items									
Depreciation & Amortization	(444)	(5,520)	(444)	(5,076)	(2,419)	(27,599)	(2,219)	(25,380)	1,143.86
Total Non-Cash Items	(444)	(5,520)	(444)	(5,076)	(2,419)	(27,599)	(2,219)	(25,380)	1,143.86
Change In Net Assets	36,702	42,375	26,792	15,583	173,722	135,815	133,545	2,271	1.70



Pecan Hill Apts. Inc.
Summarized Income Statement by Company, YTD
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	26,020	26,816	25,998	818	123,032	129,024	129,992	(968)	- .74
Bad Debt, Net of Collections	0		42	(42)	155		210	(210)	-100.00
Other Tenant Revenue	1,611	2,450	1,975	475	11,605	10,212	9,875	337	3.42
Grants	44,940	43,150	46,720	(3,570)	227,625	235,550	233,600	1,950	.83
Miscellaneous Revenue	0		4	(4)		300	20	280	1,400.00
Net Revenue	72,571	72,416	74,739	(2,323)	362,417	375,087	373,697	1,390	.37
Operating Expense									
Salaries and Benefits	17,958	20,211	23,254	(3,044)	82,107	109,816	116,270	(6,454)	-5.55
Supplies and Materials	981	1,086	3,237	(2,151)	10,731	13,825	16,183	(2,358)	-14.57
Fleet Costs	0		8	(8)			40	(40)	-100.00
Outside Services	5,308	2,748	5,947	(3,199)	29,732	35,747	29,735	6,011	20.22
Utilities	7,152	6,933	8,152	(1,218)	36,763	43,692	40,759	2,933	7.20
Protective Services	0		250	(250)		46,613	1,250	45,363	3,629.00
Insurance	204	12	3,079	(3,068)	15,591	13,868	15,857	(1,990)	-12.55
Other Expenses	1,963	1,935	4,375	(2,440)	11,869	15,103	21,642	(6,539)	-30.21
Total Operating Expense	33,566	32,924	48,302	(15,378)	186,794	278,663	241,737	36,926	15.28
Total Operating Income	39,005	39,492	26,437	13,054	175,622	96,424	131,960	(35,536)	(26.93)
Non-Operating Income (Expense)									
Interest Expense	0		(8,916)	8,916			(44,246)	44,246	-100.00
Interest Income	1,126	56	1,430	(1,374)	6,774	192	7,149	(6,957)	-97.31
Replacement/Extraordinary Item	(221)	(1,711)	(2,800)	1,089	(8,082)	(7,786)	(14,000)	6,214	-44.39
Other Income (Expense)	0			0					
Management Fees	(6,769)	(6,711)	(6,812)	100	(33,994)	(33,305)	(34,059)	754	-2.21
Total Non-Operating Income (Expense)	(5,865)	(8,367)	(17,098)	8,732	(35,302)	(40,899)	(85,156)	44,257	-51.97
Income Before Non-Cash Items	33,141	31,125	9,339	21,786	140,320	55,524	46,804	8,721	18.63
Non-Cash Items									
Depreciation & Amortization	(6,125)	(6,297)	(5,976)	(321)	(30,177)	(31,484)	(29,879)	(1,605)	5.37
Non-Oper Income (Expense)	0			0		62		62	100.00
Total Non-Cash Items	(6,125)	(6,297)	(5,976)	(321)	(30,177)	(31,422)	(29,879)	(1,543)	5.16
Change In Net Assets	27,016	24,828	3,363	21,465	110,143	24,102	16,924	7,178	42.41



Reagan West Apartments
Summarized Income Statement by Company, YTD
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

GlJdeIncomeStatementByCompany
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	2,919	3,294	3,056	238	13,642	17,733	15,279	2,454	16.06
Bad Debt, Net of Collections	0		92	(92)	528	(941)	460	(1,401)	-304.57
Other Tenant Revenue	124		58	(58)	432		290	(290)	-100.00
Grants	4,327	4,813	4,043	770	18,003	25,635	20,216	5,419	26.81
Miscellaneous Revenue	500			0	505				
Net Revenue	7,870	8,107	7,249	858	33,110	42,427	36,245	6,182	17.06
Operating Expense									
Salaries and Benefits	512	728	756	(28)	2,871	2,852	3,782	(930)	-24.60
Supplies and Materials	0	22	818	(796)	3,542	482	4,090	(3,608)	-88.21
Outside Services	1,729	3,362	1,692	1,670	32,447	6,518	8,460	(1,942)	-22.96
Utilities	832	921	1,142	(221)	3,408	5,534	5,710	(176)	-3.07
Protective Services	0		250	(250)			1,250	(1,250)	-100.00
Insurance	0	4	180	(177)	663	1,209	921	288	31.29
Other Expenses	1,329	290	1,077	(787)	5,576	1,677	5,364	(3,687)	-68.74
Total Operating Expense	4,402	5,326	5,916	(589)	48,508	18,272	29,577	(11,305)	-38.22
Total Operating Income	3,468	2,781	1,333	1,447	(15,398)	24,155	6,668	17,487	262.26
Non-Operating Income (Expense)									
Interest Income	423	2	433	(431)	2,116	11	2,165	(2,154)	-99.48
Replacement/Extraordinary Item	0		(1,258)	1,258	(7,318)		(6,290)	6,290	-100.00
Management Fees	(941)	(1,091)	(1,014)	(77)	(4,393)	(5,394)	(5,070)	(325)	6.40
Total Non-Operating Income (Expense)	(517)	(1,089)	(1,839)	750	(9,596)	(5,383)	(9,195)	3,812	-41.45
Income Before Non-Cash Items	2,951	1,691	(506)	2,197	(24,993)	18,772	(2,527)	21,299	(843.00)



SAHDC Rosement @ Highland Park
Summarized Income Statement by Company, YTD
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

GlJdelIncomeStatementByCompany
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	0	118,672	146,303	(27,631)		604,371	718,081	(113,710)	-15.84
Bad Debt, Net of Collections	0	(9,549)	(3,035)	(6,514)		(32,885)	(15,174)	(17,711)	116.72
Other Tenant Revenue	0	(6,918)	993	(7,911)		41,284	4,963	36,321	731.81
Miscellaneous Revenue	0	125	303	(178)		575	1,515	(940)	-62.04
Net Revenue	0	102,330	144,564	(42,234)		613,345	709,385	(96,040)	-13.54
Operating Expense									
Salaries and Benefits	0	34,845	26,129	8,716		155,395	130,645	24,751	18.95
Supplies and Materials	0	11,079	4,791	6,288		83,391	23,953	59,439	248.15
Outside Services	0	28,596	14,013	14,582		192,780	70,066	122,715	175.14
Utilities	0	35,520	30,969	4,551		160,420	154,845	5,575	3.60
Protective Services	0		1,415	(1,415)		17,467	7,075	10,392	146.88
Insurance	0	25	7,989	(7,964)		47,256	40,306	6,950	17.24
Other Expenses	0	1,366	15,139	(13,774)		20,928	75,697	(54,769)	-72.35
Total Operating Expense	0	111,430	100,445	10,985		677,637	502,585	175,052	34.83
Total Operating Income	0	(9,099)	44,120	(53,219)	0	(64,292)	206,800	(271,092)	(131.09)
Non-Operating Income (Expense)									
Interest Expense	0	(64,514)	(65,617)	1,104		(328,238)	(328,087)	(151)	.05
Interest Income	0	1	157	(156)		4	785	(782)	-99.54
Replacement/Extraordinary Item	0	(10,423)	(2,754)	(7,669)		(72,083)	(13,770)	(58,313)	423.48
Other Income (Expense)	0		(840)	840		(6,720)	(4,200)	(2,520)	60.00
Management Fees	0	(11,180)	(15,375)	4,195		(57,090)	(76,873)	19,783	-25.74
Total Non-Operating Income (Expense)	0	(86,115)	(84,429)	(1,686)		(464,127)	(422,145)	(41,982)	9.95
Income Before Non-Cash Items	0	(95,215)	(40,309)	(54,905)	0	(528,419)	(215,345)	(313,074)	145.38
Non-Cash Items									
Depreciation & Amortization	0	(61,873)	(63,308)	1,435		(308,676)	(316,542)	7,866	-2.48
Non-Oper Income (Expense)	0			0		(56,239)		(56,239)	100.00
Total Non-Cash Items	0	(61,873)	(63,308)	1,435		(364,915)	(316,542)	(48,373)	15.28
Change In Net Assets	0	(157,088)	(103,618)	(53,470)	0	(893,334)	(531,887)	(361,448)	67.96



Sendero I PFC (Crown Meadows)
Summarized Income Statement by Company, YTD
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	235,873	132,928	167,917	(34,989)	881,658	821,343	839,583	(18,240)	-2.17
Bad Debt, Net of Collections	(77,931)		(558)	558	1,206		(2,792)	2,792	-100.00
Other Tenant Revenue	28,367	9,831	11,725	(1,894)	61,194	44,086	58,625	(14,539)	-24.80
Miscellaneous Revenue	1,992	3,790	2,000	1,790	9,148	14,853	10,000	4,853	48.53
Net Revenue	188,302	146,549	181,083	(34,534)	953,207	880,281	905,417	(25,136)	-2.78
Operating Expense									
Salaries and Benefits	20,739	32,216	31,915	301	116,356	163,062	159,575	3,487	2.19
Supplies and Materials	9,929	7,124	8,017	(893)	51,048	37,898	40,083	(2,185)	-5.45
Fleet Costs	0		250	(250)		3,127	1,250	1,877	150.13
Outside Services	12,135	16,740	18,303	(1,563)	65,166	87,949	91,515	(3,566)	-3.90
Utilities	12,374	12,622	11,736	886	66,781	66,612	58,679	7,933	13.52
Protective Services	0		417	(417)			2,083	(2,083)	-100.00
Insurance	287	81	5,805	(5,724)	29,722	28,384	29,694	(1,310)	-4.41
Other Expenses	5,615	4,371	7,104	(2,733)	24,364	27,109	34,695	(7,586)	-21.86
Total Operating Expense	61,080	73,154	83,546	(10,392)	353,437	414,142	417,575	(3,433)	-.82
Total Operating Income	127,222	73,394	97,537	(24,143)	599,770	466,139	487,842	(21,703)	(4.45)
Non-Operating Income (Expense)									
Interest Expense	(31,765)	(30,691)	(31,242)	550	(157,633)	(152,371)	(155,123)	2,752	-1.77
Interest Income	2,856	94	3,635	(3,541)	17,107	810	18,175	(17,365)	-95.54
Replacement/Extraordinary Item	(8,576)	416	(8,208)	8,625	(48,838)	(54,093)	(41,042)	(13,051)	31.80
Management Fees	(13,458)	(13,154)	(13,323)	169	(66,707)	(64,893)	(66,615)	1,723	-2.59
Total Non-Operating Income (Expense)	(50,944)	(43,336)	(49,138)	5,802	(256,072)	(270,546)	(244,605)	(25,941)	10.61
Income Before Non-Cash Items	76,278	30,059	48,399	(18,340)	343,698	195,593	243,237	(47,644)	(19.59)
Non-Cash Items									
Depreciation & Amortization	(29,467)	(29,404)	(29,247)	(157)	(160,192)	(147,018)	(146,234)	(784)	.54
Non-Oper Income (Expense)	0			0		346		346	100.00
Total Non-Cash Items	(29,467)	(29,404)	(29,247)	(157)	(160,192)	(146,672)	(146,234)	(438)	.30
Change In Net Assets	46,811	655	19,152	(18,497)	183,506	48,921	97,003	(48,082)	(49.57)



Sunshine Plaza Apts. Inc.
Summarized Income Statement by Company, YTD
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	26,131	23,112	23,077	35	127,266	127,308	115,385	11,923	10.33
Bad Debt, Net of Collections	0	204	143	61		277	715	(438)	-61.26
Other Tenant Revenue	417	6	120	(114)	1,031	685	600	85	14.19
Grants	38,374	42,713	39,887	2,826	182,691	217,480	199,436	18,044	9.05
Miscellaneous Revenue	0			0					
Net Revenue	64,922	66,035	63,227	2,808	310,988	345,750	316,136	29,614	9.37
Operating Expense									
Salaries and Benefits	17,724	20,084	20,937	(853)	91,113	100,764	104,683	(3,919)	-3.74
Supplies and Materials	1,659	2,408	3,075	(667)	12,285	13,727	15,376	(1,648)	-10.72
Fleet Costs	2,055	423	300	123	4,105	2,766	1,500	1,266	84.42
Outside Services	7,914	1,662	9,567	(7,905)	25,206	20,244	47,833	(27,589)	-57.68
Utilities	4,431	5,724	5,577	146	22,445	28,360	27,887	473	1.70
Protective Services	0		250	(250)		40,463	1,250	39,213	3,137.00
Insurance	207	12	3,289	(3,277)	16,687	14,520	16,911	(2,391)	-14.14
Other Expenses	2,296	2,177	3,614	(1,438)	12,267	13,679	17,875	(4,196)	-23.47
Total Operating Expense	36,286	32,489	46,609	(14,120)	184,109	234,523	233,315	1,208	.52
Total Operating Income	28,636	33,546	16,618	16,928	126,879	111,227	82,821	28,406	34.30
Non-Operating Income (Expense)									
Interest Expense	0		(8,916)	8,916			(44,246)	44,246	-100.00
Interest Income	1,450	81	1,859	(1,777)	8,779	229	9,293	(9,064)	-97.53
Replacement/Extraordinary Item	0	17	(1,162)	1,178	(2,770)	(7,055)	(5,809)	(1,245)	21.44
Other Income (Expense)	0		275	(275)			1,375	(1,375)	-100.00
Management Fees	(4,238)	(4,727)	(4,855)	128	(23,286)	(28,602)	(24,274)	(4,328)	17.83
Total Non-Operating Income (Expense)	(2,787)	(4,629)	(12,799)	8,170	(17,278)	(35,428)	(63,662)	28,234	-44.35
Income Before Non-Cash Items	25,848	28,917	3,819	25,098	109,601	75,799	19,159	56,640	295.62
Non-Cash Items									
Depreciation & Amortization	(6,819)	(6,800)	(6,670)	(130)	(33,648)	(34,000)	(33,350)	(651)	1.95
Non-Oper Income (Expense)	0			0		62		62	100.00
Total Non-Cash Items	(6,819)	(6,800)	(6,670)	(130)	(33,648)	(33,939)	(33,350)	(589)	1.77
Change In Net Assets	19,029	22,117	(2,851)	24,968	75,953	41,860	(14,191)	56,051	(394.98)



SAHFC Towering Oaks, LLC
Summarized Income Statement by Company, YTD
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	98,914	103,971	99,411	4,560	479,379	504,803	497,054	7,749	1.56
Bad Debt, Net of Collections	(20,788)		(550)	550	(20,788)	(16,683)	(2,750)	(13,933)	506.64
Other Tenant Revenue	6,245	6,744	8,364	(1,620)	27,394	47,846	41,820	6,026	14.41
Miscellaneous Revenue	200	120	150	(30)	680	985	750	235	31.33
Net Revenue	84,571	110,835	107,375	3,460	486,665	536,951	536,874	77	.01
Operating Expense									
Salaries and Benefits	12,533	20,738	19,307	1,431	61,898	95,386	96,535	(1,149)	-1.19
Supplies and Materials	7,123	6,824	4,496	2,328	45,620	33,193	22,479	10,714	47.66
Outside Services	10,653	18,254	11,367	6,887	56,143	93,211	56,833	36,378	64.01
Utilities	8,294	9,407	7,067	2,341	38,916	48,064	35,333	12,731	36.03
Protective Services	0		333	(333)			1,667	(1,667)	-100.00
Insurance	186	42	4,849	(4,807)	24,829	26,095	24,644	1,451	5.89
Other Expenses	2,158	3,145	5,093	(1,947)	8,336	16,125	25,361	(9,235)	-36.42
Total Operating Expense	40,947	58,411	52,512	5,899	235,741	312,075	262,852	49,223	18.73
Total Operating Income	43,624	52,424	54,863	(2,439)	250,924	224,877	274,022	(49,145)	(17.93)
Non-Operating Income (Expense)									
Interest Expense	(12,207)	(11,700)	(11,633)	(67)	(61,439)	(58,931)	(58,166)	(766)	1.32
Interest Income	1,607	56	1,400	(1,344)	7,730	185	7,001	(6,817)	-97.36
Replacement/Extraordinary Item	(9,556)	(13,068)	(6,625)	(6,443)	(26,321)	(51,881)	(33,125)	(18,756)	56.62
Management Fees	(8,491)	(9,062)	(8,318)	(744)	(41,735)	(44,621)	(41,590)	(3,032)	7.29
Total Non-Operating Income (Expense)	(28,647)	(33,774)	(25,176)	(8,598)	(121,764)	(155,249)	(125,879)	(29,370)	23.33
Income Before Non-Cash Items	14,977	18,650	29,687	(11,038)	129,160	69,627	148,143	(78,515)	(53.00)
Non-Cash Items									
Depreciation & Amortization	(3,090)	(3,361)	(3,090)	(271)	(15,448)	(16,805)	(15,448)	(1,357)	8.78
Non-Oper Income (Expense)	0			0		37		37	100.00
Total Non-Cash Items	(3,090)	(3,361)	(3,090)	(271)	(15,448)	(16,768)	(15,448)	(1,320)	8.54
Change In Net Assets	11,888	15,289	26,598	(11,309)	113,711	52,859	132,694	(79,835)	(60.16)



SAHFC Vera Cruz
Summarized Income Statement by Company, YTD
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	14,782	14,055	14,163	(108)	75,522	70,937	70,813	124	.17
Bad Debt, Net of Collections	0		33	(33)			165	(165)	-100.00
Other Tenant Revenue	560	240	150	90	865	2,330	748	1,582	211.35
Miscellaneous Revenue	50		10	(10)	50	75	52	23	43.95
Net Revenue	15,392	14,295	14,356	(61)	76,437	73,342	71,778	1,563	2.18
Operating Expense									
Salaries and Benefits	4,549	5,264	6,094	(830)	24,896	28,462	30,472	(2,010)	-6.59
Supplies and Materials	0	112	512	(400)	2,642	303	2,560	(2,257)	-88.16
Outside Services	8,822	881	1,595	(713)	13,401	7,712	7,973	(261)	-3.27
Utilities	1,467	1,475	1,115	360	7,341	10,315	5,575	4,740	85.02
Protective Services	0		358	(358)	425	2,075	1,790	285	15.92
Insurance	56	3	1,535	(1,532)	7,911	5,494	7,797	(2,303)	-29.53
Other Expenses	1,772	845	4,354	(3,509)	6,747	7,079	13,750	(6,671)	-48.52
Total Operating Expense	16,666	8,580	15,563	(6,982)	63,362	61,440	69,917	(8,477)	-12.12
Total Operating Income	(1,274)	5,715	(1,207)	6,922	13,076	11,902	1,862	10,040	539.28
Non-Operating Income (Expense)									
Interest Expense	(833)	(824)	(837)	13	(4,186)	(4,140)	(4,183)	44	-1.05
Interest Income	204	1	272	(270)	1,264	6	1,358	(1,352)	-99.53
Replacement/Extraordinary Item	(4,200)		(342)	342	(5,477)	(44)	(1,708)	1,664	-97.43
Management Fees	(2,108)	(1,922)	(2,080)	159	(10,424)	(9,923)	(10,402)	479	-4.61
Total Non-Operating Income (Expense)	(6,937)	(2,744)	(2,987)	243	(18,822)	(14,100)	(14,935)	836	-5.59
Income Before Non-Cash Items	(8,212)	2,970	(4,194)	7,165	(5,747)	(2,198)	(13,073)	10,876	(83.19)
Non-Cash Items									
Depreciation & Amortization	(3,783)	(3,902)	(3,783)	(119)	(18,915)	(19,509)	(18,915)	(594)	3.14
Total Non-Cash Items	(3,783)	(3,902)	(3,783)	(119)	(18,915)	(19,509)	(18,915)	(594)	3.14
Change In Net Assets	(11,995)	(931)	(7,977)	7,046	(24,662)	(21,707)	(31,989)	10,282	(32.14)



Villa de Valencia
Summarized Income Statement by Company, YTD
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

GlJdeIncomeStatementByCompany
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	39,737	(13,605)	37,003	(50,608)	182,393	145,620	185,013	(39,393)	-21.29
Bad Debt, Net of Collections	(5,660)		(41)	41	(5,440)		(207)	207	-100.00
Other Tenant Revenue	373	(616)	234	(850)	2,308	(2,302)	1,170	(3,472)	-296.75
Grants	24,698	39,087	26,404	12,683	128,968	229,991	132,021	97,970	74.21
Miscellaneous Revenue	0	120	105	15	320	200	525	(325)	-61.90
Net Revenue	59,148	24,986	63,704	(38,719)	308,548	373,509	318,522	54,987	17.26
Operating Expense									
Salaries and Benefits	23,324	19,060	18,948	112	120,213	97,701	94,738	2,963	3.13
Supplies and Materials	4,162	2,436	5,633	(3,198)	28,696	13,441	28,167	(14,726)	-52.28
Fleet Costs	264	278	192	86	445	827	960	(133)	-13.81
Outside Services	9,644	5,456	10,308	(4,852)	59,124	121,883	51,542	70,341	136.47
Utilities	10,002	8,369	14,943	(6,574)	47,507	46,463	74,715	(28,252)	-37.81
Protective Services	0	576	333	243		3,384	1,667	1,717	103.04
Insurance	164	9	2,000	(1,990)	8,440	10,016	10,353	(336)	-3.25
Other Expenses	1,724	2,023	4,175	(2,152)	14,362	14,402	20,678	(6,277)	-30.35
Total Operating Expense	49,286	38,208	56,532	(18,324)	278,788	308,116	282,819	25,297	8.94
Total Operating Income	9,862	(13,222)	7,172	(20,395)	29,760	65,393	35,703	29,690	83.16
Non-Operating Income (Expense)									
Interest Income	233	2	253	(251)	1,179	8	1,264	(1,256)	-99.37
Replacement/Extraordinary Item	(7,026)	(3,336)	(2,167)	(1,170)	(26,443)	(14,294)	(10,833)	(3,461)	31.95
Management Fees	(6,145)	(6,689)	(7,025)	336	(30,061)	(34,196)	(35,124)	928	-2.64
Total Non-Operating Income (Expense)	(12,939)	(10,023)	(8,939)	(1,085)	(55,326)	(48,482)	(44,693)	(3,789)	8.48
Income Before Non-Cash Items	(3,076)	(23,246)	(1,767)	(21,479)	(25,566)	16,911	(8,990)	25,901	(288.11)
Non-Cash Items									
Depreciation & Amortization	(6,526)	(7,341)	(6,374)	(967)	(32,370)	(36,706)	(31,870)	(4,836)	15.17
Total Non-Cash Items	(6,526)	(7,341)	(6,374)	(967)	(32,370)	(36,706)	(31,870)	(4,836)	15.17
Change In Net Assets	(9,602)	(30,587)	(8,141)	(22,446)	(57,935)	(19,795)	(40,860)	21,066	(51.56)



Warren House
Summarized Income Statement by Company, YTD
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

GIJdelIncomeStatementByCompany
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	3,014	2,655	2,969	(314)	15,912	15,459	14,844	615	4.14
Bad Debt, Net of Collections	0			0					
Other Tenant Revenue	0			0		35		35	100.00
Miscellaneous Revenue	40		8	(8)	230		40	(40)	-100.00
Net Revenue	3,054	2,655	2,977	(322)	16,142	15,494	14,884	610	4.10
Operating Expense									
Salaries and Benefits	638	815	860	(45)	3,523	4,091	4,300	(209)	-4.86
Supplies and Materials	524		16	(16)	524		80	(80)	-100.00
Outside Services	1,144	711	534	178	3,355	2,511	2,668	(157)	-5.90
Utilities	457	553	550	3	2,885	2,738	2,750	(12)	-.43
Protective Services	0		42	(42)			208	(208)	-100.00
Insurance	9	0	430	(429)	2,013	1,703	2,169	(465)	-21.46
Other Expenses	76	29	131	(103)	265	334	654	(320)	-48.97
Total Operating Expense	2,849	2,108	2,562	(454)	12,566	11,377	12,829	(1,452)	-11.32
Total Operating Income	205	546	415	132	3,576	4,117	2,055	2,062	100.32
Non-Operating Income (Expense)									
Interest Income	0	0	4	(4)	15	0	21	(20)	-99.61
Replacement/Extraordinary Item	0		(108)	108	(841)	379	(540)	919	-170.21
Other Income (Expense)	0			0					
Management Fees	(446)	(447)	(463)	16	(2,295)	(2,421)	(2,314)	(107)	4.64
Transfers	0			0		20,215		20,215	100.00
Total Non-Operating Income (Expense)	(446)	(447)	(567)	120	(3,121)	18,173	(2,833)	21,006	-741.48
Income Before Non-Cash Items	(241)	100	(152)	252	455	22,290	(778)	23,068	(2,965.61)



Beacon
Third Party Managed
Summarized Income Statement by Line of Business, YTD
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

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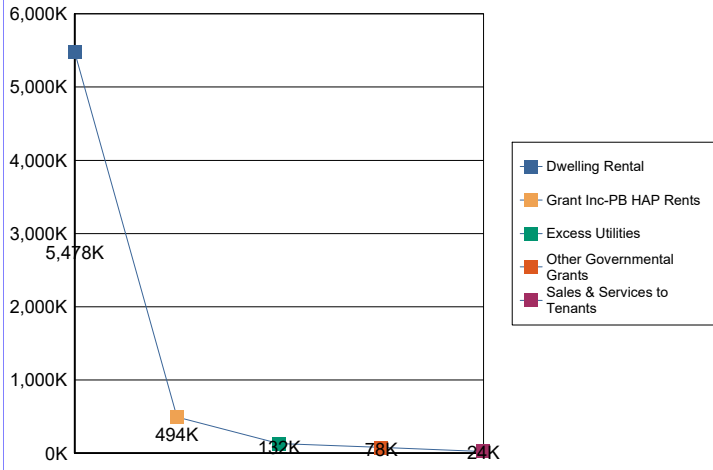
Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	575,180	928,051	992,627	(64,576)	2,921,249	4,619,330	4,932,660	(313,330)	(6.35)
Bad Debt, Net of Collections	(53,514)	(3,515)	(26,014)	22,498	(169,962)	(62,153)	(130,070)	67,917	(52.22)
Other Tenant Revenue	20,625	53,583	26,108	27,475	150,274	180,916	130,541	50,375	38.59
Grants	106,262	122,534	112,241	10,293	490,616	571,702	561,205	10,497	1.87
Miscellaneous Revenue	6,487	4,333	5,418	(1,085)	22,772	21,603	27,090	(5,487)	(20.26)
Net Revenue	655,040	1,104,986	1,110,380	(5,394)	3,414,949	5,331,398	5,521,427	(190,029)	(3.44)
Operating Expense									
Salaries and Benefits	171,191	196,140	201,842	(5,702)	623,101	945,056	1,009,208	(64,152)	(6.36)
Supplies and Materials	22,315	29,939	32,637	(2,698)	121,378	122,402	163,185	(40,783)	(24.99)
Fleet Costs			32	(32)			160	(160)	(100.00)
Outside Services	80,862	131,795	121,999	9,797	511,943	613,083	609,993	3,091	.51
Utilities	60,242	100,502	84,206	16,296	272,569	453,262	421,030	32,231	7.66
Protective Services	13,050	10,529	12,187	(1,659)	52,730	47,985	60,936	(12,952)	(21.25)
Insurance	961	314	51,129	(50,815)	179,709	262,157	259,510	2,647	1.02
Other Expenses	42,565	40,437	63,641	(23,204)	213,779	274,808	316,257	(41,449)	(13.11)
Total Operating Expense	391,187	509,656	567,672	(58,016)	1,975,208	2,718,753	2,840,279	(121,526)	(4.28)
Total Operating Income	263,853	595,330	542,708	52,622	1,439,740	2,612,645	2,681,147	(68,503)	(2.55)
Non-Operating Income (Expense)									
Interest Expense	(39,448)	(158,055)	(158,252)	197	(199,851)	(781,776)	(783,936)	2,161	(.28)
Interest Income	5,583	207	7,747	(7,540)	29,253	1,087	38,734	(37,647)	(97.19)
Replacement/Extraordinary Item	(35,853)	(56,867)	(59,290)	2,423	(189,754)	(225,217)	(296,450)	71,233	(24.03)
Other Income (Expense)		(1,313)	(1,105)	(208)		(1,313)	(5,525)	4,212	(76.24)
Management Fees	(50,165)	(80,468)	(70,328)	(10,140)	(253,853)	(400,582)	(351,639)	(48,943)	13.92
Transfers		3,754,243		3,754,243		3,754,243		3,754,243	100.00
Total Non-Operating Income (Expense)	(119,882)	3,457,748	(281,228)	3,738,976	(614,205)	2,346,443	(1,398,815)	3,745,258	(267.74)
Surplus or (Deficit) Prior to Non-Cash Items	143,971	4,053,078	261,480	3,791,598	825,536	4,959,087	1,282,332	3,676,756	286.72
Non-Cash Items									
Depreciation & Amortization	(115,806)	(174,069)	(173,664)	(405)	(577,723)	(696,505)	(868,322)	171,817	(19.79)
Non-Oper Income (Expense)						62		62	100.00
Total Non-Cash Items	(115,806)	(174,069)	(173,664)	(405)	(577,723)	(696,444)	(868,322)	171,878	(19.79)
Change In Net Assets	28,164	3,879,008	87,816	3,791,193	247,813	4,262,644	414,010	3,848,634	929.60



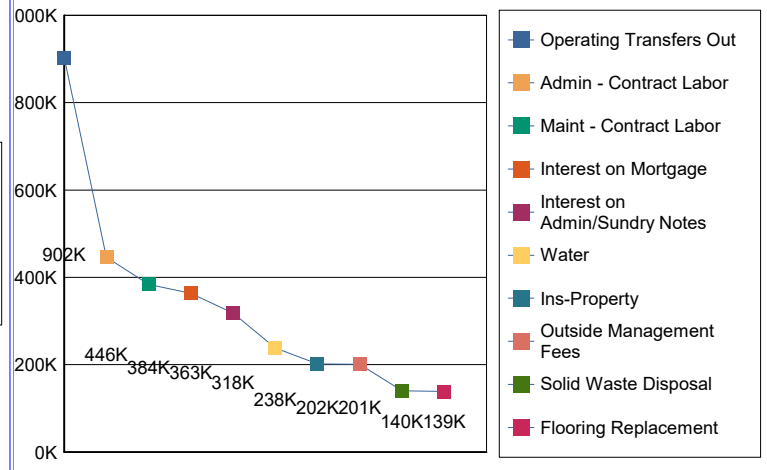
Beacon
Third Party Managed
Summarized Income Statement by Line of Business, YTD
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

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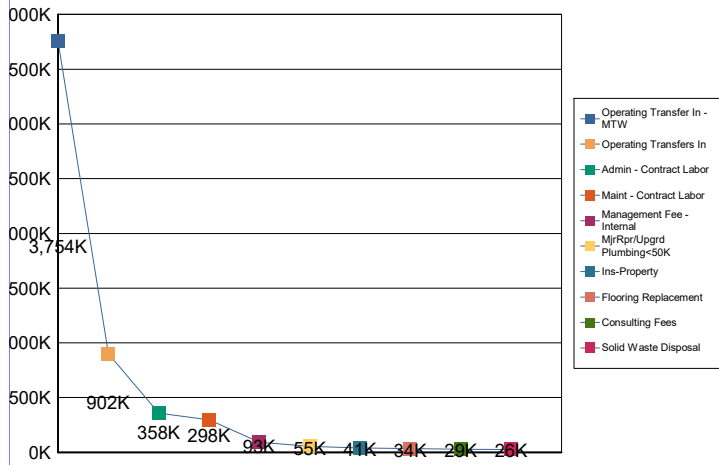
Top 5 Sources of Revenue
Year-To-Date



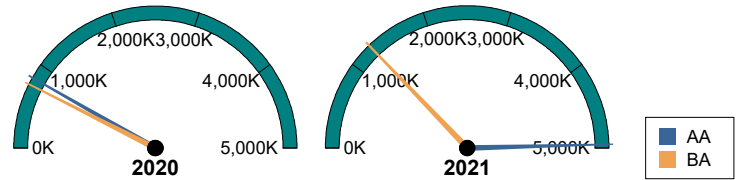
Top 10 Operating Expenses
Year-To-Date



Top 10 Variances Over Budget
Year-To-Date



Surplus (Deficit) Prior to Non-Cash Items
Year-to-Date





Cottage Creek I
Summarized Income Statement by Company, YTD
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	99,336	85,599	109,963	(24,365)	536,907	462,752	549,817	(87,065)	-15.84
Bad Debt, Net of Collections	(11,947)	574	(5,576)	6,150	(54,006)	(6,238)	(27,880)	21,642	-77.62
Other Tenant Revenue	1,937	(348)	2,058	(2,406)	12,166	841	10,290	(9,449)	-91.83
Grants	64,701	61,423	52,582	8,841	274,197	280,288	262,912	17,376	6.61
Miscellaneous Revenue	2,054	450	1,000	(550)	3,512	1,378	5,000	(3,622)	-72.44
Net Revenue	156,081	147,698	160,028	(12,330)	772,775	739,020	800,138	(61,118)	-7.64
Operating Expense									
Salaries and Benefits	42,987	29,260	31,173	(1,913)	164,183	147,481	155,865	(8,384)	-5.38
Supplies and Materials	3,793	2,581	6,250	(3,669)	42,746	21,579	31,250	(9,671)	-30.95
Outside Services	15,787	19,419	17,016	2,403	140,449	90,084	85,082	5,002	5.88
Utilities	9,828	11,108	12,075	(967)	55,301	53,411	60,375	(6,964)	-11.53
Protective Services	4,480	1,505	3,333	(1,828)	22,400	7,550	16,667	(9,117)	-54.70
Insurance	264	285	10,005	(9,720)	39,724	33,803	50,792	(16,989)	-33.45
Other Expenses	8,777	5,763	10,548	(4,785)	50,965	38,432	52,242	(13,810)	-26.43
Total Operating Expense	85,915	69,921	90,400	(20,479)	515,768	392,340	452,272	(59,932)	-13.25
Total Operating Income	70,166	77,777	69,627	8,150	257,008	346,681	347,866	(1,186)	(.34)
Non-Operating Income (Expense)									
Interest Expense	(7,818)	(7,572)	(7,572)	0	(38,782)	(37,577)	(37,574)	(2)	.01
Interest Income	1,147	7	1,244	(1,238)	6,034	41	6,222	(6,182)	-99.34
Replacement/Extraordinary Item	(10,084)	(1,121)	(7,282)	6,161	(50,187)	(17,025)	(36,410)	19,385	-53.24
Management Fees	(6,331)	(6,328)	(8,673)	2,345	(31,715)	(31,638)	(43,364)	11,727	-27.04
Transfers	0	(19,732)		(19,732)	(558,375)	(690,102)		(690,102)	100.00
Total Non-Operating Income (Expense)	(23,085)	(34,746)	(22,282)	(12,464)	(673,025)	(776,301)	(111,126)	(665,175)	598.57
Income Before Non-Cash Items	47,080	43,031	47,345	(4,314)	(416,017)	(429,621)	236,740	(666,360)	(281.47)
Non-Cash Items									
Depreciation & Amortization	(14,279)	(14,446)	(14,992)	546	(70,663)	(72,230)	(74,960)	2,729	-3.64
Total Non-Cash Items	(14,279)	(14,446)	(14,992)	546	(70,663)	(72,230)	(74,960)	2,729	-3.64
Change In Net Assets	32,801	28,585	32,353	(3,768)	(486,680)	(501,851)	161,780	(663,631)	(410.21)



Cottage Creek II
Summarized Income Statement by Company, YTD
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	61,357	62,270	73,177	(10,908)	300,661	305,657	365,887	(60,231)	-16.46
Bad Debt, Net of Collections	(6,049)	477	(4,541)	5,018	(12,955)	2,034	(22,705)	24,739	-108.96
Other Tenant Revenue	1,122	719	1,553	(834)	6,838	1,542	7,765	(6,223)	-80.14
Grants	41,561	42,527	44,538	(2,011)	216,419	213,451	222,690	(9,239)	-4.15
Miscellaneous Revenue	927	841	642	199	5,035	1,958	3,208	(1,250)	-38.97
Net Revenue	98,918	106,834	115,369	(8,535)	515,998	524,642	576,845	(52,204)	-9.05
Operating Expense									
Salaries and Benefits	34,394	22,435	24,122	(1,686)	116,997	114,589	120,609	(6,020)	-4.99
Supplies and Materials	3,838	2,028	5,154	(3,126)	28,713	12,487	25,770	(13,283)	-51.54
Outside Services	16,086	7,872	13,459	(5,587)	92,627	54,006	67,293	(13,287)	-19.74
Utilities	6,728	7,362	7,841	(479)	35,007	32,759	39,205	(6,446)	-16.44
Protective Services	6,770	1,183	2,500	(1,317)	17,330	7,178	12,500	(5,322)	-42.57
Insurance	0	3	4,875	(4,872)	17,495	36,942	24,967	11,975	47.96
Other Expenses	6,615	4,418	8,189	(3,771)	25,542	30,565	40,467	(9,903)	-24.47
Total Operating Expense	74,430	45,301	66,139	(20,838)	333,710	288,526	330,812	(42,285)	-12.78
Total Operating Income	24,488	61,532	49,230	12,302	182,288	236,115	246,034	(9,918)	(4.03)
Non-Operating Income (Expense)									
Interest Expense	(5,332)	(5,164)	(5,164)	0	(26,451)	(25,629)	(25,627)	(2)	.01
Replacement/Extraordinary Item	538	(1,711)	(4,341)	2,630	(26,291)	(11,774)	(21,705)	9,931	-45.75
Management Fees	(4,905)	(4,902)	(6,249)	1,347	(24,570)	(24,510)	(31,244)	6,734	-21.55
Transfers	0			0	8,177	408		408	100.00
Total Non-Operating Income (Expense)	(9,699)	(11,777)	(15,754)	3,977	(69,135)	(61,505)	(78,577)	17,071	-21.73
Income Before Non-Cash Items	14,789	49,755	33,476	16,279	113,153	174,610	167,457	7,153	4.27
Non-Cash Items									
Depreciation & Amortization	(9,322)	(9,423)	(9,847)	424	(46,036)	(47,117)	(49,234)	2,118	-4.30
Total Non-Cash Items	(9,322)	(9,423)	(9,847)	424	(46,036)	(47,117)	(49,234)	2,118	-4.30
Change In Net Assets	5,467	40,332	23,629	16,703	67,117	127,493	118,223	9,271	7.84



Courtland Heights PFC
Summarized Income Statement by Company, YTD
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

GlJdeIncomeStatementByCompany
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	44,609	43,999	48,103	(4,104)	219,557	227,594	240,516	(12,922)	-5.37
Bad Debt, Net of Collections	(7,219)		(1,158)	1,158	(12,024)	(14,401)	(5,790)	(8,611)	148.73
Other Tenant Revenue	1,377	2,752	2,025	727	12,950	11,463	10,125	1,338	13.21
Miscellaneous Revenue	15	120	266	(146)	1,215	755	1,330	(575)	-43.23
Net Revenue	38,781	46,871	49,236	(2,365)	221,698	225,410	246,181	(20,771)	-8.44
Operating Expense									
Salaries and Benefits	12,749	13,625	7,949	5,676	49,093	67,449	39,747	27,703	69.70
Supplies and Materials	411	2,204	1,338	866	7,697	5,960	6,689	(729)	-10.89
Outside Services	7,762	8,831	5,406	3,425	43,458	22,344	27,030	(4,686)	-17.34
Utilities	3,074	3,576	3,042	534	16,943	14,428	15,210	(782)	-5.14
Protective Services	0		500	(500)			2,500	(2,500)	-100.00
Insurance	2	15	2,773	(2,759)	12,762	12,130	14,036	(1,906)	-13.58
Other Expenses	3,669	4,131	3,836	295	23,646	15,492	19,028	(3,536)	-18.58
Total Operating Expense	27,666	32,381	24,844	7,537	153,598	137,804	124,240	13,565	10.92
Total Operating Income	11,115	14,490	24,392	(9,902)	68,100	87,606	121,941	(34,336)	(28.16)
Non-Operating Income (Expense)									
Interest Expense	(5,262)	(5,096)	(5,096)	0	(26,103)	(25,293)	(25,291)	(2)	.01
Replacement/Extraordinary Item	(9,815)	(7,391)	(2,801)	(4,590)	(24,630)	(12,272)	(14,005)	1,733	-12.37
Management Fees	(1,501)	(1,501)	(1,878)	378	(7,520)	(7,503)	(9,391)	1,889	-20.11
Transfers	0	19,732		19,732	550,198	689,694		689,694	100.00
Total Non-Operating Income (Expense)	(16,578)	5,744	(9,776)	15,520	491,944	644,626	(48,687)	693,313	-1,424.01
Income Before Non-Cash Items	(5,463)	20,235	14,616	5,618	560,044	732,232	73,254	658,978	899.58
Non-Cash Items									
Depreciation & Amortization	(6,597)	(6,253)	(6,270)	17	(32,984)	(31,266)	(31,352)	86	-.27
Total Non-Cash Items	(6,597)	(6,253)	(6,270)	17	(32,984)	(31,266)	(31,352)	86	-.27
Change In Net Assets	(12,060)	13,981	8,346	5,635	527,061	700,966	41,903	659,063	1,572.85



O'Connor Rd
Summarized Income Statement by Company, YTD
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

GlJdelIncomeStatementByCompany
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	0	104,049	100,226	3,823		510,910	491,925	18,984	3.86
Bad Debt, Net of Collections	0	75	181	(106)		757	903	(146)	-16.20
Other Tenant Revenue	0	35	420	(385)		1,413	2,102	(689)	-32.79
Miscellaneous Revenue	0	49	223	(175)		210	1,117	(907)	-81.17
Net Revenue	0	104,207	101,050	3,156		513,290	496,048	17,242	3.48
Operating Expense									
Salaries and Benefits	0	23,414	23,522	(108)		96,473	117,609	(21,136)	-17.97
Supplies and Materials	0	2,012	3,879	(1,867)		10,731	19,394	(8,663)	-44.67
Outside Services	0	13,471	13,133	337		68,557	65,666	2,891	4.40
Utilities	0	3,247	8,481	(5,234)		34,305	42,404	(8,099)	-19.10
Insurance	0	1	4,138	(4,136)		18,929	20,949	(2,020)	-9.64
Other Expenses	0	2,966	6,318	(3,351)		25,770	31,589	(5,819)	-18.42
Total Operating Expense	0	45,110	59,470	(14,360)		254,766	297,611	(42,845)	-14.40
Total Operating Income	0	59,097	41,581	17,516	0	258,524	198,437	60,087	30.28
Non-Operating Income (Expense)									
Interest Expense	0	(34,761)	(33,664)	(1,097)		(170,035)	(165,736)	(4,299)	2.59
Interest Income	0	3	283	(280)		114	1,413	(1,299)	-91.90
Replacement/Extraordinary Item	0	(2,157)	(7,053)	4,896		(31,152)	(35,263)	4,111	-11.66
Other Income (Expense)	0		(476)	476			(2,378)	2,378	-100.00
Management Fees	0	(10,913)	(6,670)	(4,243)		(54,061)	(33,348)	(20,713)	62.11
Total Non-Operating Income (Expense)	0	(47,828)	(47,580)	(248)		(255,133)	(235,311)	(19,822)	8.42
Income Before Non-Cash Items	0	11,269	(5,999)	17,268	0	3,391	(36,874)	40,265	(109.20)
Non-Cash Items									
Depreciation & Amortization	0	(15,525)	(15,617)	93		(30,642)	(78,087)	47,444	-60.76
Total Non-Cash Items	0	(15,525)	(15,617)	93		(30,642)	(78,087)	47,444	-60.76
Change In Net Assets	0	(4,256)	(21,616)	17,361	0	(27,251)	(114,961)	87,709	(76.30)



Refugio St
Summarized Income Statement by Company, YTD
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

GlJdelIncomeStatementByCompany
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	0	138,150	151,140	(12,990)		671,768	741,821	(70,053)	-9.44
Bad Debt, Net of Collections	0	105	1,041	(936)		8,372	5,207	3,166	60.81
Other Tenant Revenue	0	6,709	9,563	(2,854)		35,186	47,815	(12,629)	-26.41
Grants	0	18,584	15,121	3,463		77,963	75,603	2,360	3.12
Miscellaneous Revenue	0	1,124	1,159	(35)		7,793	5,796	1,997	34.45
Net Revenue	0	164,672	178,024	(13,353)		801,083	876,242	(75,159)	-8.58
Operating Expense									
Salaries and Benefits	0	27,755	30,402	(2,647)		153,613	152,010	1,603	1.05
Supplies and Materials	0	4,524	1,669	2,855		9,841	8,347	1,494	17.90
Outside Services	0	17,085	17,009	76		75,347	85,046	(9,700)	-11.41
Utilities	0	12,342	10,747	1,595		75,960	53,736	22,224	41.36
Protective Services	0	4,064	3,187	876		18,324	15,937	2,388	14.98
Insurance	0	1	4,627	(4,626)		28,779	23,487	5,293	22.53
Other Expenses	0	1,789	8,018	(6,229)		26,596	40,088	(13,492)	-33.66
Total Operating Expense	0	67,559	75,660	(8,100)		388,460	378,651	9,809	2.59
Total Operating Income	0	97,113	102,365	(5,252)	0	412,622	497,591	(84,969)	(17.08)
Non-Operating Income (Expense)									
Interest Expense	0	(56,775)	(58,068)	1,293		(284,532)	(290,998)	6,466	-2.22
Interest Income	0	11	1,373	(1,362)		263	6,865	(6,602)	-96.17
Replacement/Extraordinary Item	0	(13,980)	(6,804)	(7,177)		(47,409)	(34,019)	(13,390)	39.36
Other Income (Expense)	0	(1,313)	(442)	(871)		(1,313)	(2,209)	897	-40.59
Management Fees	0	(12,272)	(7,002)	(5,271)		(61,241)	(35,008)	(26,233)	74.93
Total Non-Operating Income (Expense)	0	(84,329)	(70,943)	(13,387)		(394,231)	(355,370)	(38,862)	10.94
Income Before Non-Cash Items	0	12,783	31,422	(18,639)	0	18,391	142,222	(123,830)	(87.07)
Non-Cash Items									
Depreciation & Amortization	0	(29,546)	(29,562)	16		(58,801)	(147,811)	89,010	-60.22
Total Non-Cash Items	0	(29,546)	(29,562)	16		(58,801)	(147,811)	89,010	-60.22
Change In Net Assets	0	(16,763)	1,860	(18,623)	0	(40,410)	(5,589)	(34,821)	622.98



Science Park
Summarized Income Statement by Company, YTD
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

GLJdeIncomeStatementByCompany
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	0	81,607	80,455	1,152		401,708	394,888	6,820	1.73
Bad Debt, Net of Collections	0	165	239	(74)		484	1,196	(712)	-59.52
Other Tenant Revenue	0	82	214	(132)		76	1,069	(992)	-92.85
Miscellaneous Revenue	0	38	103	(65)		430	513	(83)	-16.11
Net Revenue	0	81,892	81,011	881		402,699	397,666	5,034	1.27
Operating Expense									
Salaries and Benefits	0	20,508	22,222	(1,714)		93,686	111,109	(17,423)	-15.68
Supplies and Materials	0	735	1,268	(533)		4,293	6,339	(2,046)	-32.28
Fleet Costs	0		32	(32)			160	(160)	-100.00
Outside Services	0	25,173	11,401	13,772		65,610	57,004	8,607	15.10
Utilities	0	6,679	5,245	1,434		34,368	26,225	8,143	31.05
Protective Services	0		583	(583)		264	2,917	(2,653)	-90.95
Insurance	0	1	3,451	(3,450)		14,978	17,504	(2,526)	-14.43
Other Expenses	0	1,786	5,195	(3,408)		19,884	25,973	(6,088)	-23.44
Total Operating Expense	0	54,882	49,396	5,486		233,083	247,229	(14,147)	-5.72
Total Operating Income	0	27,010	31,615	(4,605)	0	169,616	150,436	19,180	12.75
Non-Operating Income (Expense)									
Interest Expense	0	(28,512)	(28,512)	0		(138,424)	(138,424)		
Interest Income	0	2	122	(120)		137	609	(472)	-77.51
Replacement/Extraordinary Item	0	(5,332)	(1,509)	(3,823)		(22,035)	(7,543)	(14,492)	192.12
Other Income (Expense)	0		(188)	188			(938)	938	-100.00
Management Fees	0	(8,605)	(8,636)	32		(42,332)	(43,180)	848	-1.96
Total Non-Operating Income (Expense)	0	(42,447)	(38,723)	(3,724)		(202,654)	(189,476)	(13,178)	6.96
Income Before Non-Cash Items	0	(15,437)	(7,108)	(8,330)	0	(33,038)	(39,039)	6,002	(15.37)
Non-Cash Items									
Depreciation & Amortization	0	(12,609)	(12,609)	1		(25,111)	(63,047)	37,936	-60.17
Total Non-Cash Items	0	(12,609)	(12,609)	1		(25,111)	(63,047)	37,936	-60.17
Change In Net Assets	0	(28,046)	(19,717)	(8,329)	0	(58,149)	(102,086)	43,938	(43.04)



Woodhill Apartments PFC
Summarized Income Statement by Company, YTD
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	369,878	412,378	429,561	(17,183)	1,864,124	2,038,943	2,147,807	(108,863)	-5.07
Bad Debt, Net of Collections	(28,299)	(4,911)	(16,200)	11,289	(90,977)	(53,161)	(81,000)	27,839	-34.37
Other Tenant Revenue	16,189	43,634	10,275	33,359	118,320	130,395	51,375	79,020	153.81
Miscellaneous Revenue	3,491	1,712	2,025	(313)	13,010	9,077	10,125	(1,048)	-10.35
Net Revenue	361,259	452,812	425,661	27,151	1,904,477	2,125,255	2,128,307	(3,052)	-.14
Operating Expense									
Salaries and Benefits	81,061	59,143	62,452	(3,309)	292,828	271,765	312,259	(40,494)	-12.97
Supplies and Materials	14,274	15,856	13,079	2,777	42,222	57,510	65,396	(7,885)	-12.06
Outside Services	41,228	39,945	44,574	(4,629)	235,410	237,135	222,872	14,263	6.40
Utilities	40,612	56,188	36,775	19,413	165,319	208,031	183,875	24,156	13.14
Protective Services	1,800	3,777	2,083	1,694	13,000	14,668	10,417	4,252	40.82
Insurance	695	8	21,261	(21,253)	109,727	116,595	107,775	8,820	8.18
Other Expenses	23,504	19,584	21,539	(1,955)	113,626	118,070	106,871	11,199	10.48
Total Operating Expense	203,175	194,501	201,764	(7,263)	972,132	1,023,774	1,009,465	14,309	1.42
Total Operating Income	158,084	258,311	223,898	34,414	932,345	1,101,481	1,118,842	(17,361)	(1.55)
Non-Operating Income (Expense)									
Interest Expense	(21,037)	(20,174)	(20,174)	0	(108,515)	(100,286)	(100,286)		
Interest Income	4,436	185	4,725	(4,540)	23,219	532	23,625	(23,093)	-97.75
Replacement/Extraordinary Item	(16,492)	(25,176)	(29,501)	4,325	(88,646)	(83,550)	(147,505)	63,955	-43.36
Management Fees	(37,428)	(35,948)	(31,221)	(4,727)	(190,048)	(179,298)	(156,103)	(23,195)	14.86
Total Non-Operating Income (Expense)	(70,520)	(81,113)	(76,171)	(4,942)	(363,989)	(362,602)	(380,269)	17,667	-4.65
Income Before Non-Cash Items	87,564	177,199	147,727	29,472	568,355	738,878	738,573	306	.04
Non-Cash Items									
Depreciation & Amortization	(85,608)	(86,268)	(84,766)	(1,501)	(428,040)	(431,338)	(423,832)	(7,506)	1.77
Non-Oper Income (Expense)	0			0		62		62	100.00
Total Non-Cash Items	(85,608)	(86,268)	(84,766)	(1,501)	(428,040)	(431,276)	(423,832)	(7,444)	1.76
Change In Net Assets	1,956	90,931	62,961	27,971	140,315	307,602	314,741	(7,139)	(2.27)



HemisView Market Units
Summarized Income Statement by Company, YTD
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	192,960	171,835	201,785	(29,950)	2,121,135	1,974,355	2,219,640	(245,285)	-11.05
Bad Debt, Net of Collections	(5,072)	(9,704)	(60)	(9,644)	(6,748)	(37,059)	(660)	(36,399)	5,515.06
Other Tenant Revenue	15,400	12,084	12,961	(877)	135,447	120,488	142,569	(22,081)	-15.49
Miscellaneous Revenue	0	1,862	694	1,167	6,123	6,396	7,637	(1,241)	-16.25
Net Revenue	203,288	176,076	215,381	(39,304)	2,255,956	2,064,180	2,369,186	(305,006)	-12.87
Operating Expense									
Salaries and Benefits	21,931	23,238	26,693	(3,456)	253,568	293,926	293,628	299	.10
Supplies and Materials	3,569	1,171	3,180	(2,008)	29,698	17,179	34,975	(17,796)	-50.88
Fleet Costs	0	87		87		257		257	100.00
Outside Services	39,871	10,017	14,428	(4,411)	300,392	152,769	158,707	(5,939)	-3.74
Utilities	17,670	13,362	12,953	410	140,302	128,802	142,478	(13,675)	-9.60
Protective Services	3,397	2,766	886	1,880	33,603	31,738	9,744	21,993	225.70
Insurance	0		6,319	(6,319)	72,972	65,375	69,505	(4,131)	-5.94
Other Expenses	7,310	(259)	8,594	(8,854)	93,139	88,503	94,537	(6,034)	-6.38
Total Operating Expense	93,748	50,381	73,052	(22,671)	923,675	778,548	803,574	(25,026)	-3.11
Total Operating Income	109,539	125,695	142,328	(16,633)	1,332,281	1,285,631	1,565,612	(279,981)	(17.88)
Non-Operating Income (Expense)									
Interest Expense	(90,626)	(89,587)	(91,746)	2,159	(996,012)	(984,481)	(1,002,414)	17,933	-1.79
Interest Income	238	4	699	(695)	7,923	2,295	7,688	(5,393)	-70.15
Replacement/Extraordinary Item	0	(8,594)	(4,538)	(4,057)	(32,463)	(40,773)	(49,913)	9,140	-18.31
Other Income (Expense)	0	4,385		4,385	(69,169)	(5,325)	(6,435)	1,110	-17.26
Management Fees	(7,937)	(6,992)	(8,094)	1,102	(87,431)	(80,970)	(89,038)	8,068	-9.06
Total Non-Operating Income (Expense)	(98,325)	(100,784)	(103,679)	2,896	(1,177,152)	(1,109,253)	(1,140,111)	30,858	-2.71
Income Before Non-Cash Items	11,214	24,912	38,649	(13,738)	155,129	176,378	425,501	(249,123)	(58.55)
Non-Cash Items									
Depreciation & Amortization	(44,079)	(44,925)	(44,079)	(846)	(484,871)	(486,925)	(484,871)	(2,054)	.42
Non-Oper Income (Expense)	0			0	243,851	258,592		258,592	100.00
Total Non-Cash Items	(44,079)	(44,925)	(44,079)	(846)	(241,021)	(228,333)	(484,871)	256,538	-52.91
Change In Net Assets	(32,865)	(20,013)	(5,430)	(14,583)	(85,892)	(51,955)	(59,371)	7,415	(12.49)



HemisView Village
Summarized Income Statement by Company, YTD
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	13,266	12,017	13,381	(1,364)	132,189	145,251	147,191	(1,940)	-1.32
Bad Debt, Net of Collections	0			0		(101)		(101)	100.00
Other Tenant Revenue	0			0					
Grants	13,469	16,424	13,297	3,127	153,519	154,521	146,265	8,256	5.64
Miscellaneous Revenue	1,135	1,120	1,400	(280)	25,639	11,022	15,400	(4,378)	-28.43
Net Revenue	27,870	29,561	28,078	1,483	311,347	310,693	308,856	1,838	.59
Operating Expense									
Salaries and Benefits	6,746	7,338	8,898	(1,560)	79,917	93,609	97,876	(4,267)	-4.36
Supplies and Materials	667	410	1,053	(643)	7,792	5,981	11,585	(5,604)	-48.37
Fleet Costs	0	5		5		14		14	100.00
Outside Services	1,209	2,030	4,149	(2,119)	39,123	32,028	45,643	(13,615)	-29.83
Utilities	6,044	3,833	4,318	(484)	41,022	36,207	47,493	(11,285)	-23.76
Protective Services	1,198	873	295	578	10,295	10,068	3,248	6,820	209.96
Insurance	0		2,106	(2,106)	13,134	21,792	23,168	(1,377)	-5.94
Other Expenses	1,767	747	2,266	(1,519)	22,369	22,406	24,929	(2,523)	-10.12
Total Operating Expense	17,631	15,236	23,086	(7,850)	213,651	222,104	253,941	(31,837)	-12.54
Total Operating Income	10,239	14,325	4,992	9,333	97,696	88,589	54,914	33,675	61.32
Non-Operating Income (Expense)									
Interest Expense	(27,660)	(28,446)	(26,326)	(2,119)	(296,056)	(304,603)	(300,551)	(4,052)	1.35
Interest Income	0	6		6		2,558		2,558	100.00
Replacement/Extraordinary Item	(31)		(1,513)	1,513	(4,176)	(1,241)	(16,638)	15,397	-92.54
Other Income (Expense)	0			0	(2,878)	(280)	(339)	58	-17.27
Management Fees	(2,203)	(1,940)	(2,361)	421	(24,013)	(22,479)	(25,967)	3,488	-13.43
Total Non-Operating Income (Expense)	(29,895)	(30,379)	(30,199)	(180)	(327,123)	(326,045)	(343,494)	17,449	-5.08
Income Before Non-Cash Items	(19,656)	(16,054)	(25,207)	9,153	(229,427)	(237,457)	(288,580)	51,123	(17.72)
Non-Cash Items									
Depreciation & Amortization	(16,485)	(16,772)	(16,485)	(287)	(181,334)	(182,072)	(181,334)	(739)	.41
Non-Oper Income (Expense)	0			0	(243,851)	(258,592)		(258,592)	100.00
Total Non-Cash Items	(16,485)	(16,772)	(16,485)	(287)	(425,184)	(440,664)	(181,334)	(259,330)	143.01
Change In Net Assets	(36,141)	(32,826)	(41,692)	8,866	(654,611)	(678,121)	(469,914)	(208,207)	44.31



Midcrowne Seniors Pavillion LP
Summarized Income Statement by Company, YTD
Period Ending November 30, 2020
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	113,901	121,201	129,814	(8,613)	1,261,181	1,272,019	1,425,973	(153,954)	-10.80
Bad Debt, Net of Collections	(11,920)	(4)	(110)	106	(17,354)	(8,872)	(1,242)	(7,630)	614.31
Other Tenant Revenue	2,983	3,711	2,503	1,208	23,818	23,779	26,191	(2,412)	-9.21
Grants	4,704	8,342	5,458	2,884	54,760	78,455	60,040	18,415	30.67
Miscellaneous Revenue	(692)	259	314	(55)	3,514	1,754	5,398	(3,644)	-67.51
Net Revenue	108,976	133,509	137,979	(4,470)	1,325,918	1,367,135	1,516,360	(149,225)	-9.84
Operating Expense									
Salaries and Benefits	28,109	14,594	17,136	(2,542)	213,676	211,227	190,669	20,558	10.78
Supplies and Materials	2,955	1,988	2,436	(448)	41,281	34,149	51,674	(17,525)	-33.92
Outside Services	10,279	6,546	13,684	(7,138)	235,969	77,364	140,826	(63,462)	-45.06
Utilities	17,629	14,438	12,164	2,274	122,905	146,346	133,750	12,596	9.42
Protective Services	1,800	1,800	2,260	(460)	27,793	20,864	24,860	(3,996)	-16.07
Insurance	3,296	9,130	8,641	488	71,864	83,635	95,321	(11,686)	-12.26
Other Expenses	20,862	6,480	11,226	(4,746)	115,453	87,711	90,598	(2,887)	-3.19
Total Operating Expense	84,930	54,975	67,547	(12,572)	828,940	661,296	727,698	(66,402)	-9.12
Total Operating Income	24,046	78,534	70,432	8,102	496,979	705,839	788,662	(82,823)	(10.50)
Non-Operating Income (Expense)									
Interest Expense	(31,717)	(31,380)	(31,602)	221	(377,064)	(347,101)	(347,705)	604	-.17
Interest Income	36	22	40	(19)	536	473	444	29	6.64
Replacement/Extraordinary Item	(5,654)	(488)	(2,250)	1,762	(36,484)	(29,330)	(31,985)	2,655	-8.30
Other Income (Expense)	(9,519)	(7,531)	(807)	(6,724)	(17,359)	(7,531)	(8,874)	1,343	-15.14
Management Fees	(4,486)	(4,999)	(5,276)	278	(52,811)	(54,557)	(57,993)	3,435	-5.92
Total Non-Operating Income (Expense)	(51,340)	(44,376)	(39,894)	(4,482)	(483,182)	(438,046)	(446,113)	8,067	-1.81
Income Before Non-Cash Items	(27,295)	34,158	30,537	3,621	13,797	267,793	342,549	(74,756)	(21.82)
Non-Cash Items									
Depreciation & Amortization	(31,211)	(31,297)	(31,211)	(86)	(343,325)	(344,266)	(343,325)	(941)	.27
Total Non-Cash Items	(31,211)	(31,297)	(31,211)	(86)	(343,325)	(344,266)	(343,325)	(941)	.27
Change In Net Assets	(58,506)	2,861	(674)	3,535	(329,529)	(76,473)	(776)	(75,697)	9,752.19



Partnerships
Non-Consolidating Balance Sheet
Period Ending November 30, 2020

GIJdeNonConsolidatedBalanceSheet
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	HemisView Market Units		HemisView Village		Midcrowne Seniors	
	This Year	Last Year	This Year	Last Year	This Year	Last Year
Assets						
Current Assets						
Cash & Investments, Unrestricted	50,000	110,098	20,712	143,031	66,401	26,124
Cash & Investments, Restricted	465,492	408,954	965,361	936,867	382,643	366,605
Accounts Receivable	578,006	617,343	(352,213)	(492,029)	143,498	32,776
Prepaid Expenses and Other Current Assets	32,013	41,679	10,671	2,703	122,077	156,011
Total Current Assets	1,125,511	1,178,074	644,531	590,572	714,619	581,517
Fixed Assets						
Land, Buildings and Equipment	20,207,067	20,091,278	7,598,225	7,559,629	13,089,436	13,089,436
Construction In Progress	65,181					
Accumulated Depreciation	(5,544,702)	(5,013,698)	(2,072,182)	(1,873,625)	(5,054,694)	(4,679,217)
Total Fixed Assets	14,727,546	15,077,580	5,526,043	5,686,004	8,034,742	8,410,220
Other Non-Current Assets						
Other Non-Current Assets	3,215,237	3,265,776	1,074,147	1,092,497	819,252	841,330
Total Other Non-Current Assets	3,215,237	3,265,776	1,074,147	1,092,497	819,252	841,330
Total Assets	19,068,294	19,521,431	7,244,721	7,369,073	9,568,613	9,833,066
Liabilities						
Current Liabilities						
Trade Payable & Accruals	10,184	33,673	923,296	940,515	4,266	29,582
Other Current Liabilities	2,661,511	2,404,215	3,305,137	2,919,461	203,888	220,678
Total Current Liabilities	2,671,695	2,437,887	4,228,433	3,859,976	208,154	250,260
Non-Current Liabilities						
Non-Current Long Term Debt	22,060,271	22,311,274	6,550,982	6,552,397	6,921,275	6,951,013
Total Non-Current Liabilities	22,060,271	22,311,274	6,550,982	6,552,397	6,921,275	6,951,013
Total Liabilities	24,731,965	24,749,162	10,779,415	10,412,373	7,129,428	7,201,273
Equity						
Equity						
Invested In Capital Assets	(3,264,229)	(3,165,197)	(44,758)	115,390	2,823,725	3,150,453
Unrestricted Net Assets	(2,864,935)	(2,471,487)	(4,455,296)	(4,095,558)	(767,183)	(885,264)
Total Equity	(5,663,672)	(5,227,731)	(3,534,694)	(3,043,300)	2,439,185	2,631,794
Total Liabilities and Equity	19,068,294	19,521,431	7,244,721	7,369,073	9,568,613	9,833,066